

Appendix A : Summary

Position as at the end of August 2024	Y-T-D Actual £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Annual Variance £'000	Annual Variance %
People and Places	(24)	1,037	1,134	96	9.3
Development and Conservation	772	994	1,295	301	30.3
Finance and Investment	2,515	3,530	3,602	72	2.0
Cleaner and Greener	2,463	6,398	6,779	381	6.0
Housing and Health	(197)	1,247	1,241	(6)	(0.5)
Improvement and Innovation	2,878	6,456	6,334	(122)	(1.9)
Services Total	8,407	19,662	20,384	722	3.7
Adjustments to Reconcile the amount to be met from reserves: Capital Charges outside the General Fund	(24)	(58)	(58)	0	0.0
Adjustments to Reconcile the amount to be met from reserves: Support Services outside the General Fund	(66)	(159)	(159)	0	0.0
Redundancy Costs	33	0	0		-
<b>NET SERVICE EXPENDITURE</b>	<b>8,350</b>	<b>19,445</b>	<b>20,167</b>	<b>722</b>	<b>3.7</b>
New Homes Bonus	(7)	0	0	0	-
Retained Business Rates	0	(3,228)	(3,228)	0	0.0
Council Tax	0	(12,768)	(12,768)	0	0.0
Rolled in Grants	(69)	(198)	(198)	0	0.0
Services Grant	(7)	(15)	(15)	0	0.0
Funding Guarantee	(645)	(1,384)	(1,384)	0	0.0
Contribution from Collection Fund	0	0	0	0	-
<b>Summary excluding Investment Income</b>	<b>7,622</b>	<b>1,852</b>	<b>2,574</b>	<b>722</b>	<b>39.0</b>
Investment Property Income	(808)	(1,724)	(1,794)	(70)	0.0
Interest Receipts	(298)	(532)	(675)	(143)	0.0
<b>OVERALL TOTAL</b>	<b>6,516</b>	<b>(404)</b>	<b>105</b>	<b>508</b>	<b>(125.7)</b>
Planned Appropriation to/(from) Reserves	404	404	404	0	
Other Reserve Movements	(1,065)	0	(220)	(220)	
Proposed Supplementary Estimates	0	0	0	0	
<b>(Surplus)/Deficit</b>	<b>5,855</b>	<b>(0)</b>	<b>288</b>	<b>288</b>	

## Appendix A : Summary by Service

Position as at the end of August 2024	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
<b>People &amp; Places SDC Funded</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
All Weather Pitch	(2)	(2)	(0)	(5)	(5)	-
Community Development Service Provisions	(6)	(6)	-	(6)	(6)	-
Community Safety	57	55	3	131	131	-
The Community Plan	16	16	(1)	39	39	-
Grants to Organisations	118	118	0	147	147	-
Leisure Contract	(296)	(281)	(15)	118	(6)	(124)
Leisure Contract - Interim	252	123	129	492	712	220
Leisure Development	10	8	2	15	15	-
Admin Expenses - People & Places Communities	3	5	(2)	14	14	-
Tourism	(158)	12	(170)	38	38	-
West Kent Partnership	(1)	5	(6)	-	-	-
Youth	28	18	10	54	54	-
<b>Total People &amp; Places SDC Funded</b>	<b>20</b>	<b>70</b>	<b>(50)</b>	<b>1,037</b>	<b>1,134</b>	<b>96</b>

Position as at the end of August 2024	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
<b>People &amp; Places Externally Funded</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Domestic Abuse Duty	(26)	19	(45)	-	-	-
Police & Crime Commissioners (PCCs)	(17)	-	(17)	-	-	-
<b>Total People &amp; Places Externally Funded</b>	<b>(44)</b>	<b>19</b>	<b>(63)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total People &amp; Places</b>	<b>(24)</b>	<b>89</b>	<b>(113)</b>	<b>1,037</b>	<b>1,134</b>	<b>96</b>
<b>Development and Conservation</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Building Control Non Fee	28	33	(5)	82	67	(14)
Building Control Fee	(23)	(103)	80	(230)	(150)	80
Design and Conservation	71	71	-	169	169	-
Dangerous Structures	1	1	0	2	2	-
Planning Policy	292	292	(0)	565	565	-
Local Development Plan	0	-	0	-	(0)	(0)
Planning - Appeals	84	86	(2)	237	237	-
Planning - CIL Administration	23	23	0	(90)	(90)	-
Planning - Development Management	135	(61)	196	(132)	125	257
Planning - Enforcement	134	161	(27)	387	360	(26)
Planning - Development Management - Software Project	-	-	-	-	-	-
Administrative Expenses - Building Control	0	4	(4)	10	10	-
Administrative Expenses - Planning Services	29	24	4	(5)	(1)	4
<b>Total Development and Conservation</b>	<b>772</b>	<b>529</b>	<b>243</b>	<b>994</b>	<b>1,295</b>	<b>301</b>

