

Appendix B : Summary

Position as at the end of January 2024	Y-T-D Actual £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Annual Variance £'000	Annual Variance %
People and Places	871	816	1,959	1,143	140.1
Development and Conservation	1,518	1,121	1,653	532	47.5
Finance and Investments	4,533	3,310	3,184	(126)	(3.8)
Cleaner and Greener	4,515	5,750	6,746	996	17.3
Housing and Health	300	1,342	1,253	(88)	(6.6)
Improvement and Innovation	5,291	6,427	6,293	(134)	(2.1)
Services Total	17,030	18,765	21,089	2,323	12.4
Adjustments to Reconcile the amount to be met from reserves: Capital Charges outside the General Fund	(50)	(60)	(60)	0	0.0
Adjustments to Reconcile the amount to be met from reserves: Support Services outside the General Fund	(144)	(172)	(172)	0	0.0
NET SERVICE EXPENDITURE	16,837	18,533	20,857	2,323	12.5
New Homes Bonus	(184)		0	0	-
Retained Business Rates	0	(2,868)	(2,959)	(91)	(3.2)
Council Tax	0	(12,231)	(12,231)	0	(0.0)
Rolled in Grants	(156)	(186)	(186)	0	(0.2)
Services Grant	(78)	(90)	(90)	0	0.0
Funding Guarantee	(757)	(912)	(912)	0	0.0
Contribution from Collection Fund	0	(214)	(214)	0	0.0
Summary excluding Investment Income	15,662	2,032	4,265	2,232	109.8
Investment Property Income	(1,701)	(1,618)	(1,604)	14	0.9
Interest Receipts	(788)	(288)	(851)	(563)	195.5
OVERALL TOTAL	13,172	126	1,809	1,683	
Planned Appropriation to/(from) Reserves	(165)	(126)	(126)	0	
Other Reserve Movements	165	0	(1,368)	(1,368)	
Supplementary Estimate	0	0	(120)	(120)	
(Surplus)/Deficit	13,172	(0)	195	195	

Appendix B : Summary by Service

Position as at the end of January 2024	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
People & Places SDC Funded	£'000	£'000	£'000	£'000	£'000
All Weather Pitch	(4)	(4)	(0)	(5)	-
Community Development Service Provisions	(6)	(6)	-	(6)	-
Community Housing Fund	(0)	-	(0)	-	-
Community Safety	110	110	0	132	0
The Community Plan	31	32	(1)	39	0
Grants to Organisations	192	193	(1)	202	1
Leisure Contract	(302)	(250)	(52)	142	(188)
Leisure Contract - Interim	931	-	931	1,338	1,338
Leisure Development	8	15	(8)	15	-
Admin Expenses - People & Places Communities	4	13	(9)	11	(8)
Tourism	(113)	26	(139)	35	-
West Kent Partnership	11	18	(7)	-	-
Youth	53	49	4	56	(1)
Total People & Places SDC Funded	913	195	719	1,959	1,143

Position as at the end of January 2024	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
People & Places Externally Funded	£'000	£'000	£'000	£'000	£'000
Youth Mentoring Projects	(1)	-	(1)	-	-
Compliance & Enforcement	0	-	0	-	-
Domestic Abuse Duty	(11)	-	(11)	-	-
KCC Helping Hands	(0)	-	(0)	-	-
Local Strategic Partnership	6	-	6	-	-
Police & Crime Commissioners (PCCs)	(44)	-	(44)	-	-
Community Sports Activation Fund	(3)	-	(3)	-	-
West Kent Enterprise Advisor Network	14	8	5	-	-
West Kent Partnership Business Support	(3)	-	(3)	-	-
People & Places Externally Funded	(42)	8	(50)	-	-
Total People & Places	871	203	668	1,959	1,143

Position as at the end of January 2024	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Development and Conservation	£'000	£'000	£'000	£'000	£'000
Building Control Non Fee	83	58	26	98	32
Building Control Fee	(134)	(183)	49	(171)	49
Design and Conservation	133	133	-	159	-
Dangerous Structures	-	2	(2)	-	(3)
Planning Policy	471	471	0	562	-
Local Development Plan	188	-	188	-	-
Planning - Appeals	310	172	138	337	139
Planning - CIL Administration	(10)	(17)	7	(52)	20
Planning - Counter	(1)	-	(1)	-	6
Planning - Development Management	3	(76)	80	178	132
Planning - Enforcement	392	271	120	452	120
Planning - Development Management - Software Project	-	-	-	-	-
Administrative Expenses - Building Control	1	4	(3)	1	(3)
Administrative Expenses - Planning Services	81	44	38	89	39
Total Development and Conservation	1,518	878	640	1,653	532
Finance and Investments	£'000	£'000	£'000	£'000	£'000
Asset Maintenance CCTV	4	16	(12)	4	(15)
Asset Maintenance Countryside	2	8	(6)	4	(5)
Asset Maintenance Direct Services	32	36	(4)	39	(4)
Asset Maintenance Playgrounds	5	14	(8)	11	(5)
Asset Maintenance Public Toilets	12	13	(2)	12	(4)
Benefits Admin	319	311	8	190	3
Benefits Grants	(22)	(21)	(1)	(25)	-
Corporate Management	0	-	0	-	-
Dartford Rev&Ben Partnership Hub (SDC costs)	1,829	1,719	109	(3)	-
Dartford Audit Partnership Hub (SDC Costs)	157	196	(39)	(1)	0

