

## APPENDIX B

Position as at the end of June 2021	Y-T-D Actual £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Annual Variance £'000	Annual Variance %
People and Places	(15)	591	591	0	0.0
Development and Conservation	344	958	958	0	0.0
Finance and Investments	(34)	3,095	2,845	(250)	(8.1)
Cleaner and Greener	2,426	5,718	5,730	12	0.2
Housing and Health	(289)	988	1,288	300	30.4
Improvement and Innovation	1,612	5,666	5,604	(62)	(1.1)
<b>Services Total</b>	<b>4,043</b>	<b>17,015</b>	<b>17,015</b>	<b>0</b>	<b>0.0</b>
Adjustments to Reconcile to amount to be met from reserves: Capital Charges outside the General Fund	(15)	(60)	(60)	0	0.0
Adjustments to Reconcile to amount to be met from reserves: Support Services outside the General Fund	(43)	(172)	(172)	0	0.0
<b>NET SERVICE EXPENDITURE</b>	<b>3,985</b>	<b>16,783</b>	<b>16,783</b>	<b>0</b>	<b>0.0</b>
New Homes Bonus	(289)	(1,155)	(1,155)	0	0.0
Retained Business Rates	(546)	(2,182)	(2,587)	(405)	(18.6)
Council Tax	(2,861)	(11,443)	(11,443)	0	(0.0)
Contribution from Collection Fund	4	17	17	0	0.0
Council Tax	0	(245)	(245)		
Local Council Tax Support (LCTS)	0	(98)	(98)		
<b>Summary excluding Investment Income</b>	<b>294</b>	<b>1,677</b>	<b>1,272</b>	<b>(405)</b>	<b>(24.1)</b>
Investment Property Income	(238)	(1,372)	(1,293)	79	5.8
Interest Receipts	(5)	(188)	(21)	167	(88.8)
<b>OVERALL TOTAL</b>	<b>51</b>	<b>117</b>	<b>(42)</b>	<b>(159)</b>	<b>(136.2)</b>
Planned Appropriation to/(from) Reserves	(404)	(1,615)	(1,615)	0	
Other Reserve Movements	0	1,498	1,903	405	
Supplementary Estimates	0	0	0	0	
<b>(Surplus)/Deficit</b>	<b>(353)</b>	<b>(0)</b>	<b>246</b>	<b>246</b>	

## Appendix B : Summary by Service

APPENDIX B

Position as at the end of June 2021	Y-T-D Actual	Budget to Date	Variance	Annual Budget	Annual Forecast Variance	Annual Forecast (including Accruals)	Forecast Annual Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>People &amp; Places SDC Funded</b>							
All Weather Pitch	(1)	(1)	(0)	(5)	-	(5)	-
Community Safety	37	40	(3)	160	-	160	-
Community Development Service Provisions	(3)	(6)	3	(6)	-	(6)	-
The Community Plan	8	5	3	21	-	21	-
Grants to Organisations	58	164	(106)	185	-	185	-
Leisure Contract	6	21	(14)	112	-	112	-
Leisure Development	-	5	(5)	21	-	21	-
Administrative Expenses - Communities & Business	7	5	3	22	-	22	-
Tourism	(80)	18	(98)	30	-	30	-
West Kent Partnership	(43)	(23)	(20)	-	-	-	-
Youth	7	12	(6)	50	-	50	-
<b>Total People &amp; Places SDC Funded</b>	(3)	240	(243)	591	-	591	-

Position as at the end of June 2021	Y-T-D Actual	Budget to Date	Variance	Annual Budget	Annual Forecast Variance	Annual Forecast (including Accruals)	Forecast Annual Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
People & Places Externally Funded							
Compliance & Enforcement	(6)	-	(6)	-	-	-	-
Contain Outbreak Management Fund 2021/22	(35)	-	(35)	-	-	-	-
Local Strategic Partnership	12	-	12	-	-	-	-
Partnership - Home Office	3	(26)	29	-	-	-	-
Police & Crime Commissioners (PCCs)	(3)	-	(3)	-	-	-	-
Community Sports Activation Fund	7	-	7	-	-	-	-
West Kent Enterprise Advisor Network	15	0	15	-	-	-	-
West Kent Kick Start	(3)	-	(3)	-	-	-	-
West Kent Partnership Business Support	(2)	-	(2)	-	-	-	-
People & Places Externally Funded	(12)	(26)	14	-	-	-	-
<b>Total People &amp; Places</b>	<b>(15)</b>	<b>213</b>	<b>(229)</b>	<b>591</b>	<b>-</b>	<b>591</b>	<b>-</b>

Position as at the end of June 2021	Y-T-D Actual	Budget to Date	Variance	Annual Budget	Annual Forecast Variance	Annual Forecast (including Accruals)	Forecast Annual Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Development and Conservation	-	-	-	-	-	-	-
Building Control Partnership Members	-	-	-	-	-	-	-
Building Control Partnership Hub (SDC Costs)	119	102	17	-	-	-	-
Building Control	(68)	(32)	(35)	(130)	-	(130)	-
Conservation	31	33	(1)	130	-	130	-
Dangerous Structures	-	1	(1)	3	-	3	-
Planning Policy	110	120	(10)	483	-	483	-
LDF Expenditure	1	-	1	-	-	-	-
Planning - Appeals	47	42	4	209	-	209	-
Planning - CIL Administration	-	9	(9)	(66)	-	(66)	-
Planning - Counter	-	(2)	2	(6)	-	(6)	-
Planning - Development Management	(33)	(12)	(21)	(33)	-	(33)	-
Planning - Enforcement	90	77	14	306	-	306	-
Planning Performance Agreement	12	-	12	-	-	-	-
Administrative Expenses - Building Control	0	3	(3)	12	-	12	-
Administrative Expenses - Planning Services	34	9	25	49	-	49	-
<b>Total Development and Conservation</b>	<b>344</b>	<b>348</b>	<b>(4)</b>	<b>958</b>	<b>-</b>	<b>958</b>	<b>-</b>

Position as at the end of June 2021	Y-T-D Actual	Budget to Date	Variance	Annual Budget	Annual Forecast Variance	Annual Forecast (including Accruals)	Forecast Annual Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Finance and Investments							
Asset Maintenance CCTV	-	5	(5)	18	-	18	-
Asset Maintenance Countryside	1	2	(2)	9	-	9	-
Asset Maintenance Direct Services	69	10	58	42	-	42	-
Asset Maintenance Playgrounds	0	4	(4)	16	-	16	-
Asset Maintenance Public Toilets	-	4	(4)	16	-	16	-
Benefits Admin	(373)	(182)	(191)	148	-	148	-
Benefits Grants	(6)	(6)	(0)	(25)	-	(25)	-
Dartford Rev&Ben Partnership Hub (SDC costs)	382	518	(136)	-	-	-	-
Dartford Audit Partnership Hub (SDC Costs)	46	56	(10)	-	-	-	-
Housing Advances	-	1	(1)	1	-	1	-
Local Tax	(36)	(149)	113	(85)	100	15	100
Misc. Finance	(461)	293	(754)	1,580	(350)	1,230	(350)
Administrative Expenses - Chief Executive	0	3	(3)	20	-	20	-
Administrative Expenses - Finance	12	17	(5)	26	-	26	-
Administrative Expenses - Revenues and Benefits	(0)	-	(0)	-	-	-	-
Administrative Expenses - Strategic Property	1	-	1	-	-	-	-
Support - Rev & Ben Control	56	56	(0)	224	-	224	-
Support - Counter Fraud	13	13	0	52	-	52	-
Support - Audit Function	50	50	(0)	201	-	201	-
Support - Exchequer and Procurement	40	37	3	158	-	158	-
Support - Finance Function	60	64	(4)	256	-	256	-
Support - Legal Function	56	65	(8)	259	-	259	-
Support - Procurement	-	2	(2)	7	-	7	-
Support - Property Function	14	13	1	52	-	52	-
Treasury Management	42	29	13	123	-	123	-
<b>Total Finance and Investments</b>	<b>(34)</b>	<b>905</b>	<b>(940)</b>	<b>3,095</b>	<b>(250)</b>	<b>2,845</b>	<b>(250)</b>

