

Position as at the end of March 22	Draft Outturn £'000	Annual Budget £'000	Annual Variance £'000	Annual Variance %
People and Places	567	595	(29)	(4.8)
Development and Conservation	1,072	923	149	16.2
Finance and Investments	2,099	3,093	(994)	(32.1)
Cleaner and Greener	6,503	5,665	838	14.8
Housing and Health	1,264	997	268	26.9
Improvement and Innovation	5,406	5,742	(335)	(5.8)
Services Total	16,911	17,015	(104)	(0.6)
Adjustments to Reconcile to amount to be met from reserves: Capital Charges outside the General Fund	(60)	(60)	0	0.0
Adjustments to Reconcile to amount to be met from reserves: Support Services outside the General Fund	(172)	(172)	0	0.0
Redundancy Costs	0	0		-
NET SERVICE EXPENDITURE	16,678	16,783	(104)	(0.6)
New Homes Bonus	(1,155)	(1,155)	0	0.0
Retained Business Rates	(2,467)	(2,182)	(285)	(13.1)
Council Tax	(11,443)	(11,443)	0	(0.0)
Contribution from Collection Fund	17	17	0	0.0
Local Council Tax Support (LCTS)	(245)	(245)	0	
Lower Tier Services Grant	(98)	(98)		
Summary excluding Investment Income	1,287	1,677	(389)	(23.2)
Investment Property Income	(1,322)	(1,371)	49	3.5
Interest Receipts	(75)	(188)	113	(60.2)
OVERALL TOTAL	(109)	117	(226)	(192.6)
Planned Appropriation to/(from) Reserves	(1,615)	(1,615)	0	
Other Reserve Movements	1,769	1,498	271	
Supplementary Estimates	0	0	0	
(Surplus)/Deficit	45	0	45	

Appendix B : Summary by Service

Position as at the end of March 22	Draft Outturn £'000	Annual Budget £'000	Annual Variance £'000
People & Places SDC Funded	£'000	£'000	£'000
All Weather Pitch	(5)	(5)	(0)
Community Safety	158	162	(4)
Community Development Service Provisions	(6)	(6)	-
The Community Plan	16	21	(5)
Grants to Organisations	182	185	(3)
Leisure Contract	96	113	(17)
Leisure Development	21	21	-
Admin Expenses - People & Places Communities	36	22	14
Tourism	19	30	(11)
West Kent Partnership	1	0	0
Youth	47	50	(3)
Total People & Places SDC Funded	565	594	(28)
People & Places Externally Funded	£'000	£'000	£'000
Practical Support Self-Isolating COVID 19	-	-	-
Compliance & Enforcement	(0)	-	(0)
Contain Outbreak Management Fund 2021/22	1	1	0
Local Strategic Partnership	-	-	-
Partnership - Home Office	(0)	-	(0)
Police & Crime Commissioners (PCCs)	-	-	-
Community Sports Activation Fund	-	-	-
Sportivate Inclusive Archery Project	0	-	0
West Kent Business Rates Retention	(0)	-	(0)
West Kent Enterprise Advisor Network	(0)	0	(0)
West Kent Kick Start	0	-	0
West Kent Partnership Business Support	1	-	1

Position as at the end of March 22	Draft Outturn £'000	Annual Budget £'000	Annual Variance £'000
People & Places Externally Funded	1	1	(0)
Total People & Places	567	595	(29)

Position as at the end of March 22	Draft Outturn £'000	Annual Budget £'000	Annual Variance £'000
Development and Conservation	£'000	£'000	£'000
Building Control Partnership Members	0	-	0
Building Control Partnership Hub (SDC Costs)	(0)	-	(0)
Building Control	(124)	(127)	3
Conservation	155	120	35
Dangerous Structures	-	3	(3)
Planning Policy	509	509	-
LDF Expenditure	-	-	-
Planning - Appeals	221	203	18
Planning - CIL Administration	(99)	(66)	(33)
Planning - Counter	(1)	(6)	5
Planning - Development Management	(65)	(65)	0
Planning - Enforcement	358	291	67
Planning Performance Agreement	-	-	-
Planning - Development Management - Software Project	-	-	-
Administrative Expenses - Building Control	2	12	(11)
Administrative Expenses - Planning Services	116	49	67
Total Development and Conservation	1,072	923	149
Finance and Investments	£'000	£'000	£'000
Asset Maintenance CCTV	9	18	(9)
Asset Maintenance Countryside	2	9	(7)
Asset Maintenance Direct Services	95	42	54
Asset Maintenance Playgrounds	4	16	(11)
Asset Maintenance Public Toilets	0	16	(16)
Benefits Admin	142	142	-
Benefits Grants	(29)	(25)	(4)
Corporate Management	1	-	1

Position as at the end of March 22	Draft Outturn £'000	Annual Budget £'000	Annual Variance £'000
Dartford Rev&Ben Partnership Hub (SDC costs)	(0)	4	(4)
Dartford Audit Partnership Hub (SDC Costs)	(0)	-	(0)
Housing Advances	-	1	(1)
Local Tax	(114)	(78)	(36)
Misc. Finance	555	1,580	(1,025)
Administrative Expenses - Chief Executive	9	20	(10)
Administrative Expenses - Finance	60	26	34
Administrative Expenses - Revenues and Benefits	1	-	1
Administrative Expenses - Strategic Property	13	-	13
Support - Rev & Ben Control	217	226	(9)
Support - Counter Fraud	41	53	(12)
Support - Audit Function	201	187	14
Support - Exchequer and Procurement	188	159	29
Support - Finance Function	247	257	(10)
Support - Legal Function	261	260	1
Support - Procurement	7	7	0
Support - Property Function	57	52	5
Treasury Management	131	124	8
Total Finance and Investments	2,099	3,093	(994)
Cleaner and Greener	£'000	£'000	£'000
Asset Maintenance Argyle Road	24	79	(54)
Asset Maintenance Other Corporate Properties	91	35	56
Asset Maintenance Hever Road	49	40	9
Asset Maintenance Leisure	255	190	65
Asset Maintenance Support & Salaries	114	138	(24)
Asset Maintenance Sewage Treatment Plants	6	9	(3)
Bus Station	15	8	8
Car Parks	(1,200)	(1,197)	(2)

Position as at the end of March 22	Draft Outturn £'000	Annual Budget £'000	Annual Variance £'000
CCTV	256	263	(7)
Civil Protection	38	50	(11)
Dartford Environmental Hub (SDC Costs)	-	-	-
Car Parking - On Street	(253)	(243)	(11)
EH Commercial	284	305	(21)
EH Animal Control	24	22	2
EH Environmental Protection	349	347	2
Emergency	67	81	(14)
Parking Enforcement - Tandridge DC	(100)	(39)	(61)
Estates Management - Buildings	(64)	(16)	(48)
Estates Management - Grounds	149	125	24
Housing Other Income	(15)	(14)	(1)
Housing Premises	(5)	16	(22)
Kent Resource Partnership	5	-	5
Licensing Partnership Hub (Trading)	2	2	0
Licensing Partnership Members	-	-	-
Licensing Regime	2	44	(42)
Asset Maintenance Operatives	(0)	6	(6)
Markets	(235)	(217)	(18)
Decarbonisation Fund Net ZERO 2030	-	-	-
Parks - Greensand Commons Project	-	-	-
Parks and Recreation Grounds	148	132	17
Parks - Rural	178	166	13
Public Transport Support	-	0	(0)
Refuse Collection	2,856	2,913	(57)
Administrative Expenses - Direct Services	15	0	15
Administrative Expenses - Health	17	5	12
Administrative Expenses - Licensing	1	7	(6)
Administrative Expenses - Property	9	3	6
Administrative Expenses - Transport	6	7	(1)

