

# **Budget Monitoring Sheets for November 2011**

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## **BUDGET MONITORING - Strategic Commentary - As at 30 November 2011**

### **Overall Financial Position**

1. Eight months into the year the results to date show an overall favourable variance of £226,000, an improvement when compared with the previous month.
2. The year-end position is forecast to be £57,000 better than budget; similar to the previous month.

### **Key Issues for the year to date**

3. **Income** – investment income is performing above target and is forecast to be better than budgeted at the year-end. This is due to higher than estimated balances and slightly higher rates being achieved during the year so far, and a favourable forecast is shown to reflect this improved position. However, looking forward the current rates being achieved are lower, with a consequent impact on returns.
4. Looking at the other main income sources, the position remains difficult. Car Park, Building Control, Land Charges, Development Control and On-street Parking income all continue to show adverse variances for the year to date.
5. Community Development external funding is ahead of profile, contributing to the favourable variance at present, but this will not have any impact on the year-end results.
6. **Pay costs** – the favourable trend has continued and the underspend for the year to date is now £279,000. Almost all services are showing a small underspend; in some cases these are offset by agency staff costs (particularly Direct Services), but there are a number of favourable variances forecast for year-end.
7. **Other** – Direct Services' results show an adverse variance of £101,000 compared to budget, due to increased fuel and waste disposal costs as well as a shortfall in income.

### **Year End Forecast**

8. The year-end position is forecast to be £57,000 better than budget, similar to the previous month. Adverse variances have been forecast to reflect the adverse position for Direct Services to date, and the fact that some savings from partnership working will be achieved later than originally planned. Adverse forecasts are also shown for variable income sources such as Building Control and On-street parking. Favourable variances have been forecast for investment income and against some salary budgets.

ITEM 1

(1)

## Risk areas

9. The current economic situation continues to have a real and potential impact on the Council's finances:

- The number of institutions meeting the Council's credit rating criteria of 'AA-' or better has reduced by three and the alternatives for placing funds will produce lower investment returns;
- property related income such as Development Control, Building Control, Land Charges and Capital Receipts remain vulnerable and parking income is also struggling;
- the Benefits workload is continuing at a higher level than before the recession, which is having an impact on processing times (though an action plan is in place to improve performance);
- the Housing Team has a higher number of homeless people in bed and breakfast accommodation; whilst every effort is being made to contain these costs, there is a risk that there will be an impact on the year-end result;
- Council Tax collection rates, though currently in line with the previous year, could be affected by increased unemployment and squeezed household incomes; and
- diesel prices continue at a high level and the financial impact seen in the last financial year is continuing.

10. Staff turnover remains relatively low. This has a positive impact on service delivery but puts at risk the achievement of the vacant post saving in future years. Conversely, in some specialist areas, experienced staff are proving difficult to recruit and so temporary staff are being used to cover vacancies. Where appropriate, apprenticeships are being considered to increase the pool of trained staff.

11. Planned savings through the generation of income, particularly from new partnership working, remain risk areas for the current and for future years. However, on a positive note, the Building Control Manager partnership with Tonbridge and Malling Borough Council is now in place and the business case for the Environmental Health partnership with Dartford Borough Council has been approved by Members at both authorities and is now progressing to implementation.

### Contacts:

Pav Ramewal	Director of Corporate Resources	ext 7298
Tricia Marshall	Head of Finance and HR	ext 7205
Adrian Rowbotham	Finance Manager	ext 7153

ITEM 1

(2)

### Community Development – November 2011 Commentary

Service	Variance to date £'000 (Minus is bad news)	Forecast Annual Variance £000	Explanation of variance and action planned (including changes from previous month)
Community Development Service Provisions	7	15	This is additional income to the Council from sale of Community Safety and health services to other Districts.
West Kent Partnership	-5		External Funding. Will be zero at year end.
Youth	10		This relates to youth zone maintenance underspend and casual staff wages which have been charged to a different code. In addition there is a small staff underspend. Forecast to be reviewed in December.
Partnership – Child (Ext Funded)	11		External funding received in advance.
Partnership – Home Office (Ext Funded)	41		External funding received in advance.
Choosing Health WK PCT (Ext Funded)	-16	-10	This relates to profiling with externally funded projects being delivered early. Currently the additional costs are shown here. This may be adjusted in line with the additional income shown elsewhere in Community Development.
PCT Initiatives (Ext Funded)	18	10	Additional external funding received in respect of salaries as identified in Cumulative Salaries.
Cumulative Salaries – Ext Funded	-18	-15	Additional externally funded salaries (see above).
Capital – Local Strategic Partnership	-12		This relates to externally funded capital projects bid for during the year. The cost to the Council is nil at year end and the funds have already been received by SDC but are held in a different budget.
Capital – Parish Projects	43	20	Currently there are two village hall projects that will possibly come forward during this financial year totalling up to £20K.