Position as at the end of June 2021	Y-T-D Actual	Budget to Date	Variance	Annual Budget	Annual Forecast Variance	Annual Forecast (including Accruals)	Forecast Annual Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Cleaner and Greener							
Asset Maintenance Argyle Road	5	20	(15)	79	-	79	-
Asset Maintenance Other Corporate Properties	38	9	29	35	-	35	-
Asset Maintenance Hever Road	25	10	15	40	-	40	-
Asset Maintenance Leisure	72	47	25	190	-	190	-
Asset Maintenance Support & Salaries	20	23	(3)	138	-	138	-
Asset Maintenance Sewage Treatment Plants	-	2	(2)	9	-	9	-
Bus Station	11	10	2	8	-	8	-
Car Parks	20	(270)	290	(1,198)	-	(1,198)	-
CCTV	108	48	61	269	-	269	-
Civil Protection	9	15	(6)	49	-	49	-
Dartford Environmental Hub (SDC Costs)	164	180	(16)	-	-	-	-
Car Parking - On Street	(54)	(74)	20	(245)	-	(245)	-
EH Commercial	78	71	7	280	6	286	6
EH Animal Control	(1)	9	(10)	22	6	28	6
EH Environmental Protection	60	97	(37)	400	1	400	1
Emergency	17	20	(4)	81	-	81	-
Parking Enforcement - Tandridge DC	(50)	(10)	(40)	(39)	-	(39)	-
Estates Management - Buildings	82	37	45	(16)	-	(16)	-
Estates Management - Grounds	31	32	(1)	128	-	128	-
Housing Other Income	(4)	(4)	(0)	(14)	-	(14)	-
Housing Premises	(14)	(8)	(6)	16	-	16	-
Kent Resource Partnership	38	84	(45)	-	-	-	-
Licensing Partnership Hub (Trading)	64	6	58	-	-	-	-
Licensing Partnership Members	-	-	-	-	-	-	-
Licensing Regime	1	10	(9)	47	-	47	-
Asset Maintenance Operatives	2	1	1	5	-	5	-
Markets	(57)	(50)	(6)	(217)	-	(217)	-
Parks - Greensand Commons Project	37	-	37	-	-	-	-
Parks and Recreation Grounds	36	33	2	135	-	135	-
Parks - Rural	50	42	8	171	-	171	-

Position as at the end of June 2021	Y-T-D Actual	Budget to Date	Variance	Annual Budget	Annual Forecast Variance	Annual Forecast (including Accruals)	Forecast Annual Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Cleaner and Greener	-	0	(0)	0	-	0	-
Public Transport Support	752	768	(16)	2,913	-	2,913	-
Refuse Collection	5	-	5	-	-	-	-
Administrative Expenses - Direct Services	0	1	(1)	5	-	5	-
Administrative Expenses - Health	0	2	(1)	7	-	7	-
Administrative Expenses - Licensing	2	1	1	3	-	3	-
Administrative Expenses - Property	1	1	(0)	7	-	7	-
Administrative Expenses - Transport	342	388	(46)	1,540	-	1,540	-
Street Cleansing	304	325	(21)	483	-	483	-
Support - Central Offices	53	67	(14)	279	-	279	-
Support - Central Offices - Facilities	-	1	(1)	5	-	5	-
Support - General Admin	44	53	(8)	219	-	219	-
Support - General Admin (Post/Scanning)	-	2	(2)	8	-	8	-
Support - Health and Safety	23	12	12	50	-	50	-
Support - Direct Services	88	(145)	233	(231)	-	(231)	-
Direct Services Trading account	3	3	0	11	-	11	-
Taxis	17	15	2	48	-	48	-
Public Conveniences	2,426	1,882	544	5,718	12	5,730	12
Total Cleaner and Greener							

Position as at the end of June 2021	Y-T-D Actual	Budget to Date	Variance	Annual Budget	Annual Forecast Variance	Annual Forecast (including Accruals)	Forecast Annual Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Housing and Health							
Contain Outbreak Management Fund 2021/22	(107)	-	(107)	-	-	-	-
Gypsy Sites	(4)	(3)	(1)	(10)	-	(10)	-
Health Improvements	12	12	0	48	-	48	-
Homeless	165	105	60	429	300	729	300
Housing Register	13	9	4	37	-	37	-
Disabled Facilities Grant Administration	-	-	-	(50)	-	(50)	-
Housing	19	65	(46)	186	-	186	-
Housing Initiatives	18	14	4	55	-	55	-
Next Steps Accommodation Programme	1	-	1	-	-	-	-
Housing Pathway Co-ordinator	(25)	-	(25)	-	-	-	-
Homelessness Prevention	21	-	21	-	-	-	-
Housing Energy Retraining Options (HERO)	27	33	(5)	130	-	130	-
Private Sector Housing	67	71	(4)	284	-	284	-
Rough Sleepers Initiative (4)	(72)	(20)	(52)	-	-	-	-
Administrative Expenses - Housing	2	-	2	-	-	-	-
One You - Your Home Project	0	-	0	-	-	-	-
Choosing Health WK PCT	(23)	0	(23)	-	-	-	-
PCT Health Checks	5	5	(0)	-	-	-	-
Homelessness Funding	(418)	(428)	10	(122)	-	(122)	-
PCT Initiatives	7	-	7	-	-	-	-
<b>Total Housing and Health</b>	<b>(289)</b>	<b>(137)</b>	<b>(152)</b>	<b>988</b>	<b>300</b>	<b>1,288</b>	<b>300</b>



Position as at the end of June 2021	Y-T-D Actual	Budget to Date	Variance	Annual Budget	Annual Forecast Variance	Annual Forecast (including Accruals)	Forecast Annual Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Improvement and Innovation	-	2	(2)	8	-	8	-
Action and Development	115	74	41	296	-	296	-
Asset Maintenance IT	16	16	(0)	17	-	17	-
Civic Expenses	-	-	-	4	-	4	-
Consultation and Surveys	241	248	(7)	1,146	(52)	1,094	(52)
Corporate Management	26	18	8	71	-	71	-
Corporate Projects	-	(38)	38	(9)	-	(9)	-
Corporate - Other	39	42	(3)	167	-	167	-
Democratic Services	26	22	3	38	-	38	-
Economic Development	96	121	(25)	442	-	442	-
Economic Development Property	93	21	72	125	-	125	-
Elections	39	52	(13)	222	(10)	212	(10)
External Communications	(22)	(30)	8	(118)	-	(118)	-
Land Charges	104	118	(14)	473	-	473	-
Members	6	7	(0)	(0)	-	(0)	-
Performance Improvement	44	42	2	204	-	204	-
Register of Electors	3	5	(3)	23	-	23	-
Administrative Expenses - Corporate Services	36	46	(9)	72	-	72	-
Administrative Expenses - Legal and Democratic	1	1	(1)	5	-	5	-
Administrative Expenses - Transformation and Strategy	13	5	7	9	-	9	-
Administrative Expenses - Human Resources	1	0	0	2	-	2	-
Street Naming	195	216	(20)	862	-	862	-
Support - Contact Centre	11	14	(3)	178	-	178	-
Support - General Admin	(15)	(3)	(12)	(41)	-	(41)	-
Support - General Admin (Print Shop)	426	433	(7)	1,071	-	1,071	-
Support - IT	0	-	0	-	-	-	-
Support - Local Offices	0	-	0	-	-	-	-
Support - Nursery	119	115	3	397	-	397	-
Support - Human Resources	1,612	1,546	65	5,666	(62)	5,604	(62)
Total Improvement and Innovation	4,043	4,759	(716)	17,015	0	17,015	0
Total SDC							

