

Appendix B : Summary

Position as at the end of July 23	Y-T-D Actual £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Annual Variance £'000	Annual Variance %
People and Places	75	816	2,154	1,338	163.9
Development and Conservation	576	1,032	1,276	243	23.6
Finance and Investments	1,648	3,319	3,276	(42)	(1.3)
Cleaner and Greener	2,071	5,820	6,620	800	13.7
Housing and Health	(865)	1,347	1,288	(59)	(4.4)
Improvement and Innovation	2,368	6,431	6,346	(85)	(1.3)
Services Total	<b>5,874</b>	<b>18,765</b>	<b>20,959</b>	<b>2,195</b>	<b>11.7</b>
Estimated Pay Award			750	750	
Adjustments to Reconcile to amount to be met from reserves: Capital Charges outside the General Fund	(20)	(60)	(60)	0	0.0
Adjustments to Reconcile to amount to be met from reserves: Support Services outside the General Fund	(57)	(172)	(172)	0	0.0
<b>NET SERVICE EXPENDITURE</b>	<b>5,797</b>	<b>18,533</b>	<b>21,477</b>	<b>2,945</b>	<b>15.9</b>
New Homes Bonus	(92)		0	0	-
Retained Business Rates	0	(2,868)	(2,868)	0	0.0
Council Tax	0	(12,231)	(12,231)	0	(0.0)
Rolled in Grants	(50)	(186)	(186)	0	(0.2)
Services Grant	(31)	(90)	(90)	0	0.0
Funding Guarantee	(303)	(912)	(912)	0	0.0
Contribution from Collection Fund	0	(214)	(214)	0	0.0
<b>Summary excluding Investment Income</b>	<b>5,321</b>	<b>2,032</b>	<b>4,976</b>	<b>2,945</b>	<b>145.0</b>
Investment Property Income	(735)	(1,618)	(1,415)	203	12.6
Interest Receipts	(233)	(288)	(610)	(322)	111.8
<b>OVERALL TOTAL</b>	<b>4,352</b>	<b>125</b>	<b>2,951</b>	<b>2,827</b>	
Planned Appropriation to/(from) Reserves	(165)	(125)	(125)	0	
Other Reserve Movements	74	0	(1,338)	(1,338)	
Supplementary Estimates	0	0	0	0	
<b>(Surplus)/Deficit</b>	<b>4,261</b>		<b>1,489</b>	<b>1,489</b>	

## Appendix B : Summary by Service

Position as at the end of July 23	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
<b>People &amp; Places SDC Funded</b>	£'000	£'000	£'000	£'000	£'000	£'000
All Weather Pitch	(2)	(2)	(0)	(5)	(5)	-
Communities	39	44	(5)	132	132	-
Communities	(6)	(6)	-	(6)	(6)	-
Community Housing Fund	(0)	-	(0)	-	-	-
The Community Plan	12	13	(1)	39	39	-
Grants to Organisations	169	170	(1)	201	201	-
Leisure Contract	(194)	(98)	(96)	330	330	-
Leisure Contract - Interim	204	-	204	-	1,338	1,338
Leisure Development	7	8	(1)	15	15	-
Admin Expenses - People & Places Communities	7	5	1	19	19	-
Tourism	(144)	8	(152)	35	35	-
West Kent Partnership	(4)	(12)	8	-	-	-
Youth	30	26	4	57	57	-
<b>Total People &amp; Places SDC Funded</b>	<b>118</b>	<b>155</b>	<b>(36)</b>	<b>816</b>	<b>2,154</b>	<b>1,338</b>

Position as at the end of July 23	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
People & Places Externally Funded	£'000	£'000	£'000	£'000	£'000	£'000
Youth Mentoring Projects	(0)	-	(0)	-	-	-
Domestic Abuse Duty	(27)	-	(27)	-	-	-
KCC Helping Hands	(0)	-	(0)	-	-	-
Local Strategic Partnership	3	-	3	-	-	-
Police & Crime Commissioners (PCCs)	(22)	-	(22)	-	-	-
Community Sports Activation Fund	(5)	-	(5)	-	-	-
West Kent Enterprise Advisor Network	9	8	1	-	-	-
West Kent Partnership Business Support	0	-	0	-	-	-
People & Places Externally Funded	(43)	8	(51)	-	-	-
<b>Total People &amp; Places</b>	<b>75</b>	<b>163</b>	<b>(88)</b>	<b>816</b>	<b>2,154</b>	<b>1,338</b>