Position as at the end of March 22	Draft Outturn £'000	Annual Budget £'000	Annual Variance £'000
Street Cleansing	1,555	1,539	15
Support - Central Offices	493	483	10
Support - Central Offices - Facilities	235	279	(44)
Support - General Admin	-	5	(5)
Support - General Admin (Post/Scanning)	231	219	12
Support - Health and Safety	0	8	(7)
Support - Direct Services	84	50	34
Direct Services Trading account	750	(244)	994
Taxis	14	12	3
Public Conveniences	50	47	3
Total Cleaner and Greener	6,503	5,665	838
Housing and Health	£'000	£'000	£'000
Contain Outbreak Management Fund 2021/22	(0)	-	(0)
Domestic Abuse Duty	2	0	2
Gypsy Sites	(5)	(10)	5
Health Improvements	47	48	(1)
Homeless	706	431	275
Housing Clinically Extremely Vulnerable 21/22	(0)	-	(0)
Housing Register	34	37	(3)
Kent Housing Group Grant	(0)	-	(0)
Disabled Facilities Grant Administration	(50)	(50)	(0)
Housing	176	188	(12)
Housing Initiatives	57	56	1
Next Steps Accommodation Programme	(0)	-	(0)
Housing Pathway Co-ordinator	0	-	0
Homelessness Prevention	0	-	0
Needs and Stock Surveys	1	-	1
Housing Energy Retraining Options (HERO)	131	131	(0)

Position as at the end of March 22	Draft Outturn £'000	Annual Budget £'000	Annual Variance £'000
KCC- Household Support Fund	-	-	-
KCC Helping Hands	-	-	-
Private Sector Housing	270	287	(17)
Rough Sleepers Initiative (4)	(0)	-	(0)
Admin Expenses - People & Places Housing	16	-	16
One You - Your Home Project	0	-	0
One You KPH	0	0	(0)
One You Health Checks	0	-	0
Homelessness Funding	(121)	(121)	0
PCT Initiatives	-	-	-
KCC Specialist Weight Management	0	-	0
Total Housing and Health	1,264	997	268
Improvement and Innovation	£'000	£'000	£'000
Action and Development	4	8	(4)
Asset Maintenance IT	296	296	-
Civic Expenses	16	17	(2)
Consultation and Surveys	10	4	6
Corporate Management	1,024	1,134	(110)
Corporate Projects	45	72	(27)
Corporate - Other	-	71	(71)
Democratic Services	143	168	(25)
Economic Development	41	38	3
Economic Development Property	369	446	(76)
Elections	153	126	27
External Communications	192	224	(32)
Land Charges	(87)	(117)	30
Members	423	473	(50)
Performance Improvement	(0)	(0)	(0)

Position as at the end of March 22	Draft Outturn £'000	Annual Budget £'000	Annual Variance £'000
Register of Electors	205	205	0
Administrative Expenses - Corporate Services	32	23	9
Administrative Expenses - Legal and Democratic	69	72	(2)
Administrative Expenses - Transformation and Strategy	8	5	3
Administrative Expenses - Human Resources	31	9	22
Street Naming	2	2	0
Support - Contact Centre	816	863	(46)
Support - General Admin	174	178	(4)
Support - General Admin (Print Shop)	(34)	(49)	15
Support - IT	1,056	1,076	(19)
Support - Local Offices	0	-	0
Support - Nursery	1	-	1
Support - Human Resources	416	400	16
Total Improvement and Innovation	5,406	5,742	(335)
Total SDC	16,911	17,015	(104)

Appendix B : Salaries

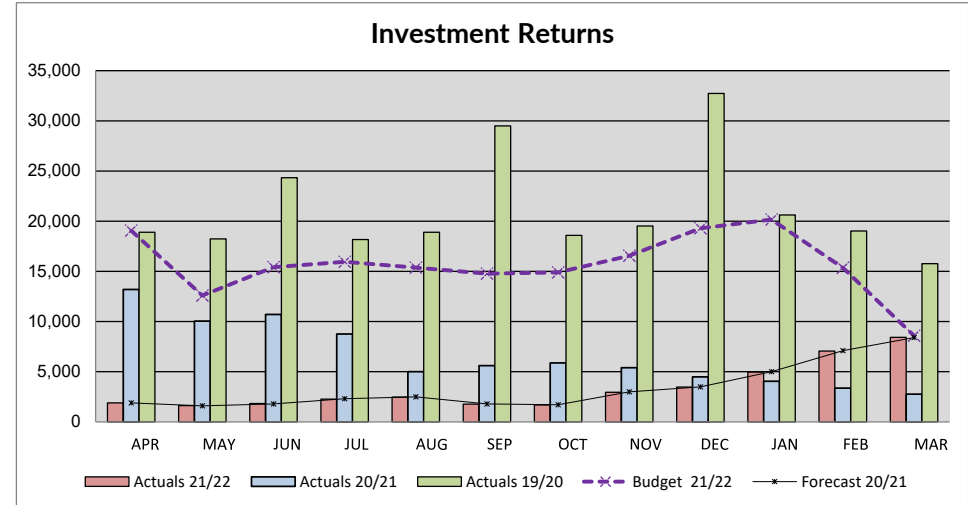
Position as at the end of March 22	Y-T-D Actual £'000	Annual Budget £'000	Annual Forecast £'000	Annual Variance £'000	Annual Variance %
Development and Conservation					
Building Control	354	381	381	0	0%
Planning Services	2,027	1,916	1,916	0	0%
	2,382	2,298	2,298	0	0%
Finance and Investments					
Chief Executive	219	216	216	0	0%
Finance	933	937	937	0	0%
Revenues and Benefits	1,602	1,653	1,653	0	0%
Strategic Property	643	607	607	0	0%
	3,397	3,413	3,413	0	0%
Cleaner and Greener					
Direct Services	4,121	4,339	4,339	0	0%
Health	593	681	681	0	0%
Licensing	461	481	481	0	0%
Property	465	481	446	(35)	-7%
Transport	599	500	500	0	0%
	6,239	6,482	6,447	(35)	-1%
Housing and Health					
Places Housing	848	865	865	0	0%
	848	865	865	0	0%
Improvement and Innovation					
Corporate Services	1,796	1,861	1,769	(92)	-5%
Legal and Democratic	601	628	591	(37)	-6%
Transformation and Strategy	611	660	619	(41)	-6%
Human Resources	410	387	387	0	0%
	3,418	3,536	3,366	(170)	-5%
People and Places					
Places Communities	298	295	295	0	0%
	298	295	295	0	0%
Sub Total	16,581	16,888	16,683	(205)	-1%
Council Wide - Vacant Posts	0	31	31	0	0%
Staff Recruitment and Retention	48	49	49	0	0%
TOTAL SDC Funded Salary Costs	16,629	16,969	16,764	(205)	-1%
Places Communities*	437	264	264	0	0%
Direct Services*	20	126	126	0	0%
Places Housing*	289	149	149	0	0%
Externally Funded Total	747	540	540	0	0
TOTAL Salary Costs	17,376	17,508	17,303	(205)	-1%

*Externally Funded & Funded from other sources (gross figures). Overspendings here are matched by external funding and represent additional resources secured for the Council since the budget was set.