Appendix B : Salaries

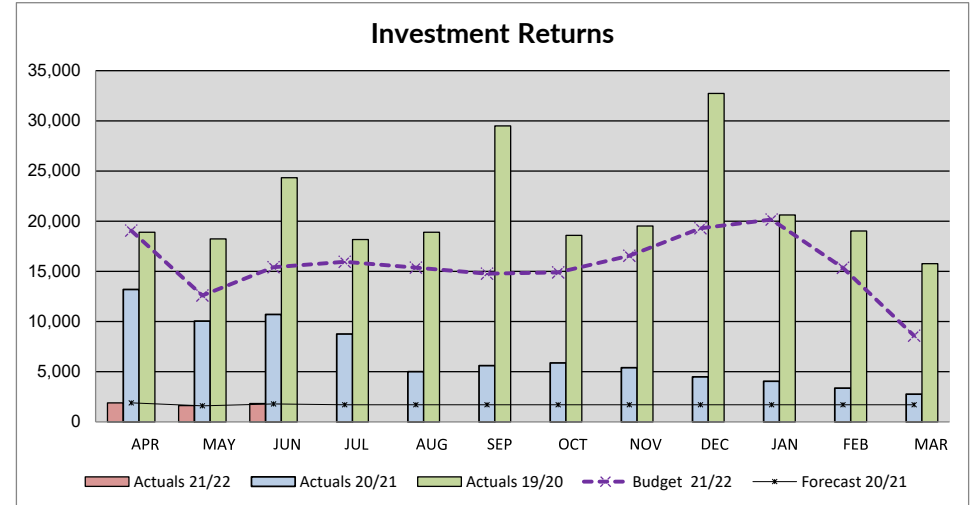
Position as at the end of June 2021	Y-T-D Actual £'000	Annual Budget £'000	Annual Forecast £'000	Annual Variance £'000	Annual Variance %
<b>Development and Conservation</b>					
Building Control	111	381	381	0	0%
Planning Services	510	1,964	1,964	0	0%
<b>Total</b>	<b>621</b>	<b>2,345</b>	<b>2,345</b>	<b>0</b>	<b>0%</b>
<b>Finance and Investments</b>					
Chief Executive	53	216	216	0	0%
Finance	226	951	951	0	0%
Revenues and Benefits	383	1,660	1,660	0	0%
Strategic Property	119	607	607	0	0%
<b>Total</b>	<b>781</b>	<b>3,434</b>	<b>3,434</b>	<b>0</b>	<b>0%</b>
<b>Cleaner and Greener</b>					
Direct Services	968	4,382	4,382	0	0%
Health	165	712	712	0	0%
Licensing	108	483	483	0	0%
Property	121	481	481	0	0%
Transport	120	500	500	0	0%
<b>Total</b>	<b>1,482</b>	<b>6,558</b>	<b>6,558</b>	<b>0</b>	<b>0%</b>
<b>Housing and Health</b>					
Housing	157	771	771	0	0%
<b>Total</b>	<b>157</b>	<b>771</b>	<b>771</b>	<b>0</b>	<b>0%</b>
<b>Improvement and Innovation</b>					
Corporate Services	440	1,868	1,868	0	0%
Legal and Democratic	155	628	628	0	0%
Transformation and Strategy	154	669	669	0	0%
Human Resources	99	387	387	0	0%
<b>Total</b>	<b>848</b>	<b>3,551</b>	<b>3,551</b>	<b>0</b>	<b>0%</b>
<b>People and Places</b>					
Communities & Business	85	390	390	0	0%
<b>Total</b>	<b>85</b>	<b>390</b>	<b>390</b>	<b>0</b>	<b>0%</b>
<b>Sub Total</b>	<b>3,974</b>	<b>17,049</b>	<b>17,049</b>	<b>0</b>	<b>0%</b>
Council Wide - Vacant Posts	0	(153)	(153)	0	0%
Staff Recruitment and Retention	0	73	73	0	0%
<b>TOTAL SDC Funded Salary Costs</b>	<b>3,974</b>	<b>16,969</b>	<b>16,969</b>	<b>0</b>	<b>0%</b>
Communities & Business*	106	264	264	0	0%
Direct Services*	20	126	126	0	0%
Housing*	84	149	149	0	0%
<b>Externally Funded Total</b>	<b>210</b>	<b>540</b>	<b>540</b>	<b>0</b>	<b>0%</b>
<b>TOTAL Salary Costs</b>	<b>4,184</b>	<b>17,508</b>	<b>17,508</b>	<b>0</b>	<b>0%</b>

\*Externally Funded & Funded from other sources (gross figures). Overspendings here are matched by external funding and represent additional resources secured for the Council since the budget was set.

Appendix B : Staffing Stats - Position as at the end of June 21	Budget FTE*	Staff FTE	Agency FTE	Casual FTE	Total	June 2021 Total
Building Control	8.00	7.00			7.00	7.00
Planning Services	41.47	40.66	0.50		41.16	40.66
Finance and Investments						
Economic Development Property	14.65	15.81			15.81	15.81
Chief Executive	1.00	1.00			1.00	1.00
Finance	16.08	15.81			15.81	16.27
Property	10.03	8.46			8.46	8.46
Revenues and Benefits	43.33	39.65		0.58	40.23	38.35
Cleaner and Greener						
Direct Services	139.97	117.42	26.32		143.74	144.33
Health	12.57	11.24	1.00		12.24	12.24
Licensing	10.59	10.59			10.59	9.19
Housing and Health						
Housing	15.20	11.29			11.29	13.68
Improvement and Innovation						
Corporate Services	43.72	41.18		0.32	41.50	42.72
Legal and Democratic	7.50	7.00			7.00	7.00
Transformation and Strategy	20.35	18.16			18.16	18.16
Human Resources	7.00	9.81			9.81	9.81
People and Places						
Communities & Business	5.00	5.00			5.00	5.00
Sub Total	396.46	360.08	27.82	0.90	388.80	389.68
Externally Funded						
People & Places	6.08	8.53		0.64	9.17	8.27
People & Places - Housing	4.00	8.89			8.89	7.50
KRP	2.00	1.00			1.00	2.00
Sub total	12.08	18.42	0.00	0.64	19.06	17.77
Total	408.54	378.50	27.82	1.54	407.86	407.45
Number of staff paid in June 2021: 413 permanent, 4 casuals						