Position as at the end of July 23	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Development and Conservation	£'000	£'000	£'000	£'000	£'000	£'000
Building Control Non Fee	28	34	(6)	66	99	33
Building Control Fee	(91)	(73)	(18)	(220)	(255)	(36)
Design and Conservation	63	53	9	159	159	-
Dangerous Structures	-	1	(1)	3	3	-
Planning Policy	186	190	(4)	575	523	(53)
Local Development Plan	28	-	28	-	-	-
Planning - Appeals	158	94	63	201	318	117
Planning - CIL Administration	18	17	1	(59)	(59)	-
Planning - Counter	(0)	-	(0)	(6)	-	6
Planning - Development Management	16	(40)	57	(96)	25	121
Planning - Enforcement	144	108	36	349	403	54
Planning - Development Management - Software Project	-	-	-	-	-	-
Administrative Expenses - Building Control	1	4	(3)	12	12	-
Administrative Expenses - Planning Services	28	21	7	49	49	-
<b>Total Development and Conservation</b>	<b>576</b>	<b>407</b>	<b>169</b>	<b>1,032</b>	<b>1,276</b>	<b>243</b>

Position as at the end of July 23	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Finance and Investments	£'000	£'000	£'000	£'000	£'000	£'000
Asset Maintenance CCTV	-	6	(6)	19	19	-
Asset Maintenance Countryside	-	3	(3)	9	9	-
Asset Maintenance Direct Services	19	14	4	43	43	-
Asset Maintenance Playgrounds	4	5	(2)	16	16	-
Asset Maintenance Public Toilets	8	5	2	16	16	-
Benefits Admin	18	12	6	187	172	(15)
Benefits Grants	(11)	(8)	(2)	(25)	(25)	-
Dartford Rev&Ben Partnership Hub (SDC costs)	918	801	116	-	-	-
Dartford Audit Partnership Hub (SDC Costs)	72	83	(11)	(1)	(1)	-
Housing Advances	-	1	(1)	1	1	-
Local Tax	(279)	(121)	(158)	(15)	(10)	5
Misc. Finance	351	362	(12)	1,505	1,488	(17)
Administrative Expenses - Chief Executive	3	5	(2)	20	20	-
Administrative Expenses - Finance	24	10	15	26	34	8
Administrative Expenses - Revenues and Benefits	-	-	-	-	-	-
Administrative Expenses - Strategic Property	5	2	4	5	5	-
Support - Rev & Ben Control	84	83	1	249	249	-
Support - Counter Fraud	21	21	(0)	64	63	(0)
Support - Audit Function	72	67	5	210	198	(13)
Support - Exchequer and Procurement	71	76	(6)	225	214	(11)
Support - Finance Function	93	95	(2)	276	276	-
Support - Legal Function	108	104	4	288	288	-
Support - Procurement	-	2	(2)	7	7	-
Support - Property Function	21	20	1	60	60	-
Treasury Management	45	46	(1)	130	130	-
<b>Total Finance and Investments</b>	<b>1,648</b>	<b>1,697</b>	<b>(49)</b>	<b>3,319</b>	<b>3,276</b>	<b>(42)</b>

Summary by Service

Position as at the end of July 23	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Cleaner and Greener	£'000	£'000	£'000	£'000	£'000	£'000
Asset Maintenance Argyle Road	2	27	(26)	82	82	-
Asset Maintenance Other Corporate Properties	8	12	(4)	36	36	-
Asset Maintenance Hever Road	10	14	(4)	42	42	-
Asset Maintenance Leisure	2	66	(64)	197	197	-
Asset Maintenance Support & Salaries	15	33	(18)	149	149	-
Asset Maintenance Sewage Treatment Plants	-	3	(3)	9	9	-
Bus Station	7	10	(4)	9	9	-
Car Parks	(504)	(436)	(67)	(1,629)	(1,891)	(262)
CCTV	152	103	49	319	388	69
Civil Protection	18	20	(1)	52	51	(1)
Car Parking - On Street	(174)	(161)	(13)	(346)	(346)	-
Refuse Collection	297	94	203	349	869	520
Trade Waste	40	(53)	93	(153)	50	203
Green Waste	(35)	(91)	55	(43)	(14)	29
Street Cleansing	(42)	5	(47)	44	(40)	(83)
Transport Workshop	13	21	(8)	77	83	7
Cesspool Emptying	11	(27)	38	(66)	35	101
Pest Control	4	(13)	18	(45)	3	48
Fly Tipping	5	(15)	20	(45)	(13)	32
Fleet	(61)	(50)	(12)	15	15	-
Depots	(1)	(23)	22	(27)	56	83
Emergency	(14)	(9)	(5)	(17)	(30)	(13)
Grounds Maintenance	(19)	(15)	(4)	(27)	(56)	(29)
Environmental Enforcement	0	2	(1)	6	6	-
EH Commercial	263	265	(1)	802	828	26
EH Animal Control	-	-	-	-	-	-
EH Environmental Protection	-	0	(0)	-	-	-

