

Position as at the end of March 23	Draft Outturn £'000	Annual Budget £'000	Annual Variance £'000
People and Places	787	826	(39)
Development and Conservation	1,236	938	298
Finance and Investments	2,719	3,263	(544)
Cleaner and Greener	6,297	5,216	1,080
Housing and Health	1,268	1,226	42
Improvement and Innovation	5,908	6,059	(151)
Services Total	18,216	17,528	687
Adjustments to Reconcile to amount to be met from reserves: Capital Charges outside the General Fund	(60)	(60)	0
Adjustments to Reconcile to amount to be met from reserves: Support Services outside the General Fund	(172)	(172)	0
Redundancy Costs	0	0	
NET SERVICE EXPENDITURE	17,984	17,296	687
New Homes Bonus	(810)	(810)	0
Retained Business Rates	(2,476)	(2,226)	(250)
Council Tax	(11,841)	(11,841)	0
Contribution from Collection Fund	(27)	(27)	0
Services Grant	(262)	(262)	0
Summary excluding Investment Income	2,568	2,130	437
Investment Property Income	(1,358)	(1,517)	160
Interest Receipts	(315)	(188)	(127)
OVERALL TOTAL	895	425	470
Planned Appropriation to/(from) Reserves	(1,235)	(1,235)	0
Other Reserve Movements	440	810	(370)
Supplementary Estimates	0	0	0
(Surplus)/Deficit	100	(0)	100

Appendix B : Summary by Service

Position as at the end of March 23	Draft Outturn £'000	Annual Budget £'000	Annual Variance £'000
People & Places SDC Funded	£'000	£'000	£'000
All Weather Pitch	-	(5)	5
Communities	125	124	1
Communities	(6)	(6)	0
The Community Plan	34	37	(2)
Grants to Organisations	198	201	(3)
Leisure Contract	306	342	(36)
Leisure Development	13	21	(9)
Admin Expenses - People & Places Communities	16	16	1
Tourism	45	33	12
West Kent Partnership	-	-	-
Youth	60	60	(0)
Total People & Places SDC Funded	791	822	(31)

Position as at the end of March 23	Draft Outturn £'000	Annual Budget £'000	Annual Variance £'000
People & Places Externally Funded	£'000	£'000	£'000
Domestic Abuse Duty	(0)	-	(0)
KCC Helping Hands	-	1	(1)
Local Strategic Partnership	4	4	-
Police & Crime Commissioners (PCCs)	0	-	0
Community Sports Activation Fund	(0)	-	(0)
West Kent Enterprise Advisor Network	0	-	0
West Kent Kick Start	(7)	-	(7)
People & Places Externally Funded	(4)	4	(8)
Total People & Places	787	826	(39)

Position as at the end of March 23	Draft Outturn £'000	Annual Budget £'000	Annual Variance £'000
Development and Conservation	£'000	£'000	£'000
Building Control	(143)	(158)	15
Conservation	186	130	56
Dangerous Structures	1	3	(2)
Planning Policy	499	499	-
LDF Expenditure	(0)	-	(0)
Planning - Appeals	266	215	51
Planning - CIL Administration	(42)	(67)	25
Planning - Counter	-	(6)	6
Planning - Development Management	(51)	(76)	25
Planning - Enforcement	452	343	110
Planning Performance Agreement	(0)	-	(0)
Planning - Development Management - Software Project	-	-	-
Administrative Expenses - Building Control	4	12	(8)
Administrative Expenses - Planning Services	64	44	19
Total Development and Conservation	1,236	938	298

Position as at the end of March 23	Draft Outturn £'000	Annual Budget £'000	Annual Variance £'000
Finance and Investments	£'000	£'000	£'000
Asset Maintenance CCTV	18	19	(1)
Asset Maintenance Countryside	1	9	(8)
Asset Maintenance Direct Services	16	42	(27)
Asset Maintenance Playgrounds	8	16	(8)
Asset Maintenance Public Toilets	-	16	(16)
Benefits Admin	53	53	-
Benefits Grants	(29)	(25)	(4)
Corporate Management	(0)	-	(0)
Dartford Rev&Ben Partnership Hub (SDC costs)	0	(2)	2
Dartford Audit Partnership Hub (SDC Costs)	-	(0)	0
Housing Advances	-	1	(1)
Local Tax	(44)	(69)	25
Misc. Finance	1,204	1,745	(540)
Administrative Expenses - Chief Executive	12	20	(8)
Administrative Expenses - Finance	45	25	20
Administrative Expenses - Revenues and Benefits	1	-	1
Administrative Expenses - Strategic Property	30	-	30
Support - Rev & Ben Control	235	235	-
Support - Counter Fraud	53	53	-
Support - Audit Function	199	214	(15)
Support - Exchequer and Procurement	217	207	10
Support - Finance Function	254	246	8
Support - Legal Function	233	270	(37)

Summary by Service

Position as at the end of March 23	Draft Outturn £'000	Annual Budget £'000	Annual Variance £'000
Support - Procurement	5	7	(1)
Support - Property Function	62	55	7
Treasury Management	147	126	20
Total Finance and Investments	2,719	3,263	(544)
Cleaner and Greener	£'000	£'000	£'000
Asset Maintenance Argyle Road	69	80	(11)
Asset Maintenance Other Corporate Properties	41	35	6
Asset Maintenance Hever Road	50	41	10
Asset Maintenance Leisure	239	193	46
Asset Maintenance Support & Salaries	142	142	(0)
Asset Maintenance Sewage Treatment Plants	2	9	(8)
Bus Station	19	8	11
Car Parks	(1,557)	(1,495)	(63)
CCTV	342	273	69
Civil Protection	46	53	(7)
Car Parking - On Street	(343)	(343)	0
Refuse Collection	760	138	623
Trade Waste	40	(182)	222
Green Waste	111	29	82
Street Cleansing	(142)	(48)	(94)
Transport Workshop	54	6	48
Cesspool Emptying	5	(75)	80
Pest Control	16	(48)	64

Summary by Service

Position as at the end of March 23	Draft Outturn £'000	Annual Budget £'000	Annual Variance £'000
Fly Tipping	11	(46)	57
Fleet	(12)	(14)	2
Depots	91	(39)	130
Emergency	(26)	(17)	(8)
Grounds Maintenance	(46)	(30)	(17)
Environmental Enforcement	1	-	1
EH Commercial	306	321	(15)
EH Animal Control	15	23	(8)
EH Environmental Protection	422	376	46
Emergency	72	83	(11)
Parking Enforcement - Tandridge DC	(67)	(35)	(32)
Estates Management - Buildings	(45)	(12)	(33)
Estates Management - Grounds	146	133	13
Housing Other Income	(16)	(14)	(2)
Housing Premises	(1)	17	(18)
Licensing Partnership Hub (Trading)	(1)	(1)	-
Licensing Regime	36	36	-
Asset Maintenance Operatives	(3)	7	(10)
Markets	(411)	(384)	(27)
Decarbonisation Fund Net ZERO 2030	65	65	-
Off-Street Enforcement	10	75	(66)
Parks and Recreation Grounds	141	139	2
Parks - Rural	183	175	8
Public Transport Support	-	0	(0)
Refuse Collection	2,830	2,869	(39)

Summary by Service

Position as at the end of March 23	Draft Outturn £'000	Annual Budget £'000	Annual Variance £'000
Administrative Expenses - Direct Services	5	-	5
Administrative Expenses - Health	12	5	7
Administrative Expenses - Licensing	4	7	(2)
Administrative Expenses - Property	0	3	(2)
Administrative Expenses - Transport	8	7	2
Street Cleansing	1,593	1,565	28
Support - Central Offices	508	496	12
Support - Central Offices - Facilities	218	226	(8)
Support - General Admin	0	1	(1)
Support - General Admin (Post/Scanning)	224	247	(24)
Support - Health and Safety	2	5	(2)
Support - Direct Services	87	69	18
Taxis	7	7	(0)
Public Conveniences	34	36	(2)
Total Cleaner and Greener	6,297	5,216	1,080
Housing and Health	£'000	£'000	£'000
Contain Outbreak Management Fund 2021/22 - Housing	(0)	-	(0)
Gypsy Sites	21	(5)	27
Community Health and Wellbeing	32	34	(2)
Homeless	627	641	(15)
Housing Clinically Extremely Vulnerable 21/22	0	-	0
Housing Register	64	46	18
Kent Housing Group Grant	0	-	0

Summary by Service

Position as at the end of March 23	Draft Outturn £'000	Annual Budget £'000	Annual Variance £'000
Disabled Facilities Grant Administration	(50)	(50)	0
Housing	174	164	10
Accommodation Service	65	63	2
Housing Pathway Co-ordinator	(0)	0	(0)
Needs and Stock Surveys	1	-	1
Housing Energy Retraining Options (HERO)	56	56	0
Homes for the Ukrainians	(0)	0	(0)
KCC- Household Support Fund	0	-	0
KCC Helping Hands	-	-	-
Private Sector Housing	264	268	(4)
Rough Sleepers Initiative 2022-25	-	-	-
Admin Expenses - People & Places Housing	13	6	7
One You - Your Home Project	0	-	0
One You KPH	(0)	0	(0)
Dementia Area Project - Run Walk Push	-	-	-
Housing and Health Project	0	-	0
Homelessness Funding	0	2	(2)
PCT Initiatives	-	-	-
KCC Specialist Weight Management	0	-	0
Total Housing and Health	1,268	1,226	42
Improvement and Innovation	£'000	£'000	£'000
Action and Development	3	8	(5)
Asset Maintenance IT	280	280	(0)
Civic Expenses	18	18	(0)

Summary by Service

Position as at the end of March 23	Draft Outturn £'000	Annual Budget £'000	Annual Variance £'000
Consultation and Surveys	-	4	(4)
Corporate Management	1,063	1,273	(209)
Corporate - Other	-	177	(177)
Democratic Services	168	173	(5)
Economic Development	35	39	(4)
Swanley Meeting Point	68	-	68
Economic Development Property	418	439	(21)
UK Share Prosperity Fund	-	-	-
Elections	147	118	29
External Communications	238	229	10
Land Charges	(27)	(114)	86
Members	465	483	(18)
Performance Improvement	(2)	(0)	(2)
Register of Electors	168	196	(29)
Administrative Expenses - Corporate Services	21	21	0
Administrative Expenses - Legal and Democratic	65	58	7
Administrative Expenses - Transformation and Strategy	13	6	7
Administrative Expenses - Human Resources	12	9	3
Street Naming	4	2	3
Support - Contact Centre	839	853	(14)
Support - Customer Insights	210	202	8
Support - General Admin	178	182	(4)
Support - General Admin (Print Shop)	44	(40)	85
Support - IT	1,047	1,037	10
Support - Human Resources	431	407	24

Summary by Service

Position as at the end of March 23	Draft Outturn £'000	Annual Budget £'000	Annual Variance £'000
Total Improvement and Innovation	5,908	6,059	(151)
Total SDC	18,216	17,528	687

