

Appendix A : Summary

Position as at the end of July 2024	Y-T-D Actual £'000	Annual Budget £'000	ACTUAL Variance £'000	Annual Forecast (including Accruals) £'000	Annual Variance £'000	Annual Variance %
People and Places	127	1,037	(910)	1,134	96	9.3
Development and Conservation	643	1,103	(460)	1,371	268	24.3
Finance and Investments	2,025	3,535	(1,510)	3,589	54	1.5
Cleaner and Greener	2,124	6,299	(4,175)	6,530	231	3.7
Housing and Health	(384)	1,247	(1,631)	1,241	(6)	(0.5)
Improvement and Innovation	2,279	6,442	(4,163)	6,473	31	0.5
Services Total	6,813	19,662	(12,848)	20,337	674	3.4
Adjustments to Reconcile the amount to be met from reserves: Capital Charges outside the General Fund	(19)	(58)	39	(58)	0	0.0
Adjustments to Reconcile the amount to be met from reserves: Support Services outside the General Fund	(53)	(159)	106	(159)	0	0.0
Redundancy Costs	33	0	33	0	-	-
NET SERVICE EXPENDITURE	6,773	19,445	(12,672)	20,119	674	3.5
New Homes Bonus	(7)	0	(7)	0	0	-
Retained Business Rates	0	(3,228)	3,228	(3,228)	0	0.0
Council Tax	0	(12,768)	12,768	(12,768)	0	(0.0)
Rolled in Grants	(54)	(198)	144	(198)	0	(0.2)
Services Grant	(5)	(15)	10	(15)	0	0.0
Funding Guarantee	(516)	(1,384)	868	(1,384)	0	0.0
Contribution from Collection Fund	0	0	0	0	0	-
Summary excluding Investment Income	6,191	1,852	4,340	2,526	674	36.4
Investment Property Income	(807)	(1,724)	917	(1,724)	0	0.0
Interest Receipts	(239)	(532)	293	(669)	(137)	0.0
OVERALL TOTAL	5,146	(404)	5,550	132	537	
Planned Appropriation to/(from) Reserves	0	404	(404)	404	0	
Other Reserve Movements	278	0	278	(220)	(220)	
Proposed Supplementary Estimates	0	0	0	0	0	
(Surplus)/Deficit	5,425	(0)	5,425	316	317	

Appendix A : Summary by Service

Position as at the end of July 2024	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
People & Places SDC Funded	£'000	£'000	£'000	£'000	£'000	£'000
All Weather Pitch	(2)	(2)	(0)	(5)	(5)	-
Community Development Service Provisions	(6)	(6)	-	(6)	(6)	-
Community Safety	47	44	4	131	131	-
The Community Plan	13	13	(1)	39	39	-
Grants to Organisations	114	114	0	147	147	-
Leisure Contract	(146)	(137)	(9)	118	(6)	(124)
Leisure Contract - Interim	279	123	156	492	712	220
Leisure Development	10	8	2	15	15	-
Admin Expenses - People & Places Communities	2	4	(2)	14	14	-
Tourism	(164)	8	(172)	38	38	-
West Kent Partnership	3	2	1	-	-	-
Youth	25	15	10	54	54	-
Total People & Places SDC Funded	174	185	(11)	1,037	1,134	96

Position as at the end of July 2024	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
People & Places Externally Funded	£'000	£'000	£'000	£'000	£'000	£'000
Domestic Abuse Duty	(30)	15	(45)	-	-	-
Police & Crime Commissioners (PCCs)	(17)	-	(17)	-	-	-
People & Places Externally Funded	(47)	15	(63)	-	-	-
Total People & Places	127	200	(73)	1,037	1,134	96

