

## CAPITAL PROGRAMME & ASSET MAINTENANCE 2022/25

Committee - Finance and Investment Advisory Committee - 11 January 2022

**Report of:** Deputy Chief Executive and Chief Officer - Finance and Trading

**Status:** For Decision

**Key Decision:** No

**Executive Summary:** This report sets out the proposed Capital and Asset maintenance programmes for 2022/25 together with proposed funding.

**This report supports the Key Aim of: effective management of the Council's resources.**

**Portfolio Holder:** Cllr. Matthew Dickins

**Contact Officers:** Alan Mitchell, Ext.7483

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**Recommendation to Finance & Investment Advisory Committee:**

That the report be noted and comments forwarded to Cabinet on:

- a) The Capital Programme 2022/25 and funding set out in Appendix B.
- b) The proposed Asset Maintenance budget of £618,000 for 2022/23.
- c) The Capital Strategy for 2022/23, Appendix C of this report.

### Introduction and Background

- 1 The Capital programme is put together following the Council's financial and corporate policies to ensure that the proposed programme satisfies one or more of the Council's corporate plan priorities:
  - (a) improve efficiency and cost effectiveness of the services we provide;
  - (b) buy and build new assets that help improve the way we provide services and at the same time generating return on our investments;
  - (c) providing better customer service;
  - (d) invest in attracting, generating and supporting business.

### Capital Bids

- 2 The new scheme bids are attached at Appendix A.
- 3 Each scheme bid document details the proposed programme and its purpose as well as the capital costs for the next 3 years. In addition, details of how the programme is to be funded, justification for the bid and any other resource implications are included in each bid document.
- 4 Appendix B summarises the overall capital programme position of existing and proposed schemes and indicates the funding sources proposed.
- 5 Schemes that have not spent in line with previously reported schedules for 2021/22 may be carried forward to 2022/23, subject to Cabinet approval and the final outturn position.
- 6 Schemes that are of significant size or importance will be presented as separate reports throughout the year as appropriate and the Capital Programme, Appendix B, will be updated to reflect subsequent approved amendments.
- 7 The Property Investment Strategy was removed from the Capital Programme in November 2021 so that PWLB borrowing could be accessed to fund the White Oak construction as approved.
- 8 A separate report on the Property Investment Strategy will be presented.

### Capital Receipts

- 9 In the summary in table 1 below the available capital receipts have been identified which can be used to fund the capital programme.

Table 1: Capital Receipts estimates

| Disposal Programme     | 2022/23<br>£000's | 2022/23<br>£000's | 2023/24<br>£000's | 2024/25<br>£000's |
|------------------------|-------------------|-------------------|-------------------|-------------------|
| Total Capital receipts | 8,968             | 1,873             | 300               | 4,693             |
| Already allocated      | (8,968)           | (1,650)           | 0                 | (2,643)           |
| New capital receipts   | 0                 | 223               | 300               | 2,050             |
|                        |                   |                   |                   |                   |

- 10 The capital receipt estimates are based on the current disposal programme but may be subject to change.
- 11 Capital receipts will be used to finance the capital programme where possible but other sources of funding such as the Financial Plan Reserve,

internal borrowing, external borrowing and the Vehicle Renewal Reserve may be used to fund specific items.

### Asset Maintenance

- 12 The asset maintenance programme seeks to allocate budgets to individual areas and schemes in accordance with the asset management plan and service requirement, reflecting backlog maintenance, health & safety and income generation as priorities.

The table below sets out the asset maintenance programme for the next 3 years and the percentage of the maintenance programme funded.

- 13 Table 2: Total asset maintenance programme

|                       | 2021/22<br>£'000 | 2022/23<br>£'000 | 2023/24<br>£'000 | 2024/25<br>£'000 |
|-----------------------|------------------|------------------|------------------|------------------|
| Budget                | 658              | 618              | 631              | 642              |
| % of programme funded | 65%              | 64%              | 64%              | 64%              |

### Capital Strategy

- 14 The revised CIPFA Code require, for 2019/20 onwards, all local authorities to prepare a Capital Strategy report, which will provide the following:
- A high level, long term overview of how capital expenditure, capital financing and treasury management activity contribute to the provision of services;
  - An overview of how the associated risk is managed; and
  - The implications for future financial sustainability.
- 15 This Council's Capital Strategy for 2022/23 is presented in Appendix C.
- 16 The aim of this Capital Strategy is to ensure that all Members fully understand the overall long-term policy objectives and resulting capital strategy requirements, governance and risk appetite.
- 17 The Capital Strategy has direct links to other key strategic and policy documents, such as:
- The Council Plan;
  - The Ten Year Budget and Budget Strategy;

- The Local Plan;
  - Asset Management Plan;
  - Treasury Management Policy And Strategy;
  - Property Investment Strategy; and
  - Capital Programme
- 18 These key strategic and policy documents are reported separately to Members and are not reproduced within the Capital Strategy.
- 19 The Capital Strategy complements the above documents by defining the approach, structure and governance for the effective financing and Management of the Council’s capital investment needs and ambitions. It outlines how the Council’s existing capital resources will be effectively managed to meet the planned needs and opportunities and for meeting the ambitions for future longer term capital investments.
- 20 It is intended that the Capital Strategy will be reviewed annually to reflect changes in circumstances.

## **Key Implications**

### Financial

All financial implications are covered elsewhere in this report.

### Legal Implications and Risk Assessment Statement.

There are no legal or human rights issues. The Council must agree a Capital Programme as part of its financial plan and ensure that resources are available to fund it.

### Equality Assessment

The decisions recommended through this paper have a remote or low relevance to the substance of the Equality Act. There is no perceived impact on end users.

It is a statutory duty to provide Disabled Facility Grants to the older and or disabled residents in the district.

**Appendices**

Appendix A - Scheme Bid Documents

Appendix B - Proposed 2022/25 capital programme

Appendix C - Capital Strategy 2022/23

**Background Papers**

None

**Adrian Rowbotham, Deputy Chief Executive and Chief Officer - Finance and Trading**