

*Position as at the end of September 2019  
(Period 202006)*

People & Places  
Customer & Resources  
Finance & Trading  
Planning & Regulatory Services

*Adjustments to Reconcile to amount to be met from reserves*

Direct Services Trading Account  
  
Capital Charges outside the General Fund  
Support Services outside the General Fund

**NET SERVICE EXPENDITURE**

Revenue Support Grant and New Homes Bonus  
Retained Business Rates  
Council Tax  
Contribution from Collection Fund  
Summary excluding Investment Income

Investment Property Income  
Interest Receipts

**OVERALL TOTAL**

Planned Appropriation to/(from) Reserves  
Other Reserve Movements

Supplementary Estimates

(Surplus)/Deficit

Y-T-D Actual £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Annual Variance £'000	Annual Variance %
1,210	1,778	1,748	(30)	(1.7)
2,118	3,291	3,354	62	1.9
4,019	8,582	8,775	193	2.2
351	1,975	1,834	(141)	(7.1)
<b>7,698</b>	<b>15,627</b>	<b>15,711</b>	<b>84</b>	<b>0.5</b>
(152)	(144)	(171)	(27)	(18.8)
(30)	(60)	(60)	0	0.0
(86)	(172)	(172)	0	0.0
<b>7,430</b>	<b>15,251</b>	<b>15,308</b>	<b>57</b>	<b>0.4</b>
0		0	0	-
(1,066)	(2,132)	(2,625)	(493)	(23.1)
(5,459)	(10,917)	(10,917)	0	(0.0)
0	0	0	0	-
<b>906</b>	<b>2,202</b>	<b>1,766</b>	<b>(436)</b>	<b>(19.8)</b>
(847)	(1,258)	(1,348)	(90)	0.0
(128)	(200)	(227)	(27)	0.0
<b>(69)</b>	<b>744</b>	<b>191</b>	<b>(553)</b>	<b>(74.3)</b>
(372)	(744)	(744)	0	
0	0	450	450	
0	0	0	0	
<b>(441)</b>	<b>0</b>	<b>(103)</b>	<b>(103)</b>	

### 3. Services by Chief Officer

#### *Position as at the end of September 2019 (Period 202006)*

People & Places SDC Funded	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Forecast
	Actual	Budget	Variance as at y-t-d	Budget	Forecast (including Accruals)	Annual Variance
	£'000	£'000	£'000	£'000	£'000	£'000
- Administrative Expenses - Communities & Business	20	9	11	22	22	-
- Administrative Expenses - Housing	2	-	2	-	-	-
- All Weather Pitch	(3)	(3)	(0)	(5)	(5)	-
- Community Development Service Provisions	(6)	(6)	-	(6)	(6)	-
- Community Safety	108	100	7	201	201	-
- Community Housing Fund	4	-		-		
- Economic Development	35	36	(1)	59	59	-
- Economic Development Property	203	155	48	268	268	-
- Grants to Organisations	170	168	2	183	183	-
- Health Improvements	25	27	(1)	53	53	-
- Housing Initiatives	21	24	(3)	48	48	-
- Homeless	218	122	96	253	253	-
- Homelessness Funding	65	54	11	-	-	-
- Housing	94	99	(5)	118	118	-
- Homelessness Prevention	3	-	3	-	-	-
- Housing Energy Retraining Options (HERO)	73	59	15	45	45	-
- Leader Programme	2	2	0	4	4	-
- Leisure Contract	29	42	(13)	183	183	-
- Leisure Development	10	10	(0)	20	20	-
- The Community Plan	26	29	(3)	57	57	-
- Tourism	18	23	(5)	33	33	-
- Youth	28	17	11	35	35	-
- West Kent Partnership	(26)	(13)	(13)	-	-	-
- Energy Efficiency	-	14	(14)	26	26	-

**Position as at the end of September 2019  
(Period 202006)**

**People & Places SDC Funded cont.**

- Gypsy Sites
- Disabled Facilities Grant Administration
- Private Sector Housing
- Sevenoaks Switch and Save
- Total People & Places (SDC Funded)**

Y-T-D Actual £'000	Y-T-D Budget £'000	Y-T-D Variance as at y-t-d £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
2	(3)	5	(6)	(6)	-
0	(10)	10	(20)	(20)	-
88	123	(35)	207	177	(30)
(1)	-	(1)	-	-	-
<b>1,210</b>	<b>1,080</b>	<b>127</b>	<b>1,778</b>	<b>1,748</b>	<b>(30)</b>

**Position as at the end of September 2019  
(Period 202006)**

**People & Places Externally Funded**

- Choosing Health WK PCT
- Community Sports Activation Fund
- Dementia Area Project - Run Walk Push
- Dunton Green Projects - S106
- Dunton Green Projects
- One You - Your Home Project
- Partnership - Home Office
- PCT Health Checks
- PCT Initiatives
- Sport Satellite Clubs
- Sportivate Inclusive Archery Project
- Troubled Families Project
- West Kent Enterprise Advisor Network
- West Kent Kick Start
- West Kent Business Rates Retention
- West Kent Partnership Business Support

**Total Communities & Business (Ext Funded)**

**Total People & Places**

Y-T-D Actual £'000	Y-T-D Budget £'000	Y-T-D Variance as at y-t-d £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
(7)	2	(9)	-	-	-
0	11	(11)	-	-	-
(4)	-	(4)	-	-	-
31	16	15	-	-	-
(0)	-	(0)	-	-	-
(9)	-	(9)	-	-	-
(2)	(17)	15	-	-	-
(0)	-	(0)	-	-	-
(5)	12	(17)	-	-	-
(1)	-	(1)	-	-	-
(0)	-	(0)	-	-	-
(2)	-	(2)	-	-	-
9	20	(11)	-	-	-
(11)	-	(11)	-	-	-
6	-	6	-	-	-
(6)	-	(6)	-	-	-
(1)	43	(44)	-	-	-
<b>1,210</b>	<b>1,123</b>	<b>83</b>	<b>1,778</b>	<b>1,748</b>	<b>(30)</b>

**Position as at the end of September 2019  
(Period 202006)**

<b>Customer &amp; Resources</b>	<b>Y-T-D Actual £'000</b>	<b>Y-T-D Budget £'000</b>	<b>Y-T-D Variance as at y-t-d £'000</b>	<b>Annual Budget £'000</b>	<b>Annual Forecast (including Accruals) £'000</b>	<b>Forecast Annual Variance £'000</b>
- Asset Maintenance IT	57	141	(85)	283	283	-
- Civic Expenses	16	16	(0)	17	17	-
- Democratic Services	76	70	6	148	155	7
- Elections	134	87	46	136	136	-
- Register of Electors	114	126	(12)	223	223	-
- Administrative Expenses - Corporate Services	9	7	1	17	17	-
Land Charges	(35)	(55)	20	(105)	(75)	30
Street Naming	(5)	3	(7)	6	6	-
- Administrative Expenses - Legal and Democratic	41	46	(5)	69	73	4
- Administrative Expenses - Human Resources	10	4	6	4	4	-
- Support - Contact Centre	265	265	(0)	527	527	-
- Support - IT	776	769	7	1,117	1,117	-
- Support - Legal Function	92	118	(25)	241	230	(11)
- Support - Local Offices	14	9	5	19	29	10
- Support - Nursery	1	-	1	-	-	-
- Support - Human Resources	169	167	2	338	338	-
- Corporate Projects	39	39	0	101	101	-
- Benefits Admin	(447)	(446)	(1)	180	180	-
- Benefits Grants	237	237	(0)	(25)	(25)	-
- Dartford Rev&Ben Partnership Hub (SDC costs)	963	987	(25)	-	-	-
- Local Tax	(364)	(470)	106	(56)	(34)	22
- Administrative Expenses - Revenues and Benefits	(0)	-	(0)	-	-	-
- Support - Counter Fraud	(42)	(42)	-	55	55	-
<b>Total Customer &amp; Resources</b>	<b>2,118</b>	<b>2,078</b>	<b>40</b>	<b>3,291</b>	<b>3,354</b>	<b>62</b>