Position as at the end of July 2024	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Development and Conservation	£'000	£'000	£'000	£'000	£'000	£'000
Building Control Non Fee	23	25	(2)	82	93	12
Building Control Fee	(11)	(80)	69	(230)	(160)	70
Design and Conservation	56	56	(0)	169	169	-
Dangerous Structures	1	1	0	2	2	-
Planning Policy	253	253	(0)	565	565	-
Local Development Plan	-	-	-	-	(0)	(0)
Planning - Appeals	68	68	(1)	237	239	2
Planning - CIL Administration	18	18	(0)	(35)	(35)	-
Planning - Development Management	106	(47)	152	(132)	34	167
Planning - Enforcement	102	128	(27)	387	387	-
Planning - Development Management - Software Project	-	-	-	-	-	-
Administrative Expenses - Building Control	0	3	(3)	10	10	-
Administrative Expenses - Planning Services	27	22	5	49	67	18
Total Development and Conservation	643	449	194	1,103	1,371	268
Finance and Investments	£'000	£'000	£'000	£'000	£'000	£'000
Asset Maintenance CCTV	-	7	(7)	20	20	-
Asset Maintenance Countryside	2	3	(2)	9	9	-
Asset Maintenance Direct Services	6	15	(9)	44	44	-
Asset Maintenance Playgrounds	1	6	(5)	17	17	-
Asset Maintenance Public Toilets	1	6	(5)	17	17	-
Benefits Admin	170	182	(12)	184	184	-
Benefits Grants	(8)	(8)	0	(25)	(25)	-
Dartford Rev&Ben Partnership Hub (SDC costs)	921	852	69	(0)	(0)	-
Dartford Audit Partnership Hub (SDC Costs)	56	84	(28)	(0)	(0)	0
Housing Advances	-	1	(1)	1	1	-
Local Tax	0	74	(73)	55	147	92

Position as at the end of July 2024	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Misc. Finance	356	363	(7)	1,567	1,567	-
Administrative Expenses - Chief Executive	1	4	(3)	15	15	-
Administrative Expenses - Finance	18	9	9	21	26	5
Administrative Expenses - Revenues and Benefits	0	(0)	0	-	-	-
Administrative Expenses - Strategic Property	3	2	2	5	5	-
Support - Rev & Ben Control	84	84	1	251	251	-
Support - Counter Fraud	21	26	(4)	77	77	-
Support - Audit Function	73	76	(4)	229	229	-
Support - Exchequer and Procurement	71	83	(12)	245	228	(17)
Support - Finance Function	98	104	(7)	300	294	(6)
Support - Legal Function	82	98	(15)	297	272	(25)
Support - Procurement	-	2	(2)	7	7	-
Support - Property Function	21	21	(0)	64	69	5
Treasury Management	48	43	5	136	136	-
Total Finance and Investments	2,025	2,135	(110)	3,535	3,589	54
Cleaner and Greener	£'000	£'000	£'000	£'000	£'000	£'000
Asset Maintenance Argyle Road	-	28	(28)	84	84	-
Asset Maintenance Other Corporate Properties	33	12	21	37	37	-
Asset Maintenance Hever Road	8	14	(6)	42	42	-
Asset Maintenance Leisure	87	67	20	202	202	-
Asset Maintenance Support & Salaries	15	25	(9)	122	122	-
Asset Maintenance Sewage Treatment Plants	0	3	(3)	10	10	-
Bus Station	6	11	(5)	14	14	-
Car Parks	(510)	(523)	13	(1,948)	(1,915)	34
CCTV	159	135	24	397	421	24
Civil Protection	23	23	(0)	55	53	(2)
Car Parking - On Street	(212)	(183)	(29)	(416)	(416)	-
Refuse Collection - Operational	307	265	42	902	981	79

Position as at the end of July 2024	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Trade Waste	35	(93)	128	(54)	87	141
Green Waste	(103)	(103)	(0)	(20)	(60)	(40)
Street Cleansing - Operational	(19)	(23)	3	(42)	(34)	8
Transport Workshop	(8)	(2)	(5)	33	18	(15)
Cesspool Emptying	(2)	-	(2)	-	(2)	(2)
Pest Control	1	-	1	-	1	1
Fly Tipping	3	0	3	0	0	-
Fleet	(50)	(60)	10	(15)	(13)	2
Depots	2	9	(7)	57	62	5
Emergency - Operational	(15)	(14)	(1)	(31)	(32)	(1)
Grounds Maintenance	(11)	(16)	5	(46)	(39)	7
Environmental Enforcement	52	50	2	150	161	11
Environmental Health Services	236	236	0	770	770	-
Emergency	25	29	(4)	88	81	(7)
Parking Enforcement - Tandridge DC	(9)	-	(9)	-	(8)	(8)
Estates Management - Buildings	31	31	(0)	(2)	16	17
Estates Management - Grounds	44	44	(0)	132	131	(1)
Housing Other Income	(22)	(4)	(18)	(14)	(14)	-
Housing Premises	(7)	(3)	(5)	18	18	-
Licensing Partnership Hub (Trading)	1	14	(13)	-	-	-
Licensing Partnership Members	-	-	-	-	-	-
Licensing Regime	(1)	(1)	0	99	99	-
Asset Maintenance Operatives	5	(7)	12	(2)	8	10
Markets	(102)	(90)	(12)	(305)	(317)	(12)
Decarbonisation Fund Net ZERO 2030	3	3	0	68	68	-
Off-Street Enforcement	(30)	(3)	(26)	(6)	(88)	(82)
Parks and Recreation Grounds	41	46	(4)	138	138	-
Parks - Rural	94	80	15	243	242	(1)
Public Transport Support	-	0	(0)	0	0	-
Refuse Collection	916	892	24	2,736	2,802	65