Summary by Service

Position as at the end of July 23	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Emergency	24	28	(4)	83	72	(11)
Parking Enforcement - Tandridge DC	(18)	(1)	(17)	-	-	-
Estates Management - Buildings	44	29	15	(3)	47	50
Estates Management - Grounds	44	45	(1)	135	134	(1)
Housing Other Income	(38)	(5)	(33)	(14)	(33)	(19)
Housing Premises	(9)	(5)	(4)	17	10	(7)
Licensing Partnership Hub (Trading)	(10)	(0)	(10)	-	-	-
Licensing Partnership Members	-	-	-	-	-	-
Licensing Regime	2	2	0	73	59	(14)
Asset Maintenance Operatives	0	4	(4)	13	13	-
Markets	(126)	(154)	28	(408)	(331)	77
Decarbonisation Fund Net ZERO 2030	22	21	0	66	66	-
Off-Street Enforcement	(0)	22	(22)	65	33	(32)
Parks - Greensand Commons Project	26	-	26	-	-	-
Parks and Recreation Grounds	37	47	(10)	143	142	(1)
Parks - Rural	49	63	(14)	193	196	2
Public Transport Support	-	0	(0)	0	0	-
Refuse Collection	991	1,007	(16)	2,858	2,854	(3)
Administrative Expenses - Direct Services	0	-	0	-	-	-
Administrative Expenses - Health	3	1	2	5	5	-
Administrative Expenses - Licensing	0	2	(2)	7	7	-
Administrative Expenses - Property	1	(0)	1	-	-	-
Administrative Expenses - Transport	2	2	0	7	7	-
Street Cleansing	529	523	6	1,569	1,569	-
Support - Central Offices	357	370	(13)	600	629	29
Support - Central Offices - Facilities	63	80	(17)	255	258	3
Support - General Admin	0	0	(0)	1	1	-
Support - General Admin (Post/Scanning)	45	76	(31)	240	228	(12)
Support - Health and Safety	-	5	(5)	5	5	-

Summary by Service

<b>Position as at the end of July 23</b>	<b>Y-T-D Actual £'000</b>	<b>Budget to Date £'000</b>	<b>Variance £'000</b>	<b>Annual Budget £'000</b>	<b>Annual Forecast (including Accruals) £'000</b>	<b>Forecast Annual Variance £'000</b>
<b>Support - Direct Services</b>	32	19	13	61	71	11
<b>Taxis</b>	(7)	(5)	(2)	25	25	(1)
<b>Public Conveniences</b>	13	16	(3)	36	36	-
<b>Total Cleaner and Greener</b>	2,071	1,975	96	5,820	6,620	800



Position as at the end of July 23	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Housing and Health	£'000	£'000	£'000	£'000	£'000	£'000
Gypsy Sites	(3)	(3)	(1)	(3)	17	20
Community Health and Wellbeing	11	12	(1)	36	36	-
Homeless	222	227	(6)	692	676	(16)
Housing Register	39	42	(3)	127	124	(3)
Disabled Facilities Grant Administration	-	-	-	(55)	(55)	-
Housing	83	78	5	182	182	-
Accommodation Service	26	26	(0)	79	77	(2)
Homelessness Prevention	(0)	-	(0)	-	-	-
Housing Energy Retraining Options (HERO)	(29)	17	(46)	61	49	(12)
Homes for the Ukrainians	(769)	14	(783)	-	-	-
KCC- Household Support Fund	75	-	75	-	-	-
Private Sector Housing	33	66	(33)	220	174	(46)
Rough Sleepers Initiative 2022-25	(77)	15	(92)	-	-	-
Rough Sleepers Programme	(63)	-	(63)	-	-	-
Admin Expenses - People & Places Housing	3	2	0	7	7	-
One You KPH	(36)	(20)	(16)	-	-	-
Housing and Health Project	-	8	(8)	-	-	-
Homelessness Funding	(378)	(372)	(6)	-	-	-
KCC Specialist Weight Management	0	-	0	-	-	-
<b>Total Housing and Health</b>	<b>(865)</b>	<b>114</b>	<b>(978)</b>	<b>1,347</b>	<b>1,288</b>	<b>(59)</b>