Position as at the end of August 2024	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Finance and Investment	£'000	£'000	£'000	£'000	£'000	£'000
Asset Maintenance CCTV	-	8	(8)	20	20	-
Asset Maintenance Countryside	2	4	(2)	9	9	-
Asset Maintenance Direct Services	14	18	(5)	44	44	-
Asset Maintenance Playgrounds	1	7	(6)	17	17	-
Asset Maintenance Public Toilets	1	7	(6)	17	17	-
Benefits Admin	220	232	(12)	184	184	0
Benefits Grants	(11)	(11)	(0)	(25)	(25)	-
Dartford Rev&Ben Partnership Hub (SDC costs)	1,079	1,034	45	(0)	(0)	-
Dartford Audit Partnership Hub (SDC Costs)	67	105	(38)	(0)	(0)	0
Housing Advances	-	1	(1)	1	1	-
Local Tax	23	89	(66)	51	143	92
Misc. Finance	464	467	(4)	1,567	1,567	-
Administrative Expenses - Chief Executive	1	5	(4)	15	15	-
Administrative Expenses - Finance	19	10	9	21	26	5
Administrative Expenses - Revenues and Benefits	0	(0)	0	-	-	-
Administrative Expenses - Strategic Property	3	2	1	5	5	-
Support - Rev & Ben Control	105	105	1	251	251	-
Support - Counter Fraud	26	32	(5)	77	77	-
Support - Audit Function	91	94	(3)	229	229	-
Support - Exchequer and Procurement	89	104	(15)	245	228	(17)
Support - Finance Function	122	130	(8)	300	294	(6)
Support - Legal Function	114	122	(8)	297	281	(16)
Support - Procurement	-	3	(3)	7	7	-
Support - Property Function	27	27	(0)	64	69	5
Treasury Management	59	54	5	136	145	9
<b>Total Finance and Investment</b>	<b>2,515</b>	<b>2,649</b>	<b>(134)</b>	<b>3,530</b>	<b>3,602</b>	<b>72</b>

Position as at the end of August 2024	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Cleaner and Greener	£'000	£'000	£'000	£'000	£'000	£'000
Asset Maintenance Argyle Road	-	-	-	84	84	-
Asset Maintenance Other Corporate Properties	29	15	14	37	37	-
Asset Maintenance Hever Road	8	18	(9)	42	42	-
Asset Maintenance Leisure	101	84	17	202	202	-
Asset Maintenance Support & Salaries	19	19	0	122	122	-
Asset Maintenance Sewage Treatment Plants	0	4	(4)	10	10	-
Bus Station	6	11	(5)	14	7	(8)
Car Parks	(759)	(753)	(6)	(1,948)	(1,915)	34
CCTV	188	161	28	387	411	24
Civil Protection	26	27	(1)	55	53	(2)
Car Parking - On Street	(254)	(231)	(23)	(416)	(416)	-
Refuse Collection - Operational	362	309	53	902	1,055	153
Trade Waste	56	(102)	158	(54)	121	175
Green Waste	(142)	(123)	(19)	(20)	(30)	(10)
Street Cleansing - Operational	(31)	(38)	7	(42)	(34)	8
Transport Workshop	45	43	2	33	28	(5)
Cesspool Emptying	(2)	-	(2)	-	(2)	(2)
Pest Control	1	-	1	-	1	1
Fly Tipping	2	(1)	3	0	0	-
Fleet	(68)	(75)	7	(15)	(13)	2
Depots	4	8	(5)	57	62	5
Emergency - Operational	(19)	(18)	(1)	(31)	(33)	(2)
Grounds Maintenance	(15)	(21)	6	(46)	(38)	8
Environmental Enforcement	65	62	3	150	161	11
Environmental Health Services	303	303	(0)	824	824	-
Emergency	32	37	(5)	88	81	(7)
Parking Enforcement - Tandridge DC	(11)	-	(11)	-	(11)	(11)
Estates Management - Buildings	36	25	12	(2)	16	17
Estates Management - Grounds	54	55	(1)	132	131	(1)
Housing Other Income	(22)	(5)	(17)	(14)	(14)	-
Housing Premises	(7)	(1)	(6)	18	18	-
Licensing Partnership Hub (Trading)	(16)	15	(31)	-	0	0

