

Net Service Expenditure analysed by Service

	Actuals 21/22	Budget 22/23	Budget 23/24
Summary	£'000	£'000	£'000
Assistant Chief Executive	1,563	2,086	1,763
Customer & Resources	3,921	3,897	4,516
Finance & Trading	7,281	6,227	6,484
People & Places	1,860	2,013	2,148
Planning & Regulatory Services	1,770	1,738	2,027
Strategic Head Commercial and Property	1,483	1,567	1,827
	<u>17,877</u>	<u>17,528</u>	<u>18,765</u>
Items outside General Fund		(232)	(232)
		<u>17,296</u>	<u>18,533</u>

	Actuals 21/22	Budget 22/23	Budget 23/24
Summary	£'000	£'000	£'000
Pay Costs	17,031	17,804	19,553
IAS19	0	0	0
Premises and Grounds	2,423	2,298	2,529
Transport	3,670	3,499	3,558
Supplies & Services	2,879	2,629	2,919
Supplies & Services IT	1,619	1,092	1,193
Agency & Contracted	8,311	3,946	3,398
Agency & Contracted - Partnerships	2,518	1,715	1,895
Agency & Contracted - Direct Services	4,467	4,620	4,620
Transfer Payments - Benefits	19,877	22,138	22,138
Transfer Payments - Other	1,646	539	539
Support Services	326	326	326
Funds drawn to/from Reserves	(154)	121	9
Capital Charges	390	646	1,063
Income - Other	(6,508)	(2,394)	(2,330)
Income - Gov Gnts	(20,922)	(22,552)	(22,443)
Income - Fees and Charges	(10,242)	(9,315)	(10,286)
Recharges	(7,177)	(7,066)	(7,239)
Recharges - Partnerships	(2,278)	(2,516)	(2,678)
Service expenditure before re-allocation of Support Services	<u>17,877</u>	<u>17,528</u>	<u>18,765</u>
Items outside General Fund		(232)	(232)
		<u>17,296</u>	<u>18,533</u>

Analysis of budget changes between 22/23 and 23/24

Base Budget 2022/23	17,296
Inflation and other adjustments	282
Pay Award 22/23	656
Net Savings agreed previous years	(250)
New Growth	888
White Oak Leisure Centre	(19)
New savings/income	(320)
Proposed Budget 2023/24	<u>18,533</u>

Net Service Expenditure analysed by Service	Actuals	Budget	Budget
	21/22	22/23	23/24
	£'000	£'000	£'000
Assistant Chief Executive			
Action and Development	4	8	8
Consultation and Surveys	10	4	4
Corporate Management	1,024	1,285	1,135
Corporate - Other	0	284	(1)
Elections	153	118	136
External Communications	192	227	234
Performance Improvement	(0)	(0)	0
Register of Electors	205	196	222
Administrative Expenses - Legal and Democratic	1	0	0
Administrative Expenses - Transformation and Strategy	8	6	6
Support - General Admin (Print Shop)	(34)	(41)	19
Total Service Expenditure	1,563	2,086	1,763

Net Service Expenditure analysed by Service	Actuals	Budget	Budget
	21/22	22/23	23/24
	£'000	£'000	£'000
Assistant Chief Executive			
Pay Costs	1,325	1,493	1,450
Premises and Grounds	32	0	0
Transport	0	0	0
Supplies & Services	325	262	276
Supplies & Services IT	63	66	67
Agency & Contracted	276	498	158
Agency & Contracted - Direct Services	0	0	0
Funds drawn to/from Reserves	56	42	42
Income - Other	(180)	0	0
Income - Gov Gnts	(56)	(7)	(7)
Income - Fees and Charges	(254)	(243)	(200)
Recharges	(25)	(25)	(25)
Total Service Expenditure	1,563	2,086	1,763

Analysis of budget changes between 22/23 and 23/24

Base Budget 2022/23	2,086
Inflation (including pay)	87
Planned Savings agreed previous years	(190)
<u>SCIA's 2023/24</u>	
23/24 SCIA 2 Corporate Management	(41)
23/24 SCIA 3 - Apprenticeship Levy	55
Other Adjustments	(234)
Proposed Budget 2023/24	1,763

