

Budget Monitoring Sheets for January 2012

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BUDGET MONITORING - Strategic Commentary - As at 31 January 2012

Overall Financial Position

1. Ten months into the year the results to date show an overall favourable variance of £343,000, a similar position to the previous month.
2. The year-end position is forecast to be £83,000 better than budget; an improvement on the previous month.

Key Issues for the year to date

3. **Income** – investment income is performing above target and is forecast to be better than budgeted at the year-end. This is due to higher than estimated balances and slightly higher rates being achieved during the year so far, and a favourable forecast is shown to reflect this improved position. However, looking forward the current rates being achieved are lower, with a consequent impact on returns.
4. Looking at the other main income sources, the position remains difficult. On-Street Parking, Building Control, Land Charges and Development Control income all continue to show adverse variances for the year to date.
5. Community Development external funding is ahead of profile, contributing to the favourable variance at present, but this will not have any impact on the year-end results.
6. **Pay costs** – the favourable trend has continued and the underspend for the year to date is now £309,000. Almost all services are showing a small underspend; in some cases these are offset by agency staff costs (particularly Direct Services), but there are a number of favourable variances forecast for year-end.
7. **Other** – Direct Services' results show an adverse variance of £96,000 compared to budget, due to increased fuel and waste disposal costs as well as a shortfall in income.

Year End Forecast

8. The year-end position is forecast to be £83,000 better than budget, this is better than the previous month. Adverse variances have been forecast to reflect the adverse position for Direct Services to date, and the fact that some savings from partnership working will be achieved later than originally planned. Adverse forecasts are also shown for variable income sources such as Building Control and On-street parking. Favourable variances have been forecast for investment income and against some salary budgets.

9. There has been an increase in the higher number of homeless people in bed and breakfast but other savings are being made in Housing to largely offset this overspend.

Risk areas

10. The current economic situation continues to have a real and potential impact on the Council's finances:

- Council has recently agreed to reduce the minimum long term credit rating from AA- to A which will increase the number of institutions where funds can be placed;
- property related income such as Development Control, Building Control, Land Charges and Capital Receipts remain vulnerable and parking income is also struggling;
- the Benefits workload is continuing at a higher level than before the recession, which is having an impact on processing times (though an action plan is in place to improve performance);
- Council Tax collection rates, though currently in line with the previous year, could be affected by increased unemployment and squeezed household incomes; and
- diesel prices continue at a high level and the financial impact seen in the last financial year is continuing.

11. Staff turnover remains relatively low. This has a positive impact on service delivery but puts at risk the achievement of the vacant post saving in future years. Conversely, in some specialist areas, experienced staff are proving difficult to recruit and so temporary staff are being used to cover vacancies. Where appropriate, apprenticeships are being considered to increase the pool of trained staff.

12. Planned savings through the generation of income, particularly from new partnership working, remain risk areas for the current and for future years. However, on a positive note, the Building Control Manager partnership with Tonbridge and Malling Borough Council is now in place and the Environmental Health partnership with Dartford Borough Council is now progressing to implementation.

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Community Development – January 2012 Commentary

Service	Variance to date £'000 (Minus is bad news)	Forecast Annual Variance £000	Explanation of variance and action planned (including changes from previous month)
Community Development Service Provisions	12	15	This is additional income to the Council from sale of Community Safety and health services to other Districts.
Community Safety	11	3	Project spending slightly behind profile. Savings already identified.
STAG Community Arts Centre	25		This relates to a late invoice from the Stag. This has now been received and paid.
Tourism	11		Invoice for tourism services awaited – will be on target at year end.
Partnership – Child (Ext Funded)	15		This is external funding received in advance and will be zero at the year end.
Partnership – Home Off (Ext Funded)	46		This is external funding received in advance and will be zero at the year end.
Choosing Health WK PCT	-12	-10	Additional expenditure (external funding) is offset by additional income shown in PCT initiatives below. In addition, project spend is slightly ahead of profile.
PCT Initiatives	18	10	Additional income (external funding) is offset by additional expenditure shown in Choosing Health above.
Cumulative Salaries – Ext Funded	-23	-20	Additional income offsets this additional expenditure on externally funded salaries.
Capital – Local Strategic Partnership	-12		This relates to externally funded capital projects bid for during the year. The cost to the Council is nil. The funds have already been received by the Council and are being held in a fund until the year end.
Capital – Parish Projects	57	51	West Kingsdown Village Hall project (already approved) will not come forward this financial year but is more likely to start in 2012. Other projects are likely to come forward next financial year.

Future Issues/Risk Areas

Required £3K in year savings have been made from the Community Safety budget (part of corporate in year savings) and are identified above. Additional income of £15K has been achieved through sale of services to other Councils. These are already incorporated into corporate savings and are identified above.

Lesley Bowles
Head of Community Development
February 2012

Development Services – January 2012 Commentary

Service	Variance to date £'000 (Minus is bad news)	Forecast Annual Variance £000	Explanation of variance and action planned (including changes from previous month)
Local Development Framework	14	13	There is a variation in the salaries budget due to delay in filling a vacant post. This includes £8k towards corporate 11/12 savings.
Planning – Appeals	3	-10	The anticipated variance is due to forthcoming public inquiries (see note 2 below). There are a number of appeals outstanding and an estimate has been made based on current information. There is an increase in the number of public inquiries compared with recent years.
Planning – Dev. Control	-35	-10	Several staff worked reduced hours. Vacancy not filled at start of year and part of the saving is due to the Planning Service manager trial. S106 and pre-application income is below expectation at present. Planning application fee income is based on the last three months trend, we expect an overall under-achieved income of about £25,000.
Admin Expenses – Development Control	7		No variance expected by end of year.
Cumulative Salaries	40	58	Several staff worked reduced hours. Vacancy not filled at start of year. Variance is also due to the trial arrangement for the Planning Services Manager post.

Future Issues/Risk Areas

1. Planning fee income trends are relatively volatile.
2. Anticipate extra costs from public inquiries at Badgers Mount; Combe Bank, Sundridge; Four Winds, Westerham; Scollops Farm; Ide Hill; Gabriels Farm; Rowhill Road, Hextable and a Judicial Review (Serpentine Road, Sevenoaks). Additional public inquiry at Edenbridge now planned for 2012 – costs uncertain at present.
3. National announcement of increased Planning Application Fees following Government consultation has been delayed.

Jim Kehoe
Head of Development Services
February 2012

Environmental & Operational Services – January 2012 Commentary

Service	Variance to date £'000 (Minus is bad news)	Forecast Annual Variance £000	Explanation of variance and action planned (including changes from previous month)
Building Control	-67	-65	Income £71,000 below budget for statutory work. Forecast total income for year £400,000 against an income budget of £480,000. Estimated £32,000 savings on structural checking. Budget includes £34,000 for sharing Building Control Manager with Tonbridge and Malling Borough Council on a 50:50 basis. This arrangement commenced on 3 rd October 2011. (£21,000 shortfall).
Car Parks	19	10	Income £22,000 above budget profile. NNDR charge for full year £13,000 over budget. Expenditure on winter maintenance (gritting) in January and February.
CCTV	-32	-39	Budget contains £48,000 unidentified income, including Police contribution, which will not be received. Savings on transmission costs.
Clean Air	21	21	Income budget will not be received for LAPC registration, based purely on number of premises. Forecast savings on consultants, as detailed assessment will not be undertaken until 2012/13.
On-Street Parking	-36	-33	Income only £4,000 below budget profile, but expenditure incurred in implementing the Knockholt pay and display scheme which will not be fully offset by income by March 2012.
Licensing Partnership Hub (Trading)	31		Savings on hub costs for full year estimated at £32,000, of which SDC's 'share' approximately £10,000. <i>(This saving is reflected within the budget heading "Licensing Regime" on the statement – Finance).</i>
Licensing Regime	-29	-39	Income from fees above budget. Budget contains £47,000 unidentified income from new partners and other unidentified income. Savings achieved in Licensing Hub costs which are reflected in the forecast outturn figure.
Parks & Rec. Grounds	-30	-33	Budget contains additional income of £20,000 from Hollybush Bowls Club for rent to reflect actual cost of maintaining bowls green. (Or the transfer of the green with full maintenance liability). Negotiations underway, and transfer agreed, in principle, but not to take effect until April 2012. Maintenance costs above budget on Bradbourne Lakes, closed Churchyards, Sevenoaks Environmental Park and Swanley Sites.
Parks – Rural	27	30	Small savings over a number of budget headings.
Public Health	-63	-75	Budget contains £100,000 savings for implementation of shared working with Dartford Borough Council, (£8,333/month). Implementation will not be until April 2012. Some savings achieved on this budget by not filling vacant posts pending shared working agreement.
Refuse Collection	4	50	Additional expenditure incurred to maintain weekly collections over Christmas/New Year period, (worked three Bank Holidays). Third Quarter recycling credit claim now due.
Support – Direct Services	21	10	Savings on internal printing and mobile phones. Savings currently on training, but courses need to be delivered on driver CPD and Health and Safety.

Service	Variance to date £'000 (Minus is bad news)	Forecast Annual Variance £000	Explanation of variance and action planned (including changes from previous month)
Air Quality (Ext Funded)	21		Externally funded project unspent monies will be rolled forward to next year. <i>[Finance]</i>
Taxis	17	15	Income currently £25,000 above budget profile mainly on drivers licences. Some small overspends forecast elsewhere.
Cumulative Salaries – Operational Services	111		Any savings on Direct Services salaries reflected in trading account position, offset by expenditure on agency staff to maintain services.
Cumulative Salaries – Environmental Health	29	30	Savings on salaries reflected in Environmental Health Service budgets.
Cumulative Salaries – Parking & Amenity Services	29	31	One Civil Enforcement Officer post not filled and now deleted from the establishment. Reflected in service budgets for car parks and on-street parking.
Capital – Playground Improvements	-36	15	Work completed on Edenbridge Playground. Contribution of £39,000 to be received from external funding.
Capital – Vehicle Purchases	322		Delays in new vehicle deliveries. Vehicle replacement programme will be achieved. Any in year underspends are carried forward into the Vehicle Replacement Fund.
Contaminated Land	4	3	Small savings on monitoring.
Licensing – Health	-6	-8	Vet inspections and recharges.
Noise Control	6	5	Savings on repair/calibration.
Direct Services Trading Account	-93	-22	Picture slightly better than at end of December 2011. Deficit at end of January 2012 of £6,534 against a profiled surplus of £86,555. Diesel costs £36,000 above budget and currently at £114.07 p/litre. Expenditure on disposal costs, (Trade Waste and Cesspools) £30,729 over budget. Total income £210,111 down on profile. Total expenditure £117,022 down on profile.