## APPENDIX B: Investment Returns

	Actuals 19/20	Actuals 20/21	Actuals 21/22	Budget 21/22	Variance	Forecast 20/21
APR	18,908	13,190	1,900	19,058	-17,158	1,900
MAY	18,243	10,041	1,620	12,595	-10,975	1,600
JUN	24,341	10,719	1,829	15,424	-13,595	1,800
JUL	18,166	8,761		15,947		1,700
AUG	18,891	5,010		15,365		1,700
SEP	29,495	5,612		14,773		1,700
OCT	18,586	5,867		14,889		1,700
NOV	19,520	5,397		16,555		1,700
DEC	32,723	4,484		19,286		1,700
JAN	20,620	4,060		20,166		1,700
FEB	19,034	3,367		15,345		1,700
MAR	15,768	2,769		8,597		1,700
	254,295	79,277	5,349	188,000	-41,728	20,600



### INVESTMENT RETURNS (CUMULATIVE)

	Actuals 19/20	Actuals 20/21	Actuals 21/22	Budget 21/22	Variance	Forecast 20/21
APR	18,908	13,190	1,900	19,058	-17,158	1,900
MAY	37,151	23,231	3,520	31,653	-28,133	3,500
JUN	61,492	33,950	5,349	47,077	-41,728	5,300
JUL	79,658	42,711		63,024		7,000
AUG	98,549	47,721		78,389		8,700
SEP	128,044	53,333		93,162		10,400
OCT	146,630	59,200		108,051		12,100
NOV	166,150	64,597		124,606		13,800
DEC	198,873	69,081		143,892		15,500
JAN	219,493	73,141		164,058		17,200
FEB	238,527	76,508		179,403		18,900
MAR	254,295	79,277		188,000		20,600

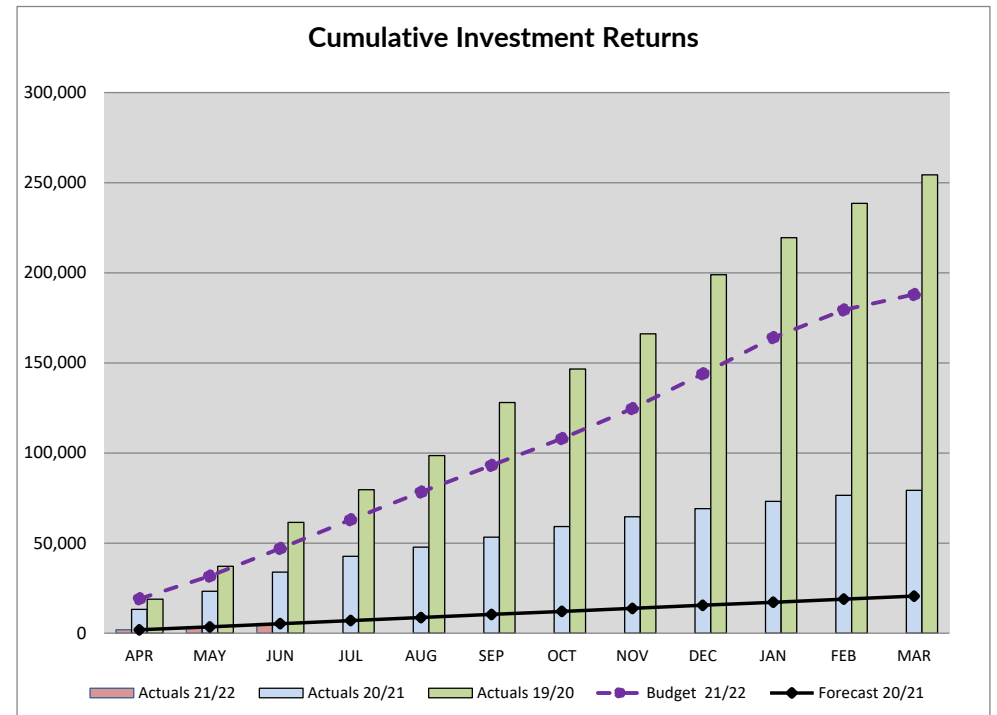
BUDGET FOR 20/21 188,000  
FORECAST OUTTURN 20,600

CODE:- YHAA 96900

#### N.B.

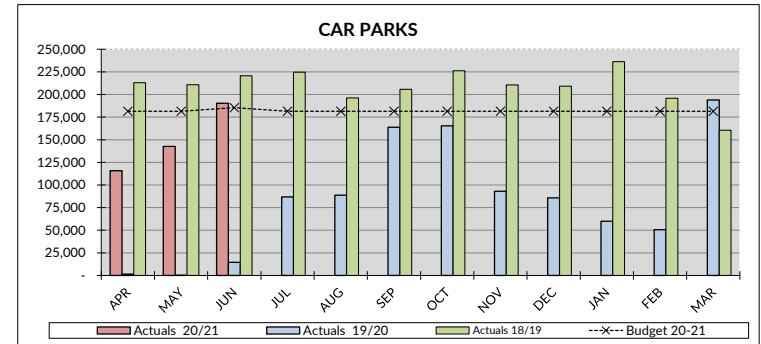
These are the gross interest receipts rather than the interest remaining in the General Fund

Fund Average 0.1174%  
7 Day LIBID -0.0800%  
3 Month LIBID -0.0400%

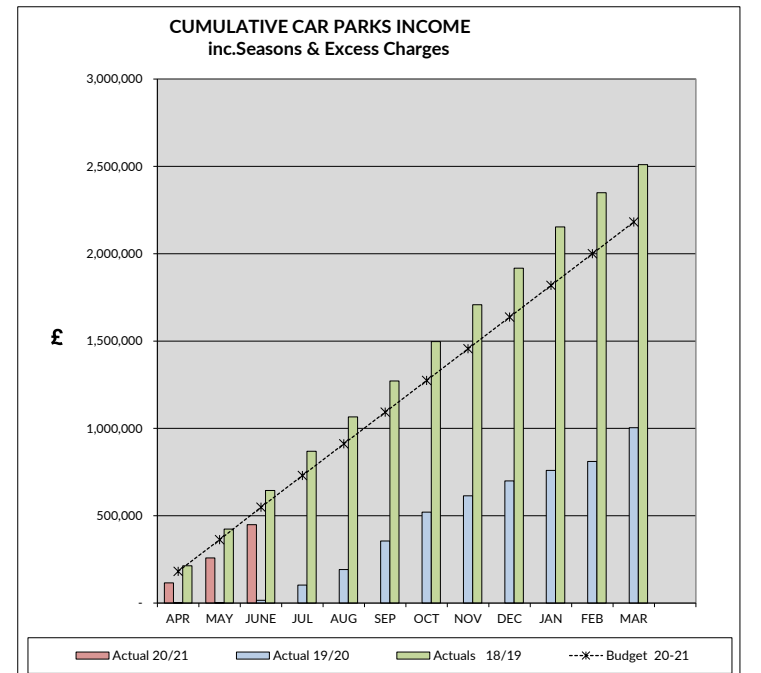


Appendix B : Income Graphs Summary	MANAGER' S PROFILED BUDGET			Variance YTD · brackets show underachievement	Annual Budget
	ACTUAL	Previous Year comparatives			
Car Parks	448,706	16,260	548,419	(99,713)	2,181,677
Car Parking - On Street	214,642	27,915	208,155	6,487	832,621
Licensing Regime	30,583	26,695	26,314	4,269	99,148
Taxis	24,922	11,333	36,344	(11,422)	145,377
Land Charges	48,908	21,880	55,193	(6,286)	220,773
Planning - Development Management	281,404	184,913	247,055	34,349	988,220
Building Control	166,618	103,269	125,792	40,826	503,168
<b>Total</b>	<b>1,215,783</b>	<b>392,265</b>	<b>1,247,272</b>	<b>(31,490)</b>	<b>4,970,984</b>