Position as at the end of January 2024	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Housing Advances	-	1	(1)	1	-
Local Tax	(185)	(41)	(143)	(78)	(63)
Misc. Finance	1,003	1,061	(58)	1,449	(56)
Administrative Expenses - Chief Executive	5	11	(5)	14	(5)
Administrative Expenses - Finance	30	15	15	37	14
Administrative Expenses - Revenues and Benefits	(0)	-	(0)	-	-
Administrative Expenses - Strategic Property	8	3	5	3	-
Support - Rev & Ben Control	211	207	4	249	-
Support - Counter Fraud	53	53	(0)	64	-
Support - Audit Function	181	174	7	202	(9)
Support - Exchequer and Procurement	196	200	(4)	217	(8)
Support - Finance Function	245	239	6	283	7
Support - Legal Function	271	243	28	310	21
Support - Procurement	6	6	(0)	7	-
Support - Property Function	55	50	4	66	5
Treasury Management	118	112	6	130	(1)
Total Finance and Investments	4,533	4,626	(92)	3,184	(126)
Cleaner and Greener	£'000	£'000	£'000	£'000	£'000
Asset Maintenance Argyle Road	35	68	(34)	82	-
Asset Maintenance Other Corporate Properties	32	30	2	36	-
Asset Maintenance Hever Road	33	35	(2)	42	-
Asset Maintenance Leisure	94	165	(70)	197	-
Asset Maintenance Support & Salaries	39	83	(44)	153	4
Asset Maintenance Sewage Treatment Plants	-	8	(8)	0	(9)
Bus Station	9	9	(0)	9	-
Car Parks	(1,893)	(1,680)	(213)	(1,880)	(251)
CCTV	320	245	74	400	81
Civil Protection	40	44	(3)	48	(3)

Position as at the end of January 2024	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Car Parking - On Street	(446)	(408)	(38)	(352)	-
Refuse Collection - Operational	703	218	485	894	560
Trade Waste	142	(131)	274	163	316
Green Waste	66	(63)	130	113	156
Street Cleansing - Operational	(24)	7	(32)	2	(42)
Transport Workshop	80	53	27	120	43
Cesspool Emptying	4	(77)	80	15	90
Pest Control	5	(39)	43	4	49
Fly Tipping	(6)	(38)	32	(8)	37
Fleet	(158)	(124)	(34)	(27)	(42)
Depots	0	(57)	57	34	60
Emergency - Operational	(37)	(23)	(14)	(30)	(13)
Grounds Maintenance	(15)	(25)	10	(9)	18
Environmental Enforcement	1	5	(3)	3	(3)
EH Commercial	-	0	(0)	-	-
EH Animal Control	-	-	-	-	-
EH Environmental Protection	-	0	(0)	-	-
Environmental Health Services	653	655	(2)	776	(4)
Emergency	60	69	(9)	71	(12)
Parking Enforcement - Tandridge DC	(38)	(1)	(37)	(8)	(8)
Estates Management - Buildings	17	16	1	6	9
Estates Management - Grounds	113	112	0	135	0
Housing Other Income	(41)	(12)	(29)	(41)	(27)
Housing Premises	1	10	(9)	13	(5)
Licensing Partnership Hub (Trading)	(6)	(1)	(5)	1	1
Licensing Partnership Members	-	-	-	-	-
Licensing Regime	46	43	3	79	6
Asset Maintenance Operatives	13	11	2	9	(3)
Markets	(322)	(380)	58	(330)	78
	55	55	-	66	-