Future Issues/Risk Areas

Head of Environmental & Operational Services February 2012

Finance & Human Resources – January 2012 Commentary

Service	Variance to date £'000 (Minus is bad news)	Forecast Annual Variance £000	Explanation of variance and action planned (including changes from previous month)
AMF Argyle Road	15		Timing difference only, no impact expected on year end.
AMF Support & Salaries	12		Outstanding payments for IT – under review
Dartford Partnership Hub (SDC Costs)	-19		All costs for Revenues, Benefits, Audit and Fraud partnership with Dartford BC now shown together. Expenditure across both authorities on these services being combined and balance due from DBC calculated.
Estates Management – Buildings	-21	-20	Forecast amended to reflect reduced rent income and rates bills higher than budget.
Markets	91	85	Additional income obtained, reflected in forecast.
Members	21	20	Slightly below budget on Members' allowances. Forecast amended accordingly but makes allowance for additional spend on IT allowance this year.
Revenues & Benefits Partnership	-246		These are the implementation costs for the project that are to be shared 50:50 with DBC and funded from reserves.
Admin Expenses – Chief Executive	10	9	Small underspends across a number of headings. Forecast amended as it is considered that the underspend will continue to the year end.
Admin Expenses – Finance	11		Small underspends on printing and training, to keep under review.
Support – Central Offices	32	18	Awaiting electricity bills and spending on plant repair and maintenance is below profile. No change to forecast.
Support – Contact Centre	26	10	Underspending on staff costs but two apprentices now recruited.
Support – Finance Function	37	20	Forecast reflects current underspend on pay costs. Forecast variance does not reflect full underspend due to possible need to buy in extra resources to deliver on key projects required to deliver programmed savings for 2012-13; may need to request to carry forward £15k if planned work slips into 2012/13.
Support – General Admin	15		Currently underspending on central training budget. May need to request to carry forward £15k if training planned before the year end slips into 2012/13, therefore no forecast underspend at present.

Service	Variance to date £'000 (Minus is bad news)	Forecast Annual Variance £000	Explanation of variance and action planned (including changes from previous month)
Support – Personnel	-34	-32	Reflects the use of agency staff to cover the HR Manager vacant post, which is essential to maintain an adequate HR service.
Support – Property Function	28	29	Reflects underspend on pay costs in current year (part of saving already planned for future years).
Cumulative Salaries	61	78	Underspends across a number of headings, reflected in comments above.
Capital – Sevenoaks Town Centre	134	160	Only £7k spent this year. This is an ongoing project and the budget will continue into future years as required.
Capital – Horton Kirby Village Hall	-129		To be funded from S106 monies which have already been received, no net cost to SDC.
Capital – Argyle Rd Moat Office Accommodation	-32		Rental income to be received against this cost.

Future Issues/Risk Areas

Investment income - all usual counterparties have ratings below AA-; the remaining options for placing the Council's investments are few and the interest rate likely to be achieved reduced.
Benefits Admin – still experiencing a very high level of activity, with an impact on performance and potentially costs.

Head of Finance & Human Resources
February 2012

Housing & Communications – January 2012 Commentary

Service	Variance to date £'000 (Minus is bad news)	Forecast Annual Variance £000	Explanation of variance and action planned (including changes from previous month)
Consultation & Surveys	14	17	There will be savings in 12/13 but for the current year this will be offset an overspend on other budgets in Housing and Communications (due to the recession and staffing issues).
External Communications	12	7	There will be some savings in 12/13 but for the current year this will offset an overspend on other budgets in Housing and Communications (due to the recession and staffing issues).
Homeless	-79	-70	The recession in the last few months has now impacted on the Housing service at SDC and there is increased homelessness Kent wide and nationally. Therefore there has been an increase in use of B&B. There are also capacity issues in the Social Housing team (being resolved) and, in addition, WKHA has had to decant tenants from Moat and their own scheme to allow development, which has reduced the number of properties available for homeless. There are various short and long term solutions in place to minimise the impact as well as discussions with WKHA to find more properties. It is anticipated to greatly reduce the potential overspend of the B&B budget (£70,000) by year end by using external funding, savings in other budgets (as shown in commentary) and delaying projects.
Housing	-13	8	This is mainly due to employing Agency staff and the cost will be met fully from external funding and additional savings will contribute to offsetting the B&B overspend.
Housing Initiatives	9	12	The underspend will help offset overspend on other budgets as explained above.
Private Sector Housing	22	14	These are savings created by amalgamating a Housing Standard Officer post with the Energy Efficiency post. This will create savings next year but this year will offset the overspend as above.
Support – General Admin	10	6	This is a saving in the Communications budget and next year will be a saving. This year it will help offset an overspend as above.
Cumulative Salaries	-26	-21	These are savings created by amalgamating a Housing Standard Officer post with the Energy Efficiency post. This will create savings next year but this year will offset the overspend as above.
Capital – Improvement Grants	343		It is difficult to predict when works will be completed but the year end forecast is correct.
Capital – WKHA Adaps for Disabled	-145		It is difficult to predict when works will be completed but the year end forecast is correct.

Service	Variance to date £'000 (Minus is bad news)	Forecast Annual Variance £000	Explanation of variance and action planned (including changes from previous month)
Capital – RHPCG 10-11 SDC	-30		External funding and nil cost to SDC.
Capital – Hever Road Gypsy Site	-135		External funding used to modernise and extend the site and provide new amenity blocks.
Capital – Hever Road Gypsy Site – Bomb Disposal	-19		SDC still looking at whether we can receive external funding towards the cost otherwise to be met from existing budgets and funding.

Future Issues/Risk Areas

Nationally there is an increase in homelessness and this has impacted on the B&B budget. Various other issues explained above have also contributed to this and a total overspend of £70,000 at year end has been predicted. However there are short and long term solutions in place and we are hoping to reduce this figure to £20,000 maximum due to savings in other areas and external funding.

Head of Housing & Communications
February 2012

IT & Facilities Management – January 2012 Commentary

Service	Variance to date £'000 (Minus is bad news)	Forecast Annual Variance £000	Explanation of variance and action planned (including changes from previous month)
AMF IT	51		Year-end position expected to be on target as per 10 year plan. Current variance due to timings on project spends changing according to available resource.
Support – Central Offices – Facilities	21	10	Savings related primarily to corporate stationery (approximately £7k) but also minor underspends across a number of other codes.
Support – General Admin	12	-10	Underachievement in internal print income (including £10k forecast by Legal and Democratic Services and £5k forecast by Direct Services)
Support – IT	49		Year-end position expected to be on target. Current variance due to timings on project spends changing according to available resource.
Cumulative Salaries	13		Underspend due to minor underspends across different service areas due to turnover of staff and new staff appointed on lower SCP.

Future Issues/Risk Areas

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Head of IT & Facilities Management
February 2012

Legal & Democratic Services – January 2012 Commentary

Service	Variance to date £'000 (Minus is bad news)	Forecast Annual Variance £000	Explanation of variance and action planned (including changes from previous month)
Action & Development	-9		Adverse variance is related to a 50% contribution to the Consultants engaged for the Environmental Health shared service work with Dartford BC and other legal fees and costs. A proportion of this cost will be met by the Consultants budget within Corporate Management. An Action & Development Reserve is in place from which monies will be drawn down for any remaining balance at year end, resulting in a nil variance.
Corporate Management	32	69	The positive variance is due to a current underspend against profile on Audit Fees with some invoices not yet received. It is forecast that Audit Fees will be lower than first anticipated and this is reflected in a revised forecast for that budget line. Adjustment made to 'Expenditure & income' budget line with a year end forecast of £0, resulting in an increase in the expected year end overall Corporate Management variance of £69k.
Corporate Savings	32	-42	Vacant Posts savings target for 2011/12 has been met for the year. However adverse variance of £42k remains across the Corporate Savings budget with one-off savings targets currently a high risk.
Register of Electors	11	13	Annual canvass was completed using fewer canvasser hours this year.
Admin Expenses – Legal & Democratic	4	6	Unlikely to spend full budget on internal printing.
Support – Legal Function	-37	-39	Unlikely to receive full amount against income budget for S106 work of £30k. Now expecting similar income levels to 2010/11 of £5k. Market conditions not conducive to raising income from S106 agreements. Unlikely to achieve income budgets – see note on salaries below. Small Improvement on previous month as more income received from court costs.
Cumulative Salaries	51	53	Underspend on salaries, offsetting non receipt of income from sharing staff with Tonbridge and Malling (Legal) and Maidstone (Democratic Services). Recruitment delays in filling some posts has helped to offset difficulty in achieving income budget within Legal services. Payments to canvassers which were made via payroll to ensure correct accounting for tax and NI (budget exists for this in Electoral Registration (canvass fees).
Capital – Modern Govt Document Management System	13		Scheme now likely to start in Feb 2012; re-scheduled to coincide with recruitment of new staff and volume of work on data migration.

Future Issues/Risk Areas

Income from land charges searches (budget of £185k) remains a very high risk area. National legal action now underway in relation to Personal Search companies recouping monies expended under previous legislation.

Head of Legal & Democratic Services
February 2012

2. Overall Summary

JANUARY 12 - Final

	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
Community and Planning												
Community Development	141	127	14	10.1	939	793	146	15.6	1,151	1,133	18	887
Development Services	98	144	- 46	-46.7	1,115	1,126	- 11	-1.0	1,376	1,376	-	1,672
Environmental and Operations	270	284	- 14	-5.1	2,522	2,540	- 18	-0.7	2,879	2,991	- 111	3,979
Housing and Communications	64	93	- 28	-44.1	736	768	- 31	-4.2	923	929	- 6	1,014
Total Community and Planning	574	648	- 74	-12.9	5,312	5,227	86	1.6	6,329	6,429	- 99	7,552
Corporate Resources												
Finance and Human Resources	366	335	31	8.5	3,880	3,911	- 31	-0.8	4,777	4,646	132	5,589
IT and Facilities Management	151	152	- 0	-0.3	1,369	1,232	137	10.0	1,654	1,654	-	1,704
Legal and Democratic Services	118	128	- 9	-8.0	1,130	1,100	30	2.6	1,366	1,353	12	1,564
Total Corporate Resources	635	614	21	3.3	6,379	6,243	136	2.1	7,797	7,653	144	8,857
NET EXPENDITURE (1)	1,210	1,263	- 53	-4.4	11,691	11,470	221	1.9	14,126	14,082	45	16,409
<u>Adjustments to reconcile to Amount to be met from Reserves</u>												
Removal of Asset Maintenance Variance	-	- 37	37	-	-	- 148	148	-	-	- 14	14	72
Direct Services Trading Accounts	18	17	1	5.6	- 87	7	- 94	- 108.0	- 74	23	- 96	- 17
Capital charges outside General Fund	- 4	- 4	- 0	- 0.0	- 39	- 39	- 0	- 0.0	- 47	- 47	-	- 47
Support Services outside General Fund	- 16	- 16	- 0	- 0.1	- 164	- 164	0	0.0	- 220	- 220	-	- 216
Redundancy Costs - all	-	21	- 21	-	-	36	- 36	-	-	-	-	244
NET EXPENDITURE (2)	1,208	1,244	- 36	-3.0	11,401	11,161	240	2.1	13,785	13,823	- 38	16,445
Government Grant	- 428	- 428	-	0.0	- 4,284	- 4,284	-	-	- 5,141	- 5,141	-	- 6,348
Council Tax Requirement - SDC	- 767	- 767	-	0.0	- 7,666	- 7,666	-	-	- 9,199	- 9,199	-	- 9,172
NET EXPENDITURE (3)	13	49	- 36	-290.8	- 549	- 789	240	43.6	- 555	- 517	- 38	925
<u>Summary including investment income</u>												
Net Expenditure	13	49	- 36	- 291	- 549	- 789	240	43.6	- 555	- 517	- 38	925
Investment Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Interest and Investment Income	- 18	- 27	8	-44.9	- 157	- 260	103	65.8	- 153	- 274	121	- 335
Overall total	- 6	22	- 28	- 336	- 706	- 1,048	343	109	- 708	- 790	83	590
Planned appropriation (from)/to Reserves									722	722	-	-
Supplementary appropriation from Reserves									- 14	- 14	-	-
Surplus									-	- 82	83	419