Position as at the end of July 23	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Improvement and Innovation	£'000	£'000	£'000	£'000	£'000	£'000
Action and Development	-	3	(3)	8	8	-
Asset Maintenance IT	31	93	(63)	280	280	-
Civic Expenses	17	17	(0)	18	18	-
Consultation and Surveys	-	-	-	4	4	-
Corporate Management	326	334	(8)	1,160	1,142	(18)
Corporate - Other	-	61	(61)	60	10	(50)
Democratic Services	62	63	(1)	188	188	-
Economic Development	11	27	(16)	47	47	-
Swanley Meeting Point	40	20	20	60	81	21
Economic Development Property	193	226	(32)	484	424	(60)
UK Share Prosperity Fund	(39)	-	(39)	-	-	-
Elections	254	31	222	136	136	-
External Communications	100	83	17	234	231	(3)
Land Charges	(6)	(15)	9	(46)	(13)	33
Members	152	164	(12)	494	494	-
Performance Improvement	7	7	(0)	0	0	-
Register of Electors	86	59	27	222	222	-
Administrative Expenses - Corporate Services	3	7	(3)	22	22	-
Administrative Expenses - Legal and Democratic	34	40	(7)	73	73	-
Administrative Expenses - Transformation and Strategy	5	2	4	6	6	-
Administrative Expenses - Human Resources	13	3	10	8	8	-
Street Naming	0	(1)	2	(4)	(4)	-
Support - Contact Centre	275	306	(31)	917	866	(51)
Support - Customer Insights	83	83	0	249	249	-
Support - General Admin	12	14	(3)	238	238	-
Support - General Admin (Print Shop)	41	11	31	19	61	43
Support - IT	480	488	(8)	1,087	1,087	-

Summary by Service

Position as at the end of July 23	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Support - Nursery	0	-	0	-	-	-
Support - Human Resources	190	196	(6)	468	468	-
Total Improvement and Innovation	2,368	2,320	49	6,431	6,346	(85)
Total SDC	5,874	6,675	(801)	18,765	20,959	2,195

Appendix B : Salaries

Position as at the end of July 23	Y-T-D Actual £'000	Annual Budget £'000	Annual Forecast £'000	Annual Variance £'000	Annual Variance %
<b>Development and Conservation</b>					
Building Control	111	399	399	0	0%
Planning Services	713	2,106	2,106	0	0%
	<b>824</b>	<b>2,505</b>	<b>2,505</b>	<b>0</b>	<b>0%</b>
<b>Finance and Investments</b>					
Chief Executive	73	226	226	0	0%
Finance	348	1,085	1,074	(11)	-1%
Revenues and Benefits	572	1,786	1,786	0	0%
Strategic Property	223	689	689	0	0%
	<b>1,216</b>	<b>3,785</b>	<b>3,774</b>	<b>(11)</b>	<b>0%</b>
<b>Cleaner and Greener</b>					
Direct Services	1,532	4,897	4,766	(132)	-3%
Health	221	677	677	0	0%
Licensing	182	591	591	0	0%
Property	164	513	487	(26)	-5%
Transport	218	631	682	51	8%
	<b>2,317</b>	<b>7,310</b>	<b>7,202</b>	<b>(107)</b>	<b>-1%</b>
<b>Housing and Health</b>					
Places Housing	226	907	823	(84)	-9%
	<b>226</b>	<b>907</b>	<b>823</b>	<b>(84)</b>	<b>-9%</b>
<b>Improvement and Innovation</b>					
Corporate Services	617	1,977	1,926	(51)	-3%
Legal and Democratic	235	697	697	0	0%
Transformation and Strategy	212	708	664	(44)	-6%
Human Resources	157	477	477	0	0%
	<b>1,220</b>	<b>3,860</b>	<b>3,765</b>	<b>(95)</b>	<b>-2%</b>
<b>People and Places</b>					
Places Communities	114	351	351	0	0%
	<b>114</b>	<b>351</b>	<b>351</b>	<b>0</b>	<b>0%</b>
<b>Sub Total</b>	<b>5,917</b>	<b>18,718</b>	<b>18,421</b>	<b>(297)</b>	<b>-2%</b>
Council Wide - Vacant Posts	0	(67)	(117)	(50)	74%
Staff Recruitment and Retention	0	74	74	0	0%
<b>TOTAL SDC Funded Salary Costs</b>	<b>5,917</b>	<b>18,725</b>	<b>18,378</b>	<b>(347)</b>	<b>-2%</b>
Places Communities*	52	129	129	0	0%
Places Housing*	157	348	348	0	0%
Strategic Property*	40	229	229	0	0%
<b>Externally Funded Total</b>	<b>249</b>	<b>706</b>	<b>706</b>	<b>0</b>	<b>0</b>
<b>TOTAL Salary Costs</b>	<b>6,166</b>	<b>19,431</b>	<b>19,082</b>	<b>(347)</b>	<b>-2%</b>