Position as at the end of January 2024	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Off-Street Enforcement	14	51	(36)	13	(48)
Parks - Greensand Commons Project	26	-	26	-	-
Parks and Recreation Grounds	103	118	(15)	128	(15)
Parks - Rural	187	157	29	228	34
Public Transport Support	-	0	(0)	0	-
Refuse Collection	2,382	2,394	(11)	2,848	(10)
Administrative Expenses - Direct Services	1	-	1	4	4
Administrative Expenses - Property (Facilities Management)	-	-	-	-	-
Administrative Expenses - Health	7	2	5	8	5
Administrative Expenses - Licensing	1	3	(3)	4	-
Administrative Expenses - Property	2	(0)	2	-	-
Administrative Expenses - Transport	8	5	3	7	-
Street Cleansing	1,323	1,307	16	1,590	21
Support - Central Offices	517	527	(10)	596	(4)
Support - Central Offices - Facilities	174	199	(25)	233	(23)
Support - General Admin	0	1	(1)	0	(1)
Support - General Admin (Post/Scanning)	131	201	(70)	190	(50)
Support - Health and Safety	-	5	(5)	1	(4)
Support - Direct Services	45	41	4	57	6
Taxis	(10)	(12)	2	22	(4)
Public Conveniences	30	31	(2)	34	(3)
Total Cleaner and Greener	4,515	3,912	603	6,746	996
Housing and Health	£'000	£'000	£'000	£'000	£'000
Gypsy Sites	1	(4)	5	6	10
Community Health and Wellbeing	29	30	(1)	37	0
Homeless	591	569	23	677	(16)
Housing Register	107	106	1	129	2
Disabled Facilities Grant Administration	-	-	-	(60)	(5)

Position as at the end of January 2024	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Housing	158	150	8	185	3
Accommodation Service	76	66	10	77	(2)
Housing Pathway Co-ordinator	0	-	0	-	-
Homelessness Prevention	(0)	-	(0)	-	-
Housing Energy Retraining Options (HERO)	(3)	50	(53)	37	(24)
Homes for the Ukrainians	(574)	35	(609)	-	-
KCC- Household Support Fund	201	-	201	-	-
Private Sector Housing	152	181	(28)	164	(56)
Rough Sleepers Initiative 2022-25	(144)	36	(180)	-	-
Rough Sleepers Programme	(85)	-	(85)	-	-
Admin Expenses - People & Places Housing	4	2	2	2	-
One You - Your Home Project	(0)	-	(0)	-	-
One You - Kent Public Health	13	(20)	33	-	-
Housing and Health Project	-	20	(20)	-	-
Homelessness Funding	(228)	(241)	13	-	-
KCC Specialist Weight Management	0	-	0	-	-
Total Housing and Health	300	979	(679)	1,253	(88)
Improvement and Innovation	£'000	£'000	£'000	£'000	£'000
Action and Development	2	7	(4)	8	-
Asset Maintenance IT	139	233	(94)	180	(100)
Civic Expenses	18	18	0	18	-
Consultation and Surveys	-	-	-	-	(4)
Corporate Management	851	861	(10)	1,143	(11)
Corporate - Other	-	88	(88)	117	(90)
Democratic Services	150	149	1	180	4
Economic Development	28	38	(10)	47	-
Swanley Meeting Point	97	50	47	120	60
Economic Development Property	464	529	(65)	405	(79)

Position as at the end of January 2024	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
UK Share Prosperity Fund	(101)	-	(101)	-	-
Elections	308	120	188	139	3
External Communications	209	194	14	246	13
Land Charges	9	(41)	50	(2)	45
Members	409	410	(1)	493	(1)
Performance Improvement	7	7	(0)	0	-
Register of Electors	189	189	1	248	26
Administrative Expenses - Legal and Democratic (Electoral)	-	-	-	-	-
Administrative Expenses - Corporate Services	13	11	2	15	2
Administrative Expenses - Legal and Democratic	45	63	(18)	51	(19)
Administrative Expenses - Transformation and Strategy	8	4	4	5	-
Administrative Expenses - Human Resources	6	2	4	5	2
Street Naming	(1)	(4)	3	2	6
Support - Contact Centre	620	639	(19)	730	(17)
Support - Customer Insights	210	207	3	252	3
Support - General Admin	12	16	(4)	236	(2)
Support - General Admin (Print Shop)	79	44	36	68	49
Support - IT	1,038	1,011	28	1,087	0
Support - Nursery	0	-	0	-	-
Support - Human Resources	480	505	(24)	499	(23)
Total Improvement and Innovation	5,291	5,350	(59)	6,293	(134)
Total SDC	17,030	15,949	1,082	21,089	2,323