3. Net Service Expenditure for each Head of Service - analysed by Budget area

JANUARY 12 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
Community Development												
SDC Funded												
8 to 12 project	2	3	- 1	- 55.3	19	15	4	22.8	23	23	-	23
Arts Development	-	-	-	-	0	-	0	-	- 0	- 0	-	5
All Weather Pitch	- 0	- 0	- 0	-	- 2	- 2	0	5.6	- 2	- 2	-	- 2
Community Activity	-	- 2	2	-	-	0	- 0	-	-	-	-	-
Community Development Service Provisions	-	-	-	-	-	- 12	12	-	-	- 15	15	- 12
Community Safety	18	15	2	11.5	167	156	11	6.6	201	198	3	167
The Community Plan	5	4	1	10.6	45	40	5	10.8	55	55	-	51
Economic Development	3	2	1	29.6	34	42	- 8	- 23.2	41	41	-	19
Grants to Organisations	1	1	0	5.0	184	183	1	0.4	186	186	-	225
Health Improvements	3	4	- 0	- 7.6	33	31	2	6.1	39	39	-	50
Leisure Contract	49	48	1	2.3	245	240	5	2.0	330	330	-	446
Leisure Development	5	5	0	2.4	20	20	0	2.4	22	22	-	20
Administrative Expenses - Community Dev.	1	1	- 0	- 41.0	9	6	3	34.7	11	11	-	13
Sporting Services	-	-	-	-	-	- 0	0	-	-	-	-	- 364
STAG Community Arts Centre	-	-	-	-	100	75	25	25.0	100	100	-	100
Sustainability	1	1	0	1.5	14	14	0	2.3	17	17	-	22
Tourism	6	1	5	91.4	40	29	11	28.4	53	53	-	39
West Kent Partnership	4	2	1	36.4	- 1	2	- 4	- 258.4	0	0	-	-
Youth	7	5	2	26.4	63	54	9	14.7	76	76	-	84
Total Community Development (SDC Funded)	104	91	13	12.7	971	893	78	8.1	1,151	1,133	18	886
Externally Funded												
Partnership - Child	-	-	-	-	-	- 15	15	-	0	0	-	-
Partnership - Home Off	13	14	- 0	- 2.1	- 6	- 52	46	799.7	- 0	- 0	-	-
Choosing Health WK PCT	24	15	9	39.2	- 26	- 14	- 12	- 45.3	0	10	- 10	-
Falls Prevention	-	0	- 0	-	-	- 0	0	-	-	-	-	-
Future Jobs (Ext Funded)	-	-	-	-	-	- 1	1	-	-	-	-	-
Kent Community Alcohol Partnership	-	-	-	-	-	- 0	0	-	-	-	-	-
Local Strategic Partnership (Ext Funded)	-	-	-	-	-	- 9	9	-	-	-	-	-
PCT Initiatives	-	-	-	-	-	- 18	18	-	-	- 10	10	-
Skateboarding	-	-	-	-	-	- 1	1	-	-	-	-	-
Local Strategic Partnership	-	5	- 5	-	-	5	- 5	-	-	-	-	-
Big Community Fund	-	3	- 3	-	-	4	- 4	-	-	-	-	-
PCT Health Checks	-	0	- 0	-	-	1	- 1	-	-	-	-	-
Total Community Development (Ext Funded)	37	36	1	2.7	- 32	- 100	68	215.9	0	0	-	-

Total Community Development

141	127	14	10.1	939	793	146	15.6	1,151	1,133	18	886
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3. Net Service Expenditure for each Head of Service - analysed by Budget area

JANUARY 12 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
Development Services												
Bridleways / Footpath Diversions	0	0	0	-	1	1	0	0.3	2	2	-	2
Conservation	4	4	0	8.1	39	39	- 0	- 0.4	47	46	1	75
Local Development Framework	28	32	- 3	- 12.0	320	307	14	4.3	446	433	13	488
LDF Expenditure	-	1	- 1	-	-	4	- 4	-	-	-	-	-
Planning - Appeals	13	13	- 1	- 6.3	126	122	3	2.8	151	161	- 10	187
Planning - Counter	- 0	- 0	0	-	- 1	- 0	- 0	- 25.2	- 1	- 1	-	-
Planning - Dev. Control	30	71	- 41	- 139.1	393	427	- 35	- 8.8	446	456	- 10	606
Planning - Enforcement	22	22	- 0	- 1.7	215	210	5	2.4	258	252	6	281
Planning - Office Refurb.	-	0	- 0	-	-	1	- 1	-	-	-	-	-
Administrative Expenses - Development Control	2	1	1	55.6	21	15	7	31.2	25	25	-	34
Administrative Expenses - Policy and Env.	-	0	- 0	-	-	0	- 0	-	-	-	-	1
Total Development Services	98	144	- 46	- 46.7	1,115	1,126	- 11	- 1.0	1,376	1,376	-	1,674

3. Net Service Expenditure for each Head of Service - analysed by Budget area

JANUARY 12 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
Environmental and Operational Services												
Asset Maintenance Car Parks	1	-	1	100.0	7	-	7	100.0	8	3	5	-
Asset Maintenance CCTV	1	-0	1	116.8	9	2	7	79.7	11	11	-	15
Asset Maintenance Countryside	0	-	0	-	5	8	-3	-70.6	6	6	-	3
Asset Maintenance Direct Services	2	2	-0	-9.8	18	17	1	6.0	22	22	-	31
Asset Maintenance Playgrounds	1	-	1	100.0	11	3	8	76.0	13	5	8	-
Asset Maintenance Public Toilets	1	-	1	100.0	12	2	9	79.3	14	14	-	6
Building Control	11	11	-0	-1.7	-97	-29	-67	-69.7	-123	-58	-65	-38
Car Parks	-153	-149	-4	-2.7	-1,264	-1,283	19	1.5	-1,542	-1,552	10	-1,475
CCTV	21	27	-5	-25.6	204	236	-32	-15.9	230	269	-39	264
Civil Protection	1	0	0	59.6	9	8	1	16.2	11	11	-	41
Clean Air	10	10	0	2.1	102	82	21	20.2	116	95	21	100
Contaminated Land	4	4	0	9.7	42	39	4	8.5	51	48	3	49
Dangerous Structures	2	2	-0	-1.5	18	17	0	2.6	22	22	-	20
On-Street Parking	-26	-30	5	17.8	-276	-240	-36	-13.0	-345	-312	-33	-222
Emergency	5	5	-0	-0.5	49	47	2	3.4	59	59	-	56
EstMan - Grounds	8	6	2	25.8	76	68	8	10.4	91	83	8	78
Licensing Health	-1	4	-5	-395.4	27	33	-6	-23.0	35	43	-8	31
Licensing Partnership Members	-	-	-	-	-	-	-	-	-	-	-	-
Licensing Partnership Hub (Trading)	0	-5	5	-	-1	-31	31	5,213.8	-	-	-	-
Licensing Regime	6	12	-6	-109.3	2	31	-29	-1,254.5	3	42	-39	49
Minibus	1	-	1	100.0	7	1	6	90.5	9	1	8	333
Noise Control	11	8	4	31.7	74	68	6	7.8	88	83	5	90
Parks and Rec.Grds	9	13	-4	-46.8	72	102	-30	-42.1	88	121	-33	131
Parks - Rural	10	7	3	26.3	71	43	27	38.9	81	51	30	107
Pest Control	-	-	-	-	-0	-	-0	-	-0	-0	-	4
Public Health	32	36	-4	-12.2	326	389	-63	-19.4	390	465	-75	541
Public Transport Support	0	0	0	-	1	1	0	16.0	1	1	-	1
Refuse Collection	196	233	-38	-19.3	1,861	1,858	4	0.2	2,155	2,105	50	2,134
Administrative Expenses - Building Control	1	1	-0	-42.1	7	6	1	20.1	9	9	-	9
Administrative Expenses - Community Director	1	0	0	60.5	9	5	4	48.1	10	10	-	13
Administrative Expenses - Direct Services	-	0	-0	-	-	-	-	-	-	-	-	-
Administrative Expenses - Health	2	1	2	71.1	19	12	6	34.7	26	26	-	16
Administrative Expenses - Transport	0	1	-0	-	6	5	1	19.3	7	7	-	4
Street Naming	1	1	0	33.5	11	3	8	72.2	13	6	7	6
Street Cleansing	104	101	3	2.9	1,022	1,017	5	0.5	1,224	1,224	-	1,399
Support - Direct Services	4	3	2	39.1	39	18	21	54.4	47	37	10	40

Support - Health and Safety	1	1	0	23.0	13	9	4	28.5	16	16	-	54
Taxis	- 0	- 1	1	-	- 13	- 30	17	123.4	- 14	- 29	15	- 19
Air Quality (Ext Funded)	-	- 21	21	-	-	- 21	21	-	-	-	-	-
Public Conveniences	4	3	0	8.8	44	46	- 2	- 4.8	49	49	-	107
Total Environmental and Operational Services	270	284	- 14	- 5.1	2,522	2,540	- 18	- 0.7	2,879	2,991	- 111	3,978