Position as at the end of August 2024	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Licensing Partnership Members	-	-	-	-	-	-
Licensing Regime	16	16	0	99	99	-
Asset Maintenance Operatives	5	(9)	15	(2)	18	20
Markets	(119)	(113)	(6)	(305)	(306)	(2)
Net Zero	6	6	(0)	68	68	-
Off-Street Enforcement	(40)	(4)	(36)	(6)	(88)	(82)
Parks and Recreation Grounds	55	57	(2)	138	138	-
Parks - Rural	110	99	11	243	244	1
Public Transport Support	-	0	(0)	0	0	-
Refuse Collection	1,139	1,116	23	2,736	2,802	65
Administrative Expenses - Direct Services	0	-	0	-	-	-
Administrative Expenses - Property (Facilities Management)	-	-	-	-	-	-
Administrative Expenses - Health	2	2	1	59	59	-
Administrative Expenses - Licensing	2	2	(1)	6	6	-
Administrative Expenses - Property	0	-	0	-	-	-
Administrative Expenses - Transport	3	2	0	6	6	-
Street Cleansing	661	665	(4)	1,591	1,588	(3)
Support - Central Offices	412	407	5	611	624	13
Support - Central Offices - Facilities	92	92	(0)	235	230	(6)
Support - General Admin	-	0	(0)	1	1	-
Support - General Admin (Post/Scanning)	66	91	(24)	201	186	(16)
Support - Health and Safety	10	15	(5)	28	29	1
Support - Direct Services	27	29	(2)	57	57	-
Taxis	7	7	(0)	13	13	-
Public Conveniences	16	25	(9)	51	48	(3)
<b>Total Cleaner and Greener</b>	<b>2,463</b>	<b>2,334</b>	<b>129</b>	<b>6,398</b>	<b>6,779</b>	<b>381</b>

Position as at the end of August 2024	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
<b>Housing and Health</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Gypsy Sites	1	(8)	9	(17)	(17)	-
Community Health and Wellbeing	15	16	(2)	39	39	-
Homeless	405	212	193	518	518	-
Housing Register	56	58	(1)	138	138	-
Disabled Facilities Grant Administration	-	-	-	(60)	(60)	-
Housing	88	92	(5)	188	188	-
Accommodation Service	50	54	(3)	129	123	(6)
Housing Pathway Co-ordinator	0	-	0	-	-	-
Homelessness Prevention	2	-	2	-	-	-
Housing Energy Retraining Options (HERO)	(4)	27	(30)	64	64	-
Homes for the Ukrainians	(523)	39	(562)	-	-	-
KCC- Household Support Fund	275	-	275	-	-	-
Private Sector Housing	74	115	(41)	241	241	-
Rough Sleepers Initiative 2022-25	(25)	39	(64)	-	-	-
Rough Sleepers Programme	16	-	16	-	-	-
Admin Expenses - People & Places Housing	6	2	3	6	6	-
One You - Kent Public Health	6	27	(21)	-	-	-
Homelessness Funding	(639)	(359)	(280)	-	-	-
<b>Total Housing and Health</b>	<b>(197)</b>	<b>315</b>	<b>(512)</b>	<b>1,247</b>	<b>1,241</b>	<b>(6)</b>

