

Position as at the end of November 2021	Y-T-D Actual £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Annual Variance £'000	Annual Variance %
People and Places	230	591	582	(8)	(1.4)
Development and Conservation	661	897	853	(44)	(4.9)
Finance and Investments	2,559	3,090	2,747	(343)	(11.1)
Cleaner and Greener	3,758	5,655	5,661	6	0.1
Housing and Health	372	988	1,385	398	40.3
Improvement and Innovation	4,303	5,794	5,666	(128)	(2.2)
Services Total	11,883	17,015	16,895	(120)	(0.7)
Adjustments to Reconcile to amount to be met from reserves: Capital Charges outside the General Fund	(40)	(60)	(60)	0	0.0
Adjustments to Reconcile to amount to be met from reserves: Support Services outside the General Fund	(115)	(172)	(172)	0	0.0
Redundancy Costs	80	0	0		-
NET SERVICE EXPENDITURE	11,809	16,783	16,664	(120)	(0.7)
New Homes Bonus	(770)	(1,155)	(1,155)	0	0.0
Retained Business Rates	(1,455)	(2,182)	(2,467)	(285)	(13.1)
Council Tax	(7,629)	(11,443)	(11,443)	0	(0.0)
Contribution from Collection Fund	11	17	17	0	0.0
Local Council Tax Support (LCTS)	(245)	(245)	(245)	0	
Lower Tier Services Grant	(69)	(98)	(98)		
Summary excluding Investment Income	1,653	1,677	1,272	(405)	(24.1)
Investment Property Income	(913)	(1,372)	(1,386)	(14)	(1.0)
Interest Receipts	(17)	(188)	(22)	166	(88.3)
OVERALL TOTAL	723	117	(136)	(253)	(216.8)
Planned Appropriation to/(from) Reserves	(1,077)	(1,615)	(1,615)	0	
Other Reserve Movements	0	1,498	1,783	285	
Supplementary Estimates	0	0	0	0	
(Surplus)/Deficit	(354)	(0)	32	32	

Appendix B : Summary by Service

Position as at the end of November 2021	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Budget £'000	Annual Forecast Var £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
People & Places SDC Funded	£'000	£'000	£'000	£'000	£'000	£'000	£'000
All Weather Pitch	(4)	(3)	(0)	(5)	-	(5)	-
Community Safety	104	107	(2)	160	-	160	-
Community Development Service Provisions	(6)	(6)	-	(6)	-	(6)	-
The Community Plan	12	14	(3)	21	(4)	17	(4)
Grants to Organisations	167	176	(8)	185	(4)	181	(4)
Leisure Contract	26	57	(31)	112	-	112	-
Leisure Development	10	16	(6)	21	-	21	-
Administrative Expenses - Communities & Business	20	13	7	22	-	22	-
Tourism	(159)	25	(184)	30	-	30	-
West Kent Partnership	(11)	(10)	(0)	-	-	-	-
Youth	28	33	(5)	50	-	50	-
Total People & Places SDC Funded	187	420	(233)	591	(8)	582	(8)
People & Places Externally Funded	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Practical Support Self-Isolating COVID 19	(6)	-	(6)	-	-	-	-
Compliance & Enforcement	11	-	11	-	-	-	-
Contain Outbreak Management Fund 2021/22	0	-	0	-	-	-	-
Local Strategic Partnership	15	-	15	-	-	-	-
Partnership - Home Office	1	(0)	1	-	-	-	-
Police & Crime Commissioners (PCCs)	1	-	1	-	-	-	-
Community Sports Activation Fund	(3)	-	(3)	-	-	-	-
Sportivate Inclusive Archery Project	0	-	0	-	-	-	-
West Kent Business Rates Retention	5	-	5	-	-	-	-
West Kent Enterprise Advisor Network	32	16	17	-	-	-	-
West Kent Kick Start	(13)	-	(13)	-	-	-	-
West Kent Partnership Business Support	0	-	0	-	-	-	-
People & Places Externally Funded	43	16	27	-	-	-	-

Position as at the end of November 2021	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Budget £'000	Annual Forecast Var £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Total People & Places	230	436	(206)	591	(8)	582	(8)