\*Externally Funded & Funded from other sources (gross figures). Overspendings here are matched by external funding and represent additional resources secured for the Council since the budget was set.

Appendix B : Staffing Stats - Position as at the end of July 2023	Budget FTE*	Staff FTE	Agency FTE	Casual FTE	July 2023 Total	June 2023 Total
<b>Development and Conservation</b>						
Building Control	7.00	7.41			7.41	7.41
Planning Services	40.76	38.77	1.00		39.77	37.77
<b>Finance and Investments</b>						
Chief Executive	1.00	1.00			1.00	1.00
Finance	18.00	17.00			17.00	17.00
Revenues and Benefits	42.30	38.78	1.00	0.14	39.92	41.24
Strategic Property	10.00	11.42			11.42	10.61
<b>Cleaner and Greener</b>						
Direct Services	125.68	115.28	28.04	0.16	143.48	133.86
Health	11.99	11.58	0.25		11.83	11.38
Licensing	12.20	11.80			11.80	11.80
Property	5.00	4.81			4.81	4.81
Transport	16.62	15.38			15.38	16.38
<b>Housing and Health</b>						
Housing	18.31	14.93			14.93	12.93
<b>Improvement and Innovation</b>						
Corporate Services	50.61	48.34			48.34	49.89
Legal and Democratic	7.00	6.00			6.00	7.00
Transformation and Strategy	19.35	17.35			17.35	17.35
Human Resources	8.76	9.36			9.36	8.76
<b>People and Places</b>						
Communities & Business	4.50	4.00		0.06	4.06	4.50
<b>Sub Total</b>	<b>399.08</b>	<b>373.21</b>	<b>30.29</b>	<b>0.36</b>	<b>403.86</b>	<b>393.69</b>
<b>Externally Funded</b>						
People & Places	2.95	4.62			4.62	3.62
People & Places - Housing	8.00	11.62			11.62	11.62
Strategic Property (Ext)	4.95	2.14			2.14	2.14
<b>Sub total</b>	<b>15.90</b>	<b>18.38</b>	<b>0.00</b>	<b>0.00</b>	<b>18.38</b>	<b>17.38</b>
<b>Total</b>	<b>414.98</b>	<b>391.59</b>	<b>30.29</b>	<b>0.36</b>	<b>422.24</b>	<b>411.07</b>
Number of staff paid in July 23: 385 permanent, Casuals 0						

## 6 Investment Returns

	<i>Actuals</i> 21/22	<i>Actuals</i> 22/23	<i>Actuals</i> 23/24	<i>Budget</i> 23/24	<i>Variance</i>	<i>Forecast</i> 23/24
APR	1,900	8,467	36,190	15,311	20,879	36,200
MAY	1,620	11,405	43,064	15,410	27,654	43,100
JUN	1,829	24,843	76,805	17,313	59,492	77,000
JUL	2,261	47,663	77,342	23,191	54,151	77,000
AUG	2,471	46,360		23,528		43,528
SEP	1,774	40,302		22,843		42,843
OCT	1,696	47,257		26,262		46,262
NOV	2,963	57,529		27,553		47,553
DEC	3,467	59,754		31,748		51,748
JAN	4,958	78,253		33,343		53,343
FEB	7,065	57,532		28,674		48,674
MAR	8,424	38,981		22,826		42,826
	40,428	518,346	233,401	288,002	162,176	610,077