Appendix B: CAR PARKS (HWCARP)	Actuals 19/20	Actuals 20/21	Actuals 21/22	Increase / (decrease) from 20/21 to 21/22	Budget 21/22	Variance (Budget- Actuals)	Manager's Forecast
APR	213,119	1,513	115,730	114,217	181,473	(65,743)	-
MAY	210,813	158	142,691	142,533	181,473	(38,782)	-
JUN	220,637	14,588	190,284	175,696	185,473	4,811	-
JUL	224,678	86,759			181,473		-
AUG	196,164	88,754			181,473		-
SEP	205,737	163,789			181,473		-
OCT	226,210	165,320			181,473		-
NOV	210,651	93,081			181,473		-
DEC	209,265	85,779			181,473		-
JAN	236,228	59,945			181,473		-
FEB	195,940	50,624			181,473		-
MAR	160,439	193,889			181,473		-
<b>Total</b>	<b>2,509,881</b>	<b>1,004,200</b>	<b>448,705</b>	<b>432,446</b>	<b>2,181,676</b>	<b>(99,714)</b>	<b>-</b>

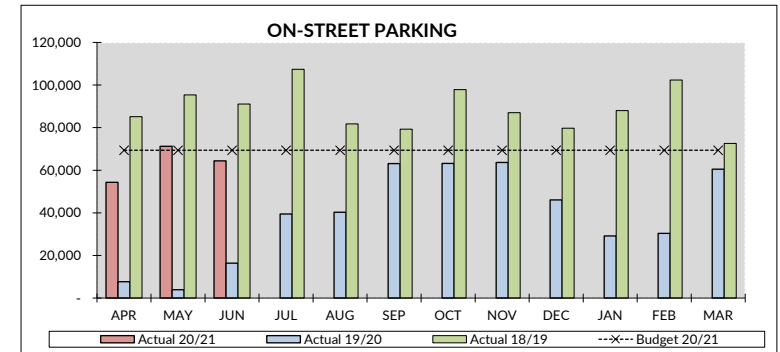


CAR PARKS (CUMULATIVE)	Actuals 19/20	Actuals 20/21	Actuals 21/22	Increase / (decrease) from 20/21 to 21/22	Budget 21/22	Variance (Budget- Actuals)	Manager's Forecast
APR	213,119	1,513	115,730	114,217	181,473	(65,743)	-
MAY	423,932	1,671	258,422	256,750	362,946	(104,525)	-
JUNE	644,570	16,260	448,706	432,446	548,419	(99,713)	-
JUL	869,247	103,018	-	-	729,892	-	-
AUG	1,065,411	191,772	-	-	911,365	-	-
SEP	1,271,148	355,561	-	-	1,092,838	-	-
OCT	1,497,358	520,882	-	-	1,274,312	-	-
NOV	1,708,009	613,963	-	-	1,455,785	-	-
DEC	1,917,274	699,741	-	-	1,637,258	-	-
JAN	2,153,502	759,687	-	-	1,818,731	-	-
FEB	2,349,442	810,311	-	-	2,000,204	-	-
MAR	2,509,881	1,004,200	-	-	2,181,677	-	-

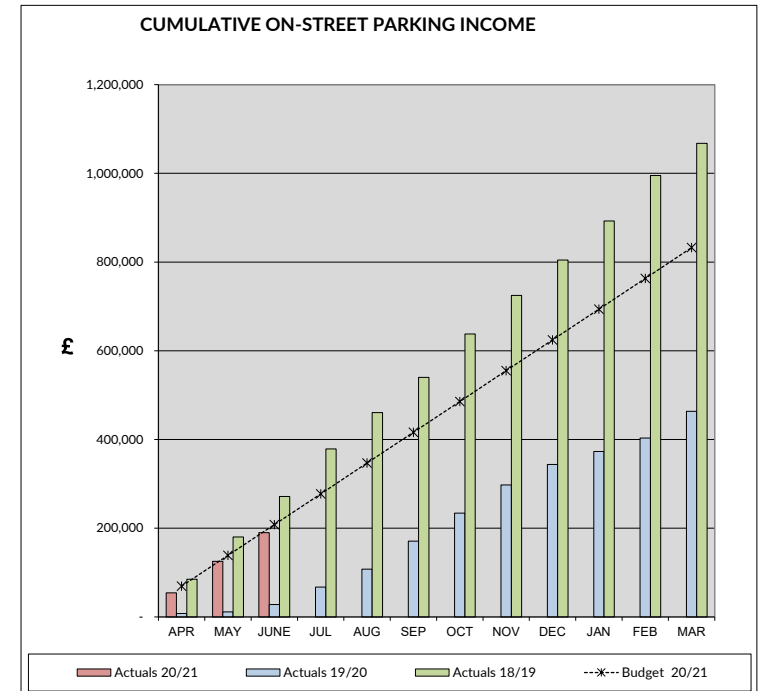


CUMULATIVE BREAKDOWN - HWCARP	Code	Actual (Cumulative)	Budget	(Monthly)
DAY TICKETS	3300	392,411	470,271	153,638
EXCESS / PENALTY CHARGES	***1/***3			
SEASON TICKETS	3310 ***2	48,905	68,716	35,396
SEASON TICKET CAR PARK	3310			
OTHER	9999, 34**	825	1,682	-
WAIVERS	3404			-
RENT	86**	6,565	7,750	1,250
Business Permits	3406 /3408			
<b>Total</b>		<b>448,706</b>	<b>548,419</b>	<b>190,284</b>

Appendix B: ON-STREET PARKING (HWDCRIM / HWENFORC)	Actuals 19/20	Actuals 20/21	Actuals 21/22	Increase / (decrease) from 20/21 to 21/22	Budget 21/22	Variance (Budget-Actuals)	Manager's Forecast
APR	85,115	7,676	54,350	46,674	69,385	(15,035)	-
MAY	95,338	3,884	71,258	67,374	69,385	1,873	-
JUN	91,102	16,355	64,364	48,009	69,385	(5,022)	-
JUL	107,391	39,461	-	-	69,385	-	-
AUG	81,797	40,276	-	-	69,385	-	-
SEP	79,308	63,135	-	-	69,385	-	-
OCT	97,818	63,193	-	-	69,385	-	-
NOV	87,032	63,639	-	-	69,385	-	-
DEC	79,729	46,090	-	-	69,385	-	-
JAN	88,036	29,146	-	-	69,385	-	-
FEB	102,372	30,326	-	-	69,385	-	-
MAR	72,578	60,489	-	-	69,385	-	-
Total	1,067,616	463,670	189,972	162,057	832,620	(18,184)	-