Appendix B : Staffing Stats - Position as at the end of March 22	Budget FTE*	Staff FTE	Agency FTE	Casual FTE	March 2022 Total	February 2022 Total
Development and Conservation						
Building Control	8.00	6.00			6.00	6.00
Planning Services	41.47	38.47			38.47	38.47
Finance and Investments						
Chief Executive	1.00	1.00			1.00	1.00
Finance	16.08	17.81			17.81	16.81
Revenues and Benefits	43.33	40.84		0.41	41.25	40.93
Strategic Property	10.00	13.89	1.00		14.89	14.89
Cleaner and Greener						
Direct Services	125.97	117.28	15.73	0.08	133.09	137.48
Health	12.57	9.99			9.99	9.99
Licensing	10.59	10.80			10.80	10.80
Property	6.65	4.00			4.00	4.65
Transport	14.00	17.59			17.59	17.59
Housing and Health						
Housing	15.20	16.70	1.00		17.70	17.70
Improvement and Innovation						
Corporate Services	50.75	49.59	1.00		50.59	49.84
Legal and Democratic	7.50	7.68			7.68	7.00
Transformation and Strategy	20.35	18.16			18.16	18.16
Human Resources	8.00	8.76			8.76	8.76
People and Places						
Communities & Business	5.00	5.35			5.35	5.35
Sub Total	396.46	383.91	18.73	0.49	403.13	405.42
Externally Funded						
People & Places	6.08	6.11		0.15	6.26	7.11
People & Places - Housing	4.00	5.78	4.00		9.78	7.27
KRP	2.00				0.00	0.00
Sub total	12.08	11.89	4.00	0.15	16.04	14.38
Total	408.54	395.80	22.73	0.64	419.17	419.80
Number of staff paid in March 22: 429 permanent, 4 casuals						

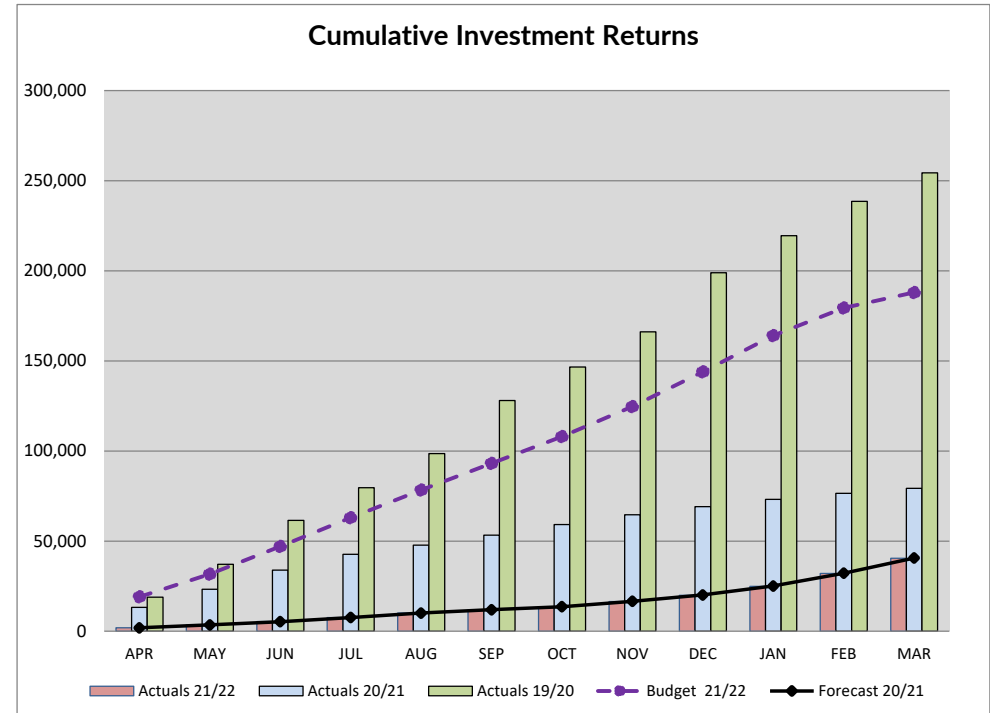
6 Investment Returns

	Actuals 19/20	Actuals 20/21	Actuals 21/22	Budget 21/22	Variance	Forecast 20/21
APR	18,908	13,190	1,900	19,058	-17,158	1,900
MAY	18,243	10,041	1,620	12,595	-10,975	1,600
JUN	24,341	10,719	1,829	15,424	-13,595	1,800
JUL	18,166	8,761	2,261	15,947	-13,686	2,300
AUG	18,891	5,010	2,471	15,365	-12,894	2,500
SEP	29,495	5,612	1,774	14,773	-12,999	1,800
OCT	18,586	5,867	1,696	14,889	-13,193	1,700
NOV	19,520	5,397	2,963	16,555	-13,592	3,000
DEC	32,723	4,484	3,467	19,286	-15,819	3,500
JAN	20,620	4,060	4,958	20,166	-15,208	5,000
FEB	19,034	3,367	7,065	15,345	-8,280	7,100
MAR	15,768	2,769	8,424	8,597	-173	8,400
TOTAL	254,295	79,277	40,428	188,000	-147,572	40,600



INVESTMENT RETURNS (CUMULATIVE)

	Actuals 19/20	Actuals 20/21	Actuals 21/22	Budget 21/22	Variance	Forecast 20/21
APR	18,908	13,190	1,900	19,058	-17,158	1,900
MAY	37,151	23,231	3,520	31,653	-28,133	3,500
JUN	61,492	33,950	5,349	47,077	-41,728	5,300
JUL	79,658	42,711	7,610	63,024	-55,414	7,600
AUG	98,549	47,721	10,081	78,389	-68,308	10,100
SEP	128,044	53,333	11,855	93,162	-81,307	11,900
OCT	146,630	59,200	13,551	108,051	-94,500	13,600
NOV	166,150	64,597	16,514	124,606	-108,092	16,600
DEC	198,873	69,081	19,981	143,892	-123,911	20,100
JAN	219,493	73,141	24,939	164,058	-139,119	25,100
FEB	238,527	76,508	32,004	179,403	-147,399	32,200
MAR	254,295	79,277	40,428	188,000	-147,572	40,600



BUDGET FOR 20/21 188,000
FORECAST OUTTURN 40,600

CODE:- YHAA 96900

N.B.