Position as at the end of August 2024	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
<b>Improvement and Innovation</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Action and Development	-	1	(1)	8	8	-
Asset Maintenance IT	145	102	43	244	244	-
Civic Expenses	18	18	0	19	19	-
Consultation and Surveys	-	-	-	4	4	-
Corporate Management	428	437	(9)	1,220	1,199	(21)
Corporate - Other	-	95	(95)	89	39	(50)
Democratic Services	76	89	(13)	210	194	(16)
Economic Development	12	21	(9)	43	43	-
Swanley Meeting Point	74	12	62	33	123	90
Economic Development Property	248	258	(10)	490	491	1
UK Share Prosperity Fund	39	52	(13)	-	-	-
Elections	130	41	89	150	150	-
External Communications	110	107	2	244	249	5
Land Charges	(2)	1	(3)	15	15	-
Members	206	207	(1)	500	522	22
Performance Improvement	7	8	(1)	1	1	-
Register of Electors	72	89	(17)	226	218	(8)
Administrative Expenses - Corporate Services	6	7	(1)	18	18	-
Administrative Expenses - Legal and Democratic	36	43	(8)	61	61	-
Administrative Expenses - Transformation and Strategy	2	2	(0)	5	5	-
Administrative Expenses - Human Resources	4	1	3	5	5	-
Street Naming	(3)	(1)	(3)	(1)	(1)	-
Support - Contact Centre	237	278	(41)	676	626	(50)
Support - Customer Insights	104	112	(8)	268	262	(6)
Support - General Admin	12	15	(3)	218	218	-
Support - General Admin (Print Shop)	18	24	(6)	45	35	(10)
Support - IT	678	685	(7)	1,153	1,126	(27)
Support - Nursery	0	-	0	-	-	-
Support - Human Resources	222	260	(38)	515	463	(53)
<b>Total Improvement and Innovation</b>	<b>2,878</b>	<b>2,964</b>	<b>(87)</b>	<b>6,456</b>	<b>6,334</b>	<b>(122)</b>
<b>Total SDC</b>	<b>8,407</b>	<b>8,880</b>	<b>(473)</b>	<b>19,662</b>	<b>20,384</b>	<b>722</b>