Position as at the end of July 2024	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Administrative Expenses - Direct Services	0	-	0	-	-	-
Administrative Expenses - Property (Facilities Management)	-	-	-	-	-	-
Administrative Expenses - Health	1	1	0	4	4	-
Administrative Expenses - Licensing	2	2	(0)	6	6	-
Administrative Expenses - Property	0	-	0	-	-	-
Administrative Expenses - Transport	1	2	(1)	6	6	-
Street Cleansing	529	533	(4)	1,591	1,588	(3)
Support - Central Offices	384	378	6	611	624	13
Support - Central Offices - Facilities	75	74	1	235	230	(6)
Support - General Admin	-	0	(0)	1	1	-
Support - General Admin (Post/Scanning)	57	63	(7)	201	196	(6)
Support - Health and Safety	8	13	(4)	28	29	1
Support - Direct Services	24	25	(1)	57	57	-
Taxis	3	3	0	13	13	-
Public Conveniences	13	21	(8)	51	48	(3)
Total Cleaner and Greener	2,124	2,007	117	6,299	6,530	231
Housing and Health	£'000	£'000	£'000	£'000	£'000	£'000
Gypsy Sites	(1)	(6)	5	(17)	(17)	-
Community Health and Wellbeing	12	13	(1)	39	39	-
Homeless	298	169	129	518	518	-
Housing Register	45	46	(1)	138	138	-
Disabled Facilities Grant Administration	-	-	-	(60)	(60)	-
Housing	76	81	(5)	188	188	-
Accommodation Service	41	43	(2)	129	123	(6)
Housing Pathway Co-ordinator	0	-	0	-	-	-
Homelessness Prevention	2	-	2	-	-	-
Housing Energy Retraining Options (HERO)	(8)	21	(30)	64	64	-
Homes for the Ukrainians	(496)	31	(527)	-	-	-

Position as at the end of July 2024	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
KCC- Household Support Fund	272	-	272	-	-	-
Private Sector Housing	51	97	(47)	241	241	-
Rough Sleepers Initiative 2022-25	(37)	31	(69)	-	-	-
Rough Sleepers Programme	38	-	38	-	-	-
Admin Expenses - People & Places Housing	2	2	(0)	6	6	-
One You - Kent Public Health	(11)	8	(19)	-	-	-
Homelessness Funding	(666)	(383)	(283)	-	-	-
Total Housing and Health	(384)	154	(539)	1,247	1,241	(6)
Improvement and Innovation	£'000	£'000	£'000	£'000	£'000	£'000
Action and Development	-	(0)	0	8	8	-
Asset Maintenance IT	44	81	(37)	244	244	-
Civic Expenses	18	17	0	19	19	-
Consultation and Surveys	-	-	-	4	4	-
Corporate Management	347	349	(2)	1,220	1,214	(6)
Corporate - Other	-	75	(75)	74	74	-
Democratic Services	61	72	(11)	210	194	(16)
Economic Development	12	25	(13)	43	43	-
Swanley Meeting Point	64	9	55	33	123	90
Economic Development Property	204	208	(4)	490	491	1
UK Share Prosperity Fund	32	42	(10)	-	-	-
Elections	34	33	1	150	150	-
External Communications	95	95	(0)	244	249	5
Land Charges	3	2	1	15	15	-
Members	165	166	(1)	500	522	22
Performance Improvement	7	8	(1)	1	1	-
Register of Electors	58	72	(14)	226	218	(8)
Administrative Expenses - Legal and Democratic (Electoral)	-	-	-	-	-	-
Administrative Expenses - Corporate Services	5	6	(1)	18	18	-