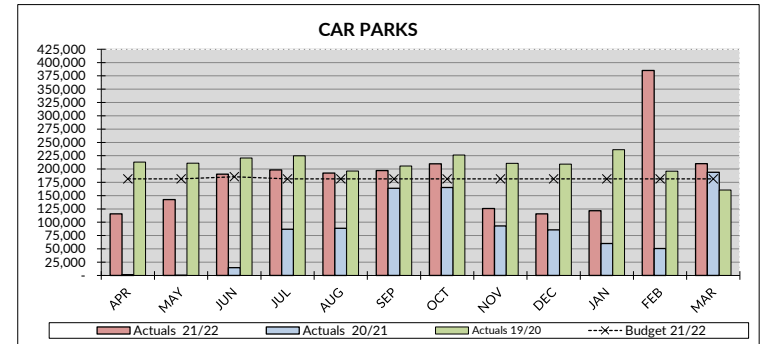
These are the gross interest receipts rather than the interest remaining in the General Fund

Fund Average 0.1486%
7 Day LIBID 0.0325%
3 Month LIBID 0.0267%

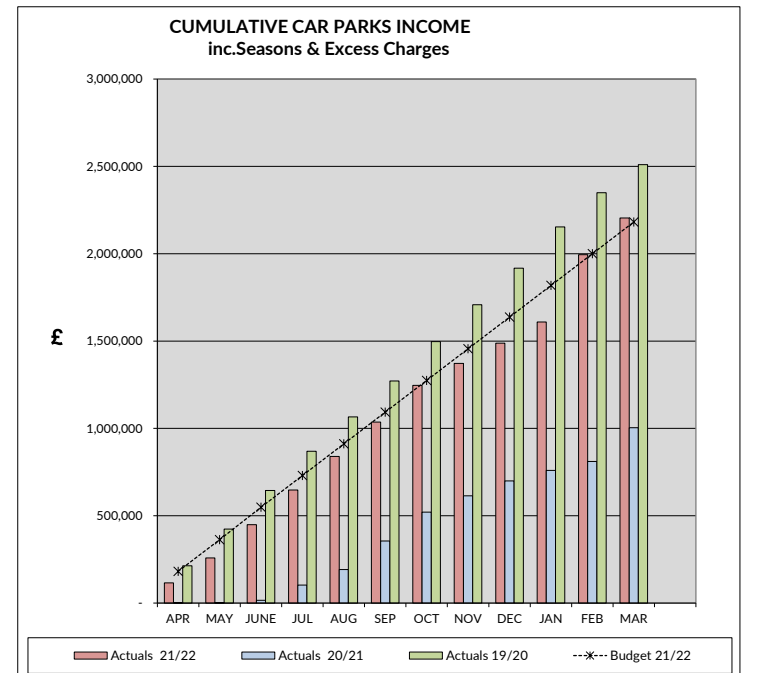
Position as at the end of March 2022 (Period 202212)	21/22 Opening Balance	Position as at the end of March 2022 (Period 202212)	21/22 Cumulative Movement to Date
E Earmarked Reserve - Budget Stabilisation	(9,820)	(8,641)	1,178
E Earmarked Reserve - NNDR Safety Net Deficit Reserve	(8,071)	(8,071)	-
E Earmarked Reserve - Financial Plan	(2,653)	(2,328)	325
E Earmarked Reserve - Carry Forward Items (DAC)	(1,218)	(1,777)	(559)
E Earmarked Reserve - IT Asset Maintenance	(779)	(440)	339
E Earmarked Reserve - Vehicle Renewal (DAA)	(696)	(746)	(50)
E Earmarked Reserve - Housing & Commercial Growth Fund	(566)	(566)	-
E Earmarked Reserve - DWP Hsg Benefit Subsidy	(550)	(497)	53
E Earmarked Reserve - Capital Expenditure Reserve	(500)	(500)	-
E Earmarked Reserve - Pension Fund Valuation Adj.	(441)	(395)	46
E Earmarked Reserve - New Homes Bonus Reserve	(406)	(406)	-
E Earmarked Reserve - Local Plan/LDF	(318)	(355)	(37)
E Earmarked Reserve - Action and Development	(296)	(296)	-
E Earmarked Reserve - Vehicle Insurance (DAZ)	(258)	(258)	-
E Earmarked Reserve - Property Investment Strategy Maintenance Reserve	(233)	(333)	(100)
E Earmarked Reserve - Capital Financing	(221)	(369)	(148)
E Earmarked Reserve - Corporate Project Support Reserve	(212)	(100)	113
E Earmarked Reserve - Community Development Reserve	(204)	(156)	48
E Earmarked Reserve - Community Infrastructure Levy Administration (CIL)	(185)	(185)	-
E Earmarked Reserve - Development Services Reserve	(113)	(52)	61
Total	(27,742)	(26,472)	1,270
Other Earmarked Reserves (balances <£100k)	(647)	(1,154)	(507)
Total Earmarked Reserves	(28,388)	(27,625)	763
General Fund	(1,700)	(1,700)	-
Total Reserves	(30,089)	(29,325)	763

Appendix B : Income Graphs Summary	Variance YTD - brackets show underachievement				
	ACTUAL	Previous Year comparatives	Budget YTD		Annual Budget
Car Parks	2,204,288	1,004,200	2,181,677	22,611	2,181,677
Car Parking - On Street	1,002,782	463,670	832,621	170,161	832,621
Licensing Regime	121,848	103,589	99,148	22,700	99,148
Taxis	123,162	107,479	145,377	(22,215)	145,377
Land Charges	154,253	181,639	220,773	(66,520)	220,773
Planning - Development Management	1,191,404	1,043,816	988,220	203,184	988,220
Building Control	556,924	525,231	503,168	53,756	503,168
Total	5,354,661	3,429,624	4,970,984	383,677	4,970,984

Appendix B: CAR PARKS (HWCARPK)	Actuals 19/20	Actuals 20/21	Actuals 21/22	Increase / (decrease) from 20/21 to 21/22	Budget 21/22	Variance (Budget- Actuals)	Manager's Forecast
APR	213,119	1,513	115,730	114,217	181,473	(65,743)	-
MAY	210,813	158	142,691	142,533	181,473	(38,782)	-
JUN	220,637	14,588	190,284	175,696	185,473	4,811	-
JUL	224,678	86,759	198,274	111,516	181,473	16,801	-
AUG	196,164	88,754	192,326	103,572	181,473	10,852	-
SEP	205,737	163,789	196,998	33,209	181,473	15,525	-
OCT	226,210	165,320	209,840	44,519	181,473	28,367	-
NOV	210,651	93,081	125,825	32,743	181,473	(55,649)	-
DEC	209,265	85,779	115,877	30,099	181,473	(65,596)	-
JAN	236,228	59,945	121,754	61,809	181,473	(59,719)	-
FEB	195,940	50,624	385,058	334,434	181,473	203,585	-
MAR	160,439	193,889	210,091	16,202	181,473	28,618	-
Total	2,509,881	1,004,200	2,204,749	1,200,549	2,181,677	23,072	-

