

People and Places	Budget to Date £'000	Actual to end of July 23 £'000	Variance to date £'000	Total Annual Forecast Variance £'000	Explanation for year end variances greater than £10k (starred items)
Domestic Abuse Duty	0	-27	-27	0	Home Office funding received in advance to support post salary and project budget.
Leisure Contract	-98	-194	-96	0	Quarterly management fee for White Oak Leisure Centre invoiced in advance of profile.
Leisure Contract - Interim	0	204	204	1,338	Impact of the interim leisure contract
Police & Crime Commissioners (PCCs)	0	-22	-22	0	Funding received in advance from Police and Crime Commissioner.
Tourism	8	-144	-152	0	Grant received ahead of spend.
Future Issues/Risk Areas					Impact of the interim leisure contract as part of an open book facility with Everyone Active continues to be monitored. A budget of £1.83m was agreed by Council in April 2023 for a 2 year period, which will need to be repaid. Currently £1.3m is the estimated cost for year 1, which has been forecast. It should be noted that in Quarter 1, the Council needed to negotiate the transfer of utilities (electricity and gas), following Sencio's administration. The utility provider held the Council on a standard tariff whilst it undertook the transfer of the utility contracts from Sencio, with this additional cost being borne by the Council.

Development and Conservation	Budget to Date £'000	Actual to end of July 23 £'000	Variance to date £'000	Total Annual Forecast Variance £'000	Explanation for year end variances greater than £10k (starred items)
Building Control Non Fee	34	28	-6	33	Forecast salary overspend to be offset by line below.
Building Control Fee	-73	-91	-18	-36	Salary underspend due to staff vacancy. Fee inspection income slightly ahead of profile.
Planning Policy	190	186	-4	-53	Forecast underspend on salaries to be offset against additional salary overspend elsewhere in the.
Local Development Plan	0	28	28	0	Spend to be funded from Local Development Plan reserve.
Planning - Appeals	94	158	63	117	Expenditure on Oak Hill Public Inquire, including a Member overturn of an Officer recommendation.
Planning - Development Management	-40	16	57	121	Additional software costs and increased staff costs.
Planning - Enforcement	108	144	36	54	Additional staffing costs due to contractors covering vacant posts.
Future Issues/Risk Areas					There remains the risk that planning decisions and enforcement action will be challenged, either at appeal or through the Courts. Recruiting to vacant posts continues to be difficult.

Finance and Investments	Budget to Date £'000	Actual to end of July 23 £'000	Variance to date £'000	Total Annual Forecast Variance £'000	Explanation for year end variances greater than £10k
Benefits Admin	12	18	6	-15	Salary underspend.
Dartford Rev&Ben Partnership Hub (SDC costs)	801	918	116	0	Additional software costs to be covered by reserve. Additional resource to be partly funded by Dartford BC.
Local Tax	-121	-279	-158	5	New Burdens funding ahead of spend for government new service implementation.
Misc. Finance	362	351	-12	-17	Forecast an underspend on cleaning materials.
Administrative Expenses - Finance	10	24	15	8	Overspend for additional consultancy to assist with system enhancements.
Support - Audit Function	67	72	5	-13	SDC share of the combined partnership underspend.
Future Issues/Risk Areas					Likely underachievement on Revenue & Benefits Enforcement income currently under review. Agreed currently as offset from reserves.