Appendix B : Salaries

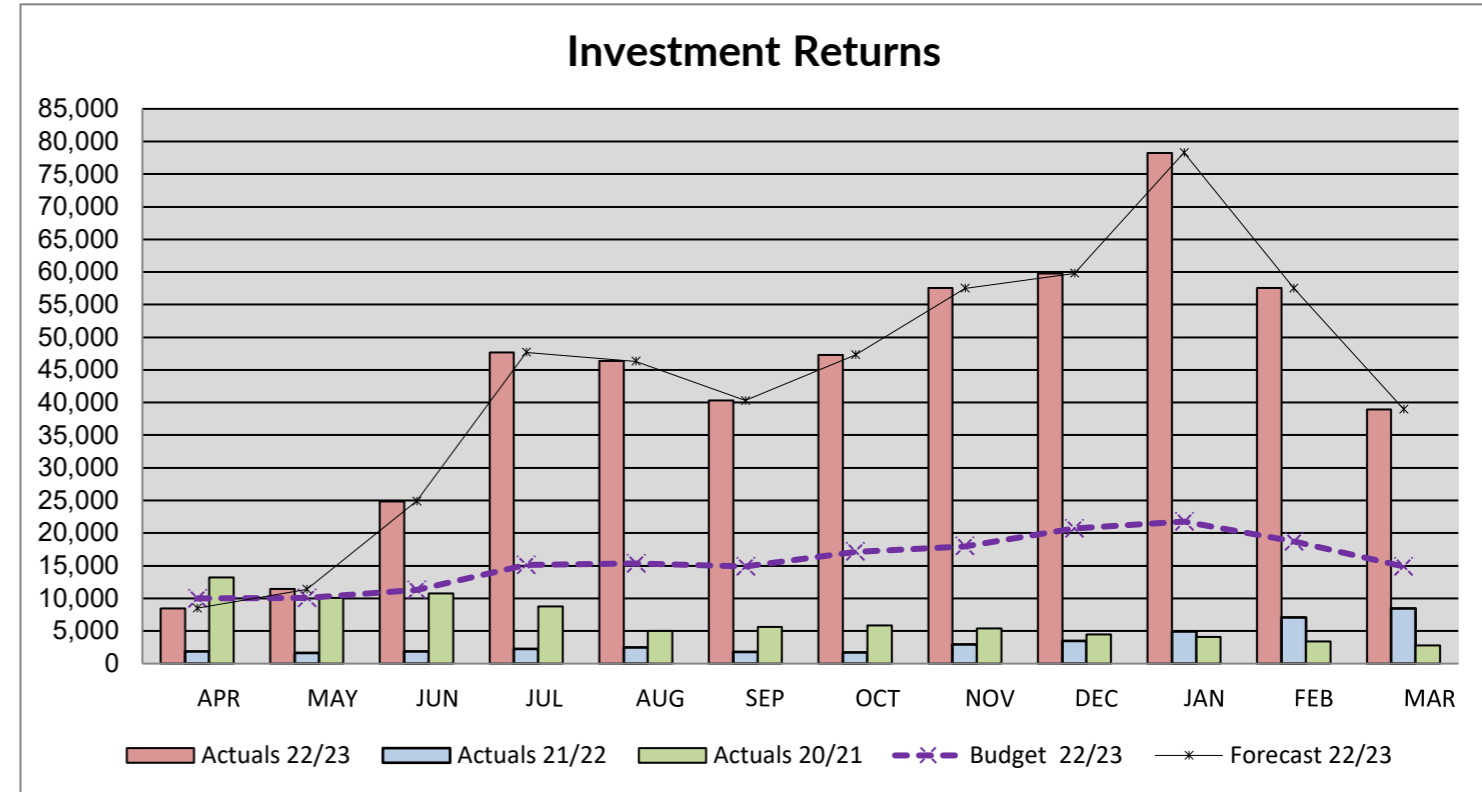
Position as at the end of March 23	Draft Outturn £'000	Annual Variance £'000	Annual Variance %
Development and Conservation			
Building Control	354	6	2%
Planning Services	2,187	194	10%
	2,541	200	9%
Finance and Investments			
Chief Executive	222	2	1%
Finance	988	(16)	-2%
Revenues and Benefits	1,706	15	1%
Strategic Property	668	60	10%
	3,584	61	2%
Cleaner and Greener			
Direct Services	4,581	213	5%
Health	669	23	4%
Licensing	494	(5)	-1%
Property	488	21	4%
Transport	683	59	9%
	6,915	312	5%
Housing and Health			
Places Housing	843	9	1%
	843	9	1%
Improvement and Innovation			
Corporate Services	1,850	41	2%
Legal and Democratic	583	(42)	-7%
Transformation and Strategy	657	(5)	-1%
Human Resources	443	23	5%
	3,534	17	0%
People and Places			
Places Communities	335	5	1%
	335	5	1%
Sub Total	17,752	603	4%
Council Wide - Vacant Posts	0	(171)	-100%
Staff Recruitment and Retention	48	0	0%
TOTAL SDC Funded Salary Costs	17,800	433	2%
Places Communities*	196	61	45%
Places Housing*	397	243	158%
Strategic Property*	121	(95)	-44%
Externally Funded Total	121	(95)	(0)
TOTAL Salary Costs	18,515	642	4%

*Externally Funded & Funded from other sources (gross figures). Overspendings here are matched by external fu

Appendix B : Staffing Stats - Position as at the end of March 2023	Budget FTE*	Staff FTE	Agency FTE	Casual FTE	March 2023 Total	February 2023 Total
Development and Conservation						
Building Control	7.00	8.00			8.00	8.00
Planning Services	40.75	35.77			35.77	35.77
Finance and Investments						
Chief Executive	1.00	1.00			1.00	1.00
Finance	17.81	17.00			17.00	17.00
Revenues and Benefits	43.78	40.78			40.78	40.78
Strategic Property	10.00	9.86			9.86	9.86
Cleaner and Greener						
Direct Services	124.68	114.28		0.23	114.51	115.53
Health	11.72	12.19			12.19	12.19
Licensing	10.59	11.80			11.80	10.80
Property	5.00	4.81			4.81	4.81
Transport	16.62	17.38			17.38	17.38
Housing and Health						
Housing	17.31	17.12			17.12	15.53
Improvement and Innovation						
Corporate Services	50.85	51.89			51.89	51.89
Legal and Democratic	7.50	6.00			6.00	6.00
Transformation and Strategy	19.35	16.35			16.35	15.35
Human Resources	9.37	8.76			8.76	8.76
People and Places						
Communities & Business	4.50	4.50		0.10	4.60	4.50
Sub Total	397.83	377.49	0.00	0.33	377.82	375.15
Externally Funded						
People & Places	3.35	3.58			3.58	3.58
People & Places - Housing	4.00	10.62			10.62	10.62
Strategic Property (Ext)	4.95	1.54			1.54	1.54
Sub total	12.30	15.74	0.00	0.00	15.74	15.74
Total	410.13	393.23	0.00	0.33	393.56	390.89
Number of staff paid in March 23: 420 permanent, 2 casuals						

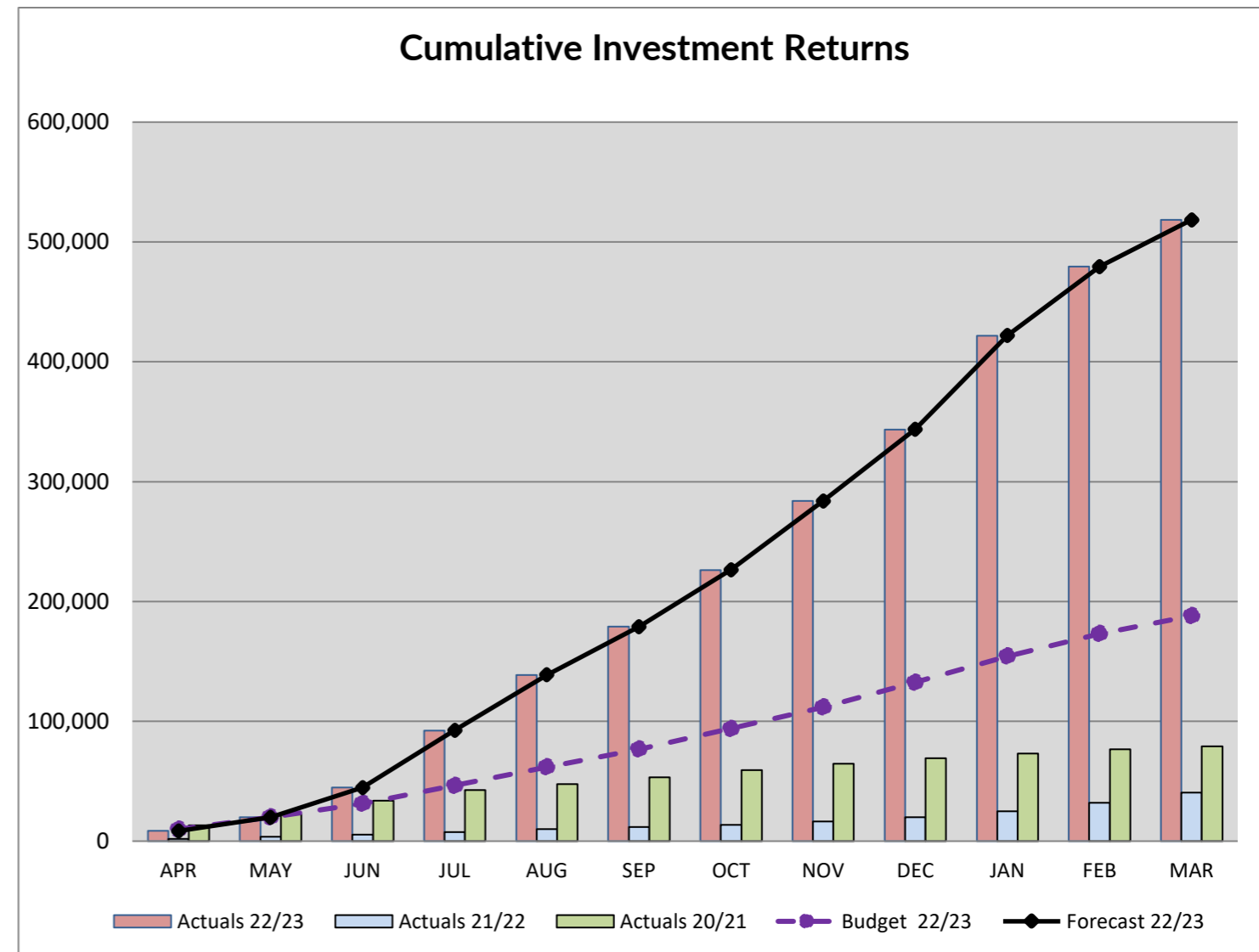
6 Investment Returns

	Actuals 20/21	Actuals 21/22	Actuals 22/23	Budget 22/23	Variance	Forecast 22/23
APR	13,190	1,900	8,467	9,994	-1,527	8,500
MAY	10,041	1,620	11,405	10,060	1,345	11,400
JUN	10,719	1,829	24,843	11,301	13,542	24,900
JUL	8,761	2,261	47,663	15,139	32,524	47,700
AUG	5,010	2,471	46,360	15,358	31,002	46,300
SEP	5,612	1,774	40,302	14,911	25,391	40,300
OCT	5,867	1,696	47,257	17,143	30,114	47,300
NOV	5,397	2,963	57,529	17,986	39,543	57,500
DEC	4,484	3,467	59,754	20,724	39,030	59,800
JAN	4,060	4,958	78,253	21,766	56,487	78,300
FEB	3,367	7,065	57,532	18,718	38,814	57,500
MAR	2,769	8,424	38,981	14,900	24,081	39,000
	79,277	40,428	518,346	188,000	330,346	518,500



INVESTMENT RETURNS (CUMULATIVE)

	Actuals 20/21	Actuals 21/22	Actuals 22/23	Budget 22/23	Variance	Forecast 22/23
APR	13,190	1,900	8,467	9,994	-1,527	8,500
MAY	23,231	3,520	19,872	20,054	-182	19,900
JUN	33,950	5,349	44,715	31,355	13,360	44,800
JUL	42,711	7,610	92,378	46,494	45,884	92,500
AUG	47,721	10,081	138,738	61,852	76,886	138,800
SEP	53,333	11,855	179,040	76,763	102,277	179,100
OCT	59,200	13,551	226,297	93,906	132,391	226,400
NOV	64,597	16,514	283,826	111,892	171,934	283,900
DEC	69,081	19,981	343,580	132,616	210,964	343,700
JAN	73,141	24,939	421,833	154,382	267,451	422,000
FEB	76,508	32,004	479,365	173,100	306,265	479,500
MAR	79,277	40,428	518,346	188,000	330,346	518,500



BUDGET FOR 22/23 188,000

FORECAST OUTTURN 518,500

CODE:- YHAA 96900

N.B.