### INVESTMENT RETURNS (CUMULATIVE)

	<i>Actuals</i> 21/22	<i>Actuals</i> 22/23	<i>Actuals</i> 23/24	<i>Budget</i> 23/24	<i>Variance</i>	<i>Forecast</i> 23/24
APR	1,900	8,467	36,190	15,311	20,879	36,200
MAY	3,520	19,872	79,254	30,721	48,533	79,300
JUN	5,349	44,715	156,059	48,034	108,025	156,300
JUL	7,610	92,378	233,401	71,225	162,176	233,300
AUG	10,081	138,738		94,753		276,828
SEP	11,855	179,040		117,596		319,671
OCT	13,551	226,297		143,858		365,933
NOV	16,514	283,826		171,411		413,486
DEC	19,981	343,580		203,159		465,234
JAN	24,939	421,833		236,502		518,577
FEB	32,004	479,365		265,176		567,251
MAR	40,428	518,346		288,002		610,077



Capital Monitoring Dashboard - July 2023

Description Of Scheme	Funding Source	Approved Gross Cost of Scheme	Total Expenditure from date of adoption to 31 March 2023	2023/2024				Spend Forecast for Later Years			Total Project Expenditure	Total Project Variance
				Budget	Spend YTD	Forecast Outturn	Forecast Variance	2024/2025	2025/2026	2026/2027 and future years		
		£	£	£	£	£	£	£	£	£	£	
White Oak Leisure Centre	External Borrowing & Capital Receipts	22,866,000	21,017,942	298,000	37,733	294,931	(3,069)	0	0	0	21,312,873	(1,553,127)
White Oak Leisure centre - Orchards Academy	Capital Receipts	161,955	161,955	0	0	0	0	0	0	0	161,955	0
Burlington Mews	Capital Receipts	16,000		8,000	0	0	(8,000)	8,000	0	0	8,000	(8,000)
27-37 Swanley High street (meeting Point)	Capital Receipts & External funding	6,114,000	5,086,389	614,000	545,685	778,891	164,891	0	0	248,720	5,865,280	0
White Oak Residential	Capital Receipts	20,189,000	0	8,000,000	134,089	8,000,000	0	6,189,000	900,000	5,100,000	15,089,000	0
Affordable Housing	External Borrowing	16,050,000		1,500,000		1,500,000	0	1,500,000	1,500,000	11,550,000	0	0
Bevan Place	Mixed	27,306,000	1,109,809	14,022,000	2,540	2,540	(14,019,460)	10,229,000	510,000	15,454,651	27,306,000	0
Edenbridge	Mixed	0		0	0	0	0	0	0	0	0	0
Mill Pond	Mixed	60,000		60,000		60,000	0	0	0	0	60,000	0
Hollybush	Mixed	0		0		0	0	0	0	0	0	0
Spitalcross	Mixed	0		0		0	0	0	0	0	0	0
Oxford Park & Ride	Mixed	0		0		0	0	0	0	0	0	0
Westerham	Mixed	0		0		0	0	0	0	0	0	0
Kemsing	Mixed	0		0		0	0	0	0	0	0	0
Lulingstone	Mixed	0		0		0	0	0	0	0	0	0
Other Feasibility & Due Dilliegncce costs	Mixed	1,600,000		1,450,000	3,743	1,450,000	0	150,000	0	0	1,600,000	0
Bradbourne Lakes	Mixed	60,000		60,000	0	60,000	0	0	0	0	0	0
Farmstead Drive (Spitals Cross)	Mixed	7,609,000	915	2,500,000	53,593	2,500,000	0	2,000,000	409,000	2,699,085	7,609,000	0
Stangrove Estate	Mixed	4,313,000	130,282	1,948,000	467,158	2,500,000	552,000	56,000	0	1,626,718	4,313,000	0
<b>Total for People &amp; Places</b>		<b>106,344,955</b>	<b>27,507,291</b>	<b>30,460,000</b>	<b>1,244,541</b>	<b>17,146,362</b>	<b>(13,313,638)</b>	<b>20,132,000</b>	<b>3,319,000</b>	<b>36,679,175</b>	<b>83,325,107</b>	<b>(1,561,127)</b>
Commercial vehicle replacements	Vehicle Renewal Res.	1,746,000	0	1,176,000	662,480	1,176,000	0	582,000	582,000	0	582,000	0
Disabled Facilities Grants (gross)	Better Care Fund	3,384,000	0	1,456,000	320,678	1,456,000	0	1,128,000	1,128,000	1,128,000	3,384,000	0
<b>Total for Finance &amp; Trading</b>		<b>5,130,000</b>	<b>0</b>	<b>2,632,000</b>	<b>983,158</b>	<b>2,632,000</b>	<b>0</b>	<b>1,710,000</b>	<b>1,710,000</b>	<b>1,128,000</b>	<b>3,966,000</b>	<b>0</b>
<b>Grand total</b>		<b>111,474,955</b>	<b>27,507,291</b>	<b>33,092,000</b>	<b>2,227,699</b>	<b>19,778,362</b>	<b>(13,313,638)</b>	<b>21,842,000</b>	<b>5,029,000</b>	<b>37,807,175</b>	<b>87,291,107</b>	<b>(1,561,127)</b>

