

	Budget to Date £'000	Forecast difference at year end	Forecast Outturn £'000	Actual to end of November 22 £'000	Variance to date £'000	Total Annual Forecast Variance £'000	Explanation for year end variances greater than £10k (starred items)
People and Places							
Contain Outbreak Management Fund 2021/22 - P&P	0	0	0	15	15	0	Pending payment of outstanding funding allocation re. COMF
Domestic Abuse Duty	0	0	0	-23	-23	0	Government funding received in advance for DA Co-ordinator post
KCC Helping Hands	0	0	0	-30	-30	0	Funding received in advance from the Kent County Council (KCC) for Helping Hands Projects
Leisure Contract	84	0	84	63	-21	0	Payment of Sencio's management fee is subject to the previous year's audited accounts being provided by the Trust, which are currently outstanding.
Leisure Development	16	0	16	0	-16	0	Payment of Sencio's Advantage payment is subject to the previous year's audited accounts being provided by the Trust, which are currently outstanding.
Tourism	18	0	18	-166	-184	0	Grants received ahead of spend.
West Kent Partnership	-24	0	-24	-2	23	0	External funding not yet received.
Youth	36	-1	35	25	-11	-1	Grant received in advance from KCC as part of Local Childrens Partnership Group
Future Issues/Risk Areas	Ongoing impact of COVID-19 on the leisure industry and Council owned leisure facilities - consultancy review completed.						

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Development and Conservation							
Building Control	-94	-10	-104	-89	5	-10	Fee income behind profile
Conservation	75	26	101	112	37	26	Additional investment in the delivery of the service.
Planning Policy	226	23	248	240	14	23	Additional investment in the delivery of the service.
Local Plan Expenditure	0	0	0	167	167	0	Spend to be funded from reserves.
Planning - Appeals	142	15	157	121	-21	15	Salary underspend offset against salary overspend elsewhere
Planning - CIL Administration	-31	-1	-32	18	50	-1	Achieved fees entered every six months (twice yearly). Fee yet to be entered.
Planning - Development Management	-57	-150	-207	-183	-126	-150	Planning fee applications prior year receipts in advance allocated to the period
Planning - Enforcement	199	39	238	230	31	39	Additional investment in the delivery of the service.
Planning - Development Management - Software Project	0	0	0	-120	-120	0	External funding received ahead of spend.
Future Issues/Risk Areas	There remains the risk that planning decisions and enforcement action will be challenged, either at appeal or through the Courts. Recruiting to vacant posts continues to be difficult. The financial impact of proposed changes to the Planning System will need to be carefully considered.						

Finance and Investments	Budget to Date £'000	Forecast difference at year end	Forecast Outturn	Actual to end of November 22 £'000	Variance to date £'000	Total Annual Forecast Variance £'000	Explanation for year end variances greater than £10k
Asset Maintenance Direct Services	25	0	25	3	-22	0	Spend behind profile
Benefits Admin	207	7	214	188	-19	7	New burdens funding and grants received ahead of spend.
Dartford Rev&Ben Partnership Hub (SDC costs)	1,174	0	1,174	1,192	18	0	Additional software costs to be covered by drawn down from reserves.
Dartford Audit Partnership Hub (SDC Costs)	128	-2	126	97	-31	-2	Salary underspend due to vacancy.
Local Tax	-117	30	-87	-31	85	30	Adverse variance due to write-offs on court costs and unachievable enforcement income.
Misc. Finance	828	-142	686	933	105	-142	Variance due to in-year saving budgets moved to Misc. Finance. Also a underspend on cleaning materials for Covid and timing difference with Pension payment.
Support - Legal Function	155	0	155	139	-16	0	Current underspend due to vacant post being recruited to
Treasury Management	77	17	94	87	10	17	Rise in the costs of bank charges and charge for Multi Asset Income Fund initial fee.
Future Issues/Risk Areas	Covid-19 continues to have a potential impact on income levels and expenditure.						