Position as at the end of November 2021	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Budget £'000	Annual Forecast Var £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Development and Conservation	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Building Control Partnership Members	(0)	-	(0)	-	-	-	-
Building Control Partnership Hub (SDC Costs)	(0)	-	(0)	-	-	-	-
Building Control	(145)	(87)	(58)	(130)	(31)	(161)	(31)
Conservation	94	87	7	130	-	130	-
Dangerous Structures	-	2	(2)	3	-	3	-
Planning Policy	299	281	18	483	5	487	5
LDF Expenditure	40	-	40	-	-	-	-
Planning - Appeals	183	148	35	202	43	245	43
Planning - CIL Administration	(50)	(27)	(22)	(66)	(34)	(100)	(34)
Planning - Counter	(1)	(4)	3	(6)	-	(6)	-
Planning - Development Management	(74)	(59)	(15)	(69)	(52)	(121)	(52)
Planning - Enforcement	215	193	22	289	25	314	25
Planning Performance Agreement	31	-	31	-	-	-	-
Administrative Expenses - Building Control	(1)	8	(9)	12	-	12	-
Administrative Expenses - Planning Services	68	24	44	49	-	49	-
Total Development and Conservation	661	565	96	897	(44)	853	(44)
Finance and Investments	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Asset Maintenance CCTV	1	12	(12)	18	-	18	-
Asset Maintenance Countryside	2	6	(4)	9	-	9	-
Asset Maintenance Direct Services	95	28	68	42	53	95	53
Asset Maintenance Playgrounds	4	10	(7)	16	-	16	-
Asset Maintenance Public Toilets	-	10	(10)	16	-	16	-
Benefits Admin	(169)	97	(266)	148	(214)	(66)	(214)
Benefits Grants	(17)	(17)	-	(25)	-	(25)	-
Corporate Management	1	-	1	-	-	-	-
Dartford Rev&Ben Partnership Hub (SDC costs)	1,303	1,350	(47)	-	-	-	-
Dartford Audit Partnership Hub (SDC Costs)	142	151	(9)	-	-	-	-

Position as at the end of November 2021	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Budget £'000	Annual Forecast Var £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Housing Advances	-	1	(1)	1	-	1	-
Local Tax	(62)	(113)	51	(85)	176	91	176
Misc. Finance	302	958	(656)	1,580	(380)	1,200	(380)
Administrative Expenses - Chief Executive	1	9	(8)	20	-	20	-
Administrative Expenses - Finance	40	18	21	26	-	26	-
Administrative Expenses - Revenues and Benefits	(0)	-	(0)	-	-	-	-
Administrative Expenses - Strategic Property	6	-	6	-	-	-	-
Support - Rev & Ben Control	149	149	-	224	-	224	-
Support - Counter Fraud	35	35	0	52	-	52	-
Support - Audit Function	134	129	5	196	-	196	-
Support - Exchequer and Procurement	111	100	11	158	-	158	-
Support - Finance Function	163	171	(8)	256	-	256	-
Support - Legal Function	153	172	(19)	259	22	281	22
Support - Procurement	7	4	2	7	-	7	-
Support - Property Function	38	34	3	52	-	52	-
Treasury Management	121	81	40	123	-	123	-
Total Finance and Investments	2,559	3,396	(837)	3,090	(343)	2,747	(343)
Cleaner and Greener	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Asset Maintenance Argyle Road	24	52	(28)	79	-	79	-
Asset Maintenance Other Corporate Properties	53	23	30	35	-	35	-
Asset Maintenance Hever Road	46	27	19	40	-	40	-
Asset Maintenance Leisure	103	126	(23)	190	-	190	-
Asset Maintenance Support & Salaries	38	61	(22)	138	-	138	-
Asset Maintenance Sewage Treatment Plants	0	6	(6)	9	-	9	-
Bus Station	11	9	2	8	-	8	-
Car Parks	(796)	(653)	(143)	(1,198)	-	(1,198)	-
CCTV	209	170	39	269	-	269	-
Civil Protection	26	34	(8)	49	-	49	-
Dartford Environmental Hub (SDC Costs)	-	(0)	0	-	-	-	-
Car Parking - On Street	(194)	(197)	3	(245)	-	(245)	-