**Position as at the end of September 2019  
(Period 202006)**

<b>Finance &amp; Trading</b>	<b>Y-T-D Actual £'000</b>	<b>Y-T-D Budget £'000</b>	<b>Y-T-D Variance as at y-t-d £'000</b>	<b>Annual Budget £'000</b>	<b>Annual Forecast (including Accruals) £'000</b>	<b>Forecast Annual Variance £'000</b>
- Action and Development	2	4	(2)	7	7	-
- Consultation and Surveys	-	-	-	4	4	-
- Corporate Management	455	496	(41)	1,056	1,038	(18)
- Corporate - Other	-	33	(33)	99	99	-
- Equalities Legislation	-	-	-	20	20	-
- External Communications	103	104	(1)	201	201	-
- Housing Advances	1	1	(0)	1	1	-
- Housing Other Income	(11)	(7)	(4)	(14)	(14)	-
- Members	209	226	(17)	455	445	(10)
- Misc. Finance	736	742	(5)	1,763	1,763	-
- Performance Improvement	6	3	3	(1)	(1)	-
- Administrative Expenses - Chief Executive	3	8	(5)	22	22	-
- Administrative Expenses - Finance	45	18	27	32	47	16
- Administrative Expenses - Transformation and Strategy	3	2	0	5	5	-
- Support - Audit Function	(6)	(12)	6	185	185	-
- Support - Exchequer and Procurement	65	51	13	116	116	-
- Support - Finance Function	88	84	4	183	183	-
- Treasury Management	59	63	(4)	126	126	-
- Car Parks	(781)	(899)	119	(1,951)	(1,801)	150
- Asset Maintenance Argyle Road	38	70	(32)	141	141	-
- Asset Maintenance CCTV	13	9	5	18	18	-
- Asset Maintenance Countryside	0	4	(4)	8	8	-
- Asset Maintenance Other Corporate Properties	14	17	(2)	33	33	-
- Asset Maintenance Direct Services	35	40	(5)	80	80	-
- Asset Maintenance Hever Road	27	23	4	38	38	-
- Asset Maintenance Leisure	104	91	13	182	182	-

**Position as at the end of September 2019  
(Period 202006)**

<b>Finance &amp; Trading cont.</b>	<b>Y-T-D Actual £'000</b>	<b>Y-T-D Budget £'000</b>	<b>Y-T-D Variance as at y-t-d £'000</b>	<b>Annual Budget £'000</b>	<b>Annual Forecast (including Accruals) £'000</b>	<b>Forecast Annual Variance £'000</b>
- Asset Maintenance Playgrounds	5	4	1	8	8	-
- Asset Maintenance Support & Salaries	35	30	5	104	104	-
- Asset Maintenance Sewage Treatment Plants	0	4	(4)	9	9	-
- Asset Maintenance Public Toilets	-	4	(4)	7	7	-
- Bus Station	15	9	6	13	13	-
- Car Parking - On Street	(236)	(244)	9	(486)	(486)	-
- CCTV	151	143	8	264	279	15
- Civil Protection	36	37	(1)	71	71	-
- Emergency	34	34	0	68	68	-
- Estates Management - Buildings	60	13	47	(11)	29	40
- Estates Management - Grounds	78	59	19	118	133	15
- Housing Premises	(12)	1	(13)	15	5	(10)
- Kent Resource Partnership	(195)	(163)	(31)	(0)	(0)	-
- Markets	(102)	(91)	(12)	(185)	(215)	(30)
- Parking Enforcement - Tandridge DC	(18)	(15)	(4)	(29)	(29)	-
- Parks and Recreation Grounds	78	91	(13)	185	185	-
- Parks - Greensand Commons Project	26	-	26	-	-	-
- Parks - Rural	40	62	(22)	130	130	-
- Asset Maintenance Operatives	6	-	6	-	-	-
- Public Transport Support	-	0	(0)	0	0	-
- Refuse Collection	1,342	1,371	(29)	2,781	2,831	50
- Administrative Expenses - Direct Services	(0)	-	(0)	-	-	-
- Administrative Expenses - Property	3	2	1	3	3	-
- Administrative Expenses - Transport	3	3	(0)	7	7	-
- Street Cleansing	726	732	(6)	1,467	1,467	-
- Support - Central Offices	360	353	8	473	463	(10)

**Position as at the end of September 2019  
(Period 202006)**

**Finance & Trading cont.**

- Support - Central Offices - Facilities
- Support - General Admin (Post/Scanning)
- Support - General Admin (Print Shop)
- Support - General Admin
- Support - Health and Safety
- Support - Direct Services
- Support - Procurement
- Support - Property Function
- Public Conveniences
- Dartford Audit Partnership Hub (SDC Costs)

**Total Finance & Trading**

Y-T-D Actual £'000	Y-T-D Budget £'000	Y-T-D Variance as at y-t-d £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
133	122	12	271	271	-
70	92	(22)	184	169	(15)
1	(20)	21	(37)	(37)	-
12	16	(4)	166	166	-
9	9	(0)	22	22	-
35	24	11	51	51	-
-	3	(3)	6	6	-
30	24	6	48	48	-
28	25	3	49	49	-
56	105	(50)	-	-	-
<b>4,019</b>	<b>4,010</b>	<b>9</b>	<b>8,582</b>	<b>8,775</b>	<b>193</b>



**Position as at the end of September 2019  
(Period 202006)**

<b>Planning &amp; Regulatory Services</b>	<b>Y-T-D Actual £'000</b>	<b>Y-T-D Budget £'000</b>	<b>Y-T-D Variance as at y-t-d £'000</b>	<b>Annual Budget £'000</b>	<b>Annual Forecast (including Accruals) £'000</b>	<b>Forecast Annual Variance £'000</b>
- Administrative Expenses - Planning Services	35	17	18	46	51	5
- Conservation	37	46	(9)	92	82	(10)
- Planning Performance Agreement	(100)	-	(100)	-	-	-
- LDF Expenditure	7	-	7	-	-	-
- Planning - Appeals	132	103	29	207	250	43
- Planning - CIL Administration	10	(34)	44	(68)	(73)	(5)
- Planning - Counter	(0)	-	(0)	-	-	-
- Planning - Development Management	(73)	100	(174)	227	16	(211)
- Planning - Enforcement	187	135	52	280	367	87
- Planning Policy	259	285	(26)	605	605	-
Building Control Partnership Members	0	-	0	-	-	-
Building Control Partnership Hub (SDC Costs)	(0)	(0)	0	-	-	-
Building Control	(120)	(64)	(56)	(129)	(159)	(30)
Dangerous Structures	-	1	(1)	3	3	-
- Dartford Environmental Hub (SDC Costs)	(0)	-	(0)	-	-	-
- EH Commercial	3	(2)	6	263	253	(10)
- EH Animal Control	6	6	(0)	1	1	-
- EH Environmental Protection	12	37	(25)	405	395	(10)
- Licensing Partnership Hub (Trading)	(16)	(5)	(12)	-	-	-
- Licensing Partnership Members	-	-	-	-	-	-
- Licensing Regime	(23)	(34)	11	10	10	-
- Administrative Expenses - Health	1	4	(3)	10	10	-
- Administrative Expenses - Licensing	0	4	(4)	8	8	-
- Taxis	(6)	1	(8)	4	4	-
Administrative Expenses - Building Control	1	6	(5)	12	12	-
<b>Total Planning &amp; Regulatory Services</b>	<b>351</b>	<b>606</b>	<b>(255)</b>	<b>1,975</b>	<b>1,834</b>	<b>(141)</b>