Net Service Expenditure analysed by Service

	Actuals	Budget	Budget
	21/22	22/23	23/24
	£'000	£'000	£'000
Customer & Resources			
Asset Maintenance IT	296	280	280
Benefits Admin	343	48	187
Benefits Grants	(29)	(25)	(25)
Civic Expenses	16	18	18
Corporate Projects	45	0	0
Democratic Services	143	172	188
Dartford Rev&Ben Partnership Hub (SDC costs)	(574)	(3)	0
Land Charges	(87)	(115)	(46)
Local Tax	128	(78)	(11)
Administrative Expenses - Corporate Services	32	21	22
Administrative Expenses - Legal and Democratic	69	58	73
Administrative Expenses - Human Resources	31	9	8
Administrative Expenses - Property	0	0	0
Administrative Expenses - Revenues and Benefits	1	0	0
Street Naming	2	2	(4)
Support - Rev & Ben Control	334	232	253
Support - Counter Fraud	54	52	64
Support - Contact Centre	816	846	917
Support - Customer Insights	0	199	249
Support - Central Offices - Facilities	335	225	255
Support - General Admin	0	1	1
Support - General Admin (Post/Scanning)	231	246	240
Support - Health and Safety	0	5	5
Support - IT	1,056	1,033	1,087
Support - Legal Function	261	267	288
Support - Local Offices	0	0	0
Support - Nursery	1	0	0
Support - Human Resources	416	403	468
Total Service Expenditure	3,921	3,898	4,516

Net Service Expenditure analysed by Service

	Actuals	Budget	Budget
	21/22	22/23	23/24
	£'000	£'000	£'000
Customer & Resources			
Pay Costs	4,327	4,538	4,925
Premises and Grounds	73	70	71
Transport	9	10	10
Supplies & Services	510	616	721
Supplies & Services IT	1,290	969	974
Agency & Contracted	2,387	120	127
Agency & Contracted - Partnerships	1,908	1,370	1,496
Agency & Contracted - Direct Services	23	25	25
Transfer Payments - Benefits	19,877	22,138	22,138
Transfer Payments - Other	1	0	0
Funds drawn to/from Reserves	(294)	(236)	(232)
Capital Charges	100	0	0
Income - Other	(2,453)	(152)	(152)
Income - Gov Gnts	(20,501)	(22,512)	(22,402)
Income - Fees and Charges	(598)	(785)	(722)
Recharges	(205)	(209)	(289)
Recharges - Partnerships	(2,533)	(2,064)	(2,175)
Total Service Expenditure	3,921	3,897	4,516

Analysis of budget changes between 22/23 and 23/24

Base Budget 2022/23	3,897
Inflation (including pay)	363
Planned Savings agreed previous years	7
<u>SCIA's 2023/24</u>	
23/24 SCIA - Revs and Bens Partnership	16
23/24 Fin Plan Council Tax Support Grant	110
23/24 SCIA - IT Software Maintenance	(10)
Other Adjustments	133
Proposed Budget 2023/24	<u><u>4,516</u></u>