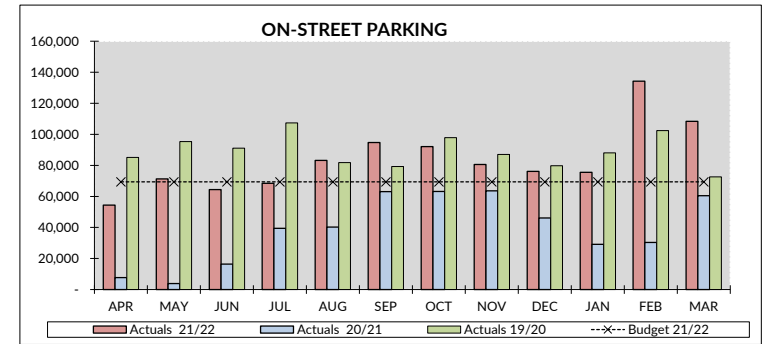


CAR PARKS (CUMULATIVE)	Actuals 19/20	Actuals 20/21	Actuals 21/22	Increase / (decrease) from 20/21 to 21/22	Budget 21/22	Variance (Budget- Actuals)	Manager's Forecast
APR	213,119	1,513	115,730	114,217	181,473	(65,743)	-
MAY	423,932	1,671	258,422	256,750	362,946	(104,525)	-
JUNE	644,570	16,260	448,706	432,446	548,419	(99,713)	-
JUL	869,247	103,018	646,980	543,962	729,892	(82,912)	-
AUG	1,065,411	191,772	839,306	647,534	911,365	(72,060)	-
SEP	1,271,148	355,561	1,036,304	680,743	1,092,838	(56,534)	-
OCT	1,497,358	520,882	1,246,144	725,262	1,274,312	(28,168)	-
NOV	1,708,009	613,963	1,371,968	758,006	1,455,785	(83,816)	-
DEC	1,917,274	699,741	1,487,846	788,104	1,637,258	(149,412)	-
JAN	2,153,502	759,687	1,609,600	849,913	1,818,731	(209,131)	-
FEB	2,349,442	810,311	1,994,658	1,184,347	2,000,204	(5,546)	-
MAR	2,509,881	1,004,200	2,204,749	1,200,549	2,181,677	23,072	-

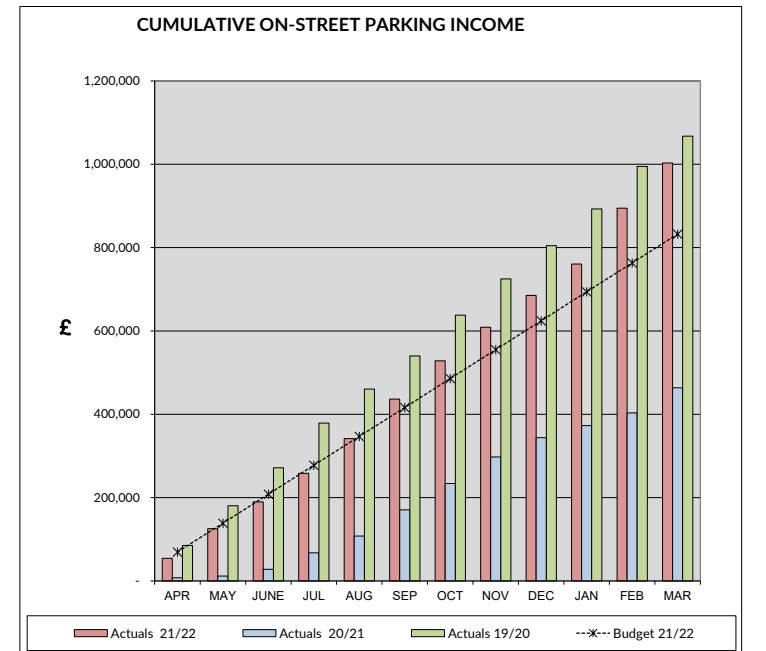


CUMULATIVE BREAKDOWN - HWCARPK	Code	Actual (Cumulative)	Budget	(Monthly)
DAY TICKETS	3300	1,975,844	1,881,084	191,128
EXCESS / PENALTY CHARGES	***1***3			
SEASON TICKETS	3310 ***2	210,590	274,863	17,440
SEASON TICKET CAR PARK	3310			
OTHER	9999, 34**	490	6,730	273
WAIVERS	3404			-
RENT	86**	17,825	19,000	1,250
Business Permits	3406 /3408			
Total		2,204,749	2,181,677	210,091

Appendix B: ON-STREET PARKING (HWDCRIM / HWENFORC)	Actuals 19/20	Actuals 20/21	Actuals 21/22	Increase / (decrease) from 20/21 to 21/22	Budget 21/22	Variance (Budget- Actuals)	Manager's Forecast
APR	85,115	7,676	54,350	46,674	69,385	(15,035)	-
MAY	95,338	3,884	71,258	67,374	69,385	1,873	-
JUN	91,102	16,355	64,364	48,009	69,385	(5,022)	-
JUL	107,391	39,461	68,471	29,010	69,385	(914)	-
AUG	81,797	40,276	83,237	42,961	69,385	13,852	-
SEP	79,308	63,135	94,718	31,583	69,385	25,333	-
OCT	97,818	63,193	92,091	28,898	69,385	22,706	-
NOV	87,032	63,639	80,534	16,895	69,385	11,149	-
DEC	79,729	46,090	76,142	30,052	69,385	6,757	-
JAN	88,036	29,146	75,481	46,335	69,385	6,096	-
FEB	102,372	30,326	134,205	103,879	69,385	64,820	-
MAR	72,578	60,489	108,390	47,901	69,385	39,005	-
Total	1,067,616	463,670	1,003,242	539,572	832,621	170,621	-

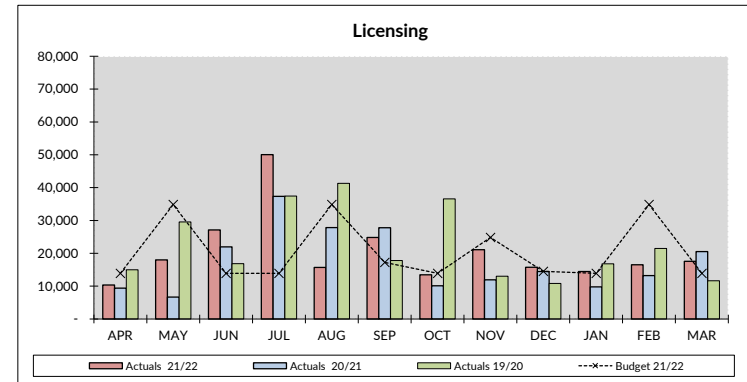


ON-STREET PARKING (CUMULATIVE)	Actuals 19/20	Actuals 20/21	Actuals 21/22	Increase / (decrease) from 20/21 to 21/22	Budget 21/22	Variance (Budget- Actuals)	Manager's Forecast
APR	85,115	7,676	54,350	46,674	69,385	(15,035)	-
MAY	180,453	11,560	125,609	114,049	138,770	(13,161)	-
JUNE	271,555	27,915	189,972	162,057	208,155	(18,183)	-
JUL	378,946	67,376	258,443	191,067	277,540	(19,097)	-
AUG	460,743	107,652	341,680	234,028	346,925	(5,245)	-
SEP	540,051	170,787	436,399	265,612	416,310	20,088	-
OCT	637,869	233,980	528,490	294,510	485,696	42,794	-
NOV	724,901	297,619	609,024	311,405	555,081	53,943	-
DEC	804,630	343,709	685,166	341,457	624,466	60,700	-
JAN	892,666	372,855	760,646	387,791	693,851	66,796	-
FEB	995,038	403,181	894,852	491,671	763,236	131,616	-
MAR	1,067,616	463,670	1,003,242	539,572	832,621	170,621	-