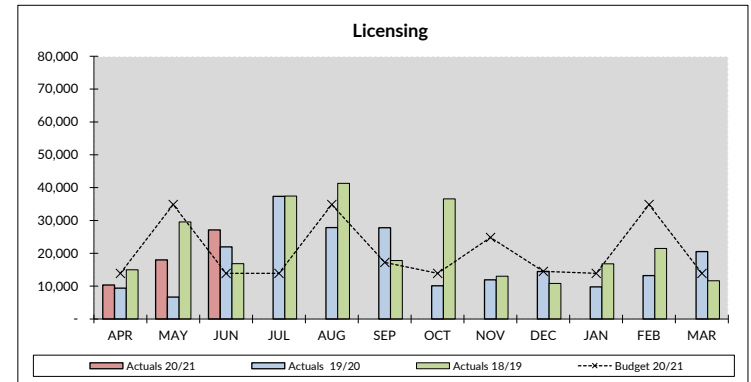


ON-STREET PARKING (CUMULATIVE)	Actuals 19/20	Actuals 20/21	Actuals 21/22	Increase / (decrease) from 20/21 to 21/22	Budget 21/22	Variance (Budget-Actuals)	Manager's Forecast
APR	85,115	7,676	54,350	46,674	69,385	(15,035)	-
MAY	180,453	11,560	125,609	114,049	138,770	(13,161)	-
JUNE	271,555	27,915	189,972	162,057	208,155	(18,183)	-
JUL	378,946	67,376	-	-	277,540	-	-
AUG	460,743	107,652	-	-	346,925	-	-
SEP	540,051	170,787	-	-	416,310	-	-
OCT	637,869	233,980	-	-	485,696	-	-
NOV	724,901	297,619	-	-	555,081	-	-
DEC	804,630	343,709	-	-	624,466	-	-
JAN	892,666	372,855	-	-	693,851	-	-
FEB	995,038	403,181	-	-	763,236	-	-
MAR	1,067,616	463,670	-	-	832,621	-	-

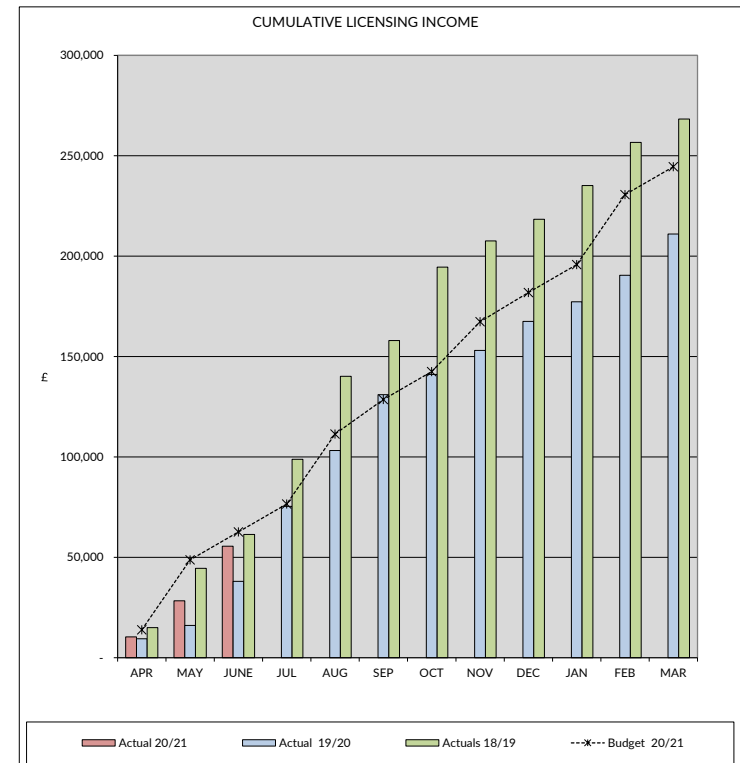


CUMULATIVE BREAKDOWN - HWDCRIM / HWENFORC	Code	Actual (Cumulative)	Budget	(Monthly)
PENALTY NOTICES & EXCESS CHARGES	3403/**1	87,339	107,499	33,922
ON STREET PARKING	3300	57,696	68,711	8,724
PENALTY NOTICES	3403	7,606	2,828	3,067
WAIVERS	3404	473	-	150
Driveway Access Protection Lines	3405	22,806	13,577	11,901
RESIDENTS PERMITS	3406	320	15,540	320
BUSINESS PERMITS	3408	13,733	-	6,280
Total		189,973	208,155	64,364

Appendix B: Licensing (EHLICREG & DSTAXIL)	Actuals 19/20	Actuals 20/21	Actuals 21/22	Increase / (decrease) from 20/21 to 21/22	Budget 21/22	Variance (Budget- Actuals)	Manager's Forecast
APR	14,991	9,404	10,356	952	13,909	(3,553)	-
MAY	29,570	6,655	18,021	11,366	34,839	(16,818)	-
JUN	16,865	21,969	27,128	5,159	13,909	13,219	-
JUL	37,419	37,346	-	-	13,909	-	-
AUG	41,305	27,847	-	-	34,839	-	-
SEP	17,814	27,783	-	-	17,221	-	-
OCT	36,559	10,099	-	-	13,909	-	-
NOV	13,047	11,939	-	-	24,839	-	-
DEC	10,833	14,460	-	-	14,489	-	-
JAN	16,790	9,782	-	-	13,909	-	-
FEB	21,506	13,232	-	-	34,839	-	-
MAR	11,638	20,550	-	-	13,909	-	-
<b>Total</b>	<b>268,337</b>	<b>211,066</b>	<b>55,505</b>	<b>17,477</b>	<b>244,520</b>	<b>(7,152)</b>	<b>-</b>



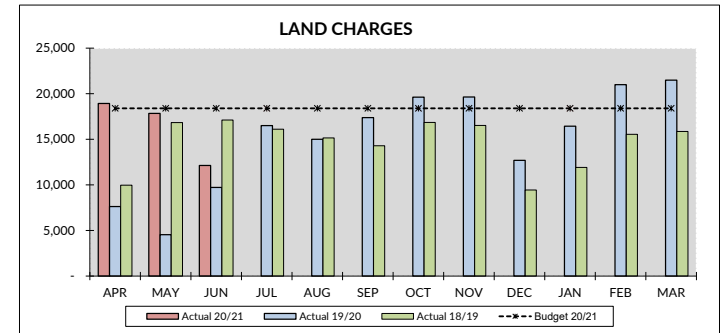
Licensing (CUMULATIVE)	Actuals 19/20	Actuals 20/21	Actuals 21/22	Increase / (decrease) from 20/21 to 21/22	Budget 21/22	Variance (Budget- Actuals)	Manager's Forecast
APR	14,991	9,404	10,356	952	13,909	(3,553)	-
MAY	44,561	16,059	28,377	12,318	48,749	(20,372)	-
JUNE	61,426	38,028	55,505	17,477	62,658	(7,153)	-
JUL	98,845	75,374	-	-	76,568	-	-
AUG	140,150	103,221	-	-	111,407	-	-
SEP	157,964	131,004	-	-	128,629	-	-
OCT	194,523	141,103	-	-	142,538	-	-
NOV	207,570	153,042	-	-	167,377	-	-
DEC	218,403	167,502	-	-	181,867	-	-
JAN	235,193	177,284	-	-	195,776	-	-
FEB	256,699	190,516	-	-	230,616	-	-
MAR	268,337	211,066	-	-	244,525	-	-