## 4. Cumulative Salary Monitoring

**Position as at the end of September 2019  
(Period 202006)**

### People & Places

### Customer & Resources

- Revenues & Benefits

- Legal & Democratic Services

### Finance & Trading

- Operational Services

- Parking

- Emergency Planning & Property

### Transformation & Strategy

### Planning & Regulatory Services

- Planning

- Building Control

- Environmental Health

- Licensing

### Sub Total

Council Wide - Vacant Posts

Staff Recruitment and Retention

### TOTAL SDC Funded Salary Costs

Externally Funded & Funded from other sources (gross figures).

*Overspendings here are matched by external funding and represent additional resources secured for the Council since the budget was set.*

People & Places Ext. Funded

Finance & Trading Ext. Funded

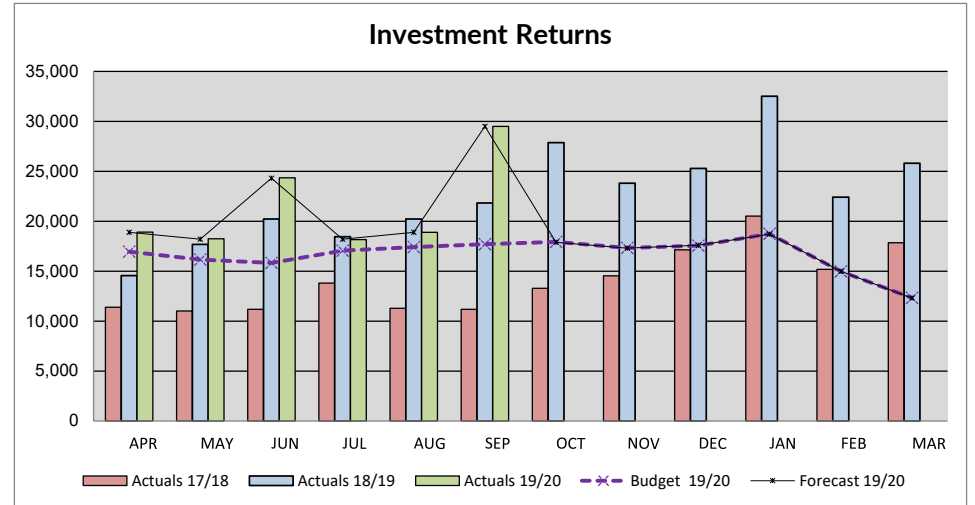
### TOTAL All Salary Costs

Y-T-D	Annual	Annual	Annual	Annual
Actual	Budget	Forecast	Variance	Variance
£'000	£'000	£'000	£'000	%
567	1,008	1,008	0	-
1,927	4,120	4,049	(71)	(2)
703	1,523			
249	577			
3,045	6,053	6,034	(19)	(0)
2,010	3,930	3,930	0	-
240	475	475	0	-
392	827	808	(19)	(2)
176	369	369	0	-
1,727	3,636	3,488	(149)	(4)
1,051	2,242	2,093	(149)	(7)
174	336	336	0	-
318	668			
184	391			
7,442	15,186	14,947	(239)	(6)
0	(26)	(26)	0	-
0	72	72	0	-
7,442	15,232	14,994	(239)	(2)
302	667	667	0	-
61	173	173	0	-
363	841	841	0	-
7,805	16,073	15,834	(239)	(1)

2019-20 Sep-19	PERIOD				YEAR-TO-DATE				ANNUAL			Y-T-D NET VARIANCE			ANNUAL NET VARIANCE		
	Budget	Actual	Actual / Budget	Variance	Budget	Actual	Actual / Budget	Variance	Budget	Forecast	Variance	Net Budget by Service	Net Actual by Service	Variance by Service	Net Budget by Service	Net Actual by Service	Variance by Service
	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Income</b>																	
Refuse	(220)	(223)	(1.3)	(3)	(1320)	(1324)	(0.3)	(4)	(2640)	-2,640	0	5	12	8	10	20	10
CDSU	(9)	(8)	2.5		(52)	(51)	1.7	1	(103)	(103)	0	10	12	2	20	20	0
Street & Toilet Cleaning	(123)	(124)	(1.0)	(1)	(700)	(706)	(0.8)	(6)	(1400)	(1400)	0	(7)	(31)	(24)	(13)	(13)	0
Trade	(46)	(42)	9.3	4	(259)	(242)	6.4	16	(447)	(447)	0	(58)	(29)	29	(46)	(46)	0
Workshop	(62)	(61)	1.6	1	(372)	(353)	5.1	19	(744)	(744)	0	0	(4)	(4)	(1)	(1)	0
Green Waste	(55)	(45)	18.2	10	(360)	(402)	(11.7)	(42)	(596)	(596)	0	(94)	(116)	(22)	(66)	(66)	0
															0	0	0
Cesspools	(20)	(19)	5.0	1	(122)	(120)	1.3	2	(243)	(243)	0	(16)	(11)	5	(31)	(31)	0
Pest Control	(11)	(7)	38.0	4	(62)	(41)	33.5	21	(90)	(90)	0	(17)	9	26	0	0	0
Grounds	(15)	(16)	(0.9)	(1)	(93)	(92)	0.5	1	(185)	(185)	0	2	(16)	(17)	(2)	(2)	0
Fleet	(80)	(82)	(2.6)	(2)	(479)	(477)	0.4	2	(958)	(958)	0	0	15	15	0	0	0
Depot	(25)	(18)	28.0	7	(154)	(135)	12.5	19	(302)	(302)	0	3	16	13	0	0	0
Emergency	(5)	(5)	0.0	0	(28)	(28)	0.0	0	(57)	(57)	0	(8)	(10)	(3)	(15)	(15)	0
<b>Total Income</b>	<b>(670)</b>	<b>(649)</b>	<b>3.2</b>	<b>21</b>	<b>(4001)</b>	<b>(3972)</b>	<b>0.7</b>	<b>28</b>	<b>7766</b>	<b>7766</b>		<b>(179)</b>	<b>(152)</b>	<b>27</b>	<b>(145)</b>	<b>(135)</b>	<b>10</b>
<b>Expenditure</b>																	
Refuse	221	224	1.4	3	1,325	1,337	0.9	12	2,650	2,660	10						
CDSU	10	7	(30.1)	(3)	62	63	1.3	1	124	124	0						
Street & Toilet Cleaning	116	106	(8.7)	(10)	694	675	(2.6)	(18)	1,387	1,387	0						
Trade	33	44	31.0	10	201	214	6.4	13	401	401	0						
Workshop	62	58	(6.7)	(4)	372	349	(6.1)	(23)	743	743	0						
Green Waste	40	42	3.1	1	266	286	7.6	20	530	530	0						
															0	0	0
Cesspools	18	15	(14.0)	(2)	106	109	2.9	3	212	212	0						
Pest Control	7	8	3.7		45	51	11.5	5	90	90	0						
Grounds	16	14	(13.1)	(2)	94	77	(19.0)	(18)	183	183	0						
Fleet	80	87	9.3	7	479	492	2.7	13	958	958	0						
Depot	22	16	(26.8)	(6)	157	152	(3.7)	(6)	301	301	0						
Emergency	3	3	(14.1)	(1)	21	18	(13.0)	(3)	41	41	0						
<b>Total Expenditure</b>	<b>628</b>	<b>623</b>	<b>(0.9)</b>	<b>-6</b>	<b>3821</b>	<b>3820</b>	<b>(0.0)</b>	<b>(1)</b>	<b>7621</b>	<b>7631</b>	<b>10</b>						
<b>Net</b>	<b>(41)</b>	<b>(26)</b>	<b>2.2</b>	<b>15</b>	<b>(179)</b>	<b>(152)</b>	<b>0.7</b>	<b>27</b>	<b>145</b>	<b>135</b>	<b>10</b>						