Position as at the end of July 2024	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Administrative Expenses - Legal and Democratic	35	39	(4)	61	61	-
Administrative Expenses - Transformation and Strategy	2	2	0	5	5	-
Administrative Expenses - Human Resources	2	1	1	5	5	-
Street Naming	(4)	(0)	(3)	(1)	(1)	-
Support - Contact Centre	192	222	(30)	676	646	(30)
Support - Customer Insights	83	89	(6)	268	262	(6)
Support - General Admin	12	15	(3)	218	218	-
Support - General Admin (Print Shop)	17	23	(6)	45	35	(10)
Support - IT	616	645	(29)	1,153	1,142	(11)
Support - Nursery	0	-	0	-	-	-
Support - Human Resources	176	212	(36)	515	515	-
Total Improvement and Innovation	2,279	2,506	(227)	6,442	6,473	31
Total SDC	6,813	7,451	(637)	19,662	20,337	675

Appendix A : Salaries

Position as at the end of July 24	Y-T-D Actual £'000	Annual Budget £'000	Annual Forecast £'000	Annual Variance £'000	Annual Variance %
Development and Conservation					
Building Control	65	400	210	(190)	-48%
Planning Services	816	2,516	2,530	14	1%
	881	2,916	2,740	(177)	-6%
Finance and Investments					
Chief Executive	76	238	238	0	0%
Finance	339	1,165	1,032	(134)	-11%
Revenues and Benefits	551	1,906	1,765	(142)	-7%
Strategic Property	227	797	787	(10)	-1%
	1,192	4,107	3,821	(285)	-7%
Cleaner and Greener					
Direct Services	1,612	5,487	5,244	(243)	-4%
Property (Facilities Management)	69	227	216	(11)	-5%
Health	200	706	699	(7)	-1%
Licensing	195	638	608	(30)	-5%
Property	57	223	209	(14)	-6%
Transport	221	677	690	13	2%
	2,355	7,957	7,666	(291)	-4%
Housing and Health					
Places Housing	305	967	973	6	1%
	305	967	973	6	1%
Improvement and Innovation					
Legal and Democratic (Electoral)	86	269	269	0	0%
Corporate Services	543	1,789	1,742	(47)	-3%
Legal and Democratic	134	503	462	(41)	-8%
Transformation and Strategy	228	730	709	(21)	-3%
Human Resources	138	520	491	(29)	-6%
	1,130	3,811	3,673	(138)	-4%
People and Places					
Places Communities	123	373	382	9	2%
	123	373	382	9	2%
Sub Total	5,986	20,132	19,255	(877)	-4%
Council Wide - Vacant Posts	0	(56)	(56)	0	0%
Staff Recruitment and Retention	0	75	75	0	0%
TOTAL SDC Funded Salary Costs	5,986	20,151	19,274	(877)	-4%
Places Communities*	65	260	260	0	0%
Places Housing*	131	557	557	0	0%
Strategic Property*	45	183	183	0	0%
Externally Funded Total	241	1,000	1,000	0	0
TOTAL Salary Costs	6,226	21,233	20,274	(877)	-4%

*Externally Funded & Funded from other sources (gross figures). Overspendings here are matched by external funding and represent additional resources secured for the Council since the budget was set.

Appendix A : Staffing Stats - Position as at the end of July 2024	Budget FTE	Staff FTE	Agency FTE	Casual FTE	July 2024 Total
Development and Conservation					
Building Control	7.29	4.00	0.00		4.00
Planning Services	47.92	43.57	0.00		43.57
Finance and Investments					
Chief Executive	1.00	1.00	0.00		1.00
Finance	18.00	16.61	0.00		16.61
Revenues and Benefits	42.70	36.61	0.00		36.61
Strategic Property	11.43	9.00	0.00		9.00
Cleaner and Greener					
Direct Services	130.40	119.41	21.53		140.94
Health	11.99	9.77	0.55		10.32
Licensing	12.20	12.19	0.00		12.19
Property	5.00	3.00	0.00		3.00
Transport	16.03	14.38	0.00		14.38
Housing and Health					
Housing	17.31	17.52	1.00		18.52
Improvement and Innovation					
Corporate Services	41.29	37.58	0.00		37.58
Legal and Democratic	7.00	7.00			7.00
Transformation and Strategy	18.67	17.41	0.00		17.41
Human Resources	8.76	6.76	0.00		6.76
People and Places					
Communities & Business	4.50	4.15	0.00		4.15
Sub Total	401.49	359.96	23.08	0.00	383.04
Externally Funded					
People & Places	5.81	5.41	0.00		5.41
People & Places - Housing	12.00	9.80	0.00		9.80
Strategic Property (Ext)	4.12	3.76	0.00		3.76
Sub total	21.93	18.97	0.00	0.00	18.97
Total	423.42	378.93	23.08	0.00	402.01