These are the gross interest receipts rather than the interest remaining in the General Fund

Fund Average 2.6295%

7 Day LIBID 2.0482%

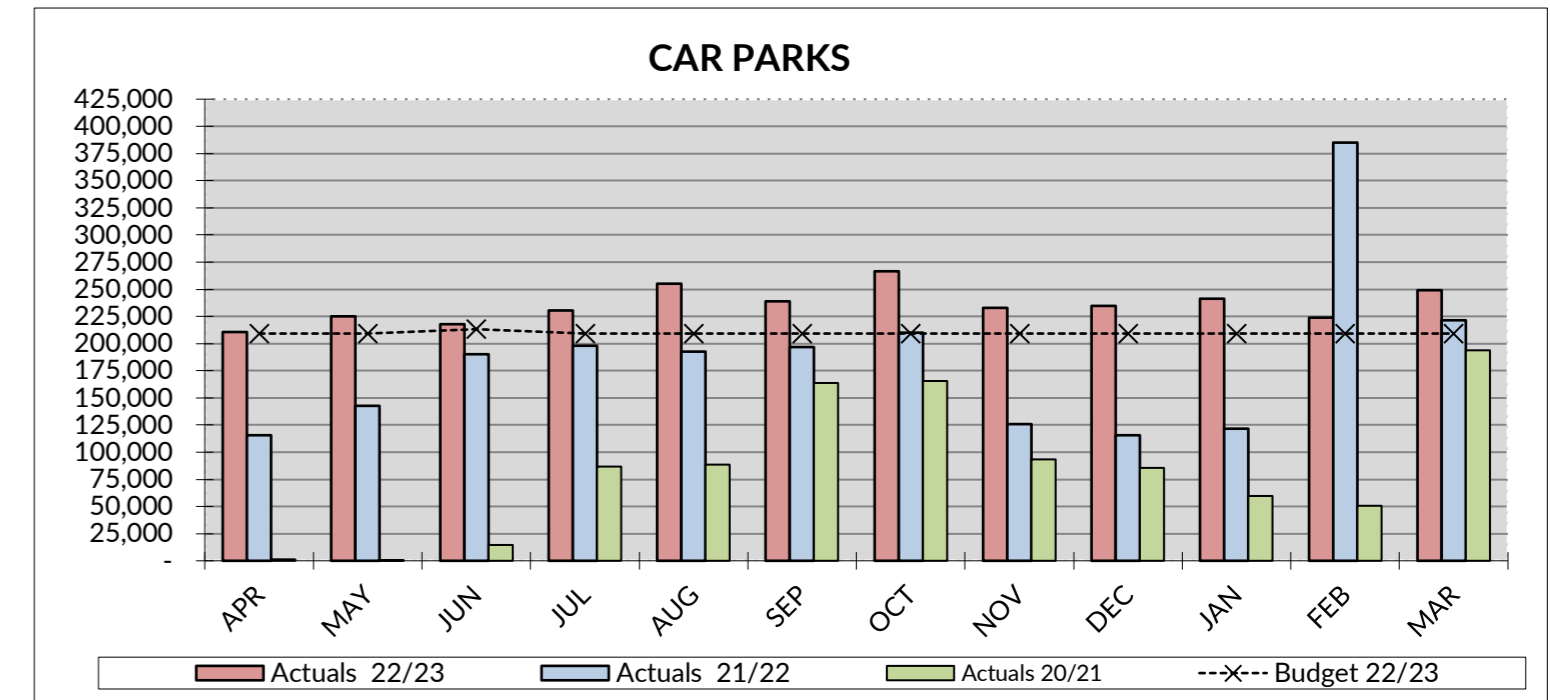
3 Month LIBID 1.6545%

Position as at the end of March 2023 (Period 202312)	22/23 Opening Balance	Position as at the end of March 2023 (Period 202312)2	22/23 Cumulative Movement to Date
E Earmarked Reserve - Budget Stabilisation	(7,932)	(6,934)	998
E Earmarked Reserve - NNDR Safety Net Deficit Reserve	(4,280)	(4,280)	-
E Earmarked Reserve - Financial Plan	(3,356)	(3,079)	277
E Earmarked Reserve - Carry Forward Items (DAC)	(1,356)	(1,313)	42
E Earmarked Reserve - Vehicle Renewal (DAA)	(919)	(932)	(13)
E Earmarked Reserve - IT Asset Maintenance	(440)	(598)	(158)
E Earmarked Reserve - Housing & Commercial Growth Fund	(566)	(566)	-
E Earmarked Reserve - Homelessness Prevention	(536)	(541)	(5)
E Earmarked Reserve - Capital Expenditure Reserve	(500)	(500)	-
E Earmarked Reserve - Capital Financing	(328)	(492)	(164)
E Earmarked Reserve - Pension Fund Valuation Adj.	(359)	(339)	20
E Earmarked Reserve - Property Investment Strategy Maintenance Reserve	(310)	(311)	(1)
E Earmarked Reserve - Action and Development	(296)	(296)	-
E Earmarked Reserve - Local Plan/LDF	(285)	(294)	(9)
E Earmarked Reserve - Vehicle Insurance (DAZ)	(266)	(279)	(12)
E Earmarked Reserve - District Elections (DAZ)	(134)	(176)	(42)
E Earmarked Reserve - Re-organisation	-	(164)	(164)
E Earmarked Reserve - Community Infrastructure Levy Administration (CIL)	(152)	(152)	-
E Earmarked Reserve - Community Development Reserve	(166)	(147)	19
E Earmarked Reserve - NETZERO	(108)	(134)	(26)
E Earmarked Reserve - RHB repayable Assistance	(109)	(130)	(21)
E Earmarked Reserve - DWP Hsg Benefit Subsidy	(123)	(110)	13
E Earmarked Reserve - New Homes Bonus Reserve	(406)	-	406
	(22,928)	(21,768)	1,160
Other Earmarked Reserves (balances <£100k)	(539)	(444)	95
Total Earmarked Reserves	(23,467)	(22,212)	1,255
General Fund	(1,700)	(1,700)	-
Total Reserves	(25,167)	(23,912)	1,255

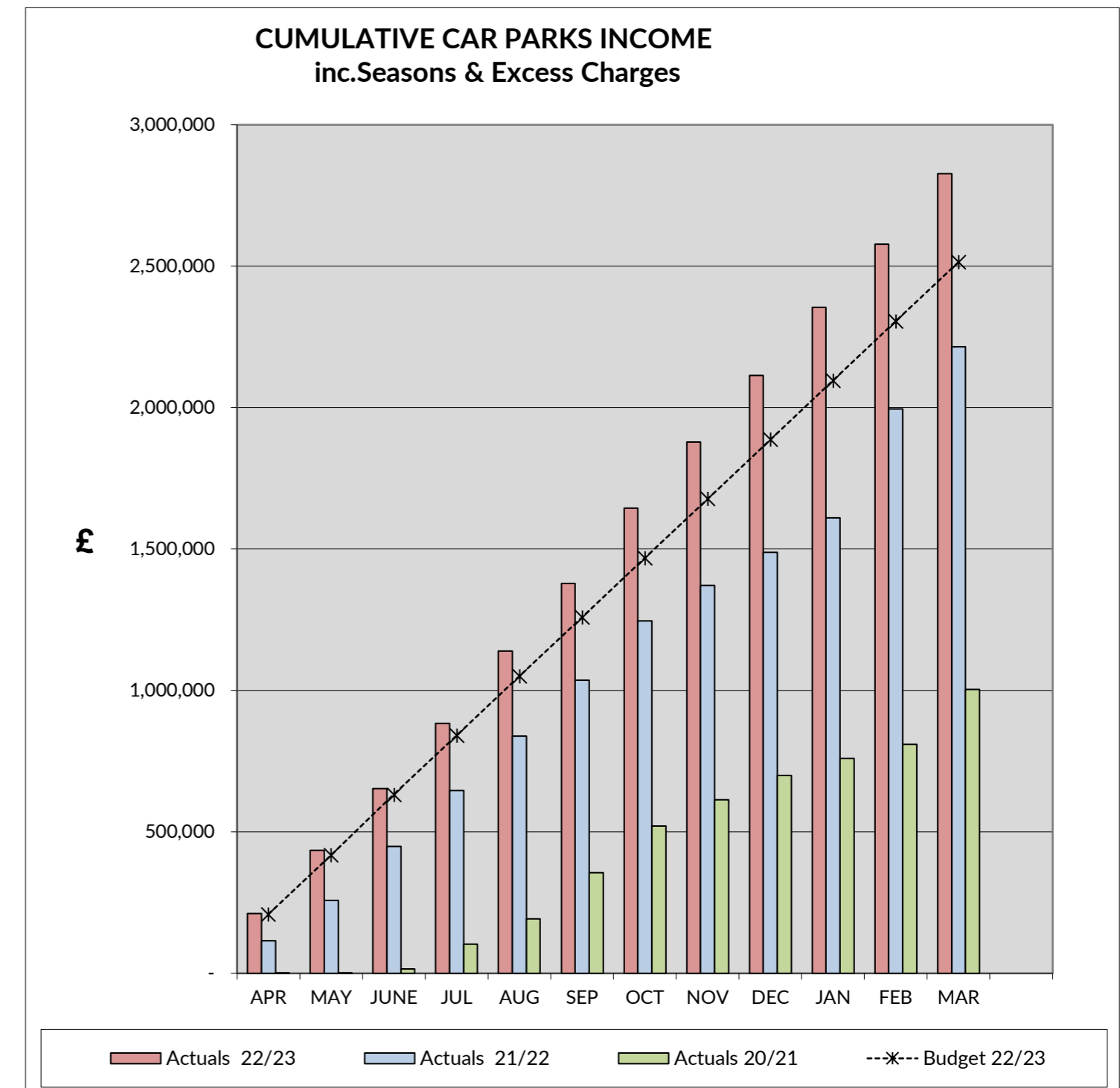
Capital Outturn is currently be finalised