Position as at the end of November 2021	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Budget £'000	Annual Forecast Var £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
EH Commercial	183	204	(21)	304	0	304	0
EH Animal Control	(1)	12	(13)	22	6	29	6
EH Environmental Protection	212	223	(11)	346	(0)	346	(0)
Emergency	45	54	(9)	81	-	81	-
Parking Enforcement - Tandridge DC	(180)	(4)	(175)	(39)	-	(39)	-
Estates Management - Buildings	(22)	26	(48)	(16)	-	(16)	-
Estates Management - Grounds	97	83	14	125	-	125	-
Housing Other Income	(10)	(9)	(0)	(14)	-	(14)	-
Housing Premises	(10)	2	(12)	16	-	16	-
Kent Resource Partnership	5	(112)	117	-	-	-	-
Licensing Partnership Hub (Trading)	9	15	(7)	-	(4)	(4)	(4)
Licensing Partnership Members	-	-	-	-	-	-	-
Licensing Regime	(16)	24	(40)	44	(26)	18	(26)
Asset Maintenance Operatives	5	3	2	5	-	5	-
Markets	(154)	(139)	(15)	(217)	-	(217)	-
Parks - Greensand Commons Project	62	-	62	-	-	-	-
Parks and Recreation Grounds	9	87	(78)	132	-	132	-
Parks - Rural	126	108	18	165	-	165	-
Public Transport Support	-	0	(0)	0	-	0	-
Refuse Collection	1,888	1,993	(104)	2,913	(20)	2,893	(20)
Administrative Expenses - Direct Services	12	0	12	-	-	-	-
Administrative Expenses - Health	3	3	0	5	-	5	-
Administrative Expenses - Licensing	0	4	(4)	7	-	7	-
Administrative Expenses - Property	3	2	0	3	-	3	-
Administrative Expenses - Transport	3	4	(1)	7	-	7	-
Street Cleansing	964	1,027	(63)	1,539	(33)	1,506	(33)
Support - Central Offices	378	410	(32)	483	-	483	-
Support - Central Offices - Facilities	143	178	(36)	279	(28)	250	(28)
Support - General Admin	-	3	(3)	5	-	5	-
Support - General Admin (Post/Scanning)	143	144	(1)	219	-	219	-
Support - Health and Safety	0	5	(5)	8	(4)	4	(4)

Summary by Service

Position as at the end of November 2021	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Budget £'000	Annual Forecast Var £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Support - Direct Services	58	31	26	50	-	50	-
Direct Services Trading account	247	(396)	643	(246)	200	(46)	200
Taxis	3	7	(4)	11	14	26	14
Public Conveniences	31	33	(2)	47	-	47	-
Total Cleaner and Greener	3,758	3,687	71	5,655	106	5,761	106
Housing and Health	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Contain Outbreak Management Fund 2021/22	(38)	-	(38)	-	-	-	-
Domestic Abuse Duty	(28)	-	(28)	-	-	-	-
Gypsy Sites	(5)	(8)	3	(10)	-	(10)	-
Health Improvements	30	32	(2)	48	(2)	46	(2)
Homeless	650	279	371	429	300	729	300
Housing Clinically Extremely Vulnerable 21/22	(30)	-	(30)	-	-	-	-
Housing Register	17	24	(8)	37	-	37	-
Kent Housing Group Grant	(102)	-	(102)	-	-	-	-
Disabled Facilities Grant Administration	-	-	-	(50)	-	(50)	-
Housing	75	127	(52)	186	-	186	-
Housing Initiatives	37	37	0	55	-	55	-
Next Steps Accommodation Programme	(0)	-	(0)	-	-	-	-
Housing Pathway Co-ordinator	5	-	5	-	-	-	-
Homelessness Prevention	(5)	-	(5)	-	-	-	-
Needs and Stock Surveys	0	-	0	-	-	-	-
Housing Energy Retraining Options (HERO)	26	88	(62)	130	-	130	-
KCC Helping Hands	(65)	-	(65)	-	-	-	-
Private Sector Housing	180	190	(9)	284	-	284	-
Rough Sleepers Initiative (4)	(6)	-	(6)	-	-	-	-
Administrative Expenses - Housing	6	-	6	-	-	-	-
One You - Your Home Project	0	-	0	-	-	-	-
Choosing Health WK PCT	8	(10)	18	-	-	-	-
PCT Health Checks	14	14	(0)	-	-	-	-
Homelessness Funding	(400)	(416)	17	(122)	-	(122)	-
PCT Initiatives	18	-	18	-	-	-	-