## 6 Investment Returns

	Actuals 17/18	Actuals 18/19	Actuals 19/20	Budget 19/20	Variance	Forecast 19/20
APR	11,389	14,566	18,908	16,960	1,948	18,900
MAY	11,020	17,690	18,243	16,166	2,077	18,200
JUN	11,182	20,233	24,341	15,834	8,507	24,300
JUL	13,806	18,443	18,166	17,056	1,110	18,200
AUG	11,280	20,224	18,891	17,417	1,474	18,900
SEP	11,190	21,831	29,495	17,702	11,793	29,500
OCT	13,282	27,864		17,934		17,900
NOV	14,533	23,808		17,332		17,300
DEC	17,148	25,281		17,550		17,600
JAN	20,510	32,513		18,738		18,700
FEB	15,173	22,411		14,983		15,000
MAR	17,852	25,803		12,328		12,300
	168,365	270,667	128,044	200,000	26,909	226,800



### INVESTMENT RETURNS (CUMULATIVE)

	Actuals 17/18	Actuals 18/19	Actuals 19/20	Budget 19/20	Variance	Forecast 19/20
APR	11,389	12,927	18,908	16,960	1,948	18,900
MAY	22,409	31,250	37,151	33,126	4,025	37,100
JUN	33,591	51,483	61,492	48,960	12,532	61,400
JUL	47,397	69,926	79,658	66,016	13,642	79,600
AUG	58,677	90,150	98,549	83,433	15,116	98,500
SEP	69,867	111,981	128,044	101,135	26,909	128,000
OCT	83,149	139,845		119,069		145,900
NOV	97,682	163,653		136,401		163,200
DEC	114,830	188,934		153,951		180,800
JAN	135,340	221,447		172,689		199,500
FEB	150,513	243,858		187,672		214,500
MAR	168,365	269,661		200,000		226,800

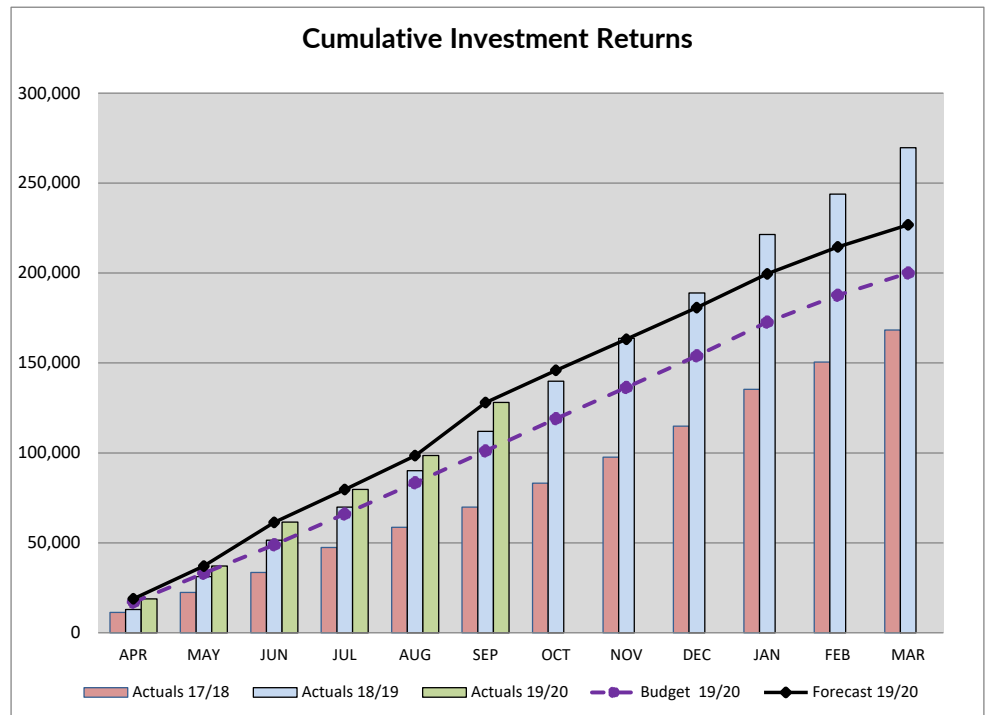
BUDGET FOR 2019/20                   200,000  
 FORECAST OUTTURN                   226,800

CODE:-                   **YHAA    96900**

#### N.B.

These are the gross interest receipts rather than the interest remaining in the General Fund

Fund Average                   **0.8989%**  
 7 Day LIBID                   **0.5700%**  
 3 Month LIBID               **0.6800%**



**STAFFING STATISTICS SEPT 2019**

	BUDGET FTE	STAFF FTE	AGENCY STAFF	CASUAL FTE	TOTAL	COMMENTS	AUGUST TOTALS
<b>1. People and Places (Communities and Business</b>	19.42	31.64	2.00	1.29	<b>34.93</b>	This includes Housing Advice	<b>27.84</b>
<b>2. Customers and Resources</b> Customer Solutions, HR, PAs, Legal, Democratic Service, Election, <i>Revenues and Benefits</i>	65.67	100.16	0.00	0.40	<b>100.56</b>		<b>57.01</b>
<b>3. Finance and Trading</b>	168.88	149.40	21.12	0.92	<b>171.44</b>		<b>183.38</b>
<i>3a. Environmental Health</i>	12.57	0.00	0.00	0.00	<b>0.00</b>		<b>12.65</b>
<i>3b. Licensing</i>	10.67	0.00	0.00	0.00	<b>0.00</b>		<b>8.27</b>
<i>3c &amp; 3d Operational Services + CCTV</i>	112.16	110.42	19.12	0.70	<b>130.24</b>		<b>129.77</b>
<i>3e. Parking &amp; Amenity Services</i>	13.00	13.00	0.00	0.00	<b>13.00</b>		<b>13.00</b>
<i>3f. Property Services (Em P&amp;Property and FM)</i>	20.48	15.79	0.00	0.00	<b>15.79</b>		<b>19.69</b>
<i>Finance</i>		10.19	2.00	0.22	<b>12.41</b>		
<b>4. Transformation and Strategy</b>	67.92	7.49	4.00	0.00	<b>11.49</b>		<b>62.18</b>
<b>5a. Planning and regulatory (Environmental Services, Development Management, Licensing, Planning Policy)</b>	50.21	64.64	2.00	0.14	<b>66.78</b>		<b>45.25</b>
<i>5b. Building Control</i>	7.00	7.00	0.00	0.00	<b>7.00</b>		<b>7.00</b>
<b>SUB TOTAL</b>	<b>379.10</b>	<b>360.33</b>	<b>29.12</b>	<b>2.75</b>	<b>392.20</b>		<b>382.66</b>
<b>EXTERNALLY FUNDED POSTS</b>							
<b>7. Communities and Business</b>	18.7	7.08	0.00	0	<b>7.08</b>		<b>7.08</b>
<b>8. Operational Services</b>	2	2	0.00	0	<b>2.00</b>		<b>2.00</b>
<b>9. Property Services</b>	1.50	1.00	0.00	0.00	<b>1.00</b>		<b>1.00</b>
<b>SUB TOTAL</b>	<b>22.20</b>	<b>10.08</b>	<b>0.00</b>	<b>0.00</b>	<b>10.08</b>		<b>10.08</b>
<b>TOTAL</b>	<b>401.30</b>	<b>370.41</b>	<b>29.12</b>	<b>2.75</b>	<b>402.28</b>		<b>392.74</b>
Number of staff paid in Sept 2019: 400 permanent, 9 casuals							