Appendix B : Income Graphs Summary				Variance YTD · brackets show underachieve ment	Annual Budget
	ACTUAL	Previous Year comparatives	Budget YTD		
Car Parks	2,827,522	2,215,818	2,514,782	312,740	2,514,782
Car Parking - On Street	966,923	807,835	790,304	176,619	790,304
Off-Street Enforcement	215,803	195,407	127,624	88,179	127,624
Licensing Regime	116,037	121,848	123,349	(7,312)	123,349
Taxis	135,041	123,162	159,936	(24,895)	159,936
Land Charges	112,767	154,144	222,292	(109,525)	222,292
Planning - Development Management	1,210,246	1,067,348	1,016,072	194,174	1,016,072
Building Control	539,894	502,536	520,484	19,410	520,484
Total	6,124,233	5,188,098	5,474,843	649,390	5,474,843

Appendix B: CAR PARKS (HWCARPK)	Actuals			Increase / (decrease) from 21/22 to 22/23	Budget 22/23	Variance (Budget-Actuals)	Manager's Forecast
	Actuals 20/21	Actuals 21/22	Actuals 22/23				
APR	1,513	115,730	210,882	95,151	209,232	1,650	-
MAY	158	142,691	224,840	82,149	209,232	15,608	-
JUN	14,588	190,284	217,774	27,490	213,232	4,542	-
JUL	86,759	198,274	230,741	32,467	209,232	21,509	-
AUG	88,754	192,326	255,282	62,957	209,232	46,051	-
SEP	163,789	196,998	239,148	42,150	209,232	29,916	-
OCT	165,320	209,840	266,643	56,804	209,232	57,411	-
NOV	93,081	125,825	232,942	107,117	209,232	23,710	-
DEC	85,779	115,877	234,867	118,989	209,232	25,635	-
JAN	59,945	121,754	241,450	119,696	209,232	32,218	-
FEB	50,624	385,058	223,678	(161,380)	209,232	14,447	-
MAR	193,889	221,161	249,274	28,113	209,232	40,042	313,301
Total	1,004,200	2,215,818	2,827,522	611,703	2,514,782	312,740	313,301

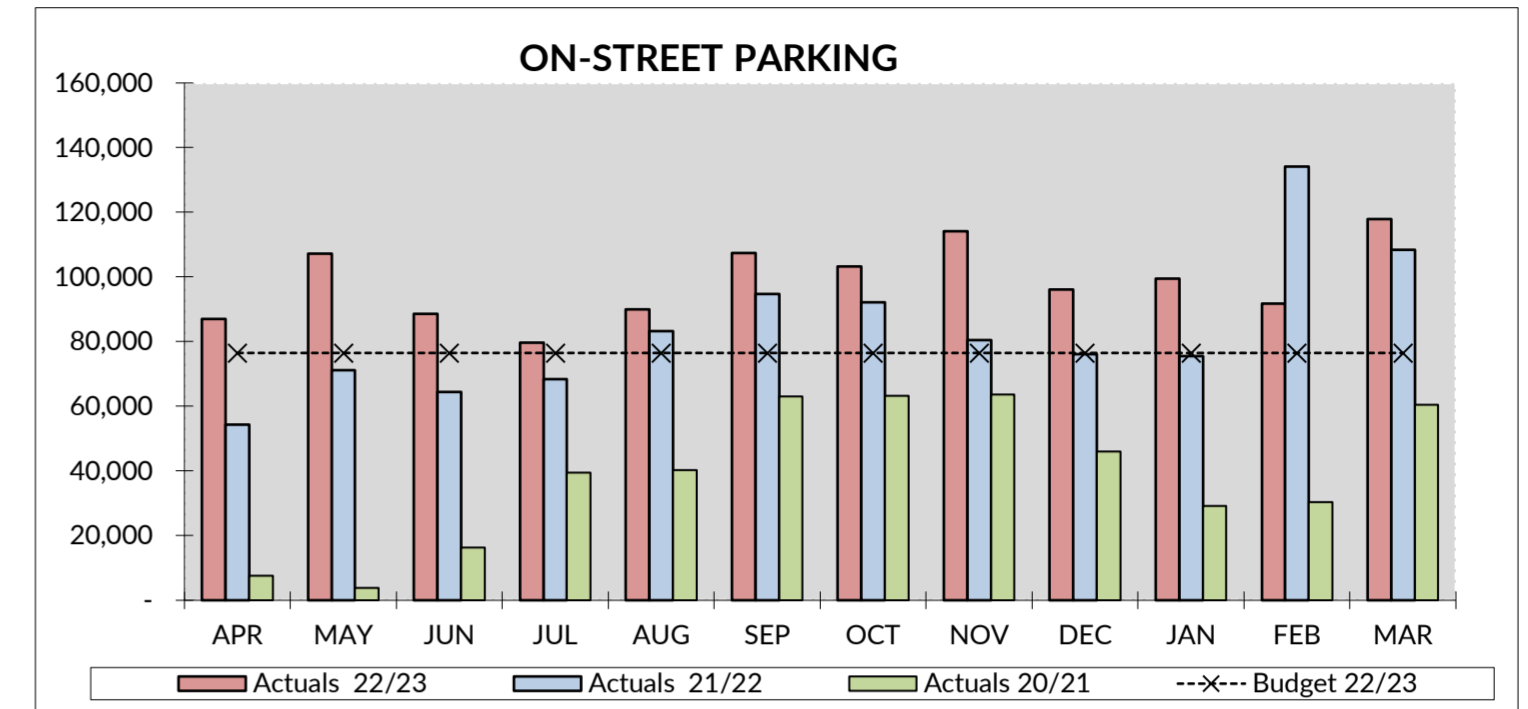


CAR PARKS (CUMULATIVE)	Actuals			Increase / (decrease) from 21/22 to 22/23	Budget 22/23	Variance (Budget-Actuals)	Manager's Forecast
	Actuals 20/21	Actuals 21/22	Actuals 22/23				
APR	1,513	115,730	210,882	95,151	209,232	1,650	-
MAY	1,671	258,422	435,722	177,301	418,464	17,258	-
JUNE	16,260	448,706	653,496	204,790	631,696	21,801	-
JUL	103,018	646,980	884,237	237,257	840,927	43,310	-
AUG	191,772	839,306	1,139,520	300,214	1,050,159	89,360	-
SEP	355,561	1,036,304	1,378,668	342,364	1,259,391	119,277	-
OCT	520,882	1,246,144	1,645,311	399,167	1,468,623	176,688	-
NOV	613,963	1,371,968	1,878,253	506,284	1,677,855	200,398	-
DEC	699,741	1,487,846	2,113,119	625,274	1,887,087	226,033	-
JAN	759,687	1,609,600	2,354,570	744,970	2,096,318	258,251	-
FEB	810,311	1,994,658	2,578,248	583,590	2,305,550	272,698	-
MAR	1,004,200	2,215,818	2,827,522	611,703	2,514,782	312,740	313,301

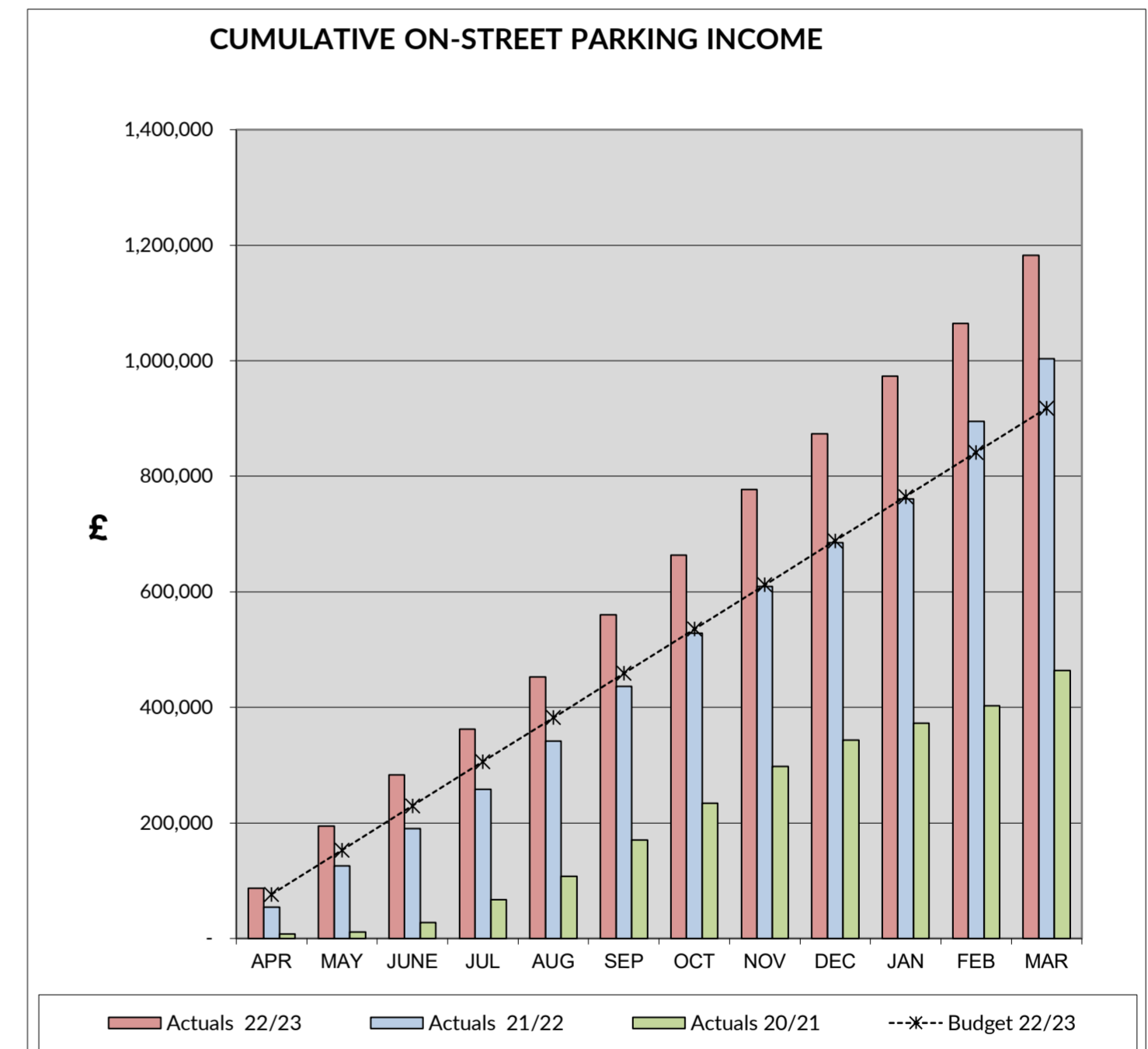


CUMULATIVE BREAKDOWN - HWCARPK	Code	Actual (Cumulative)	Budget	(Monthly)
DAY TICKETS	3300	2,538,424	2,166,924	234,074
EXCESS / PENALTY CHARGES	***1/**3			
SEASON TICKETS	3310, ***2	267,857	318,298	13,640
SEASON TICKET CAR PARK	3310			
OTHER	9999, 34**	914	7,129	309
WAIVERS	3404			-
RENT	86**	20,326	19,000	1,250
Business Permits	3406 /3408			
Other				3,431
Total		2,827,522	2,514,782	249,274