Appendix B : Salaries

Position as at the end of January 2024	Y-T-D Actual £'000	Annual Budget £'000	Annual Forecast £'000	Annual Variance £'000	Annual Variance %
Development and Conservation					
Building Control	271	399	322	(77)	-19%
Planning Services	1,972	2,202	2,375	173	8%
	2,243	2,601	2,697	96	4%
Finance and Investments					
Chief Executive	189	226	234	8	4%
Finance	874	1,085	1,042	(43)	-4%
Revenues and Benefits	1,483	1,786	1,766	(19)	-1%
Strategic Property	568	689	677	(12)	-2%
	3,113	3,785	3,719	(66)	-2%
Cleaner and Greener					
Direct Services	4,073	4,872	4,910	38	1%
Property (Facilities Management)	217	287	259	(28)	-10%
Health	553	656	642	(14)	-2%
Licensing	481	591	578	(14)	-2%
Property	198	225	239	14	6%
Transport	523	621	632	11	2%
	6,044	7,253	7,260	6	0%
Housing and Health					
Places Housing	663	907	798	(110)	-12%
	663	907	798	(110)	-12%
Improvement and Innovation					
Legal and Democratic (Electoral)	219	249	260	11	4%
Corporate Services	1,519	1,808	1,812	3	0%
Legal and Democratic	389	437	455	18	4%
Transformation and Strategy	562	701	677	(23)	-3%
Human Resources	404	477	486	9	2%
	3,093	3,672	3,690	18	1%
People and Places					
Places Communities	294	351	356	5	1%
	294	351	356	5	1%
Sub Total	15,451	18,570	18,519	(51)	0%
Council Wide - Vacant Posts	0	80	(10)	(90)	-112%
Staff Recruitment and Retention	0	74	74	0	0%
TOTAL SDC Funded Salary Costs	15,451	18,725	18,584	(141)	-1%
Places Communities*	131	129	129	0	0%
Places Housing*	402	348	348	0	0%
Strategic Property*	139	229	229	0	0%
Externally Funded Total	672	706	706	0	0%
TOTAL Salary Costs	16,123	19,513	19,290	(141)	-1%

*Externally Funded & Funded from other sources (gross figures). Overspendings here are matched by external funding and represent additional resources secured for the Council since the budget was set.

Appendix B : Staffing Stats - Position as at the end of January 2024	Budget FTE	Staff FTE	Agency FTE	Casual FTE	January 2024 Total	December 2023 Total2
Development and Conservation						
Building Control	7.00	6.41			6.41	6.41
Planning Services	40.76	47.31	1.00		48.31	46.31
Finance and Investments						
Chief Executive	1.00	1.00			1.00	1.00
Finance	18.00	16.61			16.61	16.00
Revenues and Benefits	42.30	37.61	0.50	0.28	38.39	39.42
Strategic Property	10.00	9.81			9.81	9.81
Cleaner and Greener						
Direct Services	125.68	115.28	14.77	0.35	130.40	133.93
Health	11.99	10.58	1.00		11.58	11.93
Licensing	12.20	11.80			11.80	11.80
Property	5.00	4.81			4.81	4.81
Transport	16.62	14.97			14.97	14.97
Housing and Health						
Housing	18.31	17.12			17.12	17.93
Improvement and Innovation						
Corporate Services	50.61	39.99			39.99	38.99
Legal and Democratic	7.00	5.00	0.25		5.25	6.00
Transformation and Strategy	19.35	17.35			17.35	17.35
Human Resources	8.76	8.76			8.76	8.76
People and Places						
Communities & Business	4.50	4.15			4.15	4.00
Sub Total	399.08	368.56	17.52	0.63	386.71	389.42
Externally Funded						
People & Places	2.95	3.31			3.31	3.31
People & Places - Housing	8.00	10.81			10.81	10.82
Strategic Property (Ext)	4.95	3.95			3.95	4.55
Sub total	15.90	18.07	0.00	0.00	18.07	18.68
Total	414.98	386.63	17.52	0.63	404.78	408.10
Number of staff paid in January 24: 414 permanent, Casuals 2						

6 Investment Returns

	<i>Actuals</i> 21/22	<i>Actuals</i> 22/23	<i>Actuals</i> 23/24	<i>Budget</i> 23/24	<i>Variance</i>	<i>Forecast</i> 23/24
APR	1,900	8,467	36,190	15,311	20,879	36,200
MAY	1,620	11,405	43,064	15,410	27,654	43,100
JUN	1,829	24,843	76,805	17,313	59,492	77,000
JUL	2,261	47,663	77,342	23,191	54,151	77,000
AUG	2,471	46,360	84,557	23,528	61,029	85,000
SEP	1,774	40,302	92,901	22,843	70,058	93,000
OCT	1,696	47,257	95,491	26,262	69,229	95,000
NOV	2,963	57,529	90,296	27,553	62,743	90,000
DEC	3,467	59,754	90,695	31,748	58,947	90,700
JAN	4,958	78,253	101,064	33,343	67,721	101,100
FEB	7,065	57,532		28,674		40,074
MAR	8,424	38,981		22,826		22,826
	40,428	518,346	788,405	288,002	551,903	851,000

INVESTMENT RETURNS (CUMULATIVE)

	<i>Actuals</i> 21/22	<i>Actuals</i> 22/23	<i>Actuals</i> 23/24	<i>Budget</i> 23/24	<i>Variance</i>	<i>Forecast</i> 23/24
APR	1,900	8,467	36,190	15,311	20,879	36,200
MAY	3,520	19,872	79,254	30,721	48,533	79,300
JUN	5,349	44,715	156,059	48,034	108,025	156,300
JUL	7,610	92,378	233,401	71,225	162,176	233,300
AUG	10,081	138,738	317,958	94,753	223,205	318,300
SEP	11,855	179,040	410,859	117,596	293,263	411,300
OCT	13,551	226,297	506,350	143,858	362,492	506,300
NOV	16,514	283,826	596,646	171,411	425,235	596,300
DEC	19,981	343,580	687,342	203,159	484,183	687,000
JAN	24,939	421,833	788,405	236,502	551,903	788,100
FEB	32,004	479,365		265,176		828,174
MAR	40,428	518,346		288,002		851,000