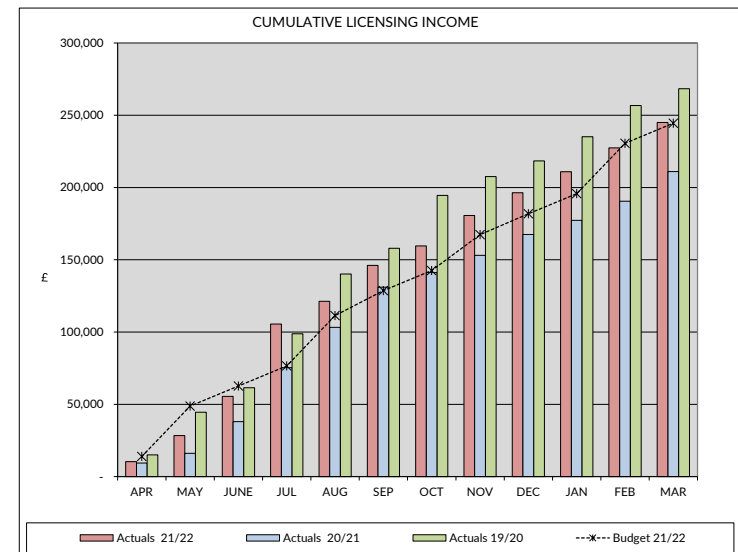


CUMULATIVE BREAKDOWN - HWDCRIM / HWENFORC	Code	Actual (Cumulative)	Budget	(Monthly)
ON STREET PARKING	3300	422,085	429,996	43,553
PENALTY NOTICES	3403	431,756	274,843	51,159
WAIVERS	3404	33,946	11,314	2,754
Driveway Access Protection Lines	3405	1,343	-	-
RESIDENTS PERMITS	3406	81,845	54,308	6,904
BUSINESS PERMITS	3408	3,563	62,160	10
OTHER	9999	28,705	-	4,011
Total		1,003,242	832,621	108,390

Appendix B: Licensing (EHLICREG & DSTAXIL)	Actuals 19/20	Actuals 20/21	Actuals 21/22	Increase / (decrease) from 20/21 to 21/22	Budget 21/22	Variance (Budget-Actuals)	Manager's Forecast
APR	14,991	9,404	10,356	952	13,909	(3,553)	-
MAY	29,570	6,655	18,021	11,366	34,839	(16,818)	-
JUN	16,865	21,969	27,128	5,159	13,909	13,219	-
JUL	37,419	37,346	50,067	12,721	13,909	36,157	-
AUG	41,305	27,847	15,709	(12,138)	34,839	(19,130)	-
SEP	17,814	27,783	24,814	(2,969)	17,221	7,592	-
OCT	36,559	10,099	13,479	3,380	13,909	(431)	-
NOV	13,047	11,939	21,101	9,162	24,839	(3,738)	(8,525)
DEC	10,833	14,460	15,776	1,316	14,489	1,286	-
JAN	16,790	9,782	14,483	4,701	13,909	574	-
FEB	21,506	13,232	16,499	3,267	34,839	(18,340)	(8,324)
MAR	11,638	20,550	17,577	(2,973)	13,909	3,668	-
Total	268,337	211,066	245,010	33,944	244,525	485	(16,849)

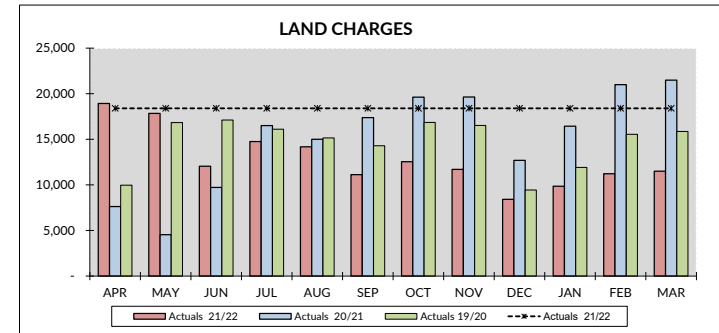


Licensing (CUMULATIVE)	Actuals 19/20	Actuals 20/21	Actuals 21/22	Increase / (decrease) from 20/21 to 21/22	Budget 21/22	Variance (Budget-Actuals)	Manager's Forecast
APR	14,991	9,404	10,356	952	13,909	(3,553)	-
MAY	44,561	16,059	28,377	12,318	48,749	(20,372)	-
JUNE	61,426	38,028	55,505	17,477	62,658	(7,153)	-
JUL	98,845	75,374	105,572	30,198	76,568	29,004	-
AUG	140,150	103,221	121,281	18,060	111,407	9,874	-
SEP	157,964	131,004	146,095	15,091	128,629	17,466	-
OCT	194,523	141,103	159,573	18,470	142,538	17,035	-
NOV	207,570	153,042	180,675	27,633	167,377	13,297	(8,525)
DEC	218,403	167,502	196,450	28,948	181,867	14,584	-
JAN	235,193	177,284	210,933	33,649	195,776	15,157	-
FEB	256,699	190,516	227,433	36,917	230,616	(3,183)	-
MAR	268,337	211,066	245,010	33,944	244,525	485	-

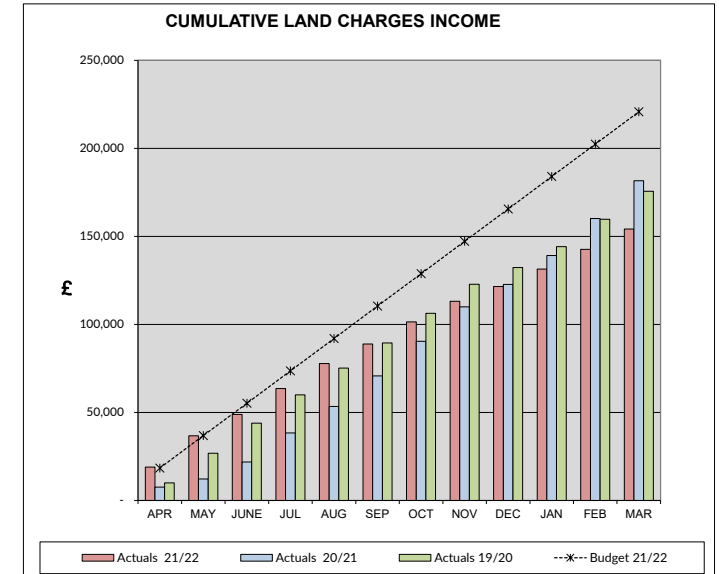


CUMULATIVE BREAKDOWN - EHLICREG/DSTAXIL	Code	Actual (Cumulative)	Budget	(Monthly)
Pre-application advice	EHLICREG/2189	-243	-	-
Personal Licences	EHLICREG/2190	2,799	2,220	370
Premises Licence Annual Fee/Premises New/Premises Variation	EHLICREG/2192/21	103,572	84,720	3,000
Temporary Event Notice	EHLICREG/2193	6,363	4,211	756
Gambling Act Permits/Lottery	EHLICREG/2196/7/	7,004	7,417	909
Other	9999	-364	-	-
Pavement Licence	EHLICREG/2222	1,800	-	200
Scrap Metal Dealers	EHLICREG/2241	917	580	-
Taxi Licensing	94300/DSTAXIL	106,129	145,377	10,575
Other	94300/DSTAXIL/99	17,033	-	1,768
Total		245,010	244,525	17,578