Summary by Service

Position as at the end of November 2021	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Budget £'000	Annual Forecast Var £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
KCC Specialist Weight Management	(17)	-	(17)	-	-	-	-
Total Housing and Health	372	357	15	988	298	1,285	298
Improvement and Innovation	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Action and Development	4	5	(2)	8	-	8	-
Asset Maintenance IT	566	197	369	296	-	296	-
Civic Expenses	16	17	(1)	17	-	17	-
Consultation and Surveys	10	-	10	4	5	9	5
Corporate Management	624	702	(78)	1,146	(67)	1,079	(67)
Corporate Projects	31	48	(17)	71	(25)	46	(25)
Corporate - Other	-	30	(30)	135	(20)	115	(20)
Democratic Services	93	112	(18)	167	(24)	143	(24)
Economic Development	58	28	30	38	-	38	-
Economic Development Property	347	396	(49)	442	-	442	-
Elections	214	55	159	125	-	125	-
External Communications	139	154	(15)	222	(10)	212	(10)
Land Charges	(81)	(78)	(3)	(118)	20	(98)	20
Members	282	314	(32)	473	(13)	460	(13)
Performance Improvement	8	7	1	(0)	-	(0)	-
Register of Electors	128	149	(21)	204	-	204	-
Administrative Expenses - Corporate Services	18	14	4	23	-	23	-
Administrative Expenses - Legal and Democratic	52	58	(6)	72	-	72	-
Administrative Expenses - Transformation and Strategy	2	3	(1)	5	-	5	-
Administrative Expenses - Human Resources	20	7	12	9	14	23	14
Street Naming	(1)	1	(2)	2	-	2	-
Support - Contact Centre	514	568	(54)	855	(25)	830	(25)
Support - General Admin	11	15	(3)	178	-	178	-
Support - General Admin (Print Shop)	(14)	(23)	9	(49)	-	(49)	-
Support - IT	954	924	29	1,071	-	1,071	-
Support - Local Offices	0	-	0	-	-	-	-

Position as at the end of November 2021	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Budget £'000	Annual Forecast Var £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Support - Nursery	1	-	1	-	-	-	-
Support - Human Resources	306	304	2	397	18	415	18
Total Improvement and Innovation	4,303	4,009	294	5,794	(128)	5,666	(128)
Total SDC	11,883	12,450	(567)	17,015	(120)	16,895	(120)