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Asset Maintenance Argyle Road	27	2	-26	0	Spend currently behind profile.
Asset Maintenance Leisure	66	2	-64	0	Budget being treated as an emergency fund due to age of assets.
Asset Maintenance Support & Salaries	33	15	-18	0	Spend currently behind profile.
Car Parks	-436	-504	-67	-262	Day tickets charge income is exceeding budget. Utilities bills higher than budget.
CCTV	103	152	49	69	Increased staffing costs to cover vacancies. Transmission cost savings not yet implemented due to market conditions. Cost review with BT (Supplier) underway.
Car Parking - On Street	-161	-174	-13	0	On Street day tickets and penalties notices exceeding budget.
Refuse Collection	94	297	203	520	High quantities of waste and recycling still continue. Increased agency and salary costs due to sickness, outstanding holiday leave. Fixed transports charge costs higher than budget.
Trade Waste	-53	40	93	203	Income forecast lower than budget. Waste disposal charges are exceeding budget. Fixed transports charge costs higher than budget.
Green Waste	-91	-35	55	29	Income expected to be lower than budget. Underspend on vacant posts due to be filled offset by agency costs.
Street Cleansing	5	-42	-47	-83	Lower fixed transport costs and increased recharges for services.
Cesspool Emptying	-27	11	38	101	Lower demand for service than budget assumption. Service making a loss.
Pest Control	-13	4	18	48	Lower demand for service than budget assumption. Service making a loss.
Fly Tipping	-15	5	20	32	Major repairs to vehicles and lower recharges for service.
Fleet	-50	-61	-12	0	Budget ahead of spend on taxing vehicles.
Depots	-23	-1	22	83	Transport repairs and income reduction.
Emergency	-9	-14	-5	-13	Lower fixed transport costs.
Grounds Maintenance	-15	-19	-4	-29	Underspend on vacant posts due to be filled and lower fixed transport costs.
EH Commercial	265	263	-1	26	Forecast salary overspend. Additional Investment in the service increased personnel. Animal Licence Fee projected to be behind budget.
Emergency	28	24	-4	-11	Underspend on standby service.
Parking Enforcement - Tandridge DC	-1	-18	-17	0	Work relating to 2022/23 still continuing for Tandridge for a fee. Income collected relating to 2022/23 to be paid over.
Estates Management - Buildings	29	44	15	50	Overspend forecast due to sinkhole at Shurlock Avenue risk management.
Housing Other Income	-5	-38	-33	-19	Overachieved income.
Licensing Regime	2	2	0	-14	Forecast salary underspend.
Markets	-154	-126	28	77	Contracts renewed in April 2023. Swanley Sunday market is not currently achieving target levels.
Off-Street Enforcement	22	-0	-22	-32	Forecast to overachieve on penalty notice income offset partly to higher fixed transport costs.
Parks - Greensand Commons Project	0	26	26	0	Externally funded project. Spend will be reclaimed.

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Parks - Rural	63	49	-14	2	Tree works on Oakhill Rd required due to the planning refusal. This is offset by an underspend on a vacant post.
Refuse Collection	1,007	991	-16	-3	Favourable variance due to underspend on sacks.
Support - Central Offices	370	357	-13	29	Forecast of overspend on utilities bills.
Support - Central Offices - Facilities	80	63	-17	3	Underspend due to invoices due from previous cleaning contract.
Support - General Admin (Post/Scanning)	76	45	-31	-12	Current position due to changes in postage costs and recharge, currently under review.
Support - Direct Services	19	32	13	11	Higher postage costs and staff adverting attributed to adverse forecast.
Future Issues/Risk Areas					Government changes to refuse collection and funding 2024/25