3. Net Service Expenditure for each Head of Service - analysed by Budget area

JANUARY 12 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
Finance and Human Resources												
Asset Maintenance Argyle Road	4	-	4	100.0	42	28	15	34.5	51	51	-	38
Asset Maintenance Other Corporate Properties	3	-	3	100.0	25	22	3	13.8	30	30	-	48
Asset Maintenance Leisure	13	1	12	93.1	128	120	8	6.3	153	153	-	209
Asset Maintenance Sewage Treatment Plants	1	10	-9	-1,120.8	8	11	-3	-31.6	10	10	-	3
Asset Maintenance Support & Salaries	9	10	-1	-10.2	95	82	12	13.0	114	114	-	120
Benefits Admin	-	-7	7	-	-	6	-6	-	-150	-150	-	833
Benefits Grants	-52	-52	-0	-0.0	-554	-554	0	0.0	-659	-659	-	-659
Bus Station	-1	-1	0	55.6	10	7	3	30.7	12	12	-	21
Civic Expenses	0	1	-0	-	13	10	4	27.9	14	14	-	39
Concessionary Fares	-	-	-	-	-	2	-2	-	-	-	-	433
Dartford Partnership Hub (SDC costs)	134	122	11	8.6	1,383	1,401	-19	-1.3	1,621	1,621	-	222
EstMan - Buildings	-14	-9	-5	-37.3	-68	-47	-21	-30.7	-92	-72	-20	-26
Housing Advances	0	-	0	-	4	3	0	6.6	4	4	-	5
Housing Premises	0	-1	1	-	-10	-9	-1	-6.2	-10	-10	-	34
Local Tax	-18	-14	-4	-21.4	-151	-144	-7	-4.5	-392	-392	-	224
Markets	-20	-26	5	26.7	-158	-249	91	57.4	-194	-279	85	-191
Members	34	24	10	28.1	280	260	21	7.3	342	322	20	321
Misc. Finance	133	146	-13	-9.9	1,248	1,253	-5	-0.4	2,031	2,038	-7	1,927
Revenues and Benefits Partnership	-	19	-19	-	-	246	-246	-	-	-	-	119
Administrative Expenses - Corporate Director	0	0	0	-	3	3	1	16.6	4	4	-	6
Administrative Expenses - Chief Executive	2	1	1	58.7	15	5	10	64.7	18	10	9	8
Administrative Expenses - Finance	2	4	-2	-120.4	25	14	11	44.1	28	28	-	36
Administrative Expenses - Personnel	1	3	-2	-136.9	11	12	-1	-10.0	14	14	-	10
Administrative Expenses - Property	0	0	0	-	2	1	1	43.2	2	2	-	3
Support - Central Offices	19	6	13	69.6	376	344	32	8.5	411	393	18	409
Support - Contact Centre	37	33	4	10.6	369	343	26	7.1	462	452	10	438
Support - Exchequer and Procurement	11	11	0	0.6	117	113	4	3.3	120	120	-	122
Support - Finance Function	16	13	3	21.4	160	123	37	23.0	231	211	20	180
Support - General Admin	17	11	6	36.7	145	130	15	10.5	173	173	-	215
Support - Local Offices	0	-	0	-	47	49	-2	-3.5	48	48	-	49
Support - Nursery	-	1	-1	-	-	2	-2	-	-	-	-	3
Support - Personnel	17	19	-2	-13.4	152	186	-34	-22.5	185	217	-32	214
Support - Property Function	9	6	3	30.2	89	61	28	32.0	107	78	29	76
Treasury Management	8	4	4	49.3	73	77	-4	-6.0	88	88	-	98
Total Finance and Human Resources	366	335	31	8.5	3,880	3,911	-31	-0.8	4,777	4,646	132	5,587

3. Net Service Expenditure for each Head of Service - analysed by Budget area

JANUARY 12 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
Housing and Communications												
Consultation and Surveys	2	-	2	100.0	14	-	14	100.0	17	0	17	22
Energy Efficiency	2	3	- 1	- 66.2	19	13	6	33.5	4	4	-	26
External Comms	7	5	2	26.5	99	86	12	12.3	127	120	7	127
Gypsy Sites	2	- 2	4	186.0	- 11	- 16	5	48.5	- 14	- 14	-	- 2
Home Improvement Agency (prev. Care and Repair)	-	-	-	-	39	39	0	1.2	39	39	-	57
Homeless	9	41	- 32	- 349.9	87	166	- 79	- 91.2	119	189	- 70	123
Housing	20	24	- 4	- 17.5	305	319	- 13	- 4.4	388	380	8	408
Housing Initiatives	2	0	1	82.2	16	7	9	56.7	20	8	12	8
Homelessness Prevention	-	1	- 1	-	-	1	- 1	-	-	-	-	-
Housing Option - Trailblazer	5	4	1	13.1	- 8	- 6	- 2	- 27.4	0	0	-	-
Needs and Stock Surveys	-	-	-	-	-	-	-	-	15	15	-	15
KCC Loan Scheme	-	-	-	-	-	- 0	0	-	-	-	-	-
Private Sector Housing	16	13	3	20.7	160	138	22	13.9	192	178	14	214
Administrative Expenses - Housing	1	1	- 0	- 23.7	9	15	- 6	- 66.6	11	11	-	22
Support - General Admin	-	- 1	1	-	-	- 10	10	-	-	- 6	6	- 11
Homelessness Funding	- 2	3	- 5	- 275.1	2	12	- 9	- 416.8	0	0	-	-
Leader Programme	0	0	- 0	-	4	4	- 0	- 0.6	5	5	-	5
Total Housing and Communications	64	93	- 28	- 44.1	736	768	- 31	- 4.2	923	929	- 6	1,014

3. Net Service Expenditure for each Head of Service - analysed by Budget area

JANUARY 12 - Final	Period				Y-T-D				Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
IT & Facilities Management												
Asset Maintenance IT	50	1	49	98.0	218	167	51	23.3	300	300	-	192
Administrative Expenses - IT	2	4	- 2	- 88.2	19	15	4	22.2	23	23	-	21
Support - Central Offices - Facilities	23	18	4	19.3	208	188	21	9.9	266	256	10	248
Support - General Admin	22	44	- 22	- 102.3	244	232	12	4.8	291	301	- 10	330
Support - IT	55	84	- 30	- 54.0	679	630	49	7.3	775	775	-	913
Total IT & Facilities Management	151	152	- 0	- 0.3	1,369	1,232	137	10.0	1,654	1,654	-	1,704

3. Net Service Expenditure for each Head of Service - analysed by Budget area

JANUARY 12 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
<u>Legal and Democratic Services</u>												
Action and Development	1	- 10	11	1,342.5	5	14	- 9	- 174.9	6	6	-	12
Committee Admin	7	8	- 1	- 7.7	69	66	3	4.1	83	82	1	100
Corporate Management	75	81	- 6	- 8.3	710	678	32	4.5	943	874	69	1,012
Corporate Savings	- 4	-	- 4	- 100.0	32	-	32	100.0	- 43	- 1	- 42	-
Elections	6	7	- 0	- 5.4	53	58	- 5	- 8.8	66	66	-	56
Equalities Legislation	-	-	-	-	16	13	4	22.7	16	16	-	14
Land Charges	- 6	- 2	- 4	- 68.2	- 94	- 93	- 1	- 1.3	- 113	- 117	4	- 96
Performance Improvement	1	-	1	100.0	0	5	- 4	-	1	1	-	8
Register of Electors	14	18	- 4	- 29.3	119	107	11	9.4	138	124	13	119
Administrative Expenses - Legal and Democratic	6	7	- 1	- 8.3	56	53	4	6.8	69	63	6	60
Support - Legal Function	18	19	- 1	- 6.2	164	200	- 37	- 22.3	200	239	- 39	278
Total Legal and Democratic Services	118	128	- 9	- 8.0	1,130	1,100	30	2.6	1,366	1,353	12	1,563

4. Cumulative Salary Monitoring

JANUARY 12 - Final

Chief Executive, P.A. & Secretariat

Total Chief Executives Dept

Director, P.A. & Secretariat

Finance & Human Resources

Legal and Democratic Services

IT & Facilities Management

Total Corporate Resources

Director, PA and Secretariat

Community Development

Operational Services

Environmental Health

Licensing

Development Services

Building Control

Housing & Communications

Parking and Amenity Services

Total Community and Planning Services

Sub total

Council Wide - Vacant Posts

Performance Award Contingency

TOTAL SDC Funded Salary Costs

Externally Funded & Funded from other sources (gross figures). Overspendings here are matched by external funding and represent additional resources secured for the Council since the budget was set.

Community Development Ext.

Housing Ext.

TOTAL All Salary Costs

Less Allocs to Trading a/cs inc Ext Funded TASK

Less Allocations to Capital and Asset maint. etc

Council Wide Vacant Posts

Check total to Pay Costs (Budget book page9)

	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast	Variance
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	(including Accruals) £'000	£'000
Chief Executive, P.A. & Secretariat	18	18	- 0	- 2.1	180	183	- 3	- 1.5	216	216	-
Total Chief Executives Dept	18	18	- 0	- 2.1	180	183	- 3	- 1.5	216	216	-
Director, P.A. & Secretariat	23	24	- 1	- 5.8	226	231	- 5	- 2.4	271	271	-
Finance & Human Resources	242	223	20	8.1	2,396	2,336	61	2.5	2,889	2,811	78
Legal and Democratic Services	64	64	- 0	- 0.2	611	560	51	8.4	739	686	53
IT & Facilities Management	67	63	4	5.5	670	657	13	1.9	804	804	-
Total Corporate Resources	396	374	22	5.5	3,903	3,784	119	3.1	4,702	4,571	131
Director, PA and Secretariat	14	14	- 0	- 2.0	140	140	- 0	- 0.1	168	168	-
Community Development	36	40	- 3	- 8.8	357	360	- 3	- 0.8	430	430	-
Operational Services	286	269	17	6.0	2,858	2,747	111	3.9	3,429	3,429	-
Environmental Health	60	57	3	5.3	602	573	29	4.8	722	692	30
Licensing	26	25	1	5.6	265	259	6	2.3	318	321	- 3
Development Services	143	159	- 16	- 10.9	1,445	1,405	40	2.8	1,735	1,677	58
Building Control	30	35	- 6	- 19.5	295	302	- 6	- 2.1	354	348	6
Housing & Communications	45	52	- 8	- 16.8	447	473	- 26	- 5.8	536	557	- 21
Parking and Amenity Services	43	40	3	7.2	430	401	29	6.7	516	485	31
Total Community and Planning Services	683	691	- 7	- 1.1	6,840	6,660	179	2.6	8,209	8,108	101
Sub total	1,097	1,083	14	1.3	10,923	10,627	296	2.7	13,127	12,896	232
Council Wide - Vacant Posts	- 7	-	- 7	- 100.0	13	-	13	100.0	- 2	- 2	-
Performance Award Contingency	-	-	-	-	-	-	-	-	48	48	-
TOTAL SDC Funded Salary Costs	1,090	1,083	7	0.7	10,936	10,627	309	2.8	13,174	12,942	232
Community Development Ext.	6	6	0	4.5	60	84	- 23	- 38.4	73	93	- 20
Housing Ext.	18	12	6	33.2	123	117	6	4.9	159	155	4
	24	18	6	26.0	184	201	- 17	- 9.4	232	248	- 16
<i>TOTAL All Salary Costs</i>	1,114	1,101	14	1.2	11,119	10,828	292	2.6	13,406	13,190	216
<i>Less Allocs to Trading a/cs inc Ext Funded TASK</i>	- 244	- 228	- 15	- 6.3	- 2,438	- 2,330	- 107	- 4.4	- 2,925	- 2,925	-
<i>Less Allocations to Capital and Asset maint. etc</i>	- 3	- 3	0	10.0	- 29	- 29	- 0	- 0.2	- 35	- 35	-
<i>Council Wide Vacant Posts</i>	7	-	7	100.0	- 13	-	- 13	- 100.0	2	2	-
Check total to Pay Costs (Budget book page9)	875	869	5	0.6	8,639	8,468	171	2.0	10,447	10,232	216