Appendix B: LAND CHARGES (LPLNDCH)				Increase / (decrease)	Variance (Budget- Manager's		
	Actuals 19/20	Actuals 20/21	Actuals 21/22	from 20/21 to 21/22	Budget 21/22	Actuals	Forecast
APR	9,967	7,630	18,930	11,300	18,398	532	-
MAY	16,828	4,532	17,846	13,314	18,398	(551)	-
JUN	17,112	9,717	12,054	2,337	18,398	(6,344)	-
JUL	16,113	16,500	14,749	(1,751)	18,398	(3,648)	-
AUG	15,149	14,999	14,184	(815)	18,398	(4,213)	-
SEP	14,286	17,377	11,125	(6,252)	18,398	(7,273)	-
OCT	16,854	19,628	12,546	(7,082)	18,398	(5,851)	-
NOV	16,519	19,636	11,699	(7,937)	18,398	(6,699)	-
DEC	9,444	12,692	8,422	(4,270)	18,398	(9,976)	-
JAN	11,917	16,441	9,857	(6,584)	18,398	(8,541)	-
FEB	15,554	20,998	11,230	(9,768)	18,398	(7,168)	-
MAR	15,857	21,489	11,502	(9,987)	18,398	(6,896)	(62,642)
Total	175,600	181,639	154,144	(27,495)	220,773	(66,629)	(62,642)

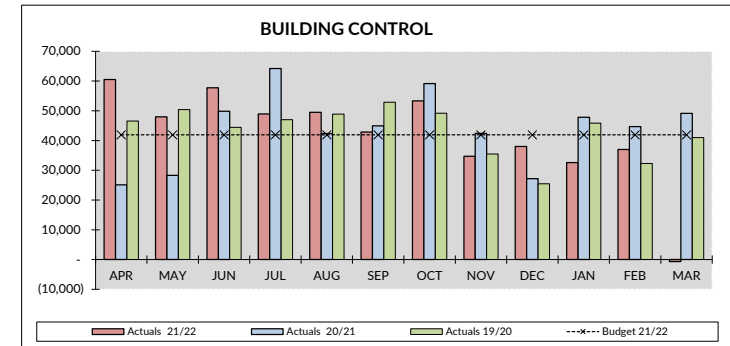


LAND CHARGES (CUMULATIVE)				Increase / (decrease)	Variance (Budget- Manager's		
	Actuals 19/20	Actuals 20/21	Actuals 21/22	from 20/21 to 21/22	Budget 21/22	Actuals	Forecast
APR	9,967	7,630	18,930	11,300	18,398	532	-
MAY	26,795	12,162	36,776	24,614	36,796	(20)	-
JUNE	43,907	21,879	48,830	26,951	55,193	(6,364)	-
JUL	60,020	38,379	63,579	25,200	73,591	(10,012)	-
AUG	75,169	53,378	77,763	24,385	91,989	(14,225)	-
SEP	89,455	70,755	88,888	18,133	110,387	(21,498)	-
OCT	106,309	90,383	101,435	11,052	128,784	(27,350)	-
NOV	122,828	110,019	113,133	3,114	147,182	(34,049)	-
DEC	132,272	122,711	121,555	(1,156)	165,580	(44,024)	-
JAN	144,188	139,152	131,412	(7,740)	183,978	(52,565)	-
FEB	159,742	160,150	142,642	(17,508)	202,375	(59,733)	-
MAR	175,599	181,639	154,144	(27,495)	220,773	(66,629)	(62,642)

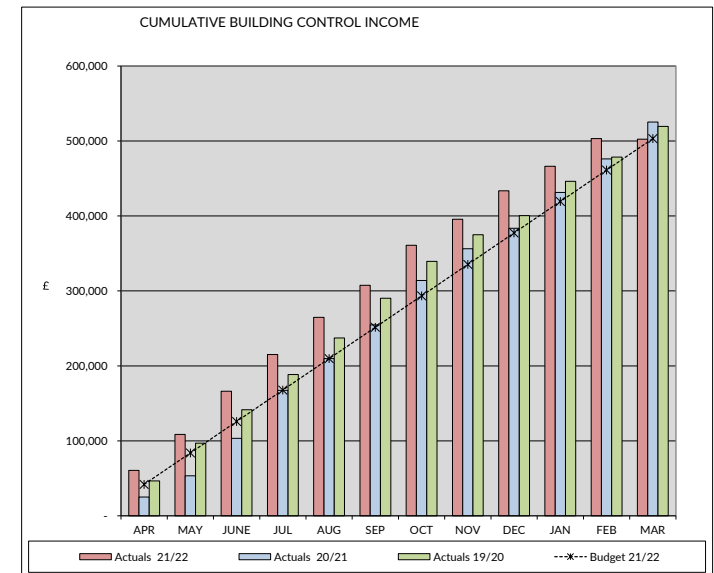


CUMULATIVE BREAKDOWN - LPLNDCH	Received (Month)	Percentage (Month)	Percentage (Month 20/21)	Percentage (Cumulative)
Searches Received - Paper	0	0%	0%	2
Searches Received - Electronic	102	100%	88%	1,204
Searches Received - Personal	0	0%	12%	155
Total	102	100%	100%	1,361

Appendix B: BUILDING CONTROL (DVBCFEE)				Increase / (decrease) from			Variance	Manager's
	Actuals 19/20	Actuals 20/21	Actuals 21/22	20/21 to 21/22	Budget 21/22	(Budget- Actuals)	Forecast	
APR	46,552	25,107	60,545	35,438	41,931	18,614	-	
MAY	50,427	28,305	47,988	19,683	41,931	6,057	-	
JUN	44,461	49,857	57,741	7,884	41,931	15,811	-	
JUL	47,025	64,205	48,928	(15,277)	41,931	6,997	-	
AUG	48,869	42,367	49,476	7,109	41,931	7,545	38,000	
SEP	52,900	44,930	42,851	(2,079)	41,931	920	-	
OCT	49,220	59,144	53,334	(5,810)	41,931	11,403	-	
NOV	35,500	42,429	34,743	(7,686)	41,931	(7,187)	-	
DEC	25,489	27,203	38,039	10,836	41,931	(3,891)	-	
JAN	45,849	47,838	32,591	(15,247)	41,931	(9,340)	-	
FEB	32,288	44,709	36,979	(7,730)	41,931	(4,951)	(803)	
MAR	40,975	49,136	(680)	(49,816)	41,931	(42,610)	-	
Total	519,555	525,230	502,536	(22,694)	503,168	(632)	37,197	