Appendix A : Salaries

Position as at the end of August 24	Y-T-D Actual £'000	Annual Budget £'000	Annual Forecast £'000	Annual Variance £'000	Annual Variance %
<b>Development and Conservation</b>					
Building Control	82	400	238	(162)	-40%
Planning Services	1,019	2,462	2,486	24	1%
	<b>1,102</b>	<b>2,862</b>	<b>2,724</b>	<b>(138)</b>	<b>-5%</b>
<b>Finance and Investment</b>					
Chief Executive	94	238	238	0	0%
Finance	420	1,165	1,032	(134)	-11%
Revenues and Benefits	689	1,902	1,507	(395)	-21%
Strategic Property	279	797	787	(10)	-1%
	<b>1,483</b>	<b>4,102</b>	<b>3,564</b>	<b>(538)</b>	<b>-13%</b>
<b>Cleaner and Greener</b>					
Direct Services	2,019	5,476	5,234	(243)	-4%
Property (Facilities Management)	86	227	216	(11)	-5%
Health	255	760	770	9	1%
Licensing	244	638	608	(30)	-5%
Property	71	223	209	(14)	-6%
Transport	276	677	690	13	2%
	<b>2,951</b>	<b>8,002</b>	<b>7,726</b>	<b>(275)</b>	<b>-3%</b>
<b>Housing and Health</b>					
Places Housing	383	967	973	6	1%
	<b>383</b>	<b>967</b>	<b>973</b>	<b>6</b>	<b>1%</b>
<b>Improvement and Innovation</b>					
Legal and Democratic (Electoral)	108	269	269	0	0%
Corporate Services	677	1,789	1,722	(67)	-4%
Legal and Democratic	172	503	462	(41)	-8%
Transformation and Strategy	283	730	704	(26)	-4%
Human Resources	171	520	430	(90)	-17%
	<b>1,411</b>	<b>3,811</b>	<b>3,587</b>	<b>(224)</b>	<b>-6%</b>
<b>People and Places</b>					
Places Communities	153	373	382	9	2%
	<b>153</b>	<b>373</b>	<b>382</b>	<b>9</b>	<b>2%</b>
<b>Sub Total</b>	<b>7,482</b>	<b>20,117</b>	<b>18,957</b>	<b>(1,160)</b>	<b>-6%</b>
Council Wide - Vacant Posts	0	(41)	(91)	(50)	122%
Staff Recruitment and Retention	0	75	75	0	0%
<b>TOTAL SDC Funded Salary Costs</b>	<b>7,482</b>	<b>20,151</b>	<b>18,941</b>	<b>(1,210)</b>	<b>-6%</b>
Places Communities*	82	260	260	0	0%
Places Housing*	168	557	557	0	0%
Strategic Property*	55	183	183	0	0%
Externally Funded Total	<b>304</b>	<b>1,000</b>	<b>1,000</b>	<b>0</b>	<b>0</b>
<b>TOTAL Salary Costs</b>	<b>7,787</b>	<b>21,360</b>	<b>19,941</b>	<b>(1,210)</b>	<b>-6%</b>
*Externally Funded & Funded from other sources (gross figures). Overspendings here are matched by external funding and represent additional resources secured for the Council since the budget was set.					
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Appendix A : Staffing Stats - Position as at the end of August 2024	Budget FTE*	Staff FTE	Agency FTE	Casual FTE	August 2024 Total
<b>Development and Conservation</b>					
Building Control	7.29	4.00	0.00		4.00
Planning Services	47.92	43.58	0.00		43.58
<b>Finance and Investments</b>					
Chief Executive	1.00	1.00	0.00		1.00
Finance	18.00	15.61	0.00		15.61
Revenues and Benefits	42.70	34.61	0.00	0.42	35.03
Strategic Property	11.43	9.00	0.00		9.00
<b>Cleaner and Greener</b>					
Direct Services	130.40	118.41	18.68	0.25	137.34
Health	11.99	11.38	1.00		12.38
Licensing	12.20	12.19	0.00		12.19
Property	5.00	3.00	0.00		3.00
Transport	16.03	14.38	1.00		15.38
<b>Housing</b>	17.31	18.53	0.25		18.78
<b>Improvement and Innovation</b>					
Corporate Services	41.29	36.58	0.00		36.58
Legal and Democratic	7.00	7.00			7.00
Transformation and Strategy	18.67	17.41	0.00		17.41
Human Resources	8.76	6.76	0.00		6.76
<b>People and Places</b>			0.00		
Communities & Business	4.50	4.65	0.00		4.65
<b>Sub Total</b>	<b>401.49</b>	<b>358.07</b>	<b>20.93</b>	<b>0.67</b>	<b>379.67</b>
<b>Externally Funded</b>					
People & Places	5.81	3.91	0.00		3.91
People & Places - Housing	12.00	9.81	0.00		9.81
Strategic Property (Ext)	4.12	2.76	0.00		2.76
<b>Sub total</b>	<b>21.93</b>	<b>16.47</b>	<b>0.00</b>	<b>0.00</b>	<b>16.47</b>
<b>Total</b>	<b>423.42</b>	<b>374.54</b>	<b>20.93</b>	<b>0.67</b>	<b>396.14</b>
<b>Number of staff paid in August 24: 399 permanent, Casuals</b>					

## 6 Investment Returns

	<i>Actuals</i> 22/23	<i>Actuals</i> 23/24	<i>Actuals</i> 24/25	<i>Budget</i> 24/25	<i>Variance</i>	<i>Forecast</i> 24/25
APR	8,467	36,190	54,709	28,282	26,427	54,709
MAY	11,405	43,064	50,942	28,466	22,476	50,942
JUN	24,843	76,805	62,117	31,981	30,136	62,117
JUL	47,663	77,342	70,998	42,839	28,159	70,998
AUG	46,360	84,557	58,770	43,461	15,309	58,770
SEP	40,302	92,901	0	42,196	-42,196	52,200
OCT	47,257	95,491	0	48,511	-48,511	53,500
NOV	57,529	90,296	0	50,896	-50,896	55,900
DEC	59,754	90,695	0	58,646	-58,646	58,600
JAN	78,253	101,064	0	61,593	-61,593	61,600
FEB	57,532	68,730	0	52,968	-52,968	53,000
MAR	38,981	43,269	0	42,164	-42,164	42,200
	518,346	900,404	297,536	532,003	-234,467	674,536