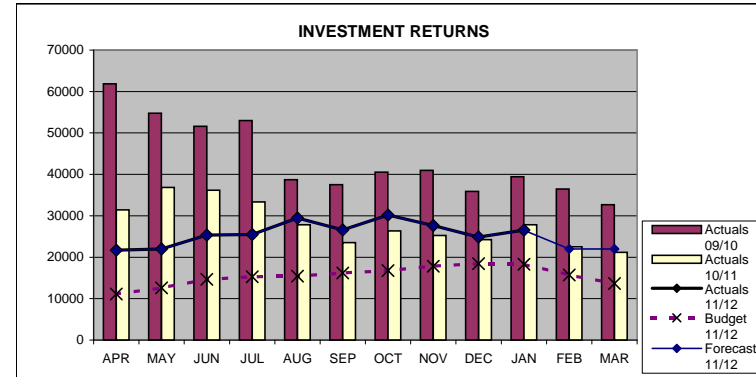
DIRECT SERVICES SUMMARY

Jan-12	PERIOD				Y-T-D				ANNUAL			Y-T-D NET VARIANCE			ANNUAL NET VARIANCE		
	Budget	Actual	Actual / Budget	Variance	Budget	Actual	Actual / Budget	Variance	Budget	Forecast	Variance	Net Budget by Service	Net Actual by Service	Variance by Service	Net Budget by Service	Net Actual by Service	Variance by Service
	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Income																	
Refuse	-170	-174	2%	4	-1,708	-1,716	0%	7	-2,051	-2,051		84	37	47	101	59	42
Street Cleaning	-96	-96	0%		-959	-962	0%	3	-1,151	-1,156	5	60	59	1	73	54	19
Trade	-29	-31	5%	2	-331	-319	-4%	-13	-390	-380	-10	-45	-23	-21	-46	-22	-24
Workshop	-51	-58	15%	7	-507	-468	-8%	-39	-609	-540	-69	-24	7	-32	-29	15	-44
Green Waste	-15	-13	-13%	-2	-337	-335	-1%	-2	-376	-386	10	-88	-60	-28	-84	-56	-28
Premises Cleaning	-21	-16	-25%	-5	-215	-169	-21%	-46	-258	-205	-53	-13	17	-30	-15	15	-30
Cesspools	-23	-13	-46%	-11	-233	-191	-18%	-42	-280	-235	-45	-52	-4	-48	-63	-15	-48
Pest Control	-3	-3	-2%		-74	-72	-3%	-2	-80	-76	-4	-7	-5	-3		2	-2
Grounds	-11	-11	0%		-113	-113	0%		-135	-138	3	10	1	9	9		9
Fleet	-68	-66	-4%	-2	-680	-638	-6%	-42	-816	-816			2	-2			
Depot	-28	-31	8%	2	-245	-210	-14%	-35	-290	-260	-30	-13	-19	5	-20	-30	10
Emergency	-4	-4	0%		-37	-37	0%		-45	-45		1	-6	7	2		2
Total Income	-520	-515	-1%	-5	-5,440	-5,230	-4%	-210	-6,481	-6,288	-193	-87	7	-93	-74	22	-96
Expenditure																	
Refuse	179	171	5%	8	1,793	1,753	2%	40	2,151	2,110	41						
Street Cleaning	102	107	-5%	-5	1,020	1,021	0%	-1	1,223	1,210	13						
Trade	29	29	-3%	-1	287	295	-3%	-9	344	358	-14						
Workshop	48	51	-5%	-2	483	476	2%	7	579	555	24						
Green Waste	30	22	26%	8	249	275	-10%	-26	293	330	-37						
Premises Cleaning	20	20	1%		202	186	8%	16	243	220	23						
Cesspools	18	24	-32%	-6	181	187	-3%	-6	217	220	-3						
Pest Control	7	6	6%		67	67	-1%	-1	80	78	2						
Grounds	11	10	10%	1	122	114	7%	9	144	138	6						
Fleet	68	68	0%		680	640	6%	40	816	816							
Depot	23	20	12%	3	232	191	17%	41	270	230	40						
Emergency	4	3	12%		39	31	19%	7	47	45	2						
Total Expenditure	538	532	1%	6	5,354	5,237	2%	117	6,407	6,310	97						
Net	18	17	-3%	1	-87	7	-108%	-93	-74	22	-96						

INVESTMENT RETURNS

INVESTMENT RETURNS

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Budget 11/12	Variance	Forecast 11/12
APR	61,847	31,431	21,722	11,105	10,617	21,700
MAY	54,783	36,831	21,983	12,591	9,392	22,000
JUN	51,598	36,164	25,342	14,677	10,665	25,300
JUL	53,006	33,361	25,498	15,269	10,229	25,500
AUG	38,709	27,858	29,446	15,442	14,004	29,400
SEP	37,534	23,532	26,586	16,215	10,371	26,600
OCT	40,524	26,352	30,200	16,748	13,452	30,200
NOV	40,982	25,254	27,636	17,846	9,790	27,600
DEC	35,869	24,240	24,871	18,460	6,411	24,900
JAN	39,423	27,832	26,525	18,302	8,223	26,500
FEB	36,455	22,501		15,698		22,000
MAR	32,694	21,179		13,647		22,000
TOTAL	523,424	336,535	259,809	186,000	103,154	303,700



INVESTMENT RETURNS (CUMULATIVE)

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Budget 11/12	Variance	Forecast 11/12
APR	61,847	31,431	21,722	11,105	10,617	21,700
MAY	116,630	68,262	43,705	23,696	20,009	43,700
JUN	168,228	104,426	69,047	38,373	30,674	69,000
JUL	221,234	137,787	94,545	53,642	40,903	94,500
AUG	259,943	165,645	123,991	69,084	54,907	123,900
SEP	297,477	189,177	150,577	85,299	65,278	150,500
OCT	338,001	215,529	180,777	102,047	78,730	180,700
NOV	378,983	240,783	208,413	119,893	88,520	208,300
DEC	414,852	265,023	233,284	138,353	94,931	233,200
JAN	454,275	292,855	259,809	156,655	103,154	259,700
FEB	490,730	315,356		172,353		281,700
MAR	523,424	336,535		186,000		303,700

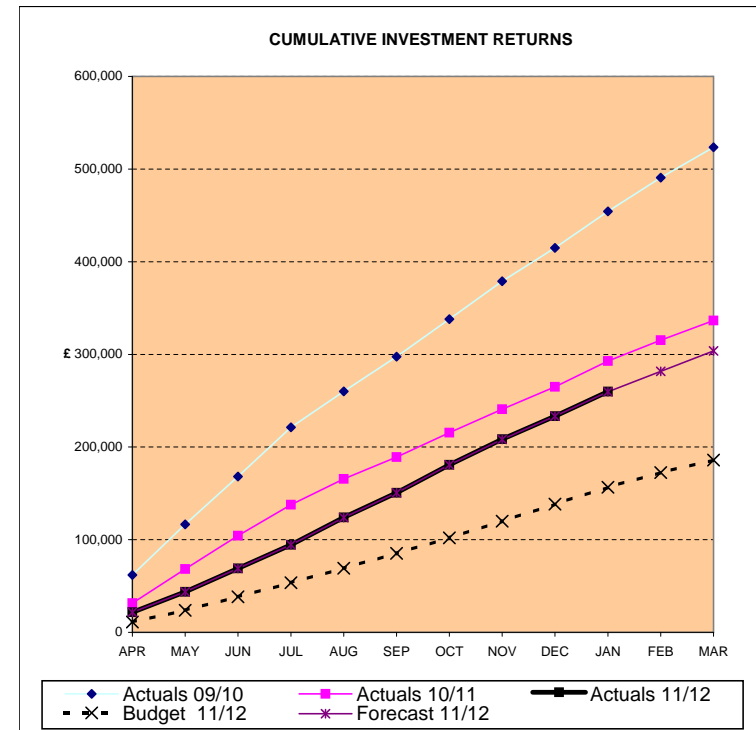
BUDGET FOR 2011/12 186,000
 FORECAST OUTTURN 303,700

CODE:- YHAA 96900

N.B.

- 1) These are the gross interest receipts rather than the interest remaining in the General Fund
- 2) Interest due on the Landsbanki investment has been removed from the calculations as from 25/6/2008

Fund Average 1.0721%
 7 Day LIBID 0.4701%
 3 Month LIBID 0.7959%



**STAFFING STATISTICS
JANUARY 2012**

	BDGT BOOK	STAFF	AGENCY	CASUAL	TOTAL	COMMENTS / VARIATIONS	DECEMBER
	FTE	FTE	STAFF	FTE			TOTALS
CHIEF EXECUTIVES							
Chief Executive's Office	3.61	2.41	0.00	0.00	2.41	1 FTE post deleted wef 10/6/11 - 0.41 temp post wef 11/7.	2.41
SUB TOTAL	3.61	2.41	0.00	0.00	2.41		2.41
CORPORATE RESOURCES							
Director, Secretaries	5.50	6.63	0.00	0.00	6.63	Budget includes Secretariat (although report to Finance and HR) 1 P/T post increased hours. 0.68 post wef 25/7.	6.63
Finance & Human Resources	82.42	81.47	1.25	0.61	83.33	Includes Property Team & 2 Benefits & Local Tax Apprentices.	84.94
Legal, Electoral, Democratic Services & Policy & Performance	17.12	14.33	0.00	0.00	14.82		13.82
<i>Legal, Electoral & Democratic Services</i>	<i>15.51</i>	<i>13.01</i>	<i>0.00</i>	<i>0.00</i>	<i>13.01</i>		<i>12.01</i>
<i>Policy & Performance</i>	<i>1.61</i>	<i>1.81</i>	<i>0.00</i>	<i>0.00</i>	<i>1.81</i>	Now 1.61 budgeted to Legal, Electoral & Dem Services. 0.2 worked in Housing & Comms but inc. in P&P.	<i>1.81</i>
IT & Facilities Management	24.46	25.43	0.00	0.00	25.43	2 Temp posts (1 IT & 1 Fac) so 2 over Bdgt FTE.	26.43
SUB TOTAL	129.50	127.86	1.25	0.61	130.21		131.82
COMMUNITY AND PLANNING SERVICES							
Director, PA & Secretarial	2.00	2.00	0.00	0.00	2.00		2.00
Community Development	10.74	10.54	0.00	1.10	11.64	1 post is part externally funded.	12.50
Environmental & Operational Services	161.98	150.93	13.29	0.35	164.57		159.63
<i>SDS & CCTV</i>	<i>120.10</i>	<i>111.31</i>	<i>13.29</i>	<i>0.35</i>	<i>124.95</i>	Includes Grounds Maintenance.	<i>120.01</i>
<i>Env Health & Licensing</i>	<i>25.02</i>	<i>24.76</i>	<i>0.00</i>	<i>0.00</i>	<i>24.76</i>		<i>24.76</i>
<i>Parking & Amenity</i>	<i>16.86</i>	<i>14.86</i>	<i>0.00</i>	<i>0.00</i>	<i>14.86</i>		<i>14.86</i>
Development Services	51.34	45.94	0.00	0.00	45.94		45.96
Building Control	7.81	6.81	1.00	0.00	7.81	Plus 1 Seconded Officer.	7.81
Housing & Communications	15.17	14.08	1.00	0.00	15.08	1 post is part externally funded.	15.89
SUB TOTAL	249.04	230.30	15.29	1.45	247.04		243.79
EXTERNALLY FUNDED POSTS							
Community Development	2.04	2.54	0.00	0.00	2.54		2.54
Environmental & Operational Services	0.00	0.00	0.00	0.00	0.00		0.00
Development Services	0.00	0.00	0.00	0.00	0.00		0.00
Housing & Communications	3.41	4.49	0.00	0.00	4.49	1 post is part funded by SDC (see Housing permanent posts).	4.49
SUB TOTAL	5.45	7.03	0.00	0.00	7.03		7.03
TOTALS	387.60	367.60	16.54	2.06	386.69		385.05
Number of staff paid in January							
391 permanent, 13 casuals							