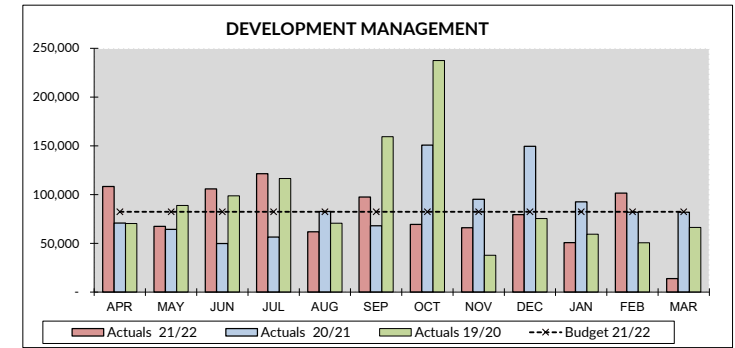


BUILDING CONTROL (CUMULATIVE)				Increase / (decrease) from			Variance	Manager's
	Actuals 19/20	Actuals 20/21	Actuals 21/22	20/21 to 21/22	Budget 21/22	(Budget- Actuals)	Forecast	
APR	46,552	25,107	60,545	35,438	41,931	18,614	-	
MAY	96,979	53,412	108,533	55,121	83,861	24,671	-	
JUNE	141,440	103,269	166,274	63,005	125,792	40,482	-	
JUL	188,465	167,474	215,202	47,728	167,723	47,479	-	
AUG	237,334	209,841	264,678	54,837	209,653	55,024	37,197	
SEP	290,234	254,771	307,529	52,758	251,584	55,945	-	
OCT	339,454	313,915	360,863	46,948	293,515	67,348	-	
NOV	374,954	356,344	395,606	39,262	335,445	60,161	-	
DEC	400,443	383,547	433,645	50,098	377,376	56,269	-	
JAN	446,292	431,385	466,236	34,851	419,307	46,930	-	
FEB	478,580	476,094	503,216	27,122	461,237	41,978	-	
MAR	519,555	525,230	502,536	(22,694)	503,168	(632)	-	

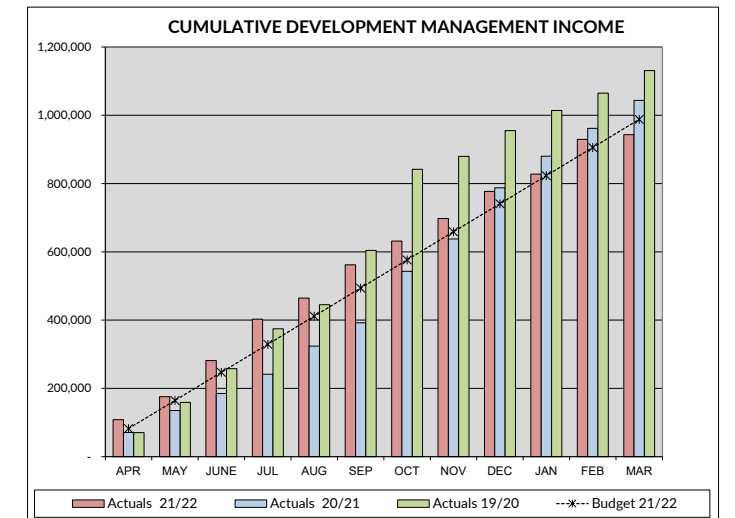


CUMULATIVE BREAKDOWN	Code	Actual (Cumulative)	Budget	(Monthly)
Plan Fee	3066	351,534	312,348	31,478
Inspection Fee	3067	199,658	190,820	19,728
Other	9999	-48,656	-	(51,886)
New Burdens Grant	3905	0	-	-
Total		502,536	503,168	(680)

Appendix B: DEVELOPMENT MANAGEMENT (DVDEVCT/DVDEVRND)	Increase / (decrease) from					Variance (Budget-Actuals)	Manager's Forecast
	Actuals 19/20	Actuals 20/21	Actuals 21/22	20/21 to 21/22	Budget 21/22		
APR	70,363	70,765	108,220	37,455	82,352	25,869	-
MAY	88,827	64,358	67,370	3,012	82,352	(14,982)	-
JUN	98,710	49,790	105,814	56,024	82,352	23,462	-
JUL	116,501	56,443	121,474	65,031	82,352	39,122	-
AUG	70,614	82,700	61,771	(20,930)	82,352	(20,581)	51,500
SEP	159,361	68,065	97,539	29,474	82,352	15,187	-
OCT	237,506	150,748	69,405	(81,343)	82,352	(12,947)	-
NOV	37,774	95,145	66,081	(29,064)	82,352	(16,270)	-
DEC	75,475	149,560	79,495	(70,065)	82,352	(2,857)	-
JAN	59,329	92,513	50,807	(41,706)	82,352	(31,545)	-
FEB	50,534	81,896	101,458	19,562	82,352	19,106	(7,935)
MAR	66,253	81,833	13,915	(67,918)	82,352	(68,437)	-
Total	1,131,247	1,043,816	943,348	(100,469)	988,220	(44,872)	43,565



DEVELOPMENT MANAGEMENT (CUMULATIVE)	Increase / (decrease) from					Variance (Budget-Actuals)	Manager's Forecast
	Actuals 19/20	Actuals 20/21	Actuals 21/22	20/21 to 21/22	Budget 21/22		
APR	70,363	70,765	108,220	37,455	82,352	25,869	-
MAY	159,190	135,123	175,590	40,467	164,703	10,887	-
JUNE	257,900	184,913	281,404	96,491	247,055	34,349	-
JUL	374,401	241,356	402,878	161,522	329,407	73,471	-
AUG	445,015	324,056	464,648	140,592	411,758	52,890	51,500
SEP	604,376	392,121	562,187	170,066	494,110	68,077	-
OCT	841,882	542,869	631,592	88,722	576,462	55,130	-
NOV	879,656	638,014	697,673	59,659	658,813	38,860	-
DEC	955,131	787,574	777,168	(10,407)	741,165	36,003	-
JAN	1,014,460	880,087	827,975	(52,113)	823,517	4,458	-
FEB	1,064,994	961,983	929,433	(32,551)	905,868	23,564	-
MAR	1,131,247	1,043,816	943,348	(100,469)	988,220	(44,873)	-



CUMULATIVE BREAKDOWN: DVDEVCT/DVDEVRND	Code	Actual (Cumulative)	Budget	(Monthly)
Planning Application Fees	3009	923,238	874,129	6015
Other	9999	9,593	8851	(650)
Planning Performance Agreements	3012	50,000	0	-
Pre-application Fees	8329	2,483	0	-
Pre-application Fees	8330	78,734	93,271	8,550
Monitoring Fees	3106	3,300	11,969	-
RECH-Other A/C/S	98100			
Total		1,067,348	988,220	13,915