### INVESTMENT RETURNS (CUMULATIVE)

	<i>Actuals</i> 22/23	<i>Actuals</i> 23/24	<i>Actuals</i> 24/25	<i>Budget</i> 24/25	<i>Variance</i>	<i>Forecast</i> 24/25
APR	8,467	36,190	54,709	28,282	26,427	54,709
MAY	19,872	79,254	105,651	56,748	48,903	105,651
JUN	44,715	156,059	167,768	88,729	79,039	167,768
JUL	92,378	233,401	238,766	131,568	107,198	238,766
AUG	138,738	317,958	297,536	175,029	122,507	297,536
SEP	179,040	410,859		217,225		349,736
OCT	226,297	506,350		265,736		403,236
NOV	283,826	596,646		316,632		459,136
DEC	343,580	687,342		375,278		517,736
JAN	421,833	788,405		436,871		579,336
FEB	479,365	857,135		489,839		632,336
MAR	518,346	900,404		532,003		674,536

Capital Monitoring Dashboard - August 2024

Description Of Scheme	Funding Source	Approved Gross Cost of Scheme	Total Expenditure from date of adoption to 31 March 2024	2024/2025				Spend Forecast for Later Years			Total Project Expenditure	Total Project Variance
				Budget	Spend YTD	Forecast Outturn	Forecast Variance 2024/2025	2025/2026	2026/2027	2027/2028 and future years		
		£	£	£	£	£	£	£	£	£	£	
White Oak Leisure centre - Orchards Academy	Capital Receipts	161,955	0	161,955	0	161,955	0	0	0	0	161,955	0
White Oak Residential	Capital Receipts	21,484,000	468,101	9,500,000	18,400	2,400,000	(7,100,000)	16,600,000	2,015,899	0	21,484,000	(0)
Affordable Housing	External Borrowing	15,000,000		1,500,000	0	0	(1,500,000)	1,500,000	1,500,000	12,000,000	0	0
Bevan Place	Mixed	27,306,000	1,113,489	14,022,000	0	0	(14,022,000)	10,229,000	1,945,000	14,018,511	27,306,000	0
Other Feasibility & Due Dilligence costs	Mixed	1,065,000		65,000	7,599	65,000	0	500,000	500,000	0	1,065,000	0
Sevenoaks Town Centre	Mixed	435,000		435,000	18,007	435,000	0	0	0	0	435,000	0
Farmstead Drive	Mixed	10,351,405	1,043,108	4,213,000	904,587	4,213,000	0	5,095,297	0	0	10,351,405	0
Stangrove Estate	Mixed	4,313,000	3,924,016	1,683,000	314,128	344,995	(1,338,005)	0	0	0	4,269,011	43,989
<b>Total for People &amp; Places</b>		<b>80,116,360</b>	<b>6,548,713</b>	<b>31,579,955</b>	<b>1,262,721</b>	<b>7,619,950</b>	<b>(23,960,005)</b>	<b>33,924,297</b>	<b>5,960,899</b>	<b>26,018,511</b>	<b>65,072,371</b>	<b>43,989</b>
Bradbourne Lakes	Mixed	287,280		287,280	0	287,280	0	0	0	0	0	0
Commercial vehicle replacements	Vehicle Renewal Res.	1,836,000	0	597,000	270,161	597,000	0	612,000	627,000	0	597,000	0
Disabled Facilities Grants (gross)	Better Care Fund	3,384,000	0	1,456,000	618,642	1,456,000	0	1,128,000	1,128,000	1,128,000	3,384,000	0
<b>Total for Finance &amp; Trading</b>		<b>5,220,000</b>	<b>0</b>	<b>2,053,000</b>	<b>888,804</b>	<b>2,053,000</b>	<b>0</b>	<b>1,740,000</b>	<b>1,755,000</b>	<b>1,128,000</b>	<b>3,981,000</b>	<b>0</b>
<b>Grand total</b>		<b>85,336,360</b>	<b>6,548,713</b>	<b>33,632,955</b>	<b>2,151,524</b>	<b>9,672,950</b>	<b>(23,960,005)</b>	<b>35,664,297</b>	<b>7,715,899</b>	<b>27,146,511</b>	<b>69,053,371</b>	<b>43,989</b>