Reserves

	31/3/11	Movement in month	Cumulative to date	Balance as at 31/1/12	31/3/12 budget	31/3/12 forecast
	£000	£000	£000	£000	£000	£000
<u>Provisions</u>						
First Time Sewerage	915	0	0	915	0	915
Edenbridge Relief Road Compensation (1)	1,566	0	-27	1,539	0	1,539
Accumulated Absences	152	0	0	152	152	152
Others	85	0	-33	52	0	0
	<u>2,718</u>	<u>0</u>	<u>-60</u>	<u>2,658</u>	<u>152</u>	<u>2,606</u>
<u>Capital Receipts(Gross)</u>	<u>763</u>	<u>0</u>	<u>63</u>	<u>826</u>	<u>1,369</u>	<u>1,369</u>
Note: this balance will reduce at year end as the receipts are used to finance capital expenditure						
<u>Earmarked Reserves</u>						
Asset Maintenance (2)	4,315	0	-3,315	1,000	1,000	1,000
Employer's Superannuation (2)	2,569	0	-2,569	0	0	0
Financial Plan (2)	0	0	5,824	5,824	5,812	5,824
Budget Stabilisation	2,436	0	-35	2,401	341	2,401
Housing Benefit subsidy	1,192	0	0	1,192	701	1,117
LDF	574	0	-22	552	267	552
Vehicle Renewal	564	0	28	592	608	608
Community Development	418	0	35	453	0	0
Reorganisation (previously Termination)	358	0	-21	337	75	300
Carry Forward Items	341	0	-25	316	0	0
Action and Development	314	0	-4	310	300	300
Vehicle Insurance	264	0	0	264	246	246
Others	824	-15	-61	763	322	322
	<u>14,169</u>	<u>-15</u>	<u>-165</u>	<u>14,004</u>	<u>9,672</u>	<u>12,670</u>
<u>General Fund</u>						
Required Minimum	1,500				1,500	1,500
Available Balance	2,213				2,213	2,213
	<u>3,713</u>				<u>3,713</u>	<u>3,713</u>
TOTAL	<u>21,363</u>				<u>14,906</u>	<u>20,358</u>

Notes

1. Changes in the Edenbridge Relief Road Compensation provision is very difficult to predict as it is dependant on the timing of agreeing compensation sums.

2. Cabinet (13/12/10) approved that allowing for an emergency Asset Maintenance reserve of £1m, the remaining balances from the Asset Maintenance and Employer's Superannuation Reserves be moved to a new Financial Plan Reserve which will be used over the ten-year period equally to smooth the rundown of these reserves.

9. Capital

JANUARY 12 - Final

	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast	Variance	
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	(including Accruals) £'000	£'000	
COMMDEV	Big Community Fund - Capital	-	-	-	-	8	-8	-	-	-	-	
COMMDEV	Local Strategic Partnership - Capital Delivery	-	-	-	-	12	-12	-	-	-	-	
COMMDEV	Parish Projects	7	-	7	100.0	57	-	57	100.0	71	20	51
ENVOPS	Playground Improvements	6	-	6	100.0	47	83	-36	-76.7	59	44	15
ENVOPS	Vehicle Purchases	127	318	-192	-151.3	1,013	691	322	31.7	1,266	1,266	-
FINSERV	Sevenoaks Town Centre (Capital) (LKF)	18	-	18	100.0	140	7	134	95.4	175	15	160
FINSERV	Horton Kirby Village Hall	-	48	-48	-	-	129	-129	-	-	-	-
FINSERV	Argyle Rd Moat Office Accommodation	-	0	-0	-	-	32	-32	-	-	-	-
HOUSING	Improvement Grants	69	25	44	63.6	561	218	343	61.2	699	699	-
HOUSING	Wkha Adaps For Disab Financing Costs Advances-H	-	42	-42	-	-	145	-145	-	-	-	-
HOUSING	SDC - HMO Grants	-	-	-	-	-	8	-8	-	-	-	-
HOUSING	RHPCG 10-11 SDC	-	-	-	-	-	30	-30	-	-	-	-
HOUSING	RHPCG - Discretionary Grants	-	-	-	-	-	7	-7	-	-	-	-
HOUSING	RHPCG - Empty Homes	-	-	-	-	-	2	-2	-	-	-	-
HOUSING	RHPCG - HMO Grants	-	-	-	-	-	7	-7	-	-	-	-
HOUSING	Hever Road Gypsy Site - Consultants	-	-	-	-	-	11	-11	-	-	-	-
HOUSING	Hever Road Gypsy Site - Amenity Blocks	34	-	34	100.0	274	24	250	91.1	343	343	-
HOUSING	Hever Road Gypsy Site - Ground Works	-	-	-	-	-	372	-372	-	-	-	-
HOUSING	Hever Road Gypsy Site - Preliminary Work	-	0	-0	-	-	1	-1	-	-	-	-
HOUSING	Hever Road Gypsy Site - Bomb Disposal	-	-	-	-	-	19	-19	-	-	-	-
LEGAL	Modern Govt Document Management System	2	-	2	100.0	13	-	13	100.0	16	16	-
		262	433	-171	-65.3	2,104	1,805	299	14.2	2,628	2,402	226

Improvement Grants budget shown net of Government grant.

CUMULATIVE INCOME FIGURES

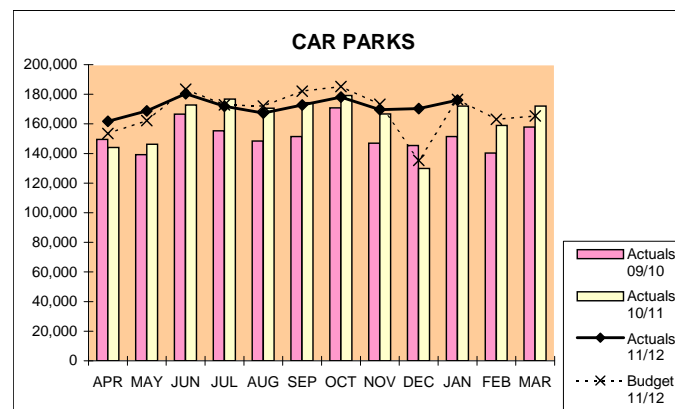
January 2012

	ACTUAL	Comparison of 10/11 and 11/12, where a minus is 'bad news'	MANAGER'S PROFILED BUDGET	Variance, where a minus is 'bad news'	ANNUAL BUDGET	Annual Forecast
CAR PARKS	1,716,913	<i>84,464</i>	1,696,482	20,431	2,025,011	2,015,011
ON STREET PARKING	529,784	<i>64,219</i>	534,921	-5,137	649,149	644,149
LAND CHARGES	147,799	<i>11,189</i>	153,847	-6,048	185,010	185,010
BUILDING CONTROL	329,687	<i>-32,883</i>	422,308	-92,621	514,459	408,459
DEVELOPMENT CONTROL	419,869	<i>-18,588</i>	487,684	-67,814	593,920	521,920
	3,144,052	108,401	3,295,241	-151,189	3,967,548	3,774,548

10 Car Parks Graphs

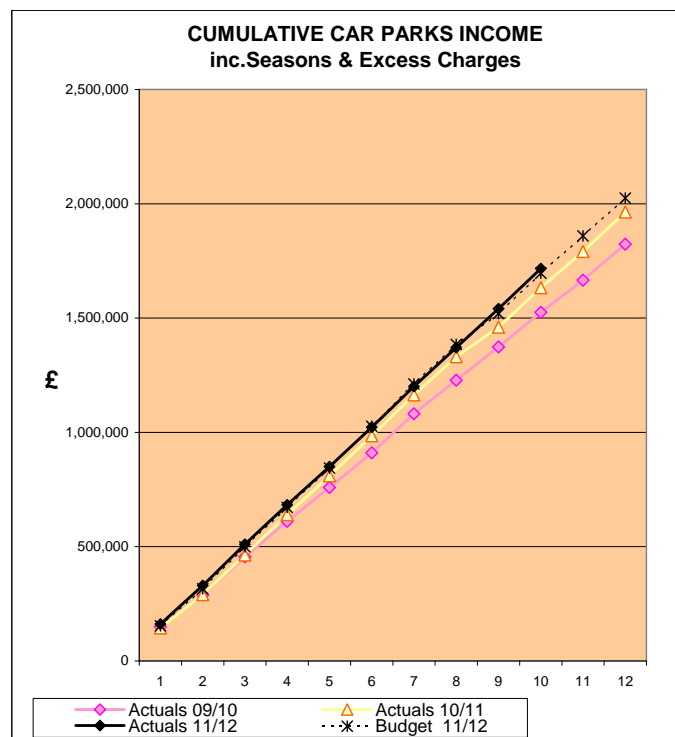
CAR PARKS (HWCARP)

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Increase / decrease from 10/11 to 11/12	Budget 11/12	Variance (Actuals-Budget)	Manager's Forecast
1 APR	149,537	144,052	161,707	17,654	153,537	8,169	
2 MAY	139,181	146,247	168,722	22,474	162,213	6,509	
3 JUN	166,621	172,788	180,368	7,580	183,427	-3,059	
4 JUL	155,296	176,717	171,960	-4,757	172,880	-919	
5 AUG	148,423	170,558	167,336	-3,221	172,092	-4,755	
6 SEP	151,490	174,392	172,793	-1,599	182,108	-9,314	
7 OCT	170,869	179,153	178,067	-1,085	185,178	-7,110	
8 NOV	146,974	166,673	169,631	2,958	173,207	-3,577	
9 DEC	145,369	129,891	170,349	40,459	135,308	35,042	
10 JAN	151,428	171,978	175,979	4,001	176,532	-554	
11 FEB	140,372	158,986		-158,986	163,112		
12 MAR	157,838	172,012		-172,012	165,417		
	1,823,396	1,963,446	1,716,913	-246,533	2,025,011	20,431	2,015,011



CAR PARKS (CUMULATIVE)