Appendix B : Salaries

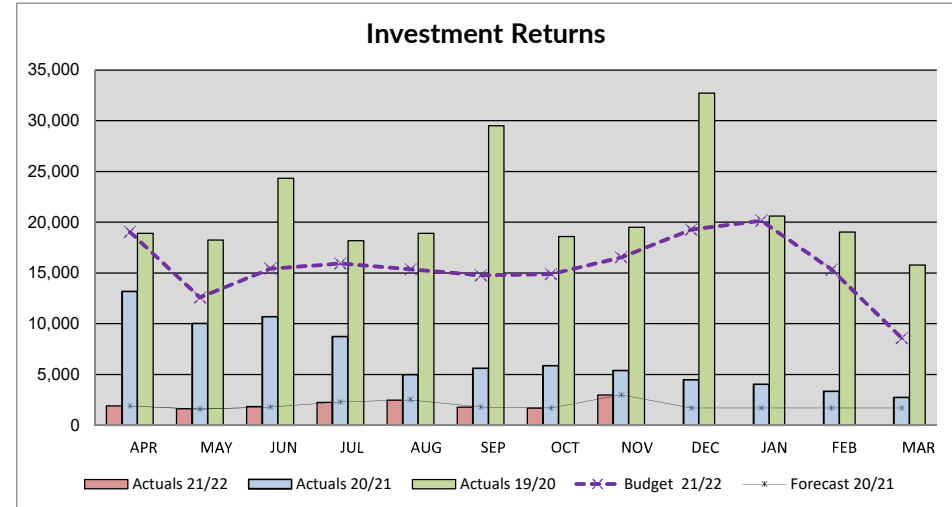
Position as at the end of November 2021	Y-T-D Actual £'000	Annual Budget £'000	Annual Forecast £'000	Annual Variance £'000	Annual Variance %
Development and Conservation					
Building Control	244	381	381	0	0%
Planning Services	1,329	1,903	1,903	0	0%
Total	1,572	2,285	2,285	0	0%
Finance and Investments					
Chief Executive	142	216	216	0	0%
Finance	604	946	946	0	0%
Revenues and Benefits	1,036	1,660	1,660	0	0%
Strategic Property	387	607	607	0	0%
Total	2,168	3,429	3,429	0	0%
Cleaner and Greener					
Direct Services	2,599	4,353	4,353	0	0%
Health	389	681	681	0	0%
Licensing	297	481	481	0	0%
Property	303	481	451	(30)	-6%
Transport	379	500	500	0	0%
Total	3,967	6,496	6,466	(30)	0%
Housing and Health					
Housing	541	865	865	0	0%
Total	541	865	865	0	0%
Improvement and Innovation					
Corporate Services	1,156	1,861	1,801	(60)	-3%
Legal and Democratic	395	628	626	(2)	0%
Transformation and Strategy	394	660	660	0	0%
Human Resources	262	387	387	0	0%
Total	2,207	3,536	3,474	(62)	-2%
People and Places					
Communities & Business	199	295	295	0	0%
	199	295	295	0	0%
Sub Total	10,655	16,906	16,814	(92)	-1%
Council Wide - Vacant Posts	0	(10)	(10)	0	0%
Staff Recruitment and Retention	0	73	73	0	0%
TOTAL SDC Funded Salary Costs	10,655	16,969	16,877	(92)	-1%
Communities & Business*	305	264	264	0	0%
Direct Services*	20	126	126	0	0%
Housing*	151	149	149	0	0%
Externally Funded Total	475	540	540	0	0%
TOTAL Salary Costs	11,130	17,508	17,416	(92)	-1%

*Externally Funded & Funded from other sources (gross figures). Overspendings here are matched by external funding and represent additional resources secured for the Council since the budget was set.

Appendix B : Staffing Stats - Position as at the end of November 21	Budget FTE*	Staff FTE	Agency FTE	Casual FTE	Total	October 2021 Total
Development and Conservation						
Building Control	8.00	6.00			6.00	6.00
Planning Services	41.47	38.15			38.15	37.57
Finance and Investments						
Chief Executive	1.00	1.00			1.00	1.00
Finance	16.08	16.81			16.81	15.81
Revenues and Benefits	43.33	40.84		0.39	41.23	40.28
Strategic Property	10.00	15.24	1.00		16.24	13.57
Cleaner and Greener						
Direct Services	125.97	116.36	18.89		135.25	135.62
Health	12.57	9.31	1.00	0.38	10.69	10.55
Licensing	10.59	10.19			10.19	10.19
Property	6.65	4.65			4.65	4.65
Transport	14.00	16.59			16.59	16.59
Housing and Health						
Housing	15.20	16.53			16.53	17.14
Improvement and Innovation						
Corporate Services	50.75	51.43		0.51	51.94	49.75
Legal and Democratic	7.50	6.00			6.00	7.00
Transformation and Strategy	20.35	17.16			17.16	17.16
Human Resources	8.00	7.76			7.76	7.76
People and Places						
Communities & Business	5.00	4.68			4.68	4.68
Sub Total	396.46	378.70	20.89	1.28	400.87	395.32
Externally Funded						
People & Places	6.08	8.30		0.04	8.34	10.57
People & Places - Housing	4.00	8.11			8.11	9.11
KRP	2.00	0.00			0.00	0.00
Sub total	12.08	16.41	0.00	0.04	16.45	19.68
Total	408.54	395.11	20.89	1.32	417.32	415.00
Number of staff paid in November 2021: 428 permanent, 4 casuals						