Appendix B: ON-STREET PARKING (HWDCRIM / HWENFORC)	Actuals 20/21	Actuals 21/22	Actuals 22/23	Increase / (decrease) from 21/22 to 22/23	Budget 22/23	Variance (Budget-Actuals)	Manager's Forecast
APR	7,676	54,350	87,024	32,674	76,494	10,530	-
MAY	3,884	71,258	107,176	35,918	76,494	30,682	-
JUN	16,355	64,364	88,652	24,288	76,494	12,158	-
JUL	39,461	68,471	79,690	11,220	76,494	3,196	-
AUG	40,276	83,237	90,070	6,833	76,494	13,576	-
SEP	63,135	94,718	107,460	12,742	76,494	30,966	-
OCT	63,193	92,091	103,196	11,105	76,494	26,702	-
NOV	63,639	80,534	114,098	33,563	76,494	37,604	-
DEC	46,090	76,142	96,176	20,035	76,494	19,682	-
JAN	29,146	75,481	99,546	24,065	76,494	23,052	-
FEB	30,326	134,205	91,808	(42,397)	76,494	15,314	-
MAR	60,489	108,390	117,828	9,438	76,494	41,334	246,000
Total	463,670	1,003,242	1,182,726	179,484	917,928	264,798	246,000

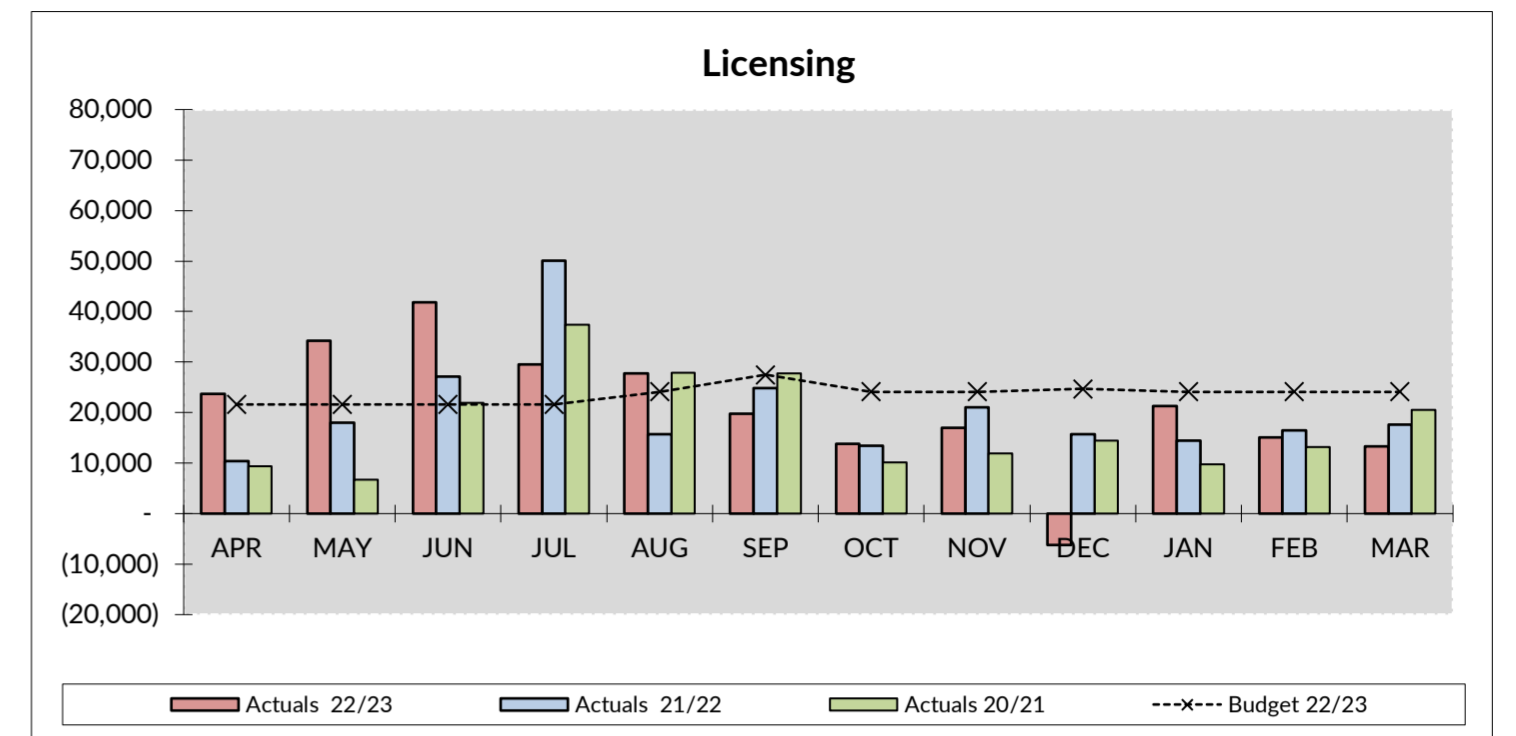


ON-STREET PARKING (CUMULATIVE)	Actuals 20/21	Actuals 21/22	Actuals 22/23	Increase / (decrease) from 21/22 to 22/23	Budget 22/23	Variance (Budget-Actuals)	Manager's Forecast
APR	7,676	54,350	87,024	32,674	76,494	10,530	-
MAY	11,560	125,609	194,200	68,591	152,988	41,212	-
JUNE	27,915	189,972	282,852	92,880	229,482	53,370	-
JUL	67,376	258,443	362,542	104,099	305,976	56,566	-
AUG	107,652	341,680	452,613	110,932	382,470	70,143	-
SEP	170,787	436,399	560,073	123,674	458,964	101,109	-
OCT	233,980	528,490	663,269	134,780	535,458	127,811	-
NOV	297,619	609,024	777,367	168,343	611,952	165,415	-
DEC	343,709	685,166	873,544	188,378	688,446	185,098	-
JAN	372,855	760,646	973,089	212,443	764,940	208,150	-
FEB	403,181	894,852	1,064,898	170,046	841,434	223,464	-
MAR	463,670	1,003,242	1,182,726	179,484	917,928	264,798	246,000

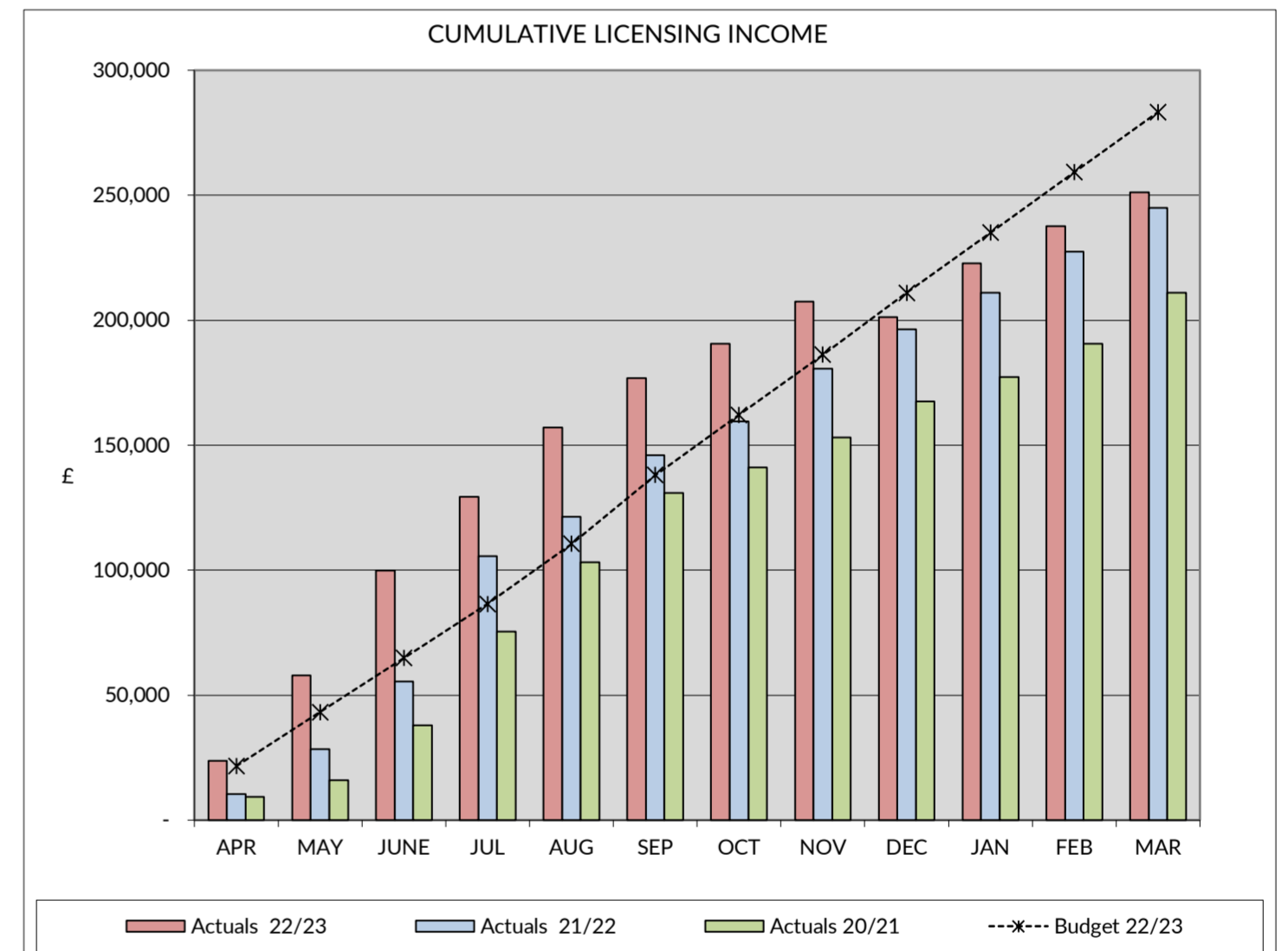


CUMULATIVE BREAKDOWN - HWDCRIM / HWENFORC	Code	Actual (Cumulative)	Budget	(Monthly)
ON STREET PARKING	3300	574,766	485,304	57,378
PENALTY NOTICES	3403	469,386	291,309	49,224
WAIVERS	3404	29,693	11,880	3,181
Driveway Access Protection Lines	3405	875	-	75
RESIDENTS PERMITS	3406	102,540	57,024	7,570
BUSINESS PERMITS	3408	3,543	72,411	90
OTHER	9999	1,923	-	309
Total		1,182,726	917,928	117,827