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Cumulative increase / decrease from 09/10 to 10/11	Budget 11/12	Variance (Column E-G)	Manager's Forecast
APR	149,537	144,052	161,707	17,654	153,537	8,169	
MAY	288,718	290,299	330,428	40,129	315,750	14,678	
JUNE	455,338	463,087	510,796	47,709	499,177	11,619	
JUL	610,634	639,805	682,757	42,952	672,057	10,700	
AUG	759,057	810,362	850,093	39,731	844,148	5,945	
SEP	910,547	984,754	1,022,886	38,132	1,026,256	-3,370	
OCT	1,081,415	1,163,907	1,200,954	37,047	1,211,434	-10,480	
NOV	1,228,389	1,330,580	1,370,585	40,005	1,384,641	-14,057	
DEC	1,373,758	1,460,470	1,540,934	80,464	1,519,949	20,985	
JAN	1,525,186	1,632,448	1,716,913	84,464	1,696,482	20,431	
FEB	1,665,558	1,791,434		-1,791,434	1,859,594		
MAR	1,823,396	1,963,446		-1,963,446	2,025,011		2,015,011



JANUARY 2012

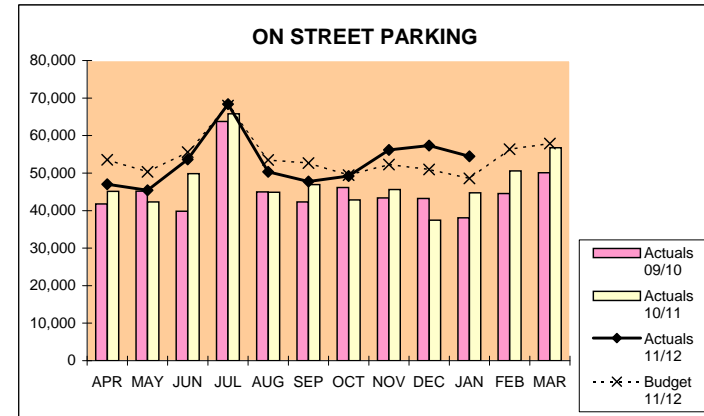
HWCARP

	Actual (Cumulative)	Budget	(Monthly)	
DAY TICKETS	***0	1,318,949	1,286,535	125,808
EXCESS / PENALTY CHARGES	***1/***3	125,150	127,422	11,995
SEASON TICKETS	***2	261,809	278,501	37,750
OTHER (inc.Res.Pkg)	***9	6,538	3	315
WAIVERS	3404	400	-	110
RENT	94500	4,067	4,020	2
		1,716,913	1,696,482	175,979

10 On-Street Graphs

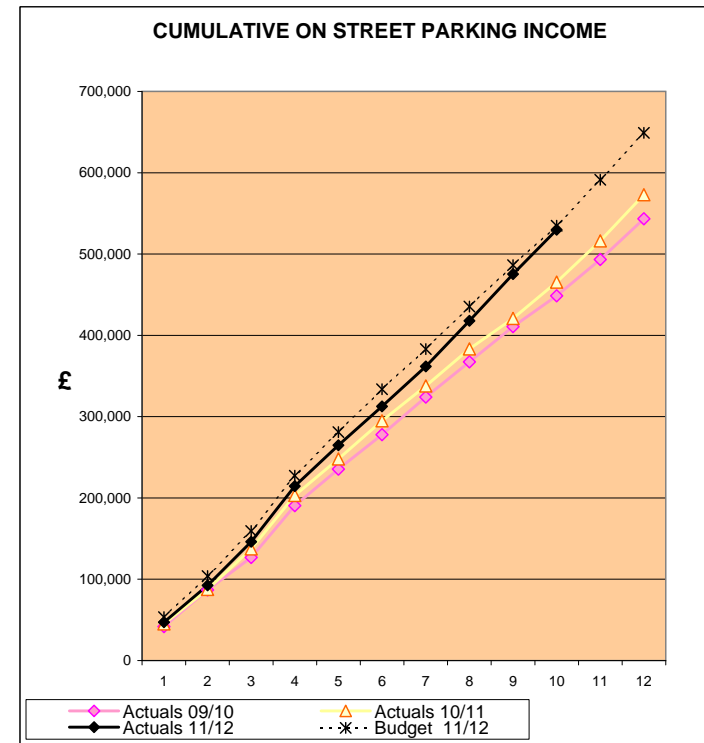
ON STREET PARKING (HWDCRIM)

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Increase / decrease from 10/11 to 11/12	Budget 11/12	Variance (Actuals-Budget)	Manager's Forecast
1 APR	41,795	45,146	47,046	1,899	53,524	-6,478	
2 MAY	45,170	42,328	45,408	3,079	50,336	-4,929	
3 JUN	39,828	49,872	53,666	3,793	55,584	-1,918	
4 JUL	63,742	65,784	68,376	2,592	67,995	381	
5 AUG	44,999	44,910	50,350	5,440	53,513	-3,163	
6 SEP	42,325	46,913	47,762	849	52,687	-4,924	
7 OCT	46,145	42,832	49,209	6,377	49,454	-245	
8 NOV	43,374	45,607	56,170	10,563	52,291	3,879	
9 DEC	43,242	37,452	57,330	19,878	50,954	6,376	
10 JAN	38,075	44,720	54,468	9,748	48,585	5,883	
11 FEB	44,537	50,568		-50,568	56,369		
12 MAR	50,100	56,761		-56,761	57,859		
	543,332	572,894	529,784	-43,110	649,149	-5,137	644,149



ON STREET PARKING (CUMULATIVE)

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Cumulative increase / decrease from 09/10 to 10/11	Budget 11/12	Variance (Column E-G)	Manager's Forecast
APR	41,795	45,146	47,046	1,899	53,524	-6,478	
MAY	86,965	87,475	92,453	4,978	103,860	-11,406	
JUNE	126,793	137,347	146,119	8,772	159,443	-13,325	
JUL	190,535	203,131	214,495	11,364	227,438	-12,943	
AUG	235,533	248,041	264,845	16,804	280,951	-16,106	
SEP	277,859	294,954	312,607	17,653	333,638	-21,030	
OCT	324,004	337,786	361,816	24,030	383,091	-21,275	
NOV	367,377	383,393	417,986	34,593	435,382	-17,396	
DEC	410,619	420,845	475,316	54,471	486,336	-11,020	
JAN	448,694	465,565	529,784	64,219	534,921	-5,137	
FEB	493,232	516,133		-516,133	591,290		
MAR	543,332	572,894		-572,894	649,149		644,149



JANUARY 2012

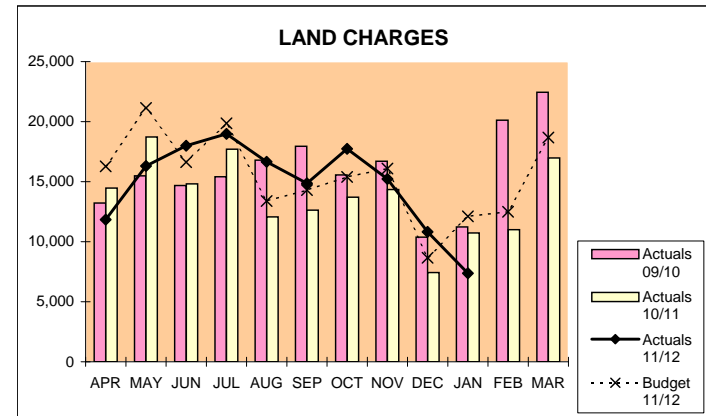
HWDCRIM

	Actual (Cumulative)	Budget	(Monthly)	
PENALTY NOTICES	3403	110,626	120,540	12,022
WAIVERS	3404	4,027	4,270	141
RESIDENTS PERMITS	3406	41,302	34,600	2,676
ON STREET PARKING	3300	317,557	319,861	30,948
BUSINESS PERMITS	3408	56,272	55,650	8,681
OTHER	9999	-	-	-
	529,784	534,921		54,468

10 Land Charges Graphs

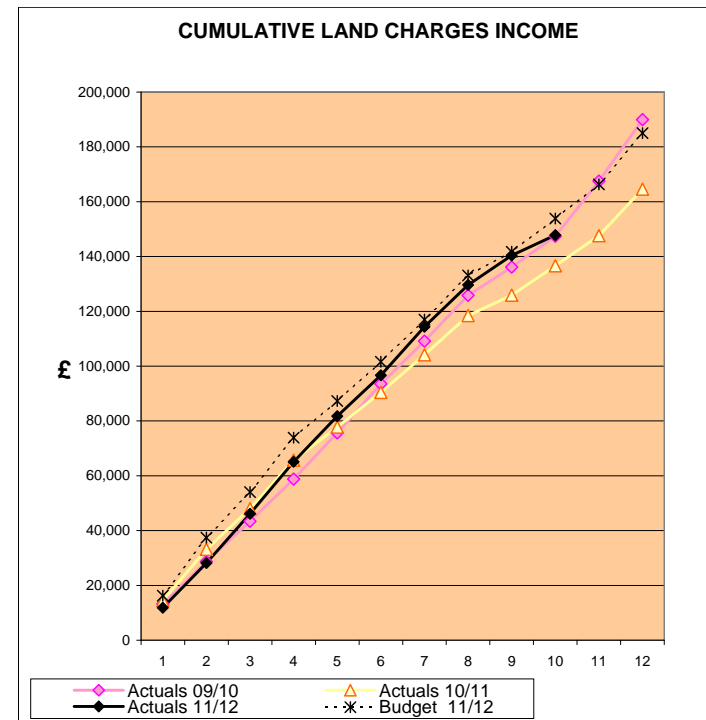
LAND CHARGES (LPLNDCH)

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Increase / decrease from 10/11 to 11/12	Budget 11/12	Variance (Actuals-Budget)	Manager's Forecast
1 APR	13,225	14,463	11,836	-2,627	16,278	-4,441	
2 MAY	15,485	18,718	16,303	-2,415	21,147	-4,844	
3 JUN	14,682	14,812	17,994	3,182	16,625	1,369	
4 JUL	15,416	17,700	18,987	1,288	19,866	-879	
5 AUG	16,799	12,074	16,658	4,584	13,384	3,274	
6 SEP	17,943	12,624	14,863	2,239	14,296	566	
7 OCT	15,558	13,710	17,740	4,030	15,400	2,340	
8 NOV	16,697	14,339	15,228	889	16,090	-862	
9 DEC	10,375	7,439	10,819	3,380	8,656	2,163	
10 JAN	11,227	10,731	7,369	-3,361	12,105	-4,736	
11 FEB	20,119	10,999		-10,999	12,485		
12 MAR	22,442	16,983		-16,983	18,678		
TOTAL	189,968	164,592	147,799	-16,793	185,010	-6,048	185,010



LAND CHARGES (CUMULATIVE)

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Cumulative increase / decrease from 09/10 to 10/11	Budget 11/12	Variance (Column E-G)	Manager's Forecast
APR	13,225	14,463	11,836	-2,627	16,278	-4,441	
MAY	28,710	33,182	28,140	-5,042	37,425	-9,285	
JUNE	43,391	47,994	46,134	-1,860	54,050	-7,916	
JUL	58,807	65,694	65,122	-572	73,916	-8,794	
AUG	75,606	77,768	81,780	4,012	87,300	-5,520	
SEP	93,550	90,391	96,642	6,251	101,596	-4,954	
OCT	109,108	104,102	114,383	10,281	116,996	-2,614	
NOV	125,805	118,441	129,611	11,170	133,086	-3,476	
DEC	136,180	125,880	140,430	14,550	141,742	-1,312	
JAN	147,407	136,610	147,799	11,189	153,847	-6,048	
FEB	167,526	147,610		-147,610	166,332		
MAR	189,968	164,592		-164,592	185,010		185,010