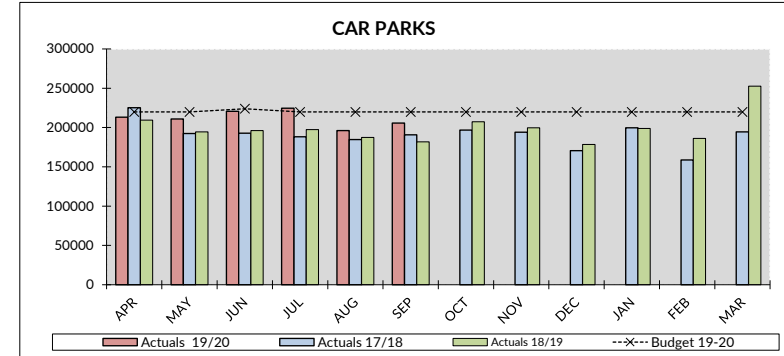
## 8 Income Graphs Summary

		Comparison of 18/19 and 19/20, where brackets show increased income	MANAGER'S PROFILED BUDGET	Variance, where brackets are favourable	ANNUAL BUDGET 2019/20	Annual Forecast
	ACTUAL					
CAR PARKS	1,271,148	(104,452)	1,323,352	52,205	2,642,705	2,642,705
ON-STREET PARKING	540,052	36,807	515,068	(24,984)	1,030,136	1,030,136
LAND CHARGES	89,455	(12,958)	105,068	15,612	210,135	210,135
BUILDING CONTROL	290,234	(52,351)	233,555	(56,679)	467,110	467,110
DEVELOPMENT MANAGEMENT	604,642	(200,645)	460,861	(143,781)	921,722	921,722
	<b>2,795,531</b>	<b>(333,599)</b>	<b>2,637,904</b>	<b>(157,627)</b>	<b>5,271,808</b>	<b>5,271,808</b>

CAR PARKS (HWCARPK)

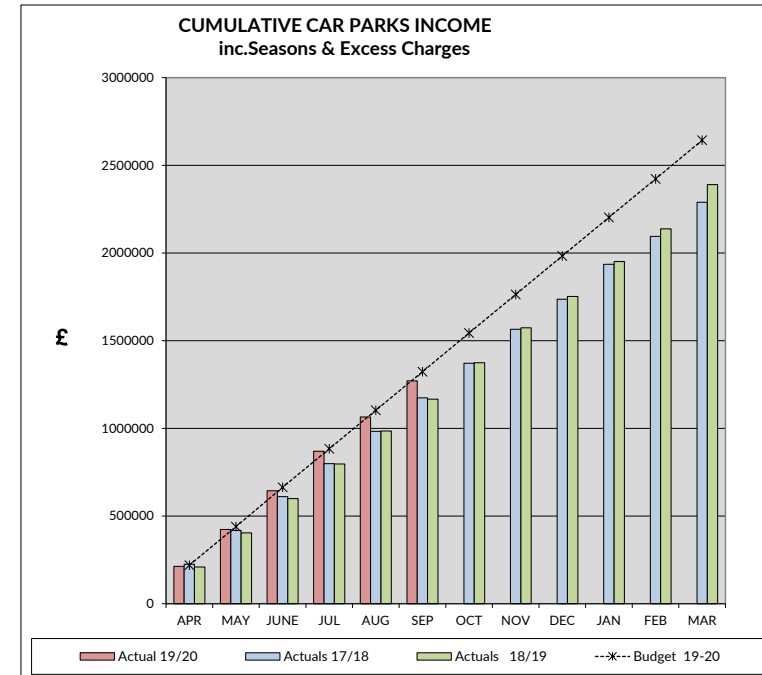
	Actuals 17/18	Actuals 18/19	Actuals 19/20	Increase / decrease from 18/19 to 19/20	Budget 19-20	Variance (Budget-Actuals)	Manager's Forecast
1 APR	225,193	209,387	213,119	(3,732)	219,892	6,773	
2 MAY	192,331	194,451	210,813	(16,362)	219,892	9,079	
3 JUN	192,806	196,119	220,637	(24,518)	223,892	3,255	
4 JUL	188,319	197,332	224,678	(27,346)	219,892	(4,786)	
5 AUG	184,778	187,490	196,164	(8,674)	219,892	23,729	
6 SEP	190,794	181,917	205,737	(23,820)	219,892	14,155	
7 OCT	196,832	207,316			219,892		
8 NOV	194,124	199,634			219,892		
9 DEC	170,661	178,551			219,892		
10 JAN	199,732	198,858			219,892		
11 FEB	158,761	186,163			219,892		
12 MAR	194,523	252,653			219,892		
<b>TOTAL</b>	<b>2,288,853</b>	<b>2,389,870</b>	<b>1,271,148</b>	<b>-104,452</b>	<b>2,642,705</b>	<b>52,205</b>	<b>2,642,705</b>

NOTE: Budget Profiles to be reviewed



CAR PARKS (CUMULATIVE)

	Actuals 17/18	Actuals 18/19	Actual 19/20	Cumulative increase / decrease from 18/19 to 19/20	Budget 19-20	Variance (Budget-Actuals)	Manager's Forecast
APR	225,193	209,387	213,119	(3,732)	219,892	6,773	
MAY	417,523	403,838	423,932	(20,094)	439,784	15,852	
JUNE	610,329	599,957	644,570	(44,612)	663,676	19,107	
JUL	798,648	797,289	869,247	(71,959)	883,568	14,321	
AUG	983,426	984,779	1,065,411	(80,632)	1,103,460	38,049	
SEP	1,174,220	1,166,696	1,271,148	(104,452)	1,323,352	52,205	
OCT	1,371,052	1,374,012			1,543,245		
NOV	1,565,176	1,573,646			1,763,137		
DEC	1,735,836	1,752,197			1,983,029		
JAN	1,935,568	1,951,055			2,202,921		
FEB	2,094,330	2,137,218			2,422,813		
MAR	2,288,853	2,389,870			2,642,705		2,642,705



