

## Appendix A

### UKSPF Investment Plan – Sevenoaks District Projects list

**This table provides the substantive list of projects that will be included in the detailed Investment Plan to be submitted to Government**

**The Investment plan requires the rationale for projects, details of consultations carried out and a detailed spend and outputs profile**

**Theme: Community and Place:-**

<b>Project</b>	<b>Description</b>	<b>Cost £</b>	<b>Rationale</b>	<b>Outputs</b>	<b>Outcomes</b>
<b>Social Value Engine</b>	Tool for managing grants, showing social value outcomes which can help leverage further investment.	<b>9,000</b>	<ul style="list-style-type: none"> <li>• This will help us monitor outcomes of the UKSPF and act as a reporting tool</li> <li>• Will help support future bids</li> </ul>	Organisations receiving grant funding	Accurate analysis of UKSPF outcomes plus Improvement in engagement numbers (number of residents participating in community activities from an agreed baseline)
<b>Community Mobilisation officer</b>	0.5 FTE for 2 years to manage UKSPF Community mobilisation and community hub projects	<b>50,000</b>	<ul style="list-style-type: none"> <li>• This post will co-ordinate local community activities as they recover post pandemic</li> <li>• Addresses the fact that a number of community organisations have disbanded and general rise in levels of anxiety and mental health issues in the community</li> <li>• The post will build community membership, create a network of community hubs and increase volunteering opportunities</li> <li>• Help create a digital portal to improve communications in the community and better access to services</li> </ul>	A minimum of 20 local community led projects or events supported	Improvement in engagement numbers (Number of additional residents participating in community activities from an agreed baseline)

<b>Digital Infrastructure</b>	Feasibility study around enhancing the infrastructure for digital connectivity in rural areas	<b>15,000</b>	<ul style="list-style-type: none"> <li>Supporting digital inclusiveness and access to services. Reducing 'digital poverty' (Highlighted by Kent Community Foundation)</li> <li>Rural economic growth and productivity (highlighted by rural business owners in focus groups and key deliverable in our new Economic Development Strategy)</li> </ul>	One feasibility study supported	Increase in projects funded as a result of feasibility studies
<b>Improving Green Spaces</b>	Sensory garden project at Hollybush. Would seek 50% match – possibly alongside DEFRA nature recovery grant. Serve as a pilot and ties in to Public Realm project to link all green spaces.	<b>15,000</b>	<ul style="list-style-type: none"> <li>Increases access to green spaces for residents</li> <li>Boosts biodiversity</li> <li>Deliverable in Sevenoaks District Net Zero Plan</li> </ul>	One facility supported	Increase in users of facility/amenities from agreed baseline
<b>Community Mobilisation Grants</b>	Grant funding for community mobilisation projects	<b>42,000</b>	<ul style="list-style-type: none"> <li>See above – Community Mobilisation Officer</li> <li>Grants that will empower local communities to design and deliver projects with a social purpose</li> </ul>	20 community based organisations receiving grants	Increase in users of facilities/amenities from agreed baseline
<b>Rural Isolation</b>	Community Pop ups to bring people together and build community links	<b>10,000</b>	<ul style="list-style-type: none"> <li>Rural isolation an issue as highlighted by Kent Community Foundation 2022 Needs analysis – linked to digital infrastructure above</li> </ul>	100 individuals reached	Increase in users of facilities/amenities from an agreed baseline

<b>Supporting Town Centres</b>	Capital project covering public realm and greening improvements in our key centres	<b>181,000</b>	<ul style="list-style-type: none"> <li>To support and boost pride and place across all our key centres</li> <li>Facilitates unfunded public realm projects</li> <li>Builds on legacy of the Welcome Back Fund</li> <li>Evidenced by our Town Centre Strategy</li> </ul>	Amount of public realm created or improved	Improved perception of amenities
<b>Creative Sector Development</b>	Support creative businesses by showcasing for residents and visitors the cultural and experiential offer, through seed funding and through effective partnership working	<b>12,500</b>	<ul style="list-style-type: none"> <li>Supporting the arts and cultural sector through grants</li> <li>Seed fund local events</li> <li>Creative industries strong growth sector, and important for our town centres (SELEP Creative High Streets Report)</li> </ul>	10 organisations receiving grants	Improved engagement numbers (residents engaging with the arts from an agreed baseline)
<b>TOTAL</b>		<b>£334,500</b>			

**Theme: Supporting Local Business:-**

<b>Project</b>	<b>Description</b>	<b>Cost £</b>	<b>Rationale</b>	<b>Outputs</b>	<b>Outcomes</b>
<b>West Kent Green Business Grant Scheme</b>	A grant scheme to encourage local businesses to move towards zero carbon as per the aspirations of the District Climate Change Strategy. The scheme would include grant contributions of up to £5,000 towards interventions such as renewable energy sources, energy efficiency measures and business development support	<b>65,500 SDC contribution over the funding period</b>	<ul style="list-style-type: none"> <li>Aligns with West Kent Priorities for Growth and SDC Economic Strategy</li> <li>Aligns with SDC Net Zero action plan and Kent Environment Strategy</li> </ul>	15 businesses receiving grants	10 businesses adopting new to firm technologies