Position as at the end of January 2024	23/24 Opening Balance	Position as at the end of January 2024	23/24 Cumulative Movement to Date
E Earmarked Reserve - Budget Stabilisation	(6,830)	(6,835)	(5)
E Earmarked Reserve - Financial Plan	(3,889)	(3,562)	327
E Earmarked Reserve - NNDR Safety Net Deficit Reserve	(2,564)	(2,564)	-
E Earmarked Reserve - Vehicle Renewal (DAA)	(1,395)	(1,395)	-
E Earmarked Reserve - Carry Forward Items (DAC)	(1,313)	(1,303)	10
E Earmarked Reserve - Housing & Commercial Growth Fund	(566)	(566)	-
E Earmarked Reserve - Homelessness Prevention	(541)	(541)	-
E Earmarked Reserve - IT Asset Maintenance	(598)	(516)	82
E Earmarked Reserve - Capital Expenditure Reserve	(500)	(500)	-
E Earmarked Reserve - Property Investment Strategy Maintenance Reserve	(311)	(455)	(144)
E Earmarked Reserve - Pension Fund Valuation Adj.	(339)	(348)	(9)
E Earmarked Reserve - Local Plan/LDF	(294)	(335)	(41)
E Earmarked Reserve - Action and Development	(296)	(296)	-
E Earmarked Reserve - Vehicle Insurance (DAZ)	(279)	(279)	-
E Earmarked Reserve - NETZERO	(134)	(177)	(44)
E Earmarked Reserve - District Elections (DAZ)	(176)	(176)	-
E Earmarked Reserve - Development Services Reserve	(35)	(169)	(134)
E Earmarked Reserve - Re-organisation	(164)	(164)	-
E Earmarked Reserve - Community Infrastructure Levy Administration (CIL)	(152)	(152)	-
E Earmarked Reserve - Capital Financing	-	(148)	(148)
E Earmarked Reserve - Community Development Reserve	(147)	(124)	23
	(20,521)	(20,604)	(83)
Other Earmarked Reserves (balances <£100k)	(532)	(448)	84
Total Earmarked Reserves	(21,053)	(21,052)	1
General Fund	(1,800)	(1,800)	-
Total Reserves	(22,853)	(22,852)	1

Capital Monitoring Dashboard - January 2024

Description Of Scheme	Funding Source	Approved Gross Cost of Scheme	Total Expenditure from date of adoption to 31 March 2023	2023/2024				Spend Forecast for Later Years			Total Project Expenditure	Total Project Variance
				Budget	Spend YTD	Forecast Outturn	Forecast Variance 2023/2024	2024/2025	2025/2026	2026/2027 and future years		
		£	£	£	£	£	£	£	£	£	£	£
White Oak Leisure Centre	External Borrowing & Capital Receipts	22,866,000	21,814,485	298,000	350,289	350,289	52,289	0	0	0	22,164,774	(701,226)
White Oak Leisure centre - Orchards Academy	Capital Receipts	161,955	0	0	0	0	0	161,955	0	0	161,955	0
Burlington Mews	Capital Receipts	16,000	0	8,000	0	0	(8,000)	0	0	0	0	(16,000)
27-37 Swanley High street (meeting Point)	Capital Receipts & External funding	6,114,000	4,924,434	614,000	581,428	732,000	118,000	457,566	0	0	6,114,000	(0)
White Oak Residential Affordable Housing	Capital Receipts	21,484,000	161,955	8,000,000	289,254	400,045	(7,599,955)	9,500,000	9,500,000	1,922,000	19,562,000	0
	External Borrowing	16,050,000	0	1,500,000	0	0	(1,500,000)	1,500,000	1,500,000	13,050,000	0	0
Bevan Place	Mixed	27,306,000	1,109,809	14,022,000	2,540	2,540	(14,019,460)	10,229,000	510,000	15,454,651	27,306,000	0
Mill Pond	Mixed	60,000	0	60,000	61,750	61,750	1,750	0	0	(1,750)	61,750	1,750
Other Feasibility & Due Dilliegnce costs	Mixed	1,600,000	0	1,450,000	31,771	1,450,000	0	150,000	0	0	1,600,000	0
Bradbourne Lakes	Mixed	60,000	0	60,000	0	60,000	0	0	0	0	0	0
Farmstead Drive (Spitals Cross)	Mixed	10,351,405	915	2,500,000	269,159	2,500,000	0	2,000,000	409,000	5,441,490	10,351,405	0
Stangrove Estate	Mixed	4,313,000	130,282	1,948,000	1,614,332	2,500,000	552,000	56,000	0	1,626,718	4,313,000	0
Total for People & Places		110,382,360	28,141,879	30,460,000	3,200,522	8,056,624	(22,403,376)	24,054,521	11,919,000	37,493,109	91,634,883	(715,476)
Commercial vehicle replacements	Vehicle Renewal Res.	1,746,000	0	1,176,000	614,432	1,176,000	0	582,000	582,000	0	582,000	0
Disabled Facilities Grants (gross)	Better Care Fund	3,384,000	0	1,456,000	687,189	1,456,000	0	1,128,000	1,128,000	1,128,000	3,384,000	0
								0				
Total for Finance & Trading		5,130,000	0	2,632,000	1,301,621	2,632,000	0	1,710,000	1,710,000	1,128,000	3,966,000	0
Grand total		115,512,360	28,141,879	33,092,000	4,502,143	10,688,624	(22,403,376)	25,764,521	13,629,000	38,621,109	95,600,883	(715,476)