Memo											
Quercus Housing	£15m over 10 years	no profiling set	15,000,000								
Quercus 7	SDC Debt (60%) / Equity (40%)		9,691,146	0		0					9,691,146

Croft Road  
 Plot 2 Canterbury Business Park  
 10 -14 Gladedale House  
 Loampit Vale, Lewisham  
 3 - 4 Hilton Road, Ashford

<b>536,444</b>
<b>2,292,120</b>
<b>1,232,600</b>
<b>1,829,982</b>
<b>3,800,000</b>



Income Graphs Summary	Actuals YTD	Previous YTD	Budget YTD	Variance YTD - brackets show underachievement	Annual Budget	Forecast Variance - (brackets) show underachievement	Forecast Outturn	Prior year Outturn	Explanation of what income is.
External Communications	4,890	4,150	4,207	683	12,622	-	12,622	14,483	Advertising Sales
Register of Electors	449	71	-	449	-	-	-	3,892	Sale of registers
Support - General Admin (Print Shop)	45,548	35,160	62,342	(16,795)	187,026	(50,000)	137,026	122,079	Print fees and charges
	<b>50,886</b>	<b>39,381</b>	<b>66,549</b>	<b>(15,663)</b>	<b>199,648</b>	<b>(50,000)</b>	<b>149,648</b>	<b>151,878</b>	
Land Charges	38,851	45,343	56,655	(17,804)	169,965	(60,000)	109,965	112,767	Land Charges
Local Tax	163,610	155,201	163,652	(42)	490,957	-	490,957	278,598	Court Costs Recovered
Administrative Expenses - Human Resourc	324	913	1,305	(981)	3,916	-	3,916	1,590	CRB Checks
Street Naming	6,087	5,960	8,042	(1,955)	24,125	-	24,125	13,645	Street Naming Fees
Support - IT	-	-	-	-	29,134	-	29,134	34,202	Tandridge Agresso Fee
Support - Legal Function	(2,641)	8,027	833	(3,474)	2,500	-	2,500	14,089	S106 Legal Fees and other income
Support - Human Resources	70	4,950	314	(243)	941	-	941	7,696	Payroll Support contribution
	<b>206,802</b>	<b>220,393</b>	<b>230,801</b>	<b>(23,999)</b>	<b>721,538</b>	<b>(60,000)</b>	<b>661,538</b>	<b>465,381</b>	
Car Parks	1,034,687	884,237	981,895	52,792	2,803,521	265,000	3,068,521	2,827,522	Off Street Parking Income
CCTV	7,673	11,470	11,530	(3,857)	34,589	-	34,589	39,472	Recharge other authorities
Car Parking - On Street	362,544	294,702	323,886	38,658	971,659	166,000	1,137,659	966,923	On Street Parking Income
Refuse Collection	47,147	40,964	39,998	7,149	119,995	-	119,995	152,336	Bulky waste and other fee income
Trade Waste	208,044	173,839	246,342	(38,298)	739,027	(132,242)	606,785	529,887	Trade waste income
Green Waste	374,635	355,485	409,576	(34,941)	1,011,472	(35,000)	976,472	862,250	Garden waste subscriptions
Street Cleansing	21,896	14,449	36,927	(15,031)	120,743	(40,000)	80,743	64,902	Street cleaning charges
Transport Workshop	16,737	5,538	26,429	(9,692)	79,287	(15,000)	64,287	53,701	MOT and Taxi Tests
Cesspool Emptying	54,114	43,048	89,358	(35,244)	268,074	(90,000)	178,074	160,444	Cesspool charges
Pest Control	10,987	12,080	26,907	(15,920)	80,881	(48,000)	32,881	31,395	Pest control fee income
Fly Tipping	400	375	1,077	(677)	3,231	-	3,231	4,530	Fixed penalty notices
Depots	4,898	123	11,302	(6,404)	33,906	(28,713)	5,193	461	Rechargeable works
Markets	145,636	223,303	174,153	(28,517)	522,458	(77,000)	445,458	555,493	Rental income for market operation
Off-Street Enforcement	75,596	67,841	51,962	23,634	155,886	60,000	215,886	215,803	Car Park Penalty Charge Notices
Parks - Greensand Commons Project	23,200	10,229	-	23,200	-	-	-	74,725	External funding for Greensands Project
Refuse Collection	44,206	14,861	40,460	3,746	341,321	-	341,321	339,827	Recycling Credits and Sack income
	<b>2,449,249</b>	<b>2,223,280</b>	<b>2,484,065</b>	<b>(34,816)</b>	<b>7,338,830</b>	<b>29,275</b>	<b>7,368,105</b>	<b>7,123,500</b>	
Gypsy Sites	5,414	6,294	1,121	4,293	3,363	-	3,363	17,962	Income from Traveller Site
Disabled Facilities Grant Administration	-	-	-	-	54,824	-	54,824	50,000	Admin grant funding from DFG
Leisure Contract	207,244	6,667	133,623	73,621	400,868	-	400,868	20,255	Leisure Provider Contract Income
Police & Crime Commissioners (PCCs)	16,740	18,000	-	16,740	-	-	-	1,260	PCC Funding Income
Private Sector Housing	3,224	7,431	993	2,231	9,094	-	9,094	26,588	Inspection and Licence income
	<b>248,011</b>	<b>51,922</b>	<b>143,778</b>	<b>104,233</b>	<b>479,657</b>	<b>-</b>	<b>479,657</b>	<b>145,130</b>	
Building Control Fee	184,479	190,517	177,832	6,647	533,496	-	533,496	539,894	Building control plan and inspection fees
EH Commercial	7,570	931	17,814	(10,244)	30,226	(12,226)	18,000	4,763	Environmental Health Fees
EH Animal Control	-	3,858	0	(0)	0	-	0	15,349	Included above
EH Environmental Protection	-	-	(0)	0	(0)	-	(0)	25,299	Included above
Licensing Partnership Hub (Trading)	64	33,218	-	64	-	-	-	160	Income from Licensing Fees
Licensing Partnership Members	266,707	271,883	-	266,707	-	-	-	680,926	Income collected on behalf of Licensing Partners
Licensing Regime	56,452	73,218	65,614	(9,162)	130,065	(7,105)	122,960	116,037	SDC Licence Income
Decarbonisation Fund Net ZERO 2030	-	-	-	-	-	-	-	11,000	KCC Funding
Planning - CIL Administration	-	-	-	-	110,000	-	110,000	89,397	CIL Administration Funding
Planning - Development Management	330,248	399,865	342,589	(12,340)	1,027,766	(33,552)	994,214	1,210,246	Planning application fees
Planning - Enforcement	924	2,310	-	924	-	-	-	3,234	Appeal fees