Net Service Expenditure analysed by Service

	Actuals	Budget	Budget
	21/22	22/23	23/24
	£'000	£'000	£'000
Finance & Trading			
Asset Maintenance CCTV	10	19	19
Asset Maintenance Countryside	2	9	9
Asset Maintenance Direct Services	95	42	43
Asset Maintenance Playgrounds	4	16	16
Asset Maintenance Public Toilets	0	16	16
Car Parks	(1,310)	(1,495)	(1,629)
CCTV	298	272	325
Civil Protection	38	52	52
Corporate Management	1	0	0
Car Parking - On Street	(306)	(346)	(346)
Refuse Collection	820	130	358
Trade Waste	140	(183)	(153)
Green Waste	4	26	(26)
Street Cleansing	(146)	(49)	44
Transport Workshop	(151)	5	77
Cesspool Emptying	(17)	(75)	(66)
Pest Control	32	(48)	(45)
Fly Tipping	7	(46)	(45)
Fleet	3	(14)	15
Depots	107	(40)	(27)
Emergency	(15)	(18)	(17)
Grounds Maintenance	(71)	(30)	(19)
Environmental Enforcement	0	0	6
Emergency	67	83	83
Parking Enforcement - Tandridge DC	(100)	(36)	0
Estates Management - Grounds	149	133	135
Housing Advances	0	1	1
Kent Resource Partnership	5	0	0
Markets	(235)	(384)	(408)
Members	423	483	494
Misc. Finance	1,475	1,745	1,498
Off-Street Enforcement	53	74	65
Parks - Greensand Commons Project	0	0	0
Parks and Recreation Grounds	150	139	143
Parks - Rural	178	174	193
Public Transport Support	0	0	0
Refuse Collection	2,856	2,868	2,858
Administrative Expenses - Chief Executive	9	20	21
Administrative Expenses - Direct Services	15	0	0
Administrative Expenses - Finance	60	25	26
Administrative Expenses - Transport	6	7	7
Street Cleansing	1,555	1,564	1,569
Support - Audit Function	204	214	218
Support - Exchequer and Procurement	188	207	225
Support - Finance Function	247	245	276
Support - General Admin	174	182	238
Support - Direct Services	85	69	61
Support - Procurement	7	7	7
Public Conveniences	53	36	36
Treasury Management	131	126	131
Total Service Expenditure	7,299	6,227	6,484

Net Service Expenditure analysed by Service

	Actuals	Budget	Budget
	21/22	22/23	23/24
	£'000	£'000	£'000
Finance & Trading			
Pay Costs	5,578	5,917	6,580
Premises and Grounds	1,283	1,149	1,255
Transport	3,639	3,474	3,535
Supplies & Services	1,652	1,515	1,606
Supplies & Services IT	142	53	149
Agency & Contracted	3,337	2,399	2,179
Agency & Contracted - Partnerships	195	192	208
Agency & Contracted - Direct Services	4,410	4,555	4,555
Support Services	274	274	274
Funds drawn to/from Reserves	(26)	(37)	25
Capital Charges	230	472	472
Income - Other	(848)	(694)	(577)
Income - Gov Gnts	(169)	(33)	(33)
Income - Fees and Charges	(5,536)	(6,088)	(6,756)
Recharges	(6,738)	(6,624)	(6,676)
Recharges - Partnerships	(143)	(296)	(312)
Total Service Expenditure	7,281	6,226	6,484

Analysis of budget changes between 22/23 and 23/24

Base Budget 2022/23	6,226
Inflation (including pay)	518
Planned savings agreed previous years	(69)
<u>SCIA's 2023/24</u>	
23/24 SCIA 6 - CCTV	12
23/24 SCIA 7 - Garden Waste Sacks	17
23/24 SCIA 8 - Car Parking Enforcement Contract End	144
23/24 SCIA 15 - CCTV Transmission Cost Reduction	(30)
23/24 SCIA16 Markets: Swanley Sunday Market	(160)
23/24 SCIA 21 - Utility Costs (part)	80
23/24 Fin Plan Pension	(8)
Other Adjustments	(246)
Proposed Budget 2023/24	6,484