Memo											
Quercus Housing	£15m over 10 years	no profiling set	15,000,000								
Quercus 7	SDC Debt (60%) / Equity (40%)		9,691,146	0		0					9,691,146

Croft Road
 Plot 2 Canterbury Business Park
 10 -14 Gladedale House
 Loampit Vale, Lewisham
 3 - 4 Hilton Road, Ashford

536,444
2,292,120
1,232,600
1,829,982
3,800,000

10 Income Graphs Summary

		Actuals YTD	Previous YTD	Budget YTD	Variance YTD - brackets show underachievement	Annual Budget	Forecast Variance - brackets show underachievement	Prior year Outturn
Action and Development	Assistant Chief Executive	-	-	-	-	-	-	-
Corporate Management	Assistant Chief Executive	-	4,358	-	-	-	-	11,424
Elections	Assistant Chief Executive	-	-	-	-	-	-	-
External Communications	Assistant Chief Executive	15,340	9,460	10,518	4,822	12,622	-	14,483
Register of Electors	Assistant Chief Executive	4,335	3,892	-	4,335	-	4,335	3,892
Support - General Admin (Print Shop)	Assistant Chief Executive	99,632	87,971	155,855	(56,223)	187,026	(58,000)	122,079
		119,307	105,682	166,373	(47,067)	199,648	(53,665)	151,878
Asset Maintenance IT	Customer & Resources	-	-	-	-	-	-	-
Benefits Admin	Customer & Resources	-	214	-	-	-	-	634
Civic Expenses	Customer & Resources	-	(80)	-	-	-	-	(80)
Democratic Services	Customer & Resources	-	552	-	-	-	-	1,608
Land Charges	Customer & Resources	85,964	98,190	141,637	(55,674)	169,965	(68,000)	112,767
Local Tax	Customer & Resources	239,552	276,417	409,131	(169,579)	490,957	(169,579)	278,598
Administrative Expenses - Human Resources	Customer & Resources	487	1,535	3,263	(2,776)	3,916	(3,000)	1,590
Street Naming	Customer & Resources	12,847	11,639	20,104	(7,257)	24,125	(10,000)	13,645
Support - Contact Centre	Customer & Resources	500	214	-	500	-	500	634
Support - Central Offices - Facilities	Customer & Resources	-	-	-	-	-	-	-
Support - Health and Safety	Customer & Resources	-	-	-	-	-	-	-
Support - IT	Customer & Resources	-	214	-	-	29,134	4,400	34,202
Support - Legal Function	Customer & Resources	3,866	11,762	2,083	1,783	2,500	-	14,089
Support - Human Resources	Customer & Resources	922	5,956	784	138	941	-	7,696
		344,138	406,612	577,003	(232,866)	721,538	(245,679)	465,381
Car Parks	Finance & Trading	2,579,502	2,354,570	2,367,830	211,672	2,803,521	256,605	2,827,522
CCTV	Finance & Trading	23,188	31,849	28,824	(5,636)	34,589	-	39,472
Civil Protection	Finance & Trading	-	361	-	-	-	-	980
Car Parking - On Street	Finance & Trading	862,821	793,917	809,716	53,105	971,659	133,000	966,923
Refuse Collection - Operational	Finance & Trading	134,697	120,178	99,996	34,701	119,995	21,000	152,336
Trade Waste	Finance & Trading	447,754	448,916	615,856	(168,102)	739,027	(223,500)	529,887
Green Waste	Finance & Trading	771,909	726,307	864,076	(92,167)	1,011,472	(100,000)	862,250
Street Cleansing - Operational	Finance & Trading	56,769	47,583	97,299	(40,529)	120,743	(40,000)	64,902
Transport Workshop	Finance & Trading	50,943	42,567	66,073	(15,130)	79,287	(15,000)	53,701
Cesspool Emptying	Finance & Trading	140,095	134,448	223,395	(83,300)	268,074	(90,000)	160,444
Pest Control	Finance & Trading	34,873	27,685	67,428	(32,555)	80,881	(48,000)	31,395
Fly Tipping	Finance & Trading	1,300	3,430	2,693	(1,393)	3,231	-	4,530