Sep-19

HWCARPK

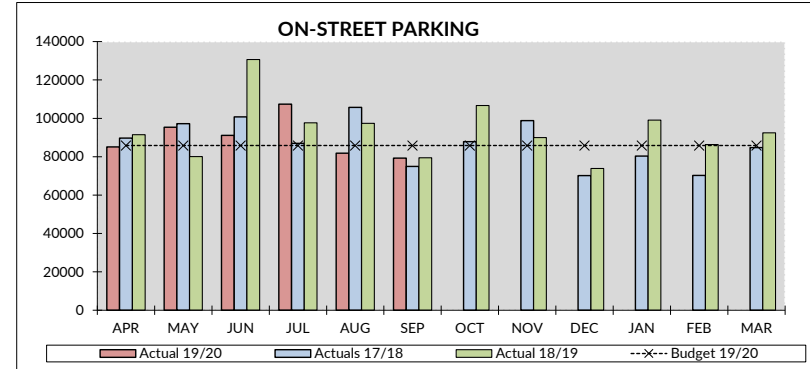
	Actual (Cumulative)	Budget	(Monthly)	
DAY TICKETS	3300	1,057,675	1,121,774	185,803
EXCESS / PENALTY CHARGES	****1/****3	-	-	-
SEASON TICKETS	***2	(597)	(0)	-
SEASON TICKET CAR PARK	3310	207,558	186,767	20,027
OTHER (inc.Res.Pkg)	***9	-	3,312	-
WAIVERS	3404	-	-	-
RENT	94500	6,605	11,500	-
Business Permits	3406 /3408	(94)	(94)	(94)
<b>TOTAL</b>	<b>1,271,147</b>	<b>1,323,352</b>	<b>205,737</b>	<b>(94)</b>

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ON-STREET PARKING (HWDCRIM / HWENFORC)

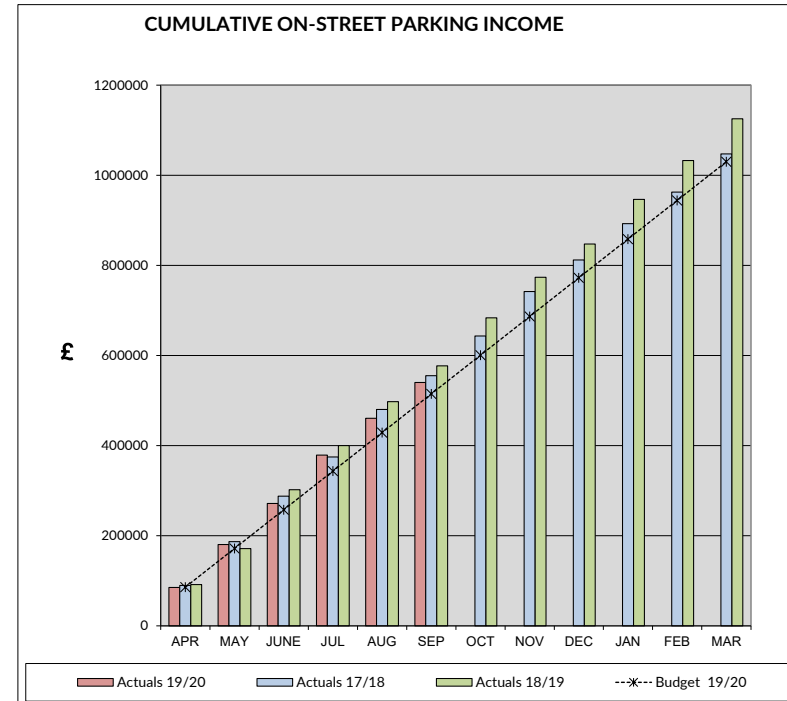
	Actuals 17/18	Actual 18/19	Actual 19/20	Increase / decrease from 18/19 to 19/20	Budget 19/20	Variance (Budget-Actuals)	Manager's Forecast
1 APR	89,694	91,515	85115	6,400	85,845	730	
2 MAY	97,250	80,099	95338	(15,240)	85,845	(9,494)	
3 JUN	100,738	130,688	91102	39,586	85,845	(5,257)	
4 JUL	86,987	97,678	107391	(9,713)	85,845	(21,547)	
5 AUG	105,737	97,434	81797	15,637	85,845	4,048	
6 SEP	74,972	79,445	79308	137	85,845	6,537	
7 OCT	87,843	106,690			85,845		
8 NOV	98,849	89,993			85,845		
9 DEC	70,137	73,861			85,845		
10 JAN	80,326	99,112			85,845		
11 FEB	70,259	86,373			85,845		
12 MAR	84,739	92,426			85,845		
<b>TOTAL</b>	<b>1,047,530</b>	<b>1,125,314</b>	<b>540,052</b>	<b>36,807</b>	<b>1,030,136</b>	<b>-24,984</b>	<b>1,030,136</b>

Note: Budget profiles still subject to review



ON-STREET PARKING (CUMULATIVE)

	Actuals 17/18	Actuals 18/19	Actuals 19/20	Cumulative increase / decrease from 18/19 to 19/20	Budget 19/20	Variance (Budget-Actuals)	Manager's Forecast
APR	89,694	91,515	85115	6,400	85,845	730	
MAY	186,944	171,613	180,453	(8,840)	171,689	(8,764)	
JUNE	287,681	302,302	271,555	30,746	257,534	(14,021)	
JUL	374,669	399,980	378,947	21,033	343,379	(35,568)	
AUG	480,406	497,414	460,744	36,671	429,223	(31,520)	
SEP	555,378	576,859	540,052	36,807	515,068	(24,984)	
OCT	643,221	683,549			600,913		
NOV	742,070	773,542			686,757		
DEC	812,207	847,403			772,602		
JAN	892,532	946,515			858,447		
FEB	962,791	1,032,888			944,291		
MAR	1,047,530	1,125,314			1,030,136		1,030,136



Sep-19

HWDCRIM / HWENFORC

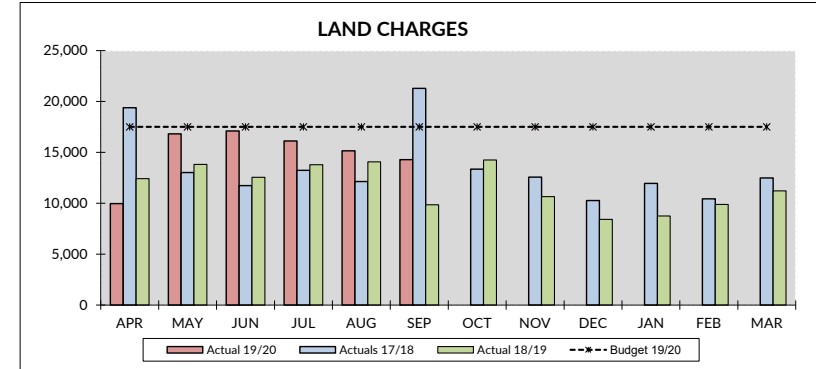
	Actual (Cumulative)	Budget	(Monthly)
PENALTY NOTICES & EXCESS CH/ 3403/**1	169,771	178,587	21,478
WAIVERS	3404	10,527	5,519
RESIDENTS PERMITS	3406	43,959	26,492
ON STREET PARKING	3300	298,757	258,662
BUSINESS PERMITS	3408	14,655	45,809
Driveway Access Protection Lines	3405	1,107	-
OTHER	9999	1,275	-
<b>TOTAL</b>	<b>540,052</b>	<b>515,068</b>	<b>79,308</b>