Appendix B: Licensing (EHLICREG & DSTAXIL)				Increase /	Variance		Manager's Forecast
	Actuals 20/21	Actuals 21/22	Actuals 22/23	(decrease) from 21/22 to 22/23	(Budget- Actuals)	Budget 22/23	
APR	9,404	10,356	23,747	13,391	2,139	21,608	-
MAY	6,655	18,021	34,255	16,234	12,647	21,608	-
JUN	21,969	27,128	41,816	14,688	20,208	21,608	-
JUL	37,346	50,067	29,492	(20,574)	7,884	21,608	-
AUG	27,847	15,709	27,787	12,078	3,680	24,108	-
SEP	27,783	24,814	19,713	(5,101)	(7,790)	27,503	-
OCT	10,099	13,479	13,797	318	(10,311)	24,108	-
NOV	11,939	21,101	16,939	(4,162)	(7,169)	24,108	-
DEC	14,460	15,776	(6,238)	(22,014)	(30,941)	24,703	-
JAN	9,782	14,483	21,352	6,869	(2,756)	24,108	-
FEB	13,232	16,499	15,078	(1,422)	(9,030)	24,108	-
MAR	20,550	17,577	13,341	(4,237)	(10,767)	24,108	24,098
Total	211,066	245,010	251,078	6,069	(32,207)	283,285	24,098

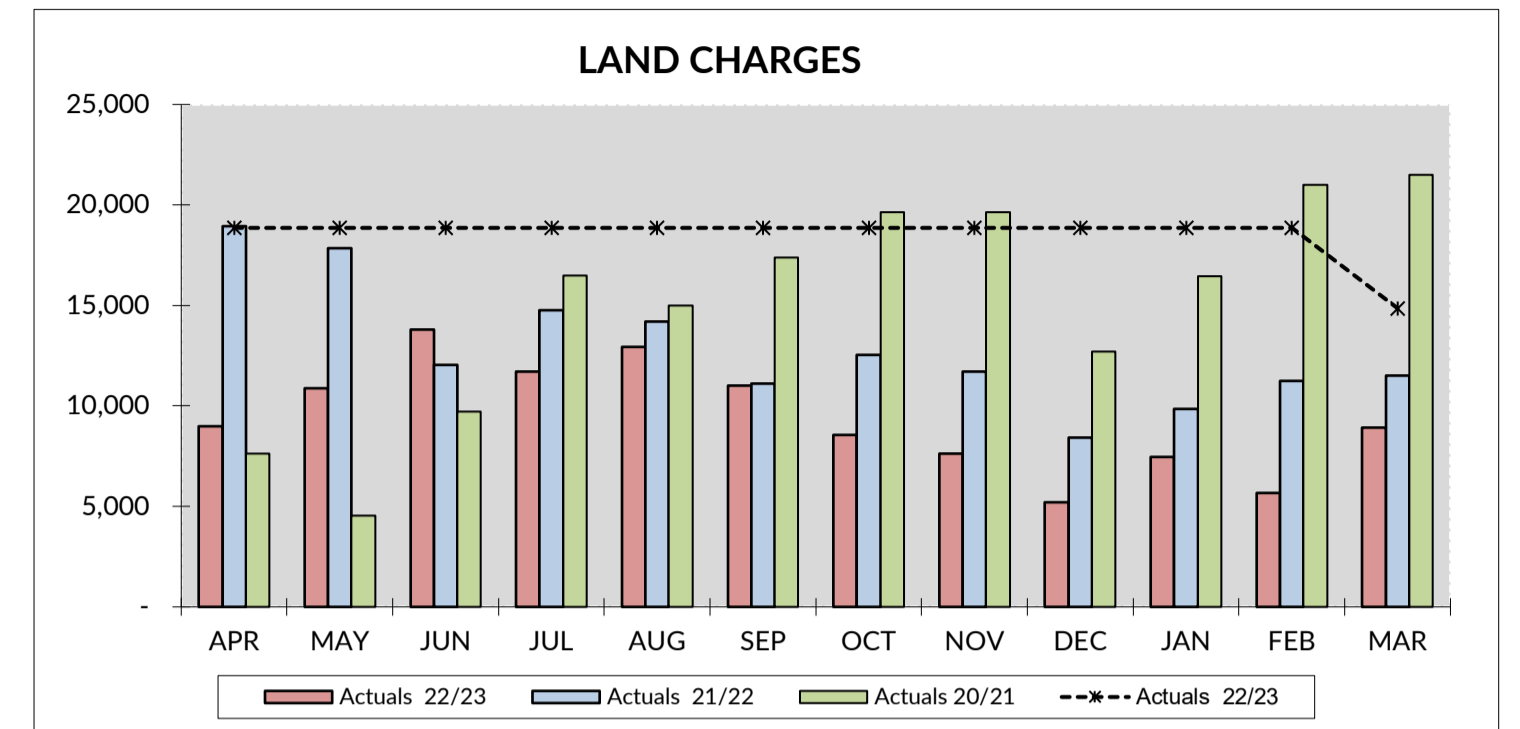


Licensing (CUMULATIVE)				Increase /	Variance		Manager's Forecast
	Actuals 20/21	Actuals 21/22	Actuals 22/23	(decrease) from 21/22 to 22/23	(Budget- Actuals)	Budget 22/23	
APR	9,404	10,356	23,747	13,391	2,139	21,608	-
MAY	16,059	28,377	58,002	29,625	14,786	43,216	-
JUNE	38,028	55,505	99,818	44,313	34,994	64,824	-
JUL	75,374	105,572	129,310	23,738	42,878	86,432	-
AUG	103,221	121,281	157,098	35,817	46,558	110,540	-
SEP	131,004	146,095	176,811	30,716	38,768	138,042	-
OCT	141,103	159,573	190,607	31,034	28,457	162,150	-
NOV	153,042	180,675	207,547	26,872	21,288	186,258	-
DEC	167,502	196,450	201,308	4,858	(9,653)	210,961	-
JAN	177,284	210,933	222,660	11,727	(12,409)	235,069	-
FEB	190,516	227,433	237,738	10,305	(21,439)	259,177	-
MAR	211,066	245,010	251,078	6,069	(32,207)	283,285	24,098

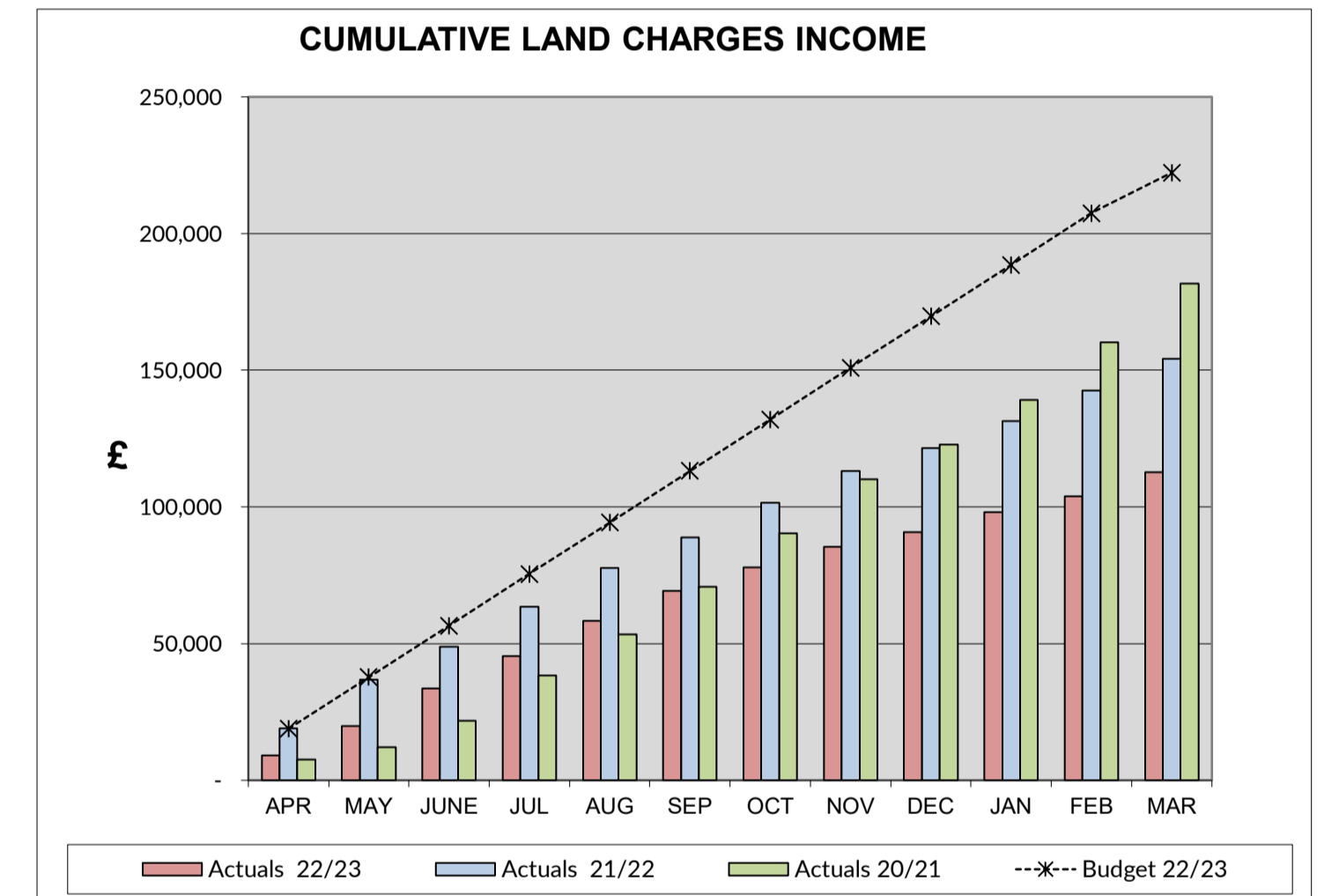


CUMULATIVE BREAKDOWN - EHLICREG/DSTAXIL	Code	Actual (Cumulative)	Budget	(Monthly)
Pre-application advice	EHLICREG/2189	86	-	-
Personal Licences	EHLICREG/2190	2,382	2,220	412
Premises Licence Annual Fee/Premises New/Premises Variation	EHLICREG/2192/21	96,144	104,720	3,822
Temporary Event Notice	EHLICREG/2193	9,849	8,211	861
Gambling Act Permits/Lottery	EHLICREG/2196/71	6,260	7,603	890
Other	9999	(720)	-	(180)
Pavement Licence	EHLICREG/2222	700	-	-
Scrap Metal Dealers	EHLICREG/2241	1,337	595	-
Taxi Licensing	94300/DSTAXIL	109,760	159,936	5,653
Other	94300/DSTAXIL/99	25,281	-	1,883
Total		251,078	283,285	13,341