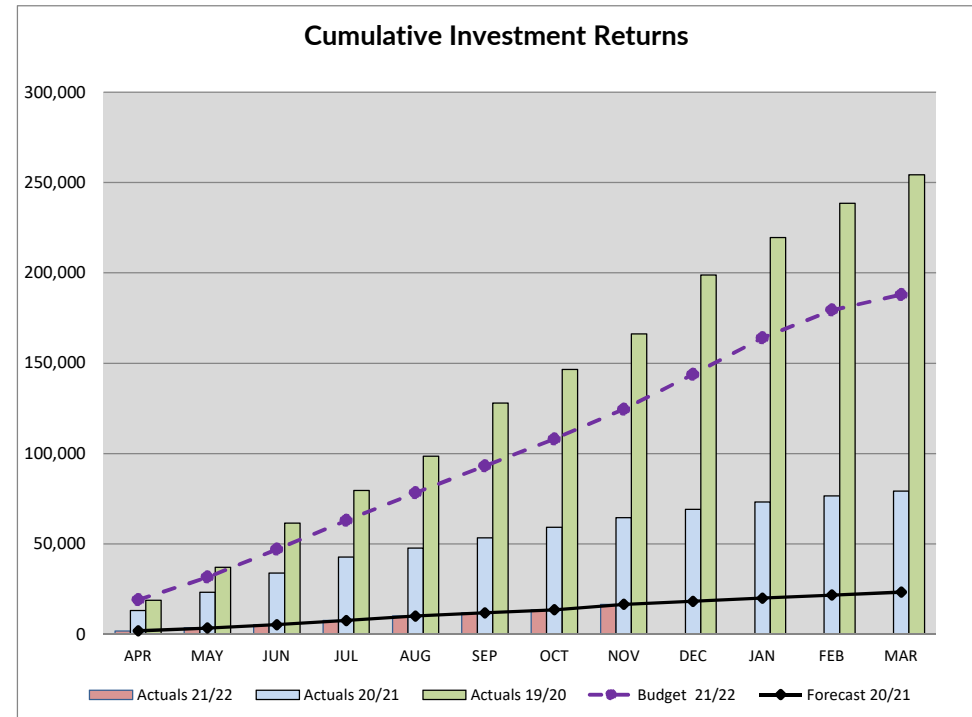
6 Investment Returns

	Actuals 19/20	Actuals 20/21	Actuals 21/22	Budget 21/22	Variance	Forecast 20/21
APR	18,908	13,190	1,900	19,058	-17,158	1,900
MAY	18,243	10,041	1,620	12,595	-10,975	1,600
JUN	24,341	10,719	1,829	15,424	-13,595	1,800
JUL	18,166	8,761	2,261	15,947	-13,686	2,300
AUG	18,891	5,010	2,471	15,365	-12,894	2,500
SEP	29,495	5,612	1,774	14,773	-12,999	1,800
OCT	18,586	5,867	1,696	14,889	-13,193	1,700
NOV	19,520	5,397	2,963	16,555	-13,592	3,000
DEC	32,723	4,484		19,286		1,700
JAN	20,620	4,060		20,166		1,700
FEB	19,034	3,367		15,345		1,700
MAR	15,768	2,769		8,597		1,700
TOTAL	254,295	79,277	16,514	188,000	-108,092	23,400



INVESTMENT RETURNS (CUMULATIVE)

	Actuals 19/20	Actuals 20/21	Actuals 21/22	Budget 21/22	Variance	Forecast 20/21
APR	18,908	13,190	1,900	19,058	-17,158	1,900
MAY	37,151	23,231	3,520	31,653	-28,133	3,500
JUN	61,492	33,950	5,349	47,077	-41,728	5,300
JUL	79,658	42,711	7,610	63,024	-55,414	7,600
AUG	98,549	47,721	10,081	78,389	-68,308	10,100
SEP	128,044	53,333	11,855	93,162	-81,307	11,900
OCT	146,630	59,200	13,551	108,051	-94,500	13,600
NOV	166,150	64,597	16,514	124,606	-108,092	16,600
DEC	198,873	69,081		143,892		18,300
JAN	219,493	73,141		164,058		20,000
FEB	238,527	76,508		179,403		21,700
MAR	254,295	79,277		188,000		23,400



BUDGET FOR 20/21 188,000
FORECAST OUTTURN 23,400

CODE:- YHAA 96900

N.B.

These are the gross interest receipts rather than the interest remaining in the General Fund

Fund Average 0.1021%
7 Day LIBID -0.0800%
3 Month LIBID -0.0313%