Memo												
Quercus Housing	£15m over 10 years	no profiling set	15,000,000									
Quercus 7	SDC Debt (60%) / Equity (40%)		9,691,146	0		0					9,691,146	0

Croft Road	536,444
Plot 2 Canterbury Business Park	2,292,120
10 -14 Gladedale House	1,232,600
Loampit Vale, Lewisham	1,829,982
3 - 4 Hilton Road, Ashford	3,800,000

Position as at the end of August 2024		24/25 Opening Balance	Position as at the end of August 2024	24/25 Cumulative Movement to Date
BS360	E Earmarked Reserve - Budget Stabilisation	(7,392)	(8,403)	(1,011)
BS380	E Earmarked Reserve - Financial Plan	(3,796)	(3,013)	783
BS510	E Earmarked Reserve - NNDR Safety Net Deficit Reserve	(1,431)	(1,431)	-
BS030	E Earmarked Reserve - Carry Forward Items (DAC)	(1,290)	(1,286)	4
BS010	E Earmarked Reserve - Vehicle Renewal (DAA)	(1,078)	(1,078)	-
BS045	E Earmarked Reserve - IT Asset Maintenance	(579)	(579)	-
BS065	E Earmarked Reserve - Homelessness Prevention	(577)	(577)	-
BS600	E Earmarked Reserve - Housing & Commercial Growth Fund	(566)	(566)	-
BS540	E Earmarked Reserve - Property Investment Strategy Maintenance Reserve	(545)	(545)	-
BS035	E Earmarked Reserve - Capital Expenditure Reserve	(500)	(508)	(8)
BS410	E Earmarked Reserve - Development Services Reserve	(170)	(442)	(272)
BS500	E Earmarked Reserve - Pension Fund Valuation Adj.	(338)	(366)	(28)
BS330	E Earmarked Reserve - Capital Financing	(148)	(296)	(148)
BS300	E Earmarked Reserve - Action and Development	(296)	(296)	-
BS120	E Earmarked Reserve - Vehicle Insurance (DAZ)	(243)	(243)	-
BS400	E Earmarked Reserve - Community Development Reserve	(226)	(222)	4
BS570	E Earmarked Reserve - Community Infrastructure Levy Administration (CIL)	(152)	(152)	-
BS265	E Earmarked Reserve - NETZERO	(157)	(140)	17
BS260	E Earmarked Reserve - Local Plan/LDF	(127)	(131)	(4)
BS530	E Earmarked Reserve - On Street Parking Reserve	(127)	(127)	-
BS320	E Earmarked Reserve - Re-organisation	(101)	(101)	-
		(19,838)	(20,500)	(662)
	Other Earmarked Reserves (balances <£100k)	(474)	(473)	1
	<b>Total Earmarked Reserves</b>	<b>(20,312)</b>	<b>(20,973)</b>	<b>(661)</b>
BW020	General Fund	(1,800)	(1,800)	-
	<b>Total Reserves</b>	<b>(22,112)</b>	<b>(22,773)</b>	<b>(661)</b>