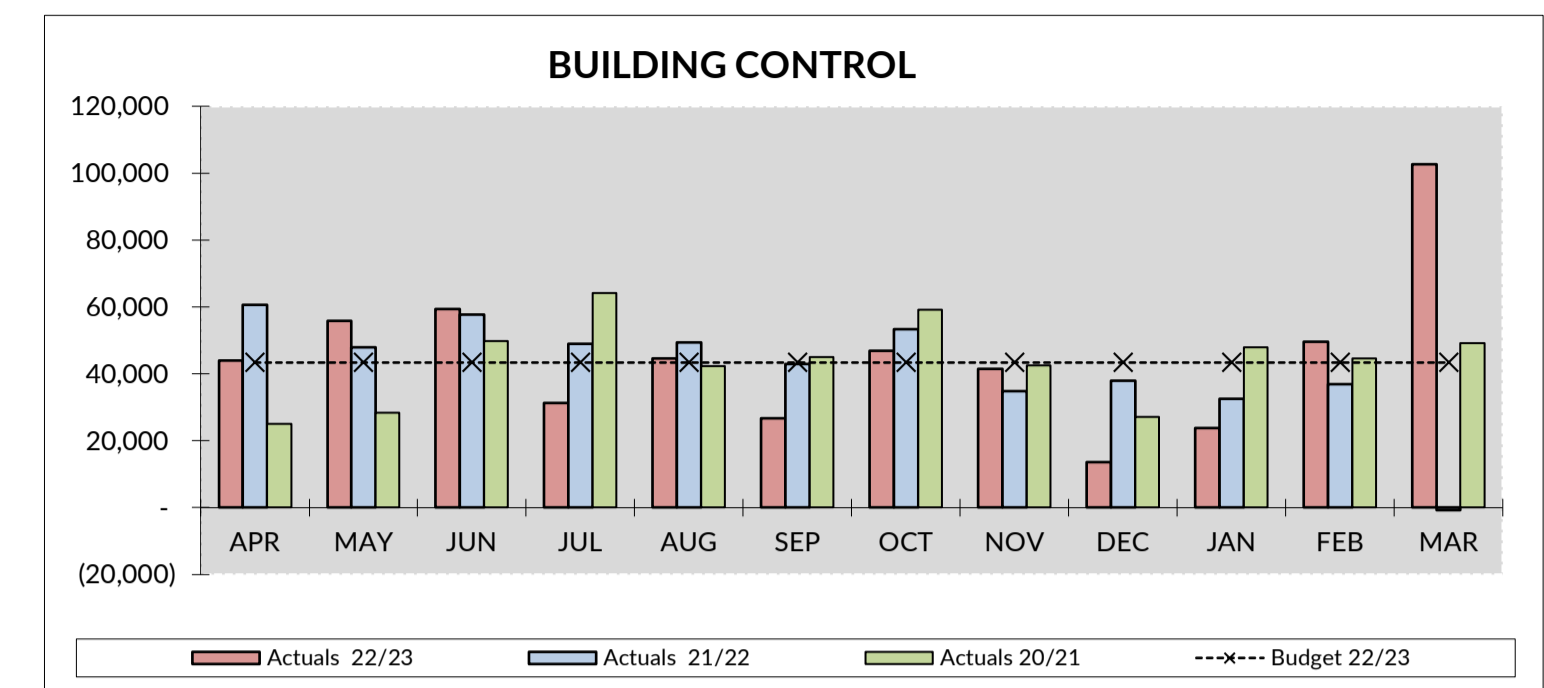
Appendix B: LAND CHARGES (LPLNDCH)				Increase / (decrease)	Variance (Budget- Manager's		
	Actuals 20/21	Actuals 21/22	Actuals 22/23	from 21/22 to 22/23	Budget 22/23	Actuals)	Forecast
APR	7,630	18,930	8,992	(9,938)	18,858	(9,866)	-
MAY	4,532	17,846	10,870	(6,976)	18,858	(7,988)	-
JUN	9,717	12,054	13,787	1,733	18,858	(5,071)	-
JUL	16,500	14,749	11,694	(3,055)	18,858	(7,163)	-
AUG	14,999	14,184	12,946	(1,238)	18,858	(5,911)	-
SEP	17,377	11,125	11,016	(109)	18,858	(7,842)	-
OCT	19,628	12,546	8,560	(3,987)	18,858	(10,298)	-
NOV	19,636	11,699	7,642	(4,057)	18,858	(11,216)	-
DEC	12,692	8,422	5,213	(3,209)	18,858	(13,644)	-
JAN	16,441	9,857	7,471	(2,386)	18,858	(11,387)	-
FEB	20,998	11,230	5,661	(5,569)	18,858	(13,196)	-
MAR	21,489	11,502	8,915	(2,587)	14,858	(5,942)	(105,000)
Total	181,639	154,144	112,767	(41,377)	222,292	(109,525)	(105,000)



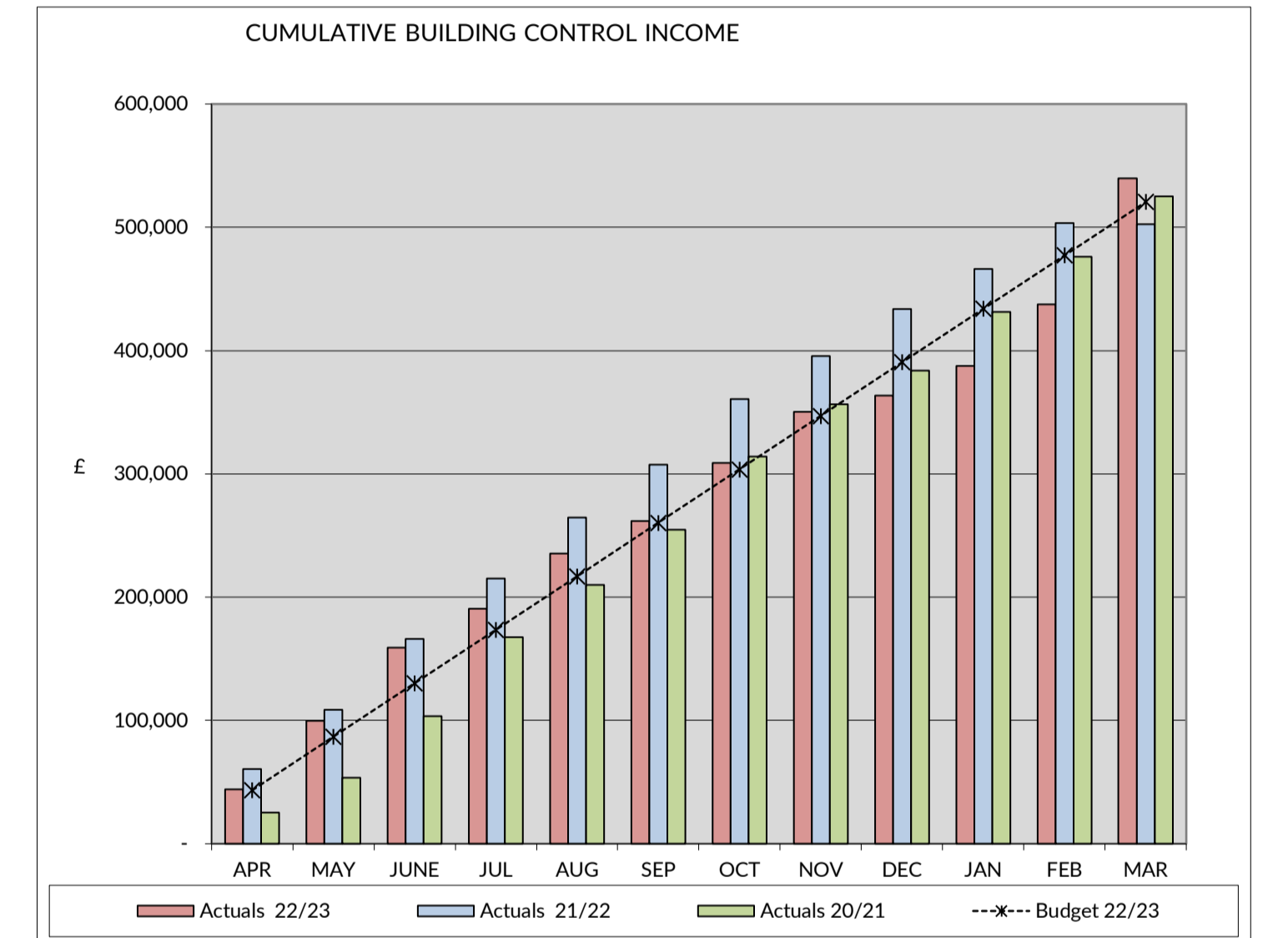
LAND CHARGES (CUMULATIVE)				Increase / (decrease)	Variance (Budget- Manager's		
	Actuals 20/21	Actuals 21/22	Actuals 22/23	from 21/22 to 22/23	Budget 22/23	Actuals)	Forecast
APR	7,630	18,930	8,992	(9,938)	18,858	(9,866)	-
MAY	12,162	36,776	19,862	(16,914)	37,715	(17,854)	-
JUNE	21,879	48,830	33,649	(15,181)	56,573	(22,924)	-
JUL	38,379	63,579	45,343	(18,236)	75,431	(30,088)	-
AUG	53,378	77,763	58,289	(19,474)	94,288	(35,999)	-
SEP	70,755	88,888	69,305	(19,583)	113,146	(43,841)	-
OCT	90,383	101,435	77,865	(23,570)	132,004	(54,139)	-
NOV	110,019	113,133	85,506	(27,627)	150,861	(65,355)	-
DEC	122,711	121,555	90,719	(30,836)	169,719	(79,000)	-
JAN	139,152	131,412	98,190	(33,222)	188,577	(90,386)	-
FEB	160,150	142,642	103,852	(38,790)	207,434	(103,582)	-
MAR	181,639	154,144	112,767	(41,377)	222,292	(109,525)	(105,000)



Appendix B: BUILDING CONTROL (DVBCFEE)	Increase / (decrease) from				Variance (Budget-Actuals)	Manager's Forecast	
	Actuals 20/21	Actuals 21/22	Actuals 22/23	21/22 to 22/23 Budget 22/23			
APR	25,107	60,545	44,057	(16,488)	43,374	683	-
MAY	28,305	47,988	55,758	7,770	43,374	12,385	-
JUN	49,857	57,741	59,365	1,624	43,374	15,991	-
JUL	64,205	48,928	31,337	(17,591)	43,374	(12,037)	-
AUG	42,367	49,476	44,627	(4,848)	43,374	1,254	-
SEP	44,930	42,851	26,627	(16,225)	43,374	(16,747)	-
OCT	59,144	53,334	46,897	(6,437)	43,374	3,523	-
NOV	42,429	34,743	41,421	6,678	43,374	(1,952)	-
DEC	27,203	38,039	13,617	(24,423)	43,374	(29,757)	-
JAN	47,838	32,591	23,827	(8,764)	43,374	(19,546)	-
FEB	44,709	36,979	49,699	12,720	43,374	6,326	-
MAR	49,136	(680)	102,662	103,341	43,374	59,288	(46,204)
Total	525,230	502,536	539,894	37,357	520,484	19,410	(46,204)