Taxis	51,633	56,092	55,562	(3,930)	166,686	(9,150)	157,536	135,041	Taxi licence fee income
	<b>898,086</b>	<b>1,032,211</b>	<b>661,077</b>	<b>237,009</b>	<b>2,009,239</b>	<b>(68,033)</b>	<b>1,941,206</b>	<b>2,830,696</b>	
Bus Station	3,100	3,100	3,217	(117)	11,200	-	11,200	6,200	Advertising Sales
Economic Development Property	19,264	3,845	717	18,547	47,504	-	47,504	27,827	Miscellaneous Income and recharges of time
Estates Management - Buildings	51,438	50,662	48,961	2,477	124,808	-	124,808	154,658	Rental income for miscellaneous properties
Housing Other Income	38,101	5,348	4,700	33,401	14,122	19,000	33,122	16,029	Rental income for housing premises
Housing Premises	21,119	20,440	-	21,119	-	20,998	20,998	20,440	Sewage Treatment Income
Property Investment Strategy	927,631	650,615	804,155	123,476	1,620,410	(180,640)	1,439,770	1,646,401	Rental Income from Investment Properties
Support - Central Offices	10,408	9,850	18,886	(8,478)	37,772	-	37,772	19,862	Argyle Road Rental Income and Electric Vehicle charging income
West Kent Partnership	10,000	20,000	31,862	(21,862)	59,398	-	59,398	20,000	West Kent Partner Contributions
West Kent Partnership Business Support	-	6,000	-	-	-	-	-	6,000	West Kent Partner Contributions
	<b>1,084,203</b>	<b>811,404</b>	<b>912,498</b>	<b>171,705</b>	<b>1,915,214</b>	<b>(140,642)</b>	<b>1,774,572</b>	<b>1,943,356</b>	