Net Service Expenditure analysed by Service

	Actuals	Budget	Budget
	21/22	22/23	23/24
	£'000	£'000	£'000
People & Places			
All Weather Pitch	(5)	(5)	(5)
Compliance & Enforcement	(1)	0	0
Communities	158	123	132
Communities	(6)	(6)	(6)
The Community Plan	16	36	39
Contain Outbreak Management Fund 2021/22 - P&P	1	0	0
Domestic Abuse Duty	2	0	0
Grants to Organisations	182	200	201
Gypsy Sites	(4)	(6)	(2)
Community Health and Wellbeing	47	34	36
Homeless	706	639	692
Housing Register	34	46	127
Kent Housing Group Grant	0	0	0
Disabled Facilities Grant Administration	(50)	(50)	(55)
Housing	176	162	179
Accommodation Service	57	63	79
Needs and Stock Surveys	1	0	0
Housing Energy Retraining Options (HERO)	131	64	65
Homes for the Ukrainians	0	0	1
KCC- Household Support Fund	0	0	0
KCC Helping Hands	0	0	0
Leisure Contract	140	341	330
Leisure Development	21	21	15
Local Strategic Partnership	0	4	0
Partnership - Home Office	0	0	0
Police & Crime Commissioners (PCCs)	0	0	0
Private Sector Housing	270	265	234
Rough Sleepers Initiative 2022-25	0	0	1
Admin Expenses - People & Places Communities	36	16	16
Admin Expenses - People & Places Housing	16	6	6
STAG Community Arts Centre	5	0	0
One You KPH	0	0	2
Community Sports Activation Fund	0	0	0
Housing and Health Project	0	0	0
Homelessness Funding	(121)	0	4
PCT Initiatives	0	0	0
KCC Specialist Weight Management	0	0	0
Youth	47	60	57
Total Service Expenditure	1,860	2,013	2,148

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	Actuals	Budget	Budget
	21/22	22/23	23/24
	£'000	£'000	£'000
People & Places			
Pay Costs	1,594	1,439	1,732
Premises and Grounds	17	10	11
Transport	6	4	2
Supplies & Services	141	77	102
Supplies & Services IT	52	0	0
Agency & Contracted	1,316	422	351
Agency & Contracted - Direct Services	7	0	0
Transfer Payments - Other	1,627	539	539
Funds drawn to/from Reserves	260	279	155
Capital Charges	49	174	592
Income - Other	(2,330)	(816)	(886)
Income - Gov Gnts	(168)	0	0
Income - Fees and Charges	(711)	(116)	(451)
Recharges	0	0	0
Total Service Expenditure	1,860	2,013	2,148

Analysis of budget changes between 22/23 and 23/24

Base Budget 2022/23	2,013
Inflation (including pay)	94
Planned savings agreed previous years	(9)
<u>SCIA's 2023/24</u>	
23/24 SCIA 1 - Temporary Accommodation	36
23/24 SCIA 10 - Health and Communities	(8)
23/24 SCIA 11 - Youth Van	(6)
23/24 SCIA 12 - Communities	(2)
23/24 SCIA 13 - Community Grants	(10)
23/24 White Oak Leisure Centre	(19)
Other Adjustments	59
Proposed Budget 2023/24	2,148

Net Service Expenditure analysed by Service

	Actuals	Budget	Budget
	21/22	22/23	23/24
	£'000	£'000	£'000
Planning & Regulatory Services			
Building Control Partnership Members	0	0	0
Building Control Partnership Hub (SDC Costs)	0	0	0
Building Control	(119)	(161)	(154)
Conservation	155	129	159
Dangerous Structures	0	3	3
Dartford Environmental Hub (SDC Costs)	0	0	0
EH Commercial	284	320	802
EH Animal Control	24	23	0
EH Environmental Protection	349	375	0
Licensing Partnership Hub (Trading)	2	(2)	7
Licensing Partnership Members	0	0	0
Licensing Regime	2	36	67
Planning Policy	509	472	575
LDF Expenditure	0	0	0
Decarbonisation Fund Net ZERO 2030	0	65	67
Planning - Appeals	221	215	201
Planning - CIL Administration	(99)	(68)	(59)
Planning - Counter	(1)	(6)	(6)
Planning - Development Management	(65)	(76)	(93)
Planning - Enforcement	358	341	362
Planning Performance Agreement	0	0	0
Planning - Development Management - Software Project	0	0	0
Administrative Expenses - Building Control	2	12	12
Administrative Expenses - Health	17	5	5
Administrative Expenses - Licensing	1	7	7
Administrative Expenses - Planning Services	116	44	50
Taxis	12	7	24
Total Service Expenditure	1,770	1,738	2,027