10 Income Graphs Summary

	Actuals YTD	Previous YTD	Budget YTD	Variance YTD - brackets show underachievement	Annual Budget	Forecast Variance - brackets show underachievement	Prior year Outturn
External Communications	6,405	4,890	3,597	2,808	14,390	6,000	18,645
Support - General Admin (Print Shop)	58,520	45,548	60,719	(2,199)	145,725	-	122,277
	<b>66,014</b>	<b>50,886</b>	<b>64,316</b>	<b>1,697</b>	<b>160,115</b>	<b>6,000</b>	<b>156,397</b>
Land Charges	51,502	38,851	49,673	1,830	119,214	-	105,429
Local Tax	223,842	163,610	204,565	19,277	490,957	(190,065)	196,557
Administrative Expenses - Human Resources	218	324	1,632	(1,414)	3,916	-	487
Support - Legal Function	4,518	(2,641)	1,047	3,471	2,501	4,300	7,251
	<b>285,297</b>	<b>206,802</b>	<b>264,487</b>	<b>20,810</b>	<b>663,890</b>	<b>(177,765)</b>	<b>366,208</b>
Car Parks	1,390,681	1,034,687	1,363,658	27,023	3,285,779	50,000	3,119,406
CCTV	10,426	7,673	10,356	70	35,454	-	33,010
Car Parking - On Street	484,134	362,544	469,657	14,477	1,133,176	13,000	1,033,612
Refuse Collection - Operational	77,227	47,147	49,730	27,497	122,995	79,100	170,396
Trade Waste	218,513	208,044	339,943	(121,430)	679,835	(121,000)	516,383
Green Waste	557,684	374,635	530,472	27,212	1,011,472	5,000	905,620
Street Cleansing - Operational	16,372	21,896	27,101	(10,729)	91,514	-	70,381
Transport Workshop	25,233	16,737	33,863	(8,630)	81,271	(5,000)	63,987
Fly Tipping	4,166	400	1,369	2,797	3,286	-	2,115
Depots	7,550	4,898	8,363	(813)	33,971	1,282	10,315
Markets	191,652	145,636	185,608	6,045	445,458	1,500	445,474
Off-Street Enforcement	106,107	75,596	68,925	37,182	165,420	77,000	207,132
Refuse Collection	87,754	44,206	95,049	(7,294)	349,856	(22,000)	373,483
	<b>3,180,968</b>	<b>2,449,249</b>	<b>3,187,179</b>	<b>(6,211)</b>	<b>7,462,886</b>	<b>70,820</b>	<b>7,246,207</b>
All Weather Pitch	2,217	1,783	2,167	50	5,200	-	-
Community Development Service Provisions	6,466	6,308	6,466	-	6,466	-	6,308
Gypsy Sites	12,310	5,414	1,401	10,909	3,363	-	30,338
Homeless	25,855	-	15,000	10,855	36,000	6,000	3,397
Leisure Contract	315,344	207,244	301,267	14,077	605,868	10,878	443,714
Police & Crime Commissioners (PCCs)	28,812	16,740	-	28,812	-	-	28,169
Private Sector Housing	11,552	3,224	7,122	4,430	10,325	-	42,008
	<b>402,631</b>	<b>248,011</b>	<b>333,423</b>	<b>69,209</b>	<b>727,222</b>	<b>531,317</b>	<b>659,795</b>
Building Control Fee	191,316	184,479	233,404	(42,088)	560,170	(41,995)	484,306
Environmental Health Services	20,321	7,570	17,299	3,023	30,910	(3,994)	46,221
Licensing Partnership Members	364,392	266,707	-	364,392	-	-	704,497
Licensing Regime	80,262	56,452	80,294	(33)	131,223	-	113,262
Planning - Development Management	384,461	330,248	570,683	(186,222)	1,369,640	(194,539)	1,058,063
Planning - Enforcement	6,012	924	1,150	4,862	2,759	3,253	2,426
Taxis	63,151	51,633	61,263	1,888	147,031	-	143,706
	<b>1,110,130</b>	<b>898,086</b>	<b>964,093</b>	<b>146,037</b>	<b>2,331,733</b>	<b>(237,275)</b>	<b>2,656,601</b>
Bus Station	6,244	3,100	3,100	3,144	6,200	5,500	7,344
Swanley Meeting Point	6,626	3,143	39,067	(32,440)	93,760	(55,900)	16,774
Economic Development Property	(16,584)	19,264	28,127	(44,710)	67,504	(10,000)	59,438
Estates Management - Buildings	54,662	51,438	61,774	(7,112)	124,818	-	137,701
Housing Other Income	22,063	38,101	4,700	17,363	14,122	-	40,744
Housing Premises	14,590	21,119	-	14,590	-	-	18,217
Property Investment Strategy	753,223	927,631	758,881	(5,657)	1,656,410	-	1,835,213
Support - Central Offices	9,471	10,408	18,886	(9,415)	37,772	-	20,951
Tourism	30,000	-	-	30,000	-	-	-
West Kent Partnership	13,000	10,000	-	13,000	20,000	-	23,000
	<b>893,296</b>	<b>1,084,203</b>	<b>914,534</b>	<b>(21,238)</b>	<b>2,020,586</b>	<b>(60,400)</b>	<b>2,159,383</b>