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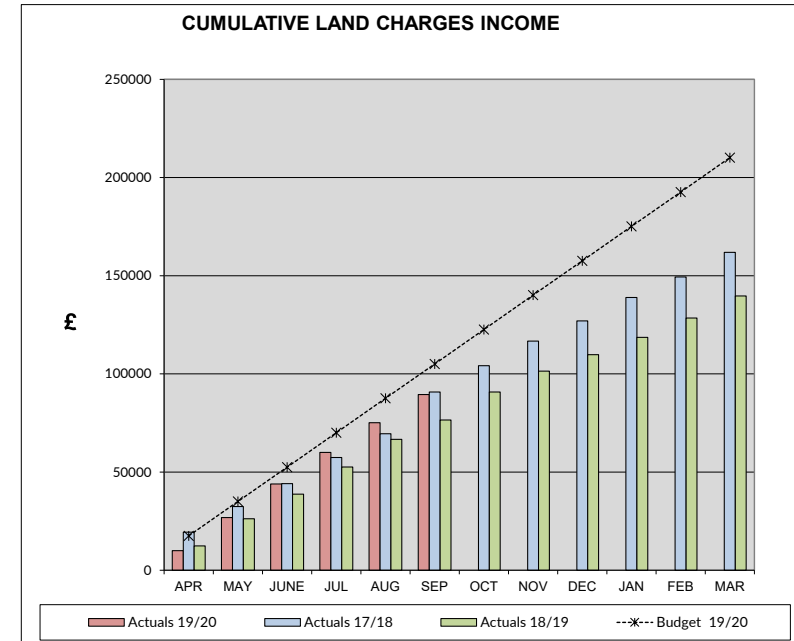
LAND CHARGES (LPLNDCH)

	Actuals 17/18	Actual 18/19	Actual 19/20	Increase / decrease from 18/19	Budget 19/20	Variance (Budget-Actuals)	Manager's Forecast
1 APR	19,382	12,416	9,967	2,449	17,511	7,544	
2 MAY	13,025	13,827	16,828	(3,001)	17,511	683	
3 JUN	11,742	12,546	17,112	(4,566)	17,511	399	
4 JUL	13,243	13,782	16,113	(2,331)	17,511	1,398	
5 AUG	12,132	14,070	15,149	(1,079)	17,511	2,363	
6 SEP	21,283	9,855	14,286	(4,431)	17,511	3,225	
7 OCT	13,360	14,249			17,511		
8 NOV	12,568	10,650			17,511		
9 DEC	10,270	8,425			17,511		
10 JAN	11,950	8,755			17,511		
11 FEB	10,438	9,882			17,511		
12 MAR	12,485	11,220			17,511		
<b>TOTAL</b>	<b>161,879</b>	<b>139,678</b>	<b>89,455</b>	<b>-12,958</b>	<b>210,135</b>	<b>15,612</b>	<b>210,135</b>



LAND CHARGES (CUMULATIVE)

	Actuals 17/18	Actuals 18/19	Actuals 19/20	Cumulative increase / decrease from 18/19	Budget 19/20	Variance (Budget-Actuals)	Manager's Forecast
APR	19,382	12,416	9,967.29	2,449	17,511	7,544	
MAY	32,408	26,244	26,795	(552)	35,023	8,227	
JUNE	44,149	38,789	43,907	(5,118)	52,534	8,626	
JUL	57,393	52,572	60,020	(7,449)	70,045	10,025	
AUG	69,525	66,641	75,169	(8,528)	87,556	12,387	
SEP	90,808	76,497	89,455	(12,958)	105,068	15,612	
OCT	104,167	90,746			122,579		
NOV	116,735	101,396			140,090		
DEC	127,005	109,821			157,601		
JAN	138,955	118,576			175,113		
FEB	149,394	128,457			192,624		
MAR	161,879	139,678			210,135		210,135



Sep-19

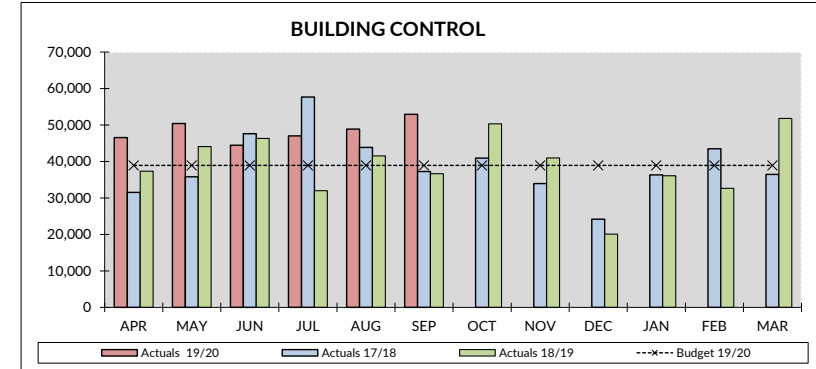
LPLNDCH

Searches Received - Paper  
 Searches Received - Electronic  
 Searches Received - Personal

	Received (Month)	Percentage (Month)	Percentage (Month 18/19)	(Cumulative)
£105	14	8%	8%	105
£86	77	42%	42%	544
£0	91	50%	49%	635
<b>TOTAL</b>	<b>182</b>	<b>100%</b>	<b>100%</b>	<b>1,284</b>

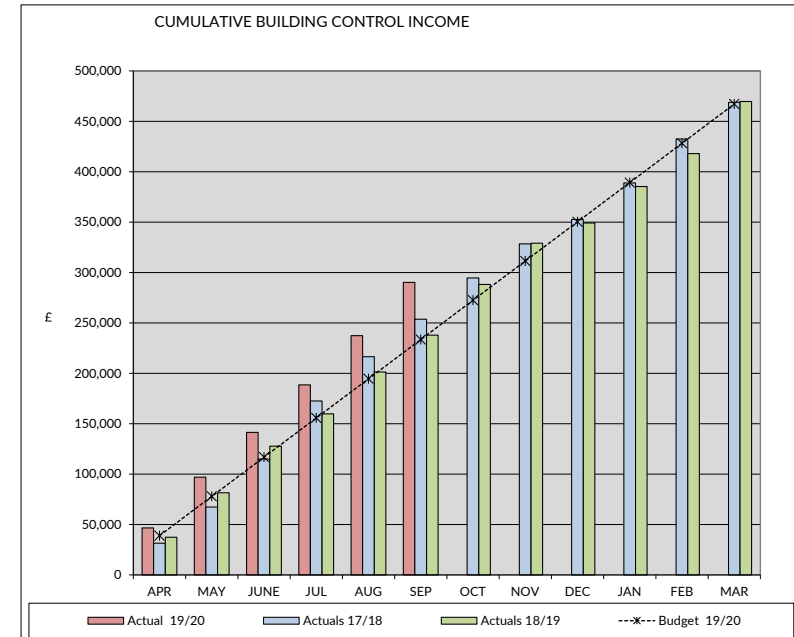
**BUILDING CONTROL (DVBCFEE)**

	Actuals 17/18	Actuals 18/19	Actuals 19/20	Increase / decrease from 18/19 to 19/20	Budget 19/20	Variance (Budget-Actuals)	Manager's Forecast
1 APR	31,511	37,342	46,552	(9,210)	38,926	(7,626)	
2 MAY	35,809	44,099	50,427	(6,328)	38,926	(11,501)	
3 JUN	47,602	46,293	44,461	1,833	38,926	(5,535)	
4 JUL	57,651	32,009	47,025	(15,017)	38,926	(8,100)	
5 AUG	43,832	41,516	48,869	(7,353)	38,926	(9,943)	
6 SEP	37,255	36,624	52,900	(16,276)	38,926	(13,975)	
7 OCT	40,902	50,302			38,926		
8 NOV	33,940	40,944			38,926		
9 DEC	24,156	20,059			38,926		
10 JAN	36,291	36,097			38,926		
11 FEB	43,486	32,648			38,926		
12 MAR	36,473	51,799			38,926		
<b>TOTAL</b>	<b>468,910</b>	<b>469,732</b>	<b>290,234</b>	<b>(52,351)</b>	<b>467,110</b>	<b>(56,679)</b>	<b>467,110</b>