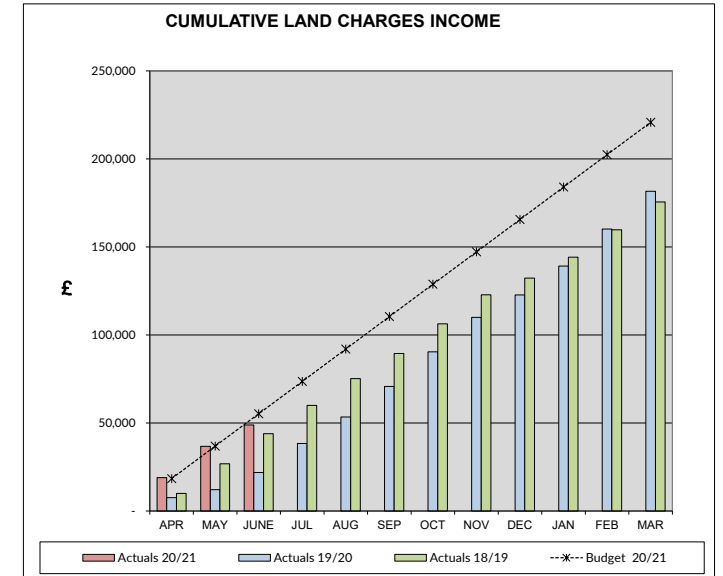
CUMULATIVE BREAKDOWN - EHLICREG/DSTAXIL	Code	Actual (Cumulative)	Budget	(Monthly)
Pre-application advice	EHLICREG/2189	-243	-	-
Personal Licences	EHLICREG/2190	687	555	206
Premises Licence Annual Fee/Premises New/Premises Variation	EHLICREG/2192/21	25,932	23,680	13,416
Temporary Event Notice	EHLICREG/2193	966	1,053	504
Gambling Act Permits/Lottery	EHLICREG/2196/7/	2,846	1,026	2,596
Pavement Licence	EHLICREG/2222	400	-	(100)
Scrap Metal Dealers	EHLICREG/2241	0	-	-
Taxi Licensing	94300/DSTAXIL	22,604	36,344	9,421
Other	94300/DSTAXIL/99	2,314	-	1,085
<b>Total</b>		<b>55,506</b>	<b>62,658</b>	<b>27,127</b>



Appendix B: LAND CHARGES (LPLNDCH)				Increase / (decrease)	Variance (Budget- Manager's		
	Actuals 19/20	Actuals 20/21	Actuals 21/22	from 20/21 to 21/22	Budget 21/22	Actuals	Forecast
APR	9,967	7,630	18,930	11,300	18,398	532	-
MAY	16,828	4,532	17,846	13,314	18,398	(551)	-
JUN	17,112	9,717	12,132	2,415	18,398	(6,266)	-
JUL	16,113	16,500	-	-	18,398	-	-
AUG	15,149	14,999	-	-	18,398	-	-
SEP	14,286	17,377	-	-	18,398	-	-
OCT	16,854	19,628	-	-	18,398	-	-
NOV	16,519	19,636	-	-	18,398	-	-
DEC	9,444	12,692	-	-	18,398	-	-
JAN	11,917	16,441	-	-	18,398	-	-
FEB	15,554	20,998	-	-	18,398	-	-
MAR	15,857	21,489	-	-	18,398	-	-
Total	175,600	181,639	48,908	27,029	220,776	(6,285)	-

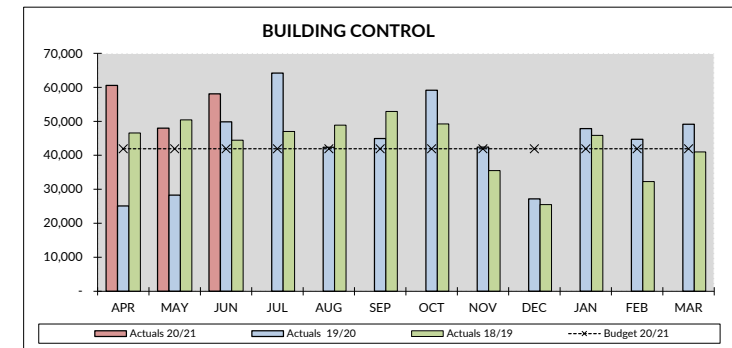


LAND CHARGES (CUMULATIVE)				Increase / (decrease)	Variance (Budget- Manager's		
	Actuals 19/20	Actuals 20/21	Actuals 21/22	from 20/21 to 21/22	Budget 21/22	Actuals	Forecast
APR	9,967	7,630	18,930	11,300	18,398	532	-
MAY	26,795	12,162	36,776	24,614	36,796	(20)	-
JUNE	43,907	21,879	48,908	27,029	55,193	(6,286)	-
JUL	60,020	38,379	-	-	73,591	-	-
AUG	75,169	53,378	-	-	91,989	-	-
SEP	89,455	70,755	-	-	110,387	-	-
OCT	106,309	90,383	-	-	128,784	-	-
NOV	122,828	110,019	-	-	147,182	-	-
DEC	132,272	122,711	-	-	165,580	-	-
JAN	144,188	139,152	-	-	183,978	-	-
FEB	159,742	160,150	-	-	202,375	-	-
MAR	175,599	181,639	-	-	220,773	-	-

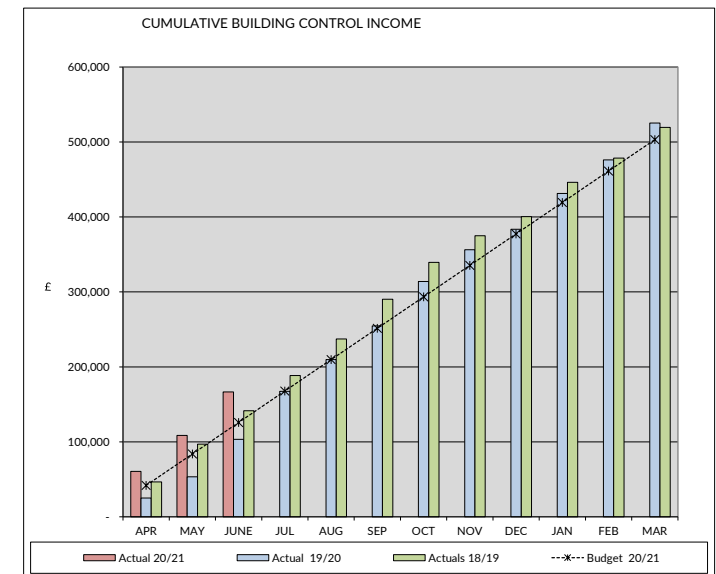


CUMULATIVE BREAKDOWN - LPLNDCH	Received (Month)	Percentage (Month)	Percentage (Month 20/21)	Percentage (Cumulative)
Searches Received - Paper	1	1%	%	2
Searches Received - Electronic	89	99%	70%	361
Searches Received - Personal	0	%	30%	155
Total	90	100%	100.0%	518

Appendix B: BUILDING CONTROL (DVBCFEE)				Increase / (decrease) from			Variance	Manager's
	Actuals 19/20	Actuals 20/21	Actuals 21/22	20/21 to 21/22	Budget 21/22	(Budget- Actuals)	Forecast	
APR	46,552	25,107	60,545	35,438	41,931	18,614	-	
MAY	50,427	28,305	47,988	19,683	41,931	6,057	-	
JUN	44,461	49,857	58,085	8,228	41,931	16,155	-	
JUL	47,025	64,205	-	-	41,931	-	-	
AUG	48,869	42,367	-	-	41,931	-	-	
SEP	52,900	44,930	-	-	41,931	-	-	
OCT	49,220	59,144	-	-	41,931	-	-	
NOV	35,500	42,429	-	-	41,931	-	-	
DEC	25,489	27,203	-	-	41,931	-	-	
JAN	45,849	47,838	-	-	41,931	-	-	
FEB	32,288	44,709	-	-	41,931	-	-	
MAR	40,975	49,136	-	-	41,931	-	-	
<b>Total</b>	<b>519,555</b>	<b>525,230</b>	<b>166,618</b>	<b>63,349</b>	<b>503,172</b>	<b>40,826</b>	<b>-</b>	