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Cleaner and Greener							
Asset Maintenance Argyle Road	47	0	47	37	-10	0	Spend currently behind profile.
Asset Maintenance Other Corporate Properties	21	0	21	36	15	0	Overspend offset by underspends elsewhere.
Asset Maintenance Leisure	113	0	113	79	-34	0	Spend currently behind profile.
Asset Maintenance Support & Salaries	56	0	56	25	-31	0	Spend currently behind profile.
Car Parks	-925	-237	-1,162	-1,021	-95	-237	Parking charge income improving based on three months of new charges.
CCTV	152	40	192	204	52	40	Increase in utilities bills and annual payments ahead of profile has caused an unfavourable variance
Car Parking - On Street	-188	-50	-238	-254	-66	-50	Parking charge income improving based on three months of new charges.
EH Commercial	184	-29	155	174	-10	-29	Salary underspend offset against salary overspend elsewhere
EH Animal Control	10	11	20	4	-5	11	Underspend due to a contract renewal later in the year.
EH Environmental Protection	218	17	235	267	49	17	Salary overspend offset against salary underspend elsewhere
Parking Enforcement - Tandridge DC	-10	0	-10	-122	-112	0	Income collected on behalf of Tandridge to be paid over.
Housing Premises	1	0	1	-9	-10	0	Income exceeding budget.
Licensing Partnership Hub (Trading)	11	-26	-15	-5	-16	-26	Salary underspend due to vacancy. Currently recruiting.
Licensing Regime	24	3	26	-14	-38	3	Income ahead of profile relating to Premises licenses
Markets	-256	0	-256	-276	-19	0	£25k Grant agreed by Cabinet for Swanley Town Council and to come from the additional income from Swanley Sunday market.
Parks - Greensand Commons Project	0	0	0	51	51	0	Externally funded project. Spend will be reclaimed.
Refuse Collection	1,712	0	1,712	1,675	-37	0	An underspend on refuse sacks. A price increase is likely to see expenditure on budget.
Street Cleansing	914	29	942	939	25	29	Increase costs relating to fly tipping and unachieved income.
Support - Central Offices	399	90	489	417	18	90	Variance projected for utility bills which come in later in the year.
Support - General Admin (Post/Scanning)	148	-14	134	147	-2	-14	Forecast underspend based on staff turnover. EOY position pending impact of pay award.
Support - Direct Services	38	0	38	52	14	0	Variance due to recruitment and postage costs.

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Cleaner and Greener							
Direct Services Trading account	-405	469	64	-28	377	469	There is an on-going overspend on agency staff in this area, and a project team brought forward a recruitment drive to reduce this, which came into effect from November 2021, however on-going delivery pressures and staff absences have regrettably increased agency staff use. This situation was made considerably worse by the accumulation of outstanding leave during the pandemic and a resurgence of Covid cases. Agency staff has been required in order to maintain service levels to cover the general service, but also to deal with the huge increase in collected curbside weights, which stands at around an extra 20% compared to last year. Due to the ageing fleet and increased collected weights, there have been multiple breakdowns resulting in substantial additional hire and repair costs to maintain the service and fleet. Commercial income has been impacted by Covid-19 due to the effect on businesses throughout the year. Despite the positive work carried out by the Business Development Team there was a significant shortfall in income against increased budgets, although a slight and slow recovery is taking place. During this quarter tight budget management and a moratorium on some budget spending has been instigated, putting off planned larger spends and reviewing projects that could be delayed, while only ordering basic service requirements.
Taxis	4	3	7	-8	-12	3	Revenue generated by new statutory practice. Over-recovery reinvested in additional staff to deliver the service.
Future Issues/Risk Areas	Covid-19 continues to have a potential impact on income levels and expenditure.						

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Housing and Health	Budget to Date £'000						
Gypsy Sites	-4	28	24	12	15	28	As a result of closure order on site due to criminal damage, rents and HB reclaims has reduced due to tenancy evictions.
Homeless	364	0	364	406	42	0	Number of TA/Emergency Accommodation placements continues to reduce. Staff underspend and TA Charging Schedule income unachieved, as Finance unable to progress direct debit requirement.
Housing Energy Retraining Options (HERO)	38	2	40	2	-36	2	Grant received in advance for Accommodation for Ex Offenders funding.
Homes for the Ukrainians	0	0	0	-445	-445	0	First quarter funding received in advance from KCC for Homes for Ukraine Scheme.
KCC- Household Support Fund	0	0	0	302	302	0	All funding to be spent by 30 September 2022 in line with funding criteria - expenditure on track and final expenditure submitted to KCC.
KCC Helping Hands	0	0	0	-19	-19	0	Funding received in advance from the Kent County Council (KCC) for Helping Hands Projects
Private Sector Housing	154	7	161	117	-37	7	Dept for Business Energy and Industrial Strategy (BEIS) (Home Upgrade Grant) HUG1 grant received in advance for staffing post.
Rough Sleepers Initiative 2022-25	0	0	0	-125	-125	0	First tranche of funding paid in advance.
Homelessness Funding	-345	0	-345	-307	39	0	Funding to be drawn down for homeless prevention funded staffing posts.
KCC Specialist Weight Management	0	0	0	-20	-20	0	Health funding received in advance to support Black and Minority Ethnic (BAME) community health interventions.
Future Sites/Risk Areas							Ongoing Temporary Accommodation costs within the district due to increases in homelessness. Recruitment to vacant posts being completed, all Covid-19 placements ended on 30 June 2021 and a TA Charging Policy to come into effect from October.