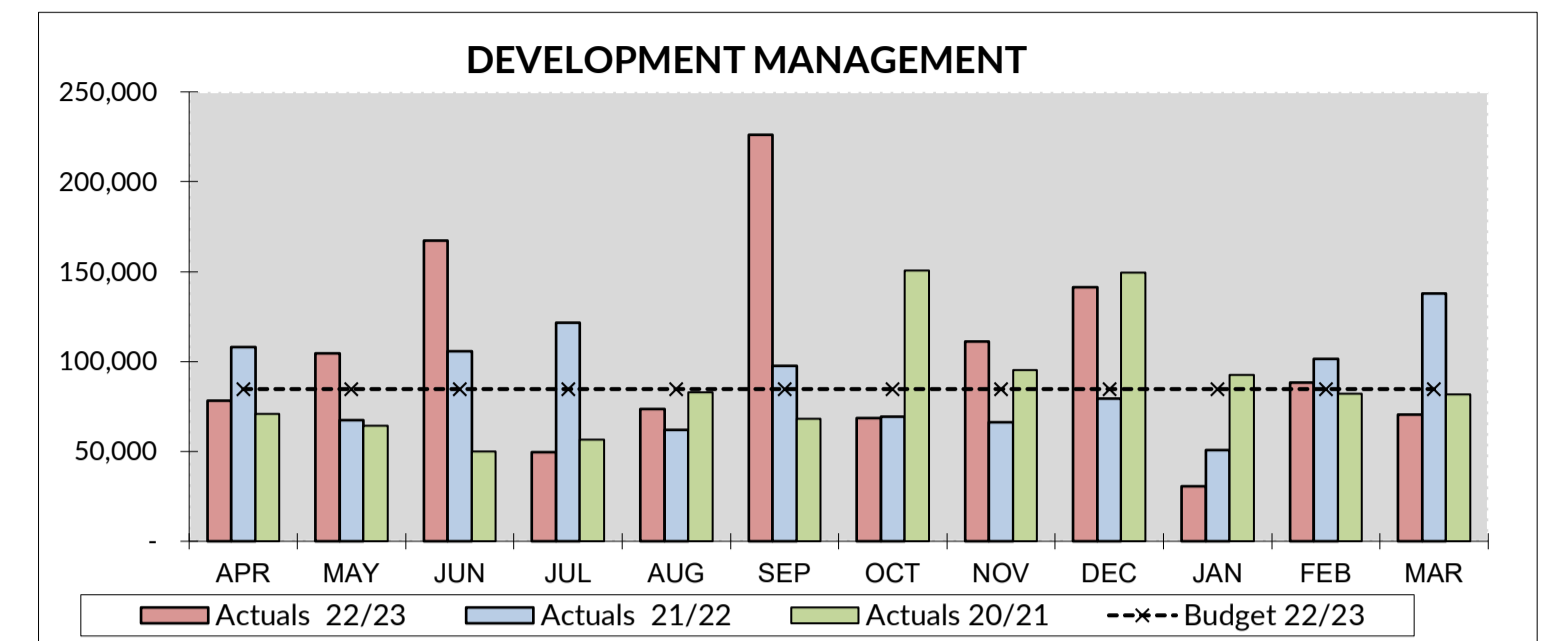


BUILDING CONTROL (CUMULATIVE)	Increase / (decrease) from				Variance (Budget-Actuals)	Manager's Forecast	
	Actuals 20/21	Actuals 21/22	Actuals 22/23	21/22 to 22/23 Budget 22/23			
APR	25,107	60,545	44,057	(16,488)	43,374	683	-
MAY	53,412	108,533	99,815	(8,718)	86,747	13,068	-
JUNE	103,269	166,274	159,180	(7,094)	130,121	29,059	-
JUL	167,474	215,202	190,517	(24,685)	173,495	17,022	-
AUG	209,841	264,678	235,144	(29,534)	216,868	18,276	(46,204)
SEP	254,771	307,529	261,771	(45,758)	260,242	1,529	-
OCT	313,915	360,863	308,667	(52,195)	303,616	5,052	-
NOV	356,344	395,606	350,089	(45,517)	346,989	3,099	-
DEC	383,547	433,645	363,705	(69,940)	390,363	(26,658)	-
JAN	431,385	466,236	387,533	(78,704)	433,737	(46,204)	-
FEB	476,094	503,216	437,232	(65,984)	477,110	(39,879)	-
MAR	525,230	502,536	539,894	37,357	520,484	19,410	(46,204)

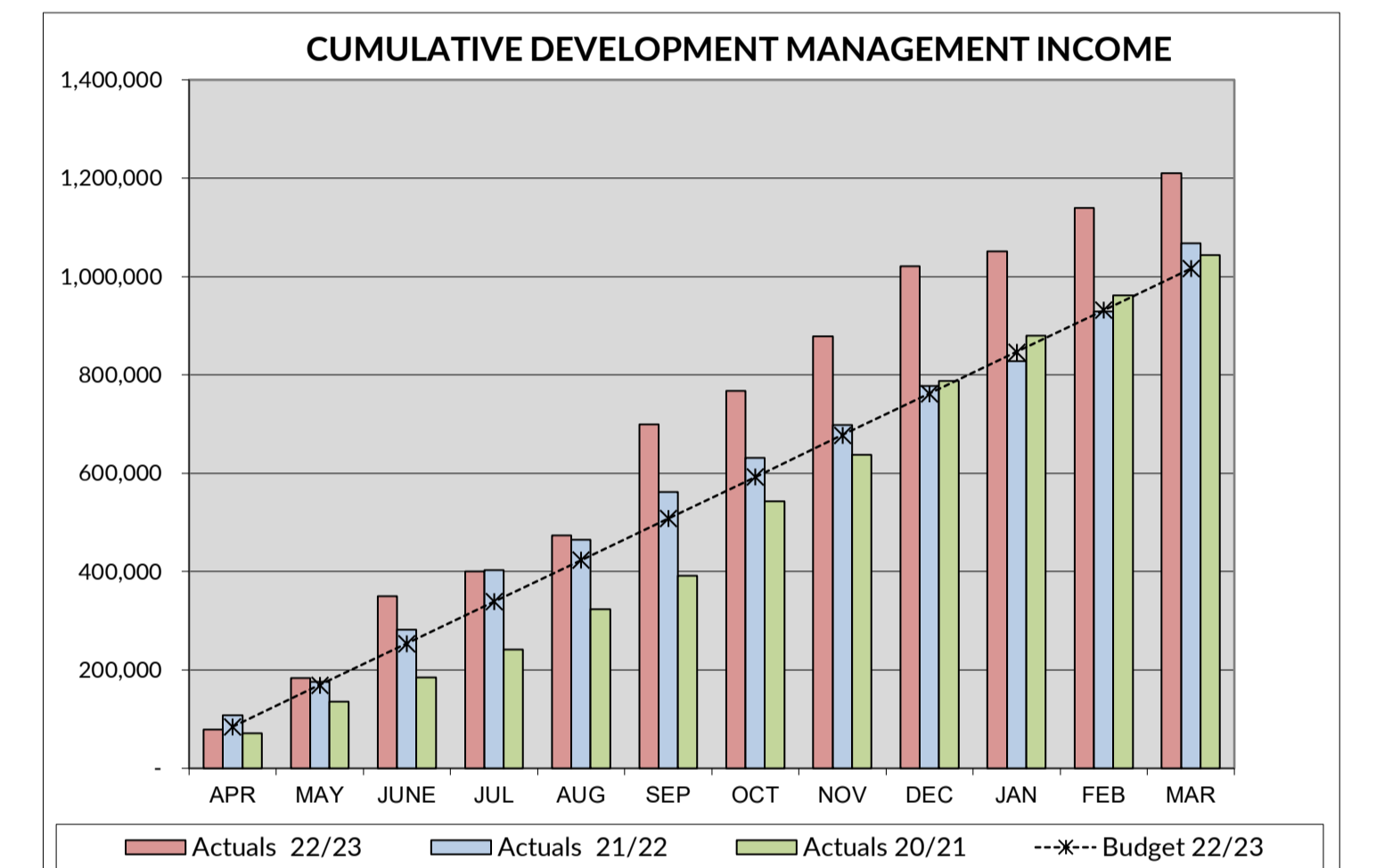


CUMULATIVE BREAKDOWN	Code	Actual (Cumulative)	Budget	(Monthly)
Plan Fee	3066	306,933	324,893	33,063
Inspection Fee	3067	174,498	195,591	15,410
Other	9999	58,462	-	54,189
New Burdens Grant	3905	0	-	-
Total		539,894	520,484	102,662

Appendix B: DEVELOPMENT MANAGEMENT (DVDEVCT/DVDEVRND)				Increase / (decrease) from	Variance (Budget-Actuals)		Manager's Forecast
	Actuals 20/21	Actuals 21/22	Actuals 22/23	21/22 to 22/23	Budget 22/23		
APR	70,765	108,220	78,359	(29,862)	84,673	(6,314)	-
MAY	64,358	67,370	104,712	37,343	84,673	20,040	-
JUN	49,790	105,814	167,284	61,470	84,673	82,611	-
JUL	56,443	121,474	49,510	(71,964)	84,673	(35,163)	-
AUG	82,700	61,771	73,509	11,739	84,673	(11,163)	-
SEP	68,065	97,539	226,234	128,696	84,673	141,561	-
OCT	150,748	69,405	68,366	(1,039)	84,673	(16,307)	-
NOV	95,145	66,081	110,993	44,911	84,673	26,320	-
DEC	149,560	79,495	141,473	61,978	84,673	56,800	-
JAN	92,513	50,807	30,762	(20,045)	84,673	(53,911)	-
FEB	81,896	101,458	88,437	(13,021)	84,673	3,764	-
MAR	81,833	137,915	70,607	(67,308)	84,673	(14,065)	201,772
Total	1,043,816	1,067,348	1,210,246	142,899	1,016,072	194,174	201,772



DEVELOPMENT MANAGEMENT (CUMULATIVE)				Increase / (decrease) from	Variance (Budget-Actuals)		Manager's Forecast
	Actuals 20/21	Actuals 21/22	Actuals 22/23	21/22 to 22/23	Budget 22/23		
APR	70,765	108,220	78,359	(29,862)	84,673	(6,314)	-
MAY	135,123	175,590	183,071	7,481	169,345	13,726	-
JUNE	184,913	281,404	350,355	68,951	254,018	96,337	-
JUL	241,356	402,878	399,865	(3,013)	338,691	61,174	-
AUG	324,056	464,648	473,375	8,726	423,363	50,011	-
SEP	392,121	562,187	699,609	137,422	508,036	191,573	-
OCT	542,869	631,592	767,975	136,383	592,709	175,266	-
NOV	638,014	697,673	878,967	181,294	677,381	201,586	-
DEC	787,574	777,168	1,020,440	243,272	762,054	258,386	-
JAN	880,087	827,975	1,051,202	223,227	846,727	204,475	-
FEB	961,983	929,433	1,139,639	210,206	931,399	208,240	-
MAR	1,043,816	1,067,348	1,210,246	142,899	1,016,072	194,174	201,772



CUMULATIVE BREAKDOWN: DVDEVCT/DVDEVRND				
Code	Actual (Cumulative)	Budget	(Monthly)	
Planning Application Fees	1,118,329	899,129	62,993	
Other	(75)	9,072	0	
Planning Performance Agreements	-	0	(5,000)	
Pre-application Fees	1,375	0	0	
Pre-application Fees	76,551	95,603	6,175	
Monitoring Fees	14,066	12,268	6,439	
RECH-Other A/C'S				
Total	1,210,246	1,016,072	70,607	