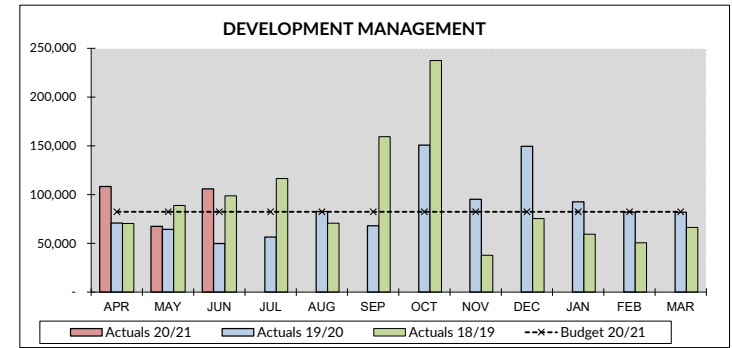


BUILDING CONTROL (CUMULATIVE)				Increase / (decrease) from			Variance	Manager's
	Actuals 19/20	Actuals 20/21	Actuals 21/22	20/21 to 21/22	Budget 21/22	(Budget- Actuals)	Forecast	
APR	46,552	25,107	60,545	35,438	41,931	18,614	-	
MAY	96,979	53,412	108,533	55,121	83,861	24,671	-	
JUNE	141,440	103,269	166,618	63,349	125,792	40,826	-	
JUL	188,465	167,474	-	-	167,723	-	-	
AUG	237,334	209,841	-	-	209,653	-	-	
SEP	290,234	254,771	-	-	251,584	-	-	
OCT	339,454	313,915	-	-	293,515	-	-	
NOV	374,954	356,344	-	-	335,445	-	-	
DEC	400,443	383,547	-	-	377,376	-	-	
JAN	446,292	431,385	-	-	419,307	-	-	
FEB	478,580	476,094	-	-	461,237	-	-	
MAR	519,555	525,230	-	-	503,168	-	-	

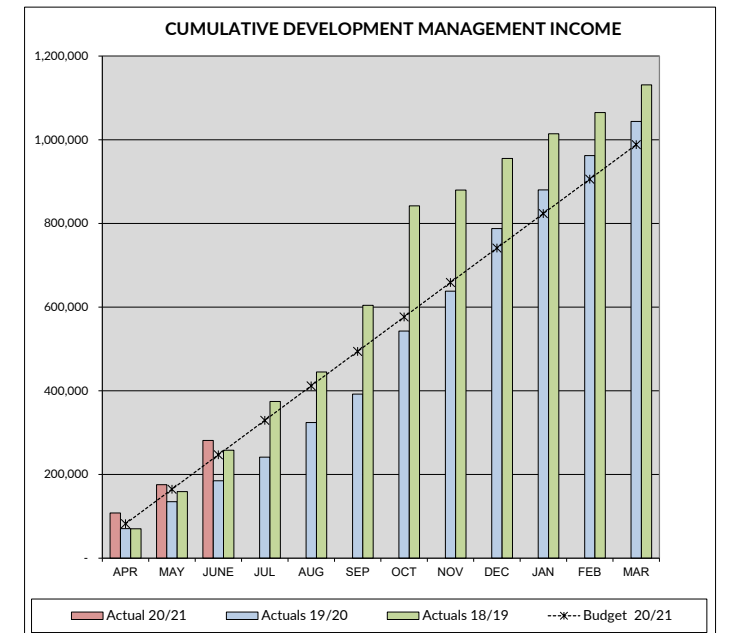


CUMULATIVE BREAKDOWN	Code	Actual (Cumulative)	Budget	(Monthly)
Plan Fee	3066	104,501	78,087	36,546
Inspection Fee	3067	62,117	47,705	21,539
Other	9999	0	-	-
New Burdens Grant	3905	0	-	-
<b>Total</b>		<b>166,618</b>	<b>125,792</b>	<b>58,085</b>

Appendix B: DEVELOPMENT MANAGEMENT (DVDEVCT/DVDEVRND)	Increase / (decrease) from					Variance (Budget-Actuals)	Manager's Forecast
	Actuals 19/20	Actuals 20/21	Actuals 21/22	20/21 to 21/22	Budget 21/22		
APR	70,363	70,765	108,220	37,455	82,352	25,869	-
MAY	88,827	64,358	67,370	3,012	82,352	(14,982)	-
JUN	98,710	49,790	105,814	56,024	82,352	23,462	-
JUL	116,501	56,443	-	-	82,352	-	-
AUG	70,614	82,700	-	-	82,352	-	-
SEP	159,361	68,065	-	-	82,352	-	-
OCT	237,506	150,748	-	-	82,352	-	-
NOV	37,774	95,145	-	-	82,352	-	-
DEC	75,475	149,560	-	-	82,352	-	-
JAN	59,329	92,513	-	-	82,352	-	-
FEB	50,534	81,896	-	-	82,352	-	-
MAR	66,253	81,833	-	-	82,352	-	-
<b>Total</b>	<b>1,131,247</b>	<b>1,043,816</b>	<b>281,404</b>	<b>96,491</b>	<b>988,224</b>	<b>34,349</b>	<b>-</b>



DEVELOPMENT MANAGEMENT (CUMULATIVE)	Increase / (decrease) from					Variance (Budget-Actuals)	Manager's Forecast
	Actuals 19/20	Actuals 20/21	Actuals 21/22	20/21 to 21/22	Budget 21/22		
APR	70,363	70,765	108,220	37,455	82,352	25,869	-
MAY	159,190	135,123	175,590	40,467	164,703	10,887	-
JUNE	257,900	184,913	281,404	96,491	247,055	34,349	-
JUL	374,401	241,356	-	-	329,407	-	-
AUG	445,015	324,056	-	-	411,758	-	-
SEP	604,376	392,121	-	-	494,110	-	-
OCT	841,882	542,869	-	-	576,462	-	-
NOV	879,656	638,014	-	-	658,813	-	-
DEC	955,131	787,574	-	-	741,165	-	-
JAN	1,014,460	880,087	-	-	823,517	-	-
FEB	1,064,994	961,983	-	-	905,868	-	-
MAR	1,131,247	1,043,816	-	-	988,220	-	-



CUMULATIVE BREAKDOWN: DVDEVCT/DVDEVRND	Code	Actual (Cumulative)	Budget	(Monthly)
Planning Application Fees	3009	248,419	218,532	97,279
Other	9999	6,303	2,213	-
Planning Performance Agreements	3012	-	0	-
Pre-application Fees	8329	458	0	-
Pre-application Fees	8330	23,224	23,318	8,535
Monitoring Fees	3106	3,000	2,992	-
RECH-Other A/C/S	98100	-	-	-
<b>Total</b>		<b>281,404</b>	<b>247,055</b>	<b>105,814</b>