6 Investment Returns

	<i>Actuals</i> 22/23	<i>Actuals</i> 23/24	<i>Actuals</i> 24/25	<i>Budget</i> 24/25	<i>Variance</i>	<i>Forecast</i> 24/25
APR	8,467	36,190	54,709	28,282	26,427	54,709
MAY	11,405	43,064	50,942	28,466	22,476	50,942
JUN	24,843	76,805	62,117	31,981	30,136	62,117
JUL	47,663	77,342	70,998	42,839	28,159	70,998
AUG	46,360	84,557	0	43,461	-43,461	53,500
SEP	40,302	92,901	0	42,196	-42,196	52,200
OCT	47,257	95,491	0	48,511	-48,511	53,500
NOV	57,529	90,296	0	50,896	-50,896	55,900
DEC	59,754	90,695	0	58,646	-58,646	58,600
JAN	78,253	101,064	0	61,593	-61,593	61,600
FEB	57,532	68,730	0	52,968	-52,968	53,000
MAR	38,981	43,269	0	42,164	-42,164	42,200
	518,346	900,404	238,766	532,003	-293,237	669,266

INVESTMENT RETURNS (CUMULATIVE)

	<i>Actuals</i> 22/23	<i>Actuals</i> 23/24	<i>Actuals</i> 24/25	<i>Budget</i> 24/25	<i>Variance</i>	<i>Forecast</i> 24/25
APR	8,467	36,190	54,709	28,282	26,427	54,709
MAY	19,872	79,254	105,651	56,748	48,903	105,651
JUN	44,715	156,059	167,768	88,729	79,039	167,768
JUL	92,378	233,401	238,766	131,568	107,198	238,766
AUG	138,738	317,958		175,029		292,266
SEP	179,040	410,859		217,225		344,466
OCT	226,297	506,350		265,736		397,966
NOV	283,826	596,646		316,632		453,866
DEC	343,580	687,342		375,278		512,466
JAN	421,833	788,405		436,871		574,066
FEB	479,365	857,135		489,839		627,066
MAR	518,346	900,404		532,003		669,266

Capital Monitoring Dashboard - July 2024

Description Of Scheme	Funding Source	Approved Gross Cost of Scheme	Total Expenditure from date of adoption to 31 March 2024	2024/2025				Spend Forecast for Later Years			Total Project Expenditure	Total Project Variance
				Budget	Spend YTD	Forecast Outturn	Forecast Variance 2024/2025	2025/2026	2026/2027	2027/2028 and future years		
		£	£	£	£	£	£	£	£	£	£	£
White Oak Leisure centre - Orchards Academy	Capital Receipts	161,955	0	161,955	0	161,955	0	0	0	0	161,955	0
White Oak Residential	Capital Receipts	21,484,000	468,101	9,500,000	18,400	9,500,000	0	9,500,000	2,015,899	0	21,484,000	(0)
Affordable Housing	External Borrowing	15,000,000		1,500,000	0	0	(1,500,000)	1,500,000	1,500,000	12,000,000	0	0
Bevan Place	Mixed	27,306,000	1,113,489	14,022,000	0	0	(14,022,000)	10,229,000	1,945,000	14,018,511	27,306,000	0
Other Feasibility & Due Dilliegnce costs	Mixed	1,500,000		500,000	7,599	500,000	0	500,000	500,000	0	1,500,000	0
Farmstead Drive	Mixed	10,351,405	1,043,108	4,213,000	747,900	4,213,000	0	5,095,297	0	0	10,351,405	0
Stangrove Estate	Mixed	4,313,000	3,924,016	1,683,000	312,240	327,984		61,000	0	0	4,313,000	(6,159)
Total for People & Places		80,116,360	6,548,713	31,579,955	1,086,139	14,709,099	(15,522,000)	26,885,297	5,960,899	26,018,511	65,116,359	(6,159)
Bradbourne Lakes	Mixed	287,280		287,280	0	287,280	0	0	0	0	0	0
Commercial vehicle replacements	Vehicle Renewal Res.	1,836,000	0	597,000	225,028	597,000	0	612,000	627,000	0	597,000	0
Disabled Facilities Grants (gross)	Better Care Fund	3,384,000	0	1,456,000	476,803	1,456,000	0	1,128,000	1,128,000	1,128,000	3,384,000	0
Total for Finance & Trading		5,220,000	0	2,053,000	701,831	2,053,000	0	1,740,000	1,755,000	1,128,000	3,981,000	0
Grand total		85,336,360	6,548,713	33,632,955	1,787,970	16,762,099	(15,522,000)	28,625,297	7,715,899	27,146,511	69,103,519	(6,159)