**BUILDING CONTROL (CUMULATIVE)**

	Actuals 17/18	Actuals 18/19	Actual 19/20	Cumulative increase / decrease from 18/19-19/20	Budget 19/20	Variance (Budget-Actuals)	Manager's Forecast
APR	31,511	37,342	46,552	(9,210)	38,926	(7,626)	
MAY	67,320	81,441	96,978	(15,537)	77,852	(19,127)	
JUNE	114,923	127,734	141,439	(13,705)	116,777	(24,661)	
JUL	172,574	159,743	188,464	(28,722)	155,703	(32,761)	
AUG	216,406	201,259	237,334	(36,075)	194,629	(42,704)	
SEP	253,661	237,883	290,234	(52,351)	233,555	(56,679)	
OCT	294,563	288,185			272,481		
NOV	328,503	329,129			311,407		
DEC	352,660	349,188			350,332		
JAN	388,951	385,285			389,258		
FEB	432,437	417,933			428,184		
MAR	468,910	469,732			467,110		467,110



Sep-19

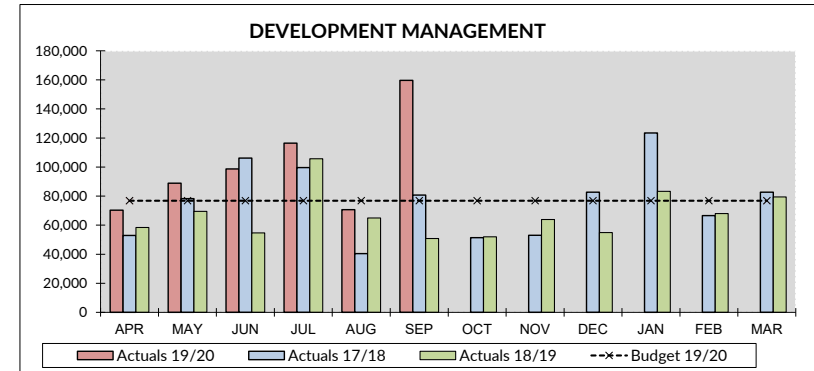
**DVBCFEE**

	Actual (Cumulative)	Budget	(Monthly)	
Plan Fee	3066	183,779	142,743	32,243
Inspection Fee	3067	104,263	90,813	20,658
Other	9999	2,192	-	-
<b>TOTAL</b>	<b>290,234</b>	<b>233,555</b>	<b>52,900</b>	<b>52,900</b>

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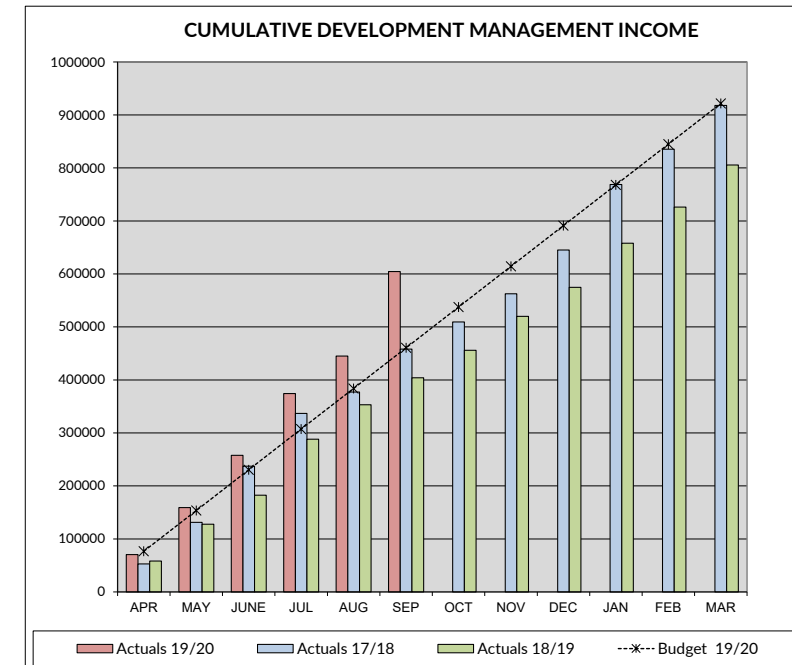
DEVELOPMENT MANAGEMENT (DVDEVCT/DVDEVRND)

	Actuals 17/18	Actuals 18/19	Actuals 19/20	Increase / decrease from 18/19 - 19/20	Budget 19/20	Variance (Budget-Actuals)	Manager's Forecast
1 APR	52,884	58,404	70,363	(11,959)	76,810	6,447	
2 MAY	78,250	69,455	88,827	(19,372)	76,810	(12,017)	
3 JUN	106,124	54,668	98,710	(44,043)	76,810	(21,900)	
4 JUL	99,681	105,667	116,501	(10,834)	76,810	(39,690)	
5 AUG	40,402	64,977	70,614	(5,637)	76,810	6,196	
6 SEP	80,747	50,827	159,628	(108,800)	76,810	(82,818)	
7 OCT	51,400	51,985			76,810		
8 NOV	53,057	63,941			76,810		
9 DEC	82,753	54,926			76,810		
10 JAN	123,499	83,258			76,810		
11 FEB	66,539	67,922			76,810		
12 MAR	82,682	79,480			76,810		
<b>TOTAL</b>	<b>918,017</b>	<b>805,509</b>	<b>604,642</b>	<b>(200,645)</b>	<b>921,722</b>	<b>(143,781)</b>	<b>921,722</b>



DEVELOPMENT MANAGEMENT (CUMULATIVE)

	Actuals 17/18	Actuals 18/19	Actuals 19/20	Cumulative increase / decrease from 18/19 to 19/20	Budget 19/20	Variance (Budget-Actuals)	Manager's Forecast
APR	52,884	58,404	70,363	(11,959)	76,810	6,447	
MAY	131,134	127,859	159,190	(31,331)	153,620	(5,570)	
JUNE	237,257	182,526	257,900	(75,374)	230,431	(27,469)	
JUL	336,939	288,193	374,400	(86,208)	307,241	(67,160)	
AUG	377,340	353,170	445,014	(91,844)	384,051	(60,963)	
SEP	458,087	403,997	604,642	(200,645)	460,861	(143,781)	
OCT	509,487	455,982			537,671		
NOV	562,544	519,923			614,481		
DEC	645,297	574,849			691,292		
JAN	768,796	658,107			768,102		
FEB	835,335	726,029			844,912		
MAR	918,017	805,509			921,722		921,722



Aug-19

CUMULATIVE BREAKDOWN

DVDEVCT/DVDEVRND

	Actual (Cumulative)	Budget	(Monthly)	
Planning Application Fees	94300/3009	553,116	406565	141693
Other	94300/9999	(1,707)	0	0
Pre-application Fees	94301	53,233	48601	17935
Monitoring Fees	94302	5696		
RECH-Other A/C'S	98100			
<b>TOTAL</b>	<b>604,642</b>	<b>460,861</b>	<b>159,628</b>	

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