Housing and Health	Budget to Date £'000	Actual to end of July 23 £'000	Variance to date £'000	Total Annual Forecast Variance £'000	Explanation for year end variances greater than £10k
Gypsy Sites	-3	-3	-1	20	Predicted under recovery in rents from vacant plots. Work being undertaken to refurbish 3 pitches and award new tenancies by October 2023, recovering some of the rental income.
Homeless	227	222	-6	-16	Underspend on vacant posts, which are currently being recruited to.
Housing Energy Retraining Options (HERO)	17	-29	-46	-12	Salary underspend due to vacant posts- HERO Housing Team Leader.
Homes for the Ukrainians	14	-769	-783	0	Funding received in advance from Kent County Council.
KCC- Household Support Fund	0	75	75	0	KCC allocated funding. Phase 4 of the Household Support Fund has been drawn down allocated to low-income households/pensioners to support the cost of living.
Private Sector Housing	66	33	-33	-46	Salary underspend due to vacant posts- Private Sector Housing Team Leader and Housing Standards Officer.
Rough Sleepers Initiative 2022-25	15	-77	-92	0	Rough Sleepers Initiative - 5 funding received in advance.
Rough Sleepers Programme	0	-63	-63	0	Funding received in advance from Rough Sleeping Accommodation Programme.
One You Kent Public Health	-20	-36	-16	0	Funding received from Dartford, Gravesham & Swanley Health and Care Partnership pending new coding.
Future Issues/Risk Areas					Although new placements into Temporary and Emergency Accommodation continue to decrease, securing affordable move on accommodation in the district for existing placements, continues to impact the budget. The acquisition by Quercus Housing of Gladedale House in Westerham, 27-29 High Street and 11-13 High Street, Swanley has brought forward 41 new affordable homes in the district. The Council has worked with the Heart Foundation to secure the lease of a rental property (Stay Green House) in the district. The Out of Area Placement Policy and revised Housing Allocation Scheme were approved by Council in 2022.
					A future pressure on homelessness may be seen as host placements end as part Govt's Homes for Ukraine Scheme, alongside the Afghan Resettlement Scheme. Additional funding for homelessness pressures arising from the Homes for Ukraine Scheme has been allocated by KCC, which could potentially contribute to temporary accommodation costs. Capital funding has also been allocated by DLUHC to the Council for the delivery of affordable housing to support refugee schemes over the next 2 years.
					As a result of a closure order on the Hever Road Gypsy and Traveller site due to criminal damage, rents and HB reclaims has reduced due to x7 tenancy evictions. A new Allocations Policy is due to be approved in July and funding has been secured to bring x3 of the most damaged pitches and utility blocks back into use by late Autumn 2023.
					The rising cost of living is impacting households in the district and we are starting to see homeless presentations from working households, who are unable to afford rising rental costs, utility and food costs.
					Although the council is predicting to come in on budget for this current financial year for emergency accommodation spend due to a combination of external funding, increased homelessness prevention and the delivery of new homes by Quercus Housing to alleviate homelessness pressures, it should continue to be highlighted as a potential risk, as the cost of living pressures continues to impact many households, resulting in increased homelessness and demand for emergency accommodation.

Improvement and Innovation	Budget to Date £'000	Actual to July 23 £'000	Variance to date £'000	Total Annual Forecast Variance £'000	Explanation for year end variances greater than £10k (starred items)
Asset Maintenance IT	93	31	-63	0	As per long term asset maintenance plan.
Corporate Management	334	326	-8	-18	Underspend on vacant post.
Corporate - Other	61	0	-61	-50	Additional savings generated from vacant posts exceeding budget.
Economic Development	27	11	-16	0	Current underspend on services.
Swanley Meeting Point	20	40	20	21	Overspend on salaries partly offset by underspends on services.
Economic Development Property	226	193	-32	-60	Underspend on salaries due to be filled.
UK Share Prosperity Fund	0	-39	-39	0	Grant received ahead of spend.
Elections	31	254	222	0	Costs of the May 2023 elections to be partially recharged to Town & Parish Councils. District costs to be met from earmarked elections reserve
External Communications	83	100	17	-3	Spend ahead of budget on support contract for the council website.
Land Charges	-15	-6	9	33	Forecast underachievement on income of around £60k partially offset by a draw on previous grants received
Members	164	152	-12	0	Underspends seen on members expenses.
Register of Electors	59	86	27	0	Increase in postage costs
Support - Contact Centre	306	275	-31	-51	Underspend on salaries due to staff turnover
Support - General Admin (Print Shop)	11	41	31	43	Underachieved income of £50k, slightly offset by an underspend on vacant post
Future Issues/Risk Areas					