Fleet	Finance & Trading	-	-	-	-	-	-	-
Depots	Finance & Trading	13,347	403	28,255	(14,908)	33,906	(18,009)	461
Grounds Maintenance	Finance & Trading	-	300	-	-	-	-	300
Parking Enforcement - Tandridge DC	Finance & Trading	17,888	182,459	-	17,888	-	-	176,847
Housing Advances	Finance & Trading	-	-	-	-	-	-	-
Kent Resource Partnership	Finance & Trading	-	-	-	-	-	-	-
Markets	Finance & Trading	376,940	472,549	435,382	(58,442)	522,458	(78,000)	555,493
Members	Finance & Trading	-	88	-	-	-	-	235
Misc. Finance	Finance & Trading	253	3,372	-	253	-	-	3,477
Off-Street Enforcement	Finance & Trading	169,592	179,172	129,905	39,687	155,886	60,000	215,803
Parks - Greensand Commons Project	Finance & Trading	23,200	10,229	-	23,200	-	-	74,725
Parks and Recreation Grounds	Finance & Trading	1	145	88	(88)	106	-	393
Parks - Rural	Finance & Trading	4,273	16,978	2,801	1,472	3,361	2,000	23,396
Public Transport Support	Finance & Trading	35,000	30,000	-	35,000	-	-	30,000
Refuse Collection	Finance & Trading	280,048	258,012	254,577	25,470	341,321	8,732	339,827
Administrative Expenses - Finance	Finance & Trading	-	-	3,302	(3,302)	3,962	(3,962)	-
Street Cleansing	Finance & Trading	-	289	24,465	(24,465)	29,358	(29,358)	784
Support - Audit Function	Finance & Trading	-	181	-	-	-	-	490
Support - Exchequer and Procurement	Finance & Trading	-	510	-	-	8,000	-	1,359
Support - Finance Function	Finance & Trading	-	2,180	-	-	7,993	-	5,045
Support - Direct Services	Finance & Trading	524	-	-	524	-	-	-
Public Conveniences	Finance & Trading	28	15	-	28	-	-	20
Treasury Management	Finance & Trading	-	222	-	-	-	-	506
		6,024,943	5,888,917	6,121,959	(97,016)	7,338,830	(164,492)	7,123,500
All Weather Pitch	People & Places	4,383	4,383	4,333	50	5,200	-	-
Community Development Service Provision	People & Places	6,308	6,145	6,308	-	6,308	-	6,145
Community Safety	People & Places	6,401	1,559	-	6,401	-	-	2,147
The Community Plan	People & Places	-	474	-	-	-	-	1,062
Dunton Green Projects - S106	People & Places	-	-	-	-	-	-	-
Grants to Organisations	People & Places	-	237	-	-	-	-	531
Gypsy Sites	People & Places	13,896	14,930	2,803	11,093	3,363	-	17,962
Community Health and Wellbeing	People & Places	-	474	-	-	-	-	1,062
Homeless	People & Places	-	474	-	-	-	-	1,062
Housing Register	People & Places	-	-	-	-	-	-	-
Disabled Facilities Grant Administration	People & Places	-	-	-	-	54,824	5,000	50,000
Housing	People & Places	-	3,702	-	-	-	-	3,702
Accommodation Service	People & Places	-	-	-	-	-	-	-
Next Steps Accommodation Programme	People & Places	-	-	-	-	-	-	-
Housing Pathway Co-ordinator	People & Places	-	-	-	-	-	-	-
Homelessness Prevention	People & Places	299	-	-	299	-	-	-