Memo												
Qurcus Housing	£15m over 10 years	no profiling set	15,000,000	0		0					0	0
Quercus 7	SDC Debt (60%) / Equity (40%)		9,691,146	0		0					9,691,146	0

Croft Road

Plot 2 Canterbury Business Park

10 -14 Gladedale House

Loampit Vale, Lewisham

3 - 4 Hilton Road, Ashford

536,444
2,292,120
1,232,600
1,829,982
3,800,000

Position as at the end of July 2024	24/25 Opening Balance	Position as at the end of July 2024	24/25 Cumulative Movement to Date
E Earmarked Reserve - Budget Stabilisation	(7,392)	(7,392)	-
E Earmarked Reserve - Financial Plan	(3,796)	(3,796)	-
E Earmarked Reserve - NNDR Safety Net Deficit Reserve	(1,431)	(1,431)	-
E Earmarked Reserve - Carry Forward Items (DAC)	(1,290)	(1,286)	4
E Earmarked Reserve - Vehicle Renewal (DAA)	(1,078)	(1,078)	-
E Earmarked Reserve - IT Asset Maintenance	(579)	(579)	-
E Earmarked Reserve - Homelessness Prevention	(577)	(577)	-
E Earmarked Reserve - Housing & Commercial Growth Fund	(566)	(566)	-
E Earmarked Reserve - Property Investment Strategy Maintenance Reserve	(545)	(545)	-
E Earmarked Reserve - Capital Expenditure Reserve	(500)	(500)	-
E Earmarked Reserve - Development Services Reserve	(170)	(439)	(269)
E Earmarked Reserve - Pension Fund Valuation Adj.	(338)	(338)	-
E Earmarked Reserve - Action and Development	(296)	(296)	-
E Earmarked Reserve - Vehicle Insurance (DAZ)	(243)	(243)	-
E Earmarked Reserve - Community Development Reserve	(226)	(222)	4
E Earmarked Reserve - Community Infrastructure Levy Administration (CIL)	(152)	(152)	-
E Earmarked Reserve - Capital Financing	(148)	(148)	-
E Earmarked Reserve - Local Plan/LDF	(127)	(140)	(13)
E Earmarked Reserve - NETZERO	(157)	(140)	17
E Earmarked Reserve - On Street Parking Reserve	(127)	(127)	-
E Earmarked Reserve - Re-organisation	(101)	(101)	-
	(19,838)	(20,095)	(257)
Other Earmarked Reserves (balances <£100k)	(474)	(473)	1
Total Earmarked Reserves	(20,312)	(20,568)	(255)
General Fund	(1,800)	-1800	0
Total Reserves	(22,112)	(22,368)	(255)

10 Income Graphs Summary

Assistant Chief Executive

	Actuals YTD	Previous YTD	Budget YTD	Variance YTD - brackets show underachievement	Annual Budget	Forecast Variance - brackets show underachievement	Prior year Outturn
External Communications	6,405	4,890	3,597	2,808	14,390	6,000	18,645
Support - General Admin (Print Shop)	47,152	45,548	48,575	(1,423)	145,725	-	122,277
	54,656	50,886	52,172	2,484	160,115	6,000	156,397