JANUARY 2012

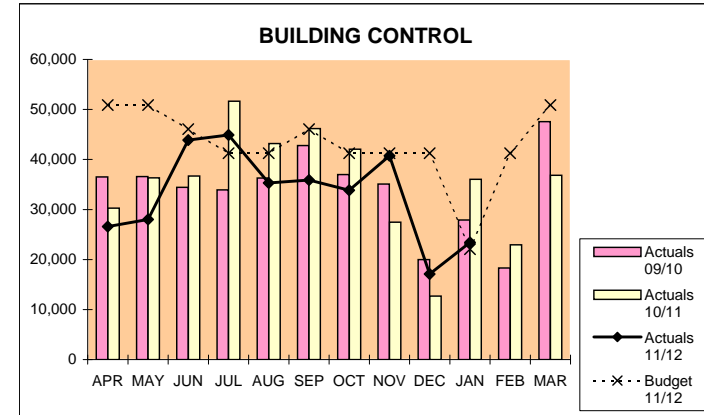
LPLNDCH

	Received (Month)	Percentage (Month)	Percentage (Month 10/11)	Percentage (Cumulative)
Searches Received - Paper	£105	39	28.1%	36.8%
Searches Received - Electronic	£86	58	41.7%	42.6%
Searches Received - Personal	£0	42	30.2%	20.6%
TOTAL		139	100.0%	100.0%

10 Building Control Graphs

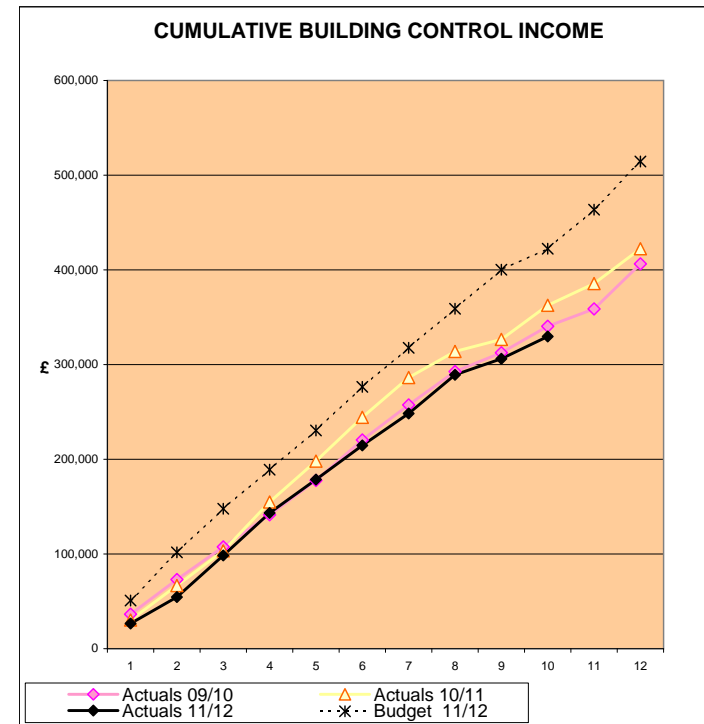
BUILDING CONTROL (DVBCFEE)

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Increase / decrease from 10/11 to 11/12	Budget 11/12	Variance (Actuals-Budget)	Manager's Forecast
1 APR	36,505	30,284	26,583	-3,701	50,879	-24,297	
2 MAY	36,598	36,330	28,008	-8,322	50,879	-22,871	
3 JUN	34,430	36,701	43,878	7,177	46,074	-2,196	
4 JUL	33,917	51,649	44,902	-6,747	41,270	3,632	
5 AUG	36,285	43,199	35,321	-7,878	41,270	-5,949	
6 SEP	42,770	46,163	35,890	-10,274	46,074	-10,184	
7 OCT	36,995	42,044	33,837	-8,207	41,270	-7,433	
8 NOV	35,085	27,469	40,725	13,256	41,270	-545	
9 DEC	19,974	12,695	17,118	4,423	41,270	-24,151	
10 JAN	27,904	36,036	23,425	-12,611	22,052	1,373	
11 FEB	18,324	22,935			41,270		
12 MAR	47,546	36,833			50,881		
TOTAL	406,331	422,339	329,687	-92,651	514,459	-92,621	408,459



BUILDING CONTROL (CUMULATIVE)

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Cumulative increase / decrease from 09/10 to 10/11	Budget 11/12	Variance (Column E-G)	Manager's Forecast
APR	36,505	30,284	26,583	-3,701	50,879	-24,297	
MAY	73,104	66,614	54,591	-12,023	101,759	-47,168	
JUNE	107,533	103,314	98,469	-4,845	147,833	-49,364	
JUL	141,450	154,963	143,371	-11,592	189,103	-45,732	
AUG	177,735	198,162	178,692	-19,470	230,372	-51,681	
SEP	220,505	244,325	214,581	-29,744	276,446	-61,865	
OCT	257,500	286,369	248,418	-37,951	317,716	-69,298	
NOV	292,584	313,838	289,143	-24,695	358,986	-69,842	
DEC	312,558	326,534	306,262	-20,272	400,256	-93,994	
JAN	340,462	362,570	329,687	-32,883	422,308	-92,621	
FEB	358,786	385,505			463,578		
MAR	406,331	422,339			514,459		408,459



JANUARY 2012

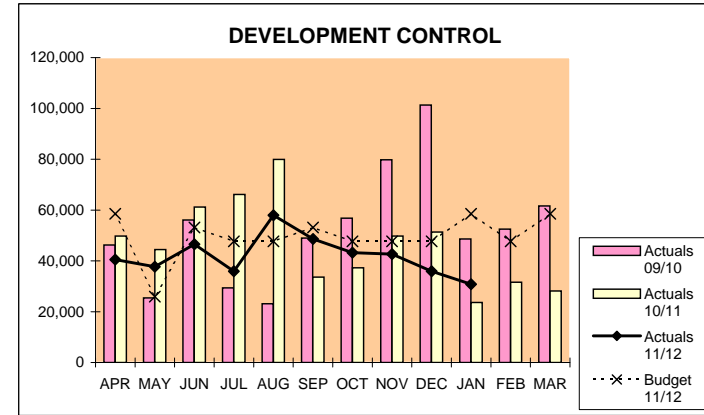
DVBCFEE

	CUMULATIVE Actual (Cumulative)	Budget	(Monthly)	
Plan Fee	3066	194,231	252,255	15,533
Inspection Fee	3067	129,058	141,723	5,760
Other	9999	6,398	28,330	2,133
TOTAL		329,687	422,308	23,425

10 Development Control Graphs

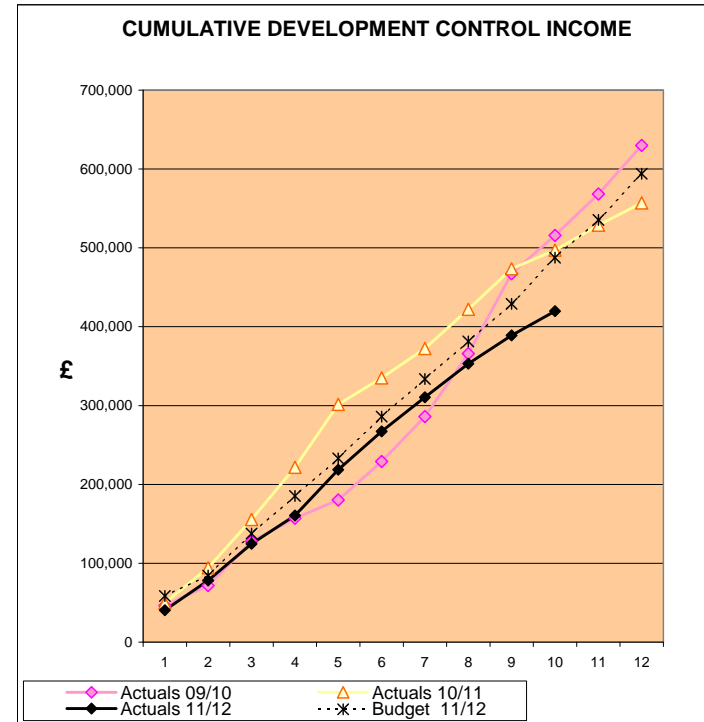
DEVELOPMENT CONTROL (DVDEVCT)

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Increase / decrease from 10/11 to 11/12	Budget 11/12	Variance (Actuals-Budget)	Manager's Forecast
1 APR	46,217	49,786	40,515	-9,271	58,560	-18,044	
2 MAY	25,435	44,456	37,722	-6,734	25,924	11,798	
3 JUN	56,052	61,214	46,543	-14,671	53,120	-6,577	
4 JUL	29,339	66,145	35,903	-30,241	47,680	-11,777	
5 AUG	23,143	79,942	57,980	-21,962	47,680	10,300	
6 SEP	48,982	33,610	48,611	15,001	53,120	-4,509	
7 OCT	56,813	37,246	43,214	5,968	47,680	-4,466	
8 NOV	79,812	49,751	42,649	-7,102	47,680	-5,031	
9 DEC	101,351	51,341	35,907	-15,434	47,680	-11,773	
10 JAN	48,585	23,650	30,824	7,174	58,560	-27,735	
11 FEB	52,512	31,622		-31,622	47,680		
12 MAR	61,635	28,116		-28,116	58,556		
TOTAL	629,875	556,879	419,869	-137,010	593,920	-67,814	521,920



DEVELOPMENT CONTROL (CUMULATIVE)

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Cumulative increase / decrease from 09/10 to 10/11	Budget 11/12	Variance (Column E-G)	Manager's Forecast
APR	46,217	49,786	40,515	3,569	58,560	-18,044	
MAY	71,652	94,242	78,237	22,590	84,484	-6,246	
JUNE	127,704	155,457	124,781	27,753	137,604	-12,823	
JUL	157,043	221,601	160,684	64,559	185,284	-24,600	
AUG	180,186	301,543	218,664	121,357	232,964	-14,300	
SEP	229,168	335,153	267,275	105,985	286,084	-18,808	
OCT	285,981	372,399	310,489	86,418	333,764	-23,274	
NOV	365,793	422,150	353,138	56,357	381,444	-28,306	
DEC	467,144	473,491	389,045	6,347	429,124	-40,079	
JAN	515,729	497,141	419,869	-18,588	487,684	-67,814	
FEB	568,240	528,763		-39,477	535,364		
MAR	629,875	556,879		-72,996	593,920		521,920



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DVDEVCT

	Actual (Cumulative)	Budget	(Monthly)	
Planning Application Fees	3009	389,788	411,448	28,483
S106 Monitoring	3106	6,500	41,670	-
Other	9999	-	-	-
Pre-application Fees	94301	23,581	34,566	2,342
TOTAL	419,869	487,684	30,824	30,824