Housing Energy Retraining Options (HERO)	People & Places	-	-	-	-	-	-	-
Leisure Contract	People & Places	217,244	17,141	334,057	(116,813)	400,868	22,852	20,255
Partnership - Home Office	People & Places	-	-	-	-	-	-	-
Police & Crime Commissioners (PCCs)	People & Places	28,169	18,000	-	28,169	-	-	1,260
Private Sector Housing	People & Places	26,613	20,204	8,098	18,515	9,094	24,000	26,588
Rough Sleepers Initiative (4)	People & Places	-	-	-	-	-	-	-
Admin Expenses - People & Places Commu	People & Places	4,484	-	-	4,484	-	3,000	-
Sevenoaks Switch and Save	People & Places	-	-	-	-	-	-	-
One You - Your Home Project	People & Places	-	-	-	-	-	-	-
One You - Kent Public Health	People & Places	-	5,578	-	-	-	-	6,568
Community Sports Activation Fund	People & Places	1,600	-	-	1,600	-	-	-
Dementia Area Project - Run Walk Push	People & Places	-	1,286	-	-	-	-	1,286
Housing and Health Project	People & Places	-	-	-	-	-	-	-
Homelessness Funding	People & Places	-	-	-	-	-	-	626
PCT Initiatives	People & Places	-	(7)	-	-	-	-	(7)
Sportivate Inclusive Archery Project	People & Places	-	169	-	-	-	-	169
Youth	People & Places	-	4,124	-	-	-	-	4,712
		309,396	98,874	355,598	(46,202)	479,657	54,852	145,130
Building Control Partnership Members	Planning & Regulatory Services	-	-	-	-	-	-	-
Building Control Non Fee	Planning & Regulatory Services	-	-	-	-	-	-	(708)
Building Control Fee	Planning & Regulatory Services	413,723	387,533	444,580	(30,857)	533,496	(31,299)	539,894
Dangerous Structures	Planning & Regulatory Services	-	-	-	-	-	-	-
Dartford Environmental Hub (SDC Costs)	Planning & Regulatory Services	-	0	-	-	-	-	0
EH Commercial	Planning & Regulatory Services	-	4,548	(2)	2	(0)	-	4,763
EH Animal Control	Planning & Regulatory Services	-	12,505	0	(0)	0	-	15,349
EH Environmental Protection	Planning & Regulatory Services	-	23,649	(0)	0	(0)	-	25,299
Environmental Health Services	Planning & Regulatory Services	39,629	-	27,540	12,089	30,226	(6,645)	-
Licensing Partnership Hub (Trading)	Planning & Regulatory Services	217	107	-	217	-	97	160
Licensing Partnership Members	Planning & Regulatory Services	579,540	553,756	-	579,540	-	-	680,926
Licensing Regime	Planning & Regulatory Services	100,912	104,695	125,459	(24,546)	130,065	(25,831)	116,037
Planning Policy	Planning & Regulatory Services	180	40	4,167	(3,987)	5,000	(5,000)	40
Local Development Plan	Planning & Regulatory Services	71	20	-	71	-	71	20
	Planning & Regulatory Services	-	11,000	-	-	-	-	11,000
Planning - CIL Administration	Planning & Regulatory Services	48,836	50,611	55,000	(6,164)	110,000	(20,000)	89,397
Planning - Counter	Planning & Regulatory Services	550	-	-	550	6,000	(6,000)	-
Planning - Development Management	Planning & Regulatory Services	937,350	1,051,202	931,399	5,951	1,027,766	2,588	1,210,246
Planning - Enforcement	Planning & Regulatory Services	1,848	3,234	-	1,848	-	-	3,234
Planning Performance Agreement	Planning & Regulatory Services	-	-	-	-	-	-	-
Administrative Expenses - Building Control	Planning & Regulatory Services	-	-	-	-	-	-	-
Taxis	Planning & Regulatory Services	122,795	117,965	138,905	(16,111)	166,686	(24,727)	135,041

		2,245,652	2,320,864	1,727,047	518,604	2,009,239	(116,746)	2,830,696
Asset Maintenance Other Corporate Proper	Strategic Head Commercial and Property	-	-	-	-	-	-	-
Bus Station	Strategic Head Commercial and Property	7,238	6,200	8,817	(1,578)	11,200	-	6,200
Economic Development	Strategic Head Commercial and Property	-	-	-	-	-	-	-
Swanley Meeting Point	Strategic Head Commercial and Property	15,651	-	-	15,651	-	14,000	-
Economic Development Property	Strategic Head Commercial and Property	21,014	10,150	37,431	(16,417)	47,504	(10,000)	27,827
Estates Management - Buildings	Strategic Head Commercial and Property	117,402	142,746	99,665	17,737	124,808	2,700	154,658
Housing Other Income	Strategic Head Commercial and Property	40,742	13,719	11,750	28,992	14,122	26,600	16,029
Housing Premises	Strategic Head Commercial and Property	18,217	20,440	-	18,217	-	18,217	20,440
Asset Maintenance Operatives	Strategic Head Commercial and Property	-	-	-	-	-	-	-
Property Investment Strategy	Strategic Head Commercial and Property	1,662,858	1,354,287	1,620,410	42,448	1,620,410	41,360	1,646,401
Support - Central Offices	Strategic Head Commercial and Property	20,572	19,700	37,772	(17,200)	37,772	(15,000)	19,862
Tourism	Strategic Head Commercial and Property	-	-	-	-	-	-	-
West Kent Enterprise Advisor Network	Strategic Head Commercial and Property	-	14,631	-	-	-	-	18,604
West Kent Kick Start	Strategic Head Commercial and Property	-	-	-	-	-	-	7,335
West Kent Partnership	Strategic Head Commercial and Property	23,000	20,000	31,862	(8,862)	59,398	-	20,000
West Kent Partnership Business Support	Strategic Head Commercial and Property	-	6,000	-	-	-	-	6,000
		1,926,694	1,607,873	1,847,707	78,988	1,915,214	77,877	1,943,356