<p><b>West Kent Business Support Programme including dedicated officer</b></p>	<p>After many years of learning from providing business support across West Kent, this service will provide a co-ordinated programme of events and training, along with a start-up mentoring service that also offers seed funding grants (of up to £500). A dedicated business support adviser will be recruited</p>	<p><b>54,500 SDC contribution over the funding period</b></p>	<ul style="list-style-type: none"> <li>• Evidence from Case for West Kent refresh that businesses do not access business support or funding at the same level as elsewhere in Kent</li> <li>• ONS data suggests poor business survival rate in Year One</li> <li>• Although still relatively high compared to other parts of Kent some decline in the number of businesses in the knowledge economy</li> </ul>	<p>20 businesses receiving non-financial support</p> <p>20 businesses receiving grants</p>	<p>15 early stage firms which increase their revenue following support</p>
<p><b>Rural Business Development Programme</b></p>	<p>Develop a programme that provides targeted support for rural and land based industries (still to be fully defined)</p>	<p><b>28,000 Plus existing West Kent budgets</b></p>	<ul style="list-style-type: none"> <li>• This could be utilised as a match for any replacement of the LEADER programme.</li> <li>• Highlighted by UKSPF focus groups that dedicated support required for rural businesses</li> </ul>	<p>10 businesses receiving non-financial support</p>	<p>Jobs created and retained</p>

<b>Town Centre activities</b>	Events and promotions to support town centres development and to grow cultural offer across all our town centres including part-time officer.	<b>60,000 + 60,000 town centre officer role (now part-time)</b>	<ul style="list-style-type: none"> <li>Builds on recommendations from the Town Centre Strategy on the need to grow footfall and improve dwell time in key centres</li> <li>Will be part of our tool kit to improve occupancy levels in centres notably Edenbridge and New Ash Green</li> <li>Key point raised from consultation with our focus groups</li> </ul>	Supporting markets and the retail, leisure and hospitality sector	Increased footfall
<b>Alternative Accommodation</b>	Supporting the visitor economy by encouraging camping, champing, farm stays and other pop up accommodation across the District and increasing the number of overnight stays during the summer season. Feasibility study, bringing groups together, toolkit creation followed by campaign to target visitors	<b>14,000</b>	<ul style="list-style-type: none"> <li>To boost the amount of accommodation provision in the District</li> <li>Aligns with our Place Campaign</li> <li>Visit Kent/Christ Church University Kent Accommodation Study 2020 identified low level of 3* or budget accommodation provision in the District</li> </ul>	Number of businesses receiving non-financial support	Increase in visitor numbers
<b>Digital Heritage and Visitor Economy Project</b>	Feasibility study to utilise augmented and virtual reality to promote our heritage and visitor economy assets	<b>11,000</b>	<ul style="list-style-type: none"> <li>To increase and improve engagement in our community with heritage – pride in place</li> <li>Boost productivity in the visitor economy</li> </ul>	Number of feasibility studies supported	Increase in projects funded as a result of feasibility studies
<b>TOTAL</b>		<b>£293,000</b>			

**Theme: People and Skills:-**

Project	Description	Cost £	Rationale	Outputs	Outcomes
<b>Growth Gurus</b>	Establish a community hub pilot within Swanley providing a physical presence delivering support and access to services. Also a virtual dimension. Aimed at preventing worklessness via a triage service and a holistic approach across a range of partners. Delivering training, signposting and employability support. A dedicated support advisor for each young person via The Education People and a dedicated growth guru. Year 1 of an envisaged 3 year programme.	<b>180,000</b>	<ul style="list-style-type: none"> <li>• Although there has been some improvement since 2021, youth unemployment is high particularly in St Mary's and White Oak wards in Swanley</li> <li>• Sevenoaks has a high proportion of young people with Special Education Needs and a physical disability (Kent Community Foundation)</li> </ul>	Number of people accessing mental & physical health support leading to employment	Number of people reporting increased employability through the development of interpersonal skills funded by UKSPF
<b>Support for economically inactive adults</b>	1:1 and group sessions for economically inactive adults who face multiple barriers to employment. Outreach in Swanley and Edenbridge and specialist support for those aged 50-64. Potential for delivery on a WK basis	<b>60,000</b>	<ul style="list-style-type: none"> <li>• Still to be fully defined, but the focus will be on life skills, health and well-being, confidence building and reducing barriers for those furthest from the work place.</li> </ul>	Number of people supported to access basic skills	Number of people engaged in job searching following support

<b>Green retrofit skills</b>	Covering 1) improved coverage and understanding of the Retrofit agenda in our communities 2) Retrofit Boot camp (training local retrofit advisers)	<b>72,500</b>	<ul style="list-style-type: none"> <li>• Key deliverable in our Economic Development Strategy</li> <li>• The LGA has predicted that the green economy could support up to 30,000 jobs in Kent &amp; Medway by 2050</li> </ul>	Number of people gaining a qualification on completion of a course following support	Number of people gaining a qualification on completion of a course following support
<b>Upskilling in digital skills</b>	Supporting business growth by delivering digital training to fill skills gaps. Voluntary sector to also access training to build capacity	<b>20,000</b>	<ul style="list-style-type: none"> <li>• Links above to both the rural economy and projects focussed on economically inactive adults</li> </ul>	Number of people gaining a qualification on completion of a course following support	Number of people gaining a qualification on completion of a course following support
<b>TOTAL</b>		<b>£332,500</b>			

Indicative project cost

£. 960,000 + 4% administration allowance = £1,000,000