Net Service Expenditure analysed by Service

	Actuals	Budget	Budget
	21/22	22/23	23/24
	£'000	£'000	£'000
Planning & Regulatory Services			
Pay Costs	3,359	3,431	3,770
Premises and Grounds	5	5	15
Transport	5	11	11
Supplies & Services	193	132	177
Supplies & Services IT	64	2	2
Agency & Contracted	743	435	449
Agency & Contracted - Partnerships	415	153	191
Agency & Contracted - Direct Services	24	40	40
Transfer Payments - Other	18	0	0
Support Services	11	11	11
Funds drawn to/from Reserves	(125)	72	18
Income - Other	(496)	(432)	(458)
Income - Gov Gnts	(4)	0	0
Income - Fees and Charges	(2,842)	(1,966)	(2,009)
Recharges	0	0	0
Recharges - Partnerships	398	(155)	(191)
Total Service Expenditure	1,770	1,738	2,027

Analysis of budget changes between 22/23 and 23/24

	1,738
Base Budget 2022/23	
Inflation (including pay)	211
Planned Savings agreed previous years	1
<u>SCIA 2023/24</u>	
23/24 SCIA 9 - Environmental Health Income	10
23/24 SCIA 14 - Environmental Health Stray Dogs	14
23/24 SCIA 19 - Development Management	2
23/24 SCIA 20 - Air Quality Monitoring	24
23/24 SCIA 17 - Licensning Income	(7)
23/24 SCIA 21 - Utility Costs (Part)	10
Other Adjustments	24
Proposed Budget 2023/24	<u><u>2,027</u></u>

Net Service Expenditure analysed by Service

	Actuals	Budget	Budget
	21/22	22/23	23/24
	£'000	£'000	£'000
Strategic Head Commercial and Property			
Asset Maintenance Argyle Road	24	80	82
Asset Maintenance Other Corporate Properties	91	36	36
Asset Maintenance Hever Road	49	41	42
Asset Maintenance Leisure	255	193	198
Asset Maintenance Support & Salaries	114	142	149
Asset Maintenance Sewage Treatment Plants	6	9	9
Bus Station	19	8	9
Economic Development	41	39	39
Swanley Meeting Point	0	0	60
Economic Development Property	369	437	484
Estates Management - Buildings	(58)	(13)	(3)
Housing Other Income	(15)	(14)	(14)
Housing Premises	(6)	17	18
Asset Maintenance Operatives	(0)	7	13
Property Investment Strategy	(1,355)	(1,518)	(1,618)
Administrative Expenses - Property	9	3	3
Administrative Expenses - Strategic Property	13	0	0
Support - Central Offices	493	496	600
Support - Property Function	57	55	60
Tourism	20	33	38
Leader Programme	0	0	0
West Kent Business Rates Retention	(0)	0	0
West Kent Enterprise Advisor Network	0	0	6
West Kent Kick Start	0	0	0
West Kent Partnership	1	0	1
West Kent Partnership Business Support	1	0	0
Total Service Expenditure	128	50	209

Net Service Expenditure analysed by Service

	Actuals	Budget	Budget
	21/22	22/23	23/24
	£'000	£'000	£'000
Strategic Head Commercial and Property			
Pay Costs	849	987	1,094
Premises and Grounds	1,077	1,064	1,178
Transport	11	0	0
Supplies & Services	71	40	49
Supplies & Services IT	7	0	0
Agency & Contracted	771	19	80
Agency & Contracted - Direct Services	2	0	0
Support Services	41	41	41
Funds drawn to/from Reserves	50	90	90
Capital Charges	160	150	150
Income - Other	(1,556)	(1,819)	(1,876)
Income - Gov Gnts	(25)	0	0
Income - Fees and Charges	(1,121)	(314)	(346)
Recharges	(209)	(208)	(250)
Total Service Expenditure	128	50	209

Analysis of budget changes between 22/23 and 23/24

Base Budget 2022/23	50
Inflation (including pay)	83
Planned Savings agreed previous years	8
<u>SCIAs 2023/24</u>	
23/24 SCIA 21 - Utility Costs (Part)	90
23/24 SCIA 22 - Meeting Point Business Hub	60
Other Adjustments	(82)
Proposed Budget 2023/24	<u><u>209</u></u>