Customer & Resources

Land Charges	36,255	38,851	39,738	(3,483)	119,214	-	105,429
Local Tax	210,038	163,610	163,652	46,385	490,957	(190,065)	196,557
Street Naming	4,833	6,087	5,743	(910)	17,228	-	14,504
Support - IT	-	-	-	-	29,134	-	34,128
Support - Legal Function	4,087	(2,641)	838	3,249	2,501	-	7,251
Support - Human Resources	-	70	314	(314)	941	-	3,978
	255,430	206,802	211,590	43,841	663,890	(190,065)	366,208

Finance & Trading

Car Parks	1,113,558	1,034,687	1,094,176	19,382	3,285,779	50,000	3,119,406
CCTV	7,829	7,673	7,767	62	35,454	-	33,010
Car Parking - On Street	394,447	362,544	375,225	19,221	1,133,176	13,000	1,033,612
Refuse Collection - Operational	64,080	47,147	39,481	24,600	122,995	79,100	170,396
Trade Waste	184,934	208,044	280,406	(95,472)	679,835	(87,000)	516,383
Green Waste	451,940	374,635	440,472	11,468	1,011,472	5,000	905,620
Street Cleansing - Operational	13,241	21,896	22,879	(9,637)	91,514	-	70,381
Transport Workshop	19,431	16,737	27,090	(7,660)	81,271	-	63,987
Cesspool Emptying	1,900	54,114	-	1,900	-	1,900	160,724
Pest Control	-	10,987	-	-	-	-	37,816
Markets	155,077	145,636	148,486	6,591	445,458	11,800	445,474
Off-Street Enforcement	82,202	75,596	55,140	27,062	165,420	77,000	207,132
Refuse Collection	74,979	44,206	83,627	(8,648)	349,856	(22,000)	373,483
	2,575,122	2,449,249	2,583,845	(8,723)	7,462,886	120,120	7,246,207

People & Places

All Weather Pitch	1,783	1,783	1,733	50	5,200	-	-
Community Development Service Provisions	6,466	6,308	6,466	-	6,466	-	6,308
Gypsy Sites	9,820	5,414	1,121	8,699	3,363	-	30,338
Homeless	17,317	-	12,000	5,317	36,000	6,000	3,397
Leisure Contract	161,603	207,244	153,134	8,470	605,868	10,878	443,714
Police & Crime Commissioners (PCCs)	28,812	16,740	-	28,812	-	-	28,169
Private Sector Housing	11,512	3,224	402	11,110	10,325	-	42,008
	237,389	248,011	174,856	62,533	727,222	531,317	659,795

Planning & Regulatory Services

Building Control Fee	152,730	184,479	186,723	(33,993)	560,170	(36,875)	484,306
Environmental Health Services	17,876	7,570	15,644	2,232	30,910	656	46,221
Licensing Partnership Members	299,279	266,707	-	299,279	-	-	704,497
Licensing Regime	73,611	56,452	77,606	(3,995)	131,223	-	113,262
Planning - Development Management	319,502	330,248	456,547	(137,045)	1,369,640	(136,727)	1,058,063
Planning - Enforcement	6,012	924	920	5,092	2,759	-	2,426
Taxis	50,781	51,633	49,010	1,770	147,031	-	143,706
	919,963	898,086	786,450	133,513	2,331,733	(172,946)	2,656,601

Strategic Head Commercial and Property

Bus Station	6,244	3,100	3,100	3,144	6,200	-	7,344
Swanley Meeting Point	6,109	3,143	31,253	(25,144)	93,760	(55,900)	16,774
Economic Development Property	(16,584)	19,264	22,501	(39,085)	67,504	(10,000)	59,438
Estates Management - Buildings	50,620	51,438	48,964	1,656	124,818	-	137,701
Housing Other Income	21,873	38,101	3,525	18,348	14,122	-	40,744
Housing Premises	14,590	21,119	-	14,590	-	-	18,217
Property Investment Strategy	751,577	927,631	753,297	(1,720)	1,656,410	-	1,835,213
Support - Central Offices	9,471	10,408	18,886	(9,415)	37,772	-	20,951
Tourism	30,000	-	-	30,000	-	-	-
	873,901	1,084,203	881,527	(7,626)	2,020,586	(65,900)	2,159,383