ITEM 1

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Future Issues/Risk Areas

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**Head of Community Development  
December 2011**

### Development Services – November 2011 Commentary

Service	Variance to date £'000 (Minus is bad news)	Forecast Annual Variance £000	Explanation of variance and action planned (including changes from previous month)
Local Development Framework	18	13	There is a variation in the salaries budget due to delay in filling a vacant post. This includes £8k towards corporate 11/12 savings.
Planning – Appeals	5	-10	The anticipated variance is due to forthcoming public inquiries (see note 2 below). It is difficult to predict final expenditure for the year at this stage as there are a number of appeals outstanding but an estimate has been made based on current information. There is an increase in the number of public inquiries compared with recent years.
Planning – Dev. Control	13	3	Several staff worked reduced hours. Vacancy not filled at start of year and part of the saving is due to the Planning Service manager trial. Planning application fee income is consistent with the profiled budget but S106 and pre-application income is below expectation at present.
Cumulative Salaries	51	58	Several staff worked reduced hours. Vacancy not filled at start of year. Variance is also due to the trial arrangement for the Planning Services Manager post.

#### Future Issues/Risk Areas

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|---|
| <ol style="list-style-type: none"> <li>1. Planning fee income trends are relatively volatile.</li> <li>2. Anticipate extra costs from - public inquiries at Badgers Mount, Four Winds – Westerham, Scollops Farm, Ide Hill and a Judicial Review (Serpentine Road, Sevenoaks). Additional public inquiry at Edenbridge now planned for the end of the year – costs uncertain at present.</li> </ol> |
|---|

**Jim Kehoe**  
**Head of Development Services**  
**December 2011**

## Environmental & Operational Services – November 2011 Commentary

Service	Variance to date £'000 (Minus is bad news)	Forecast Annual Variance £000	Explanation of variance and action planned (including changes from previous month)
Building Control	-52	-51	Income £49,000 below budget profile for statutory work. Forecast total income for year £430,000 against an income budget of £480,000. Estimated £30,000 savings on structural checking budget. Budget includes income of £34,000 for sharing Building Control Manager with Tonbridge and Malling Borough Council on a 50:50 basis. This arrangement commenced on 3 <sup>rd</sup> October 2011, (£21,000 shortfall).
Car Parks	-16	-10	Income £14,000 below profile. NNDR charges for full year £13,000 over budget.
CCTV	-23	-30	Budget contains £48,000 unidentified income, including contribution from Kent Police which will not be received. Savings on transmission costs.
Clean Air	19		£20,000 for use of Consultants profiled to have been spent, but will be spent later in the year.
On-Street Parking	-43	-25	Income £17,000 below profile due mainly to pay tickets and penalty charge notice income. Expenditure incurred with implementing the Knockholt Station pay and display scheme which will be offset by income from the scheme from the remainder of the financial year.
Licensing Partnership Hub (Trading)	21	10	Savings on hub costs for full year estimated at £32,000, of which SDC's 'share' approximately £10,000. <i>(This saving is reflected within the budget heading "Licensing Regime" on the statement – Finance).</i>
Licensing Regime	-17	-30	Budget contains £30,000 income, (£22,000 profiled), for bringing two new partners into the Licensing Partnership – new partners not yet identified. <i>(Includes £10k as SDC share of hub costs – Finance).</i>
Parks & Recreation Grounds	-24	-20	Budget contains additional £20,000 income from Hollybush Bowls Club for rent to reflect actual cost of maintaining Bowls Green, (or the transfer of the Green with full maintenance liability). Negotiations underway and transfer agreed, in principle, but not to take effect until April 2012. Other additional costs offset by savings on Estate Management grounds and Parks Rural budgets.
Parks – Rural	21	25	Small savings over a number of budget headings.
Public Health	-51	-70	Budget continues £100,000 savings for implementation of shared working agreement with Dartford Borough Council, (£8,333/month). Implementation will not be achieved until April 2012. Some savings achieved on this budget by not filling vacant posts pending shared working agreement.
Refuse Collection	78	50	Income £60,000 above profile for recycling credits and recycled material. Second quarter income now received. Some income in 2011/12 not booked back into old year, (actual income received higher than estimated income to be booked back). Additional expenditure required to maintain weekly collections over Christmas/New Year period, (working three Bank Holidays).

Service	Variance to date £'000 (Minus is bad news)	Forecast Annual Variance £000	Explanation of variance and action planned (including changes from previous month)
Support – Direct Services	17	10	Savings on internal printing and mobile phones. Savings currently on training, but courses needed to be delivered on driver CPD and Health and Safety.
Taxis	16		Income higher than profile due to driver licence income to be spread over three years.
Cumulative Salaries – Operational Services	76		Savings on Direct Services salaries reflected in trading account position, offset by expenditure on agency staff to maintain services.
Cumulative Salaries – Environmental Health	22	30	Savings on salaries reflected in Environmental Health Service budgets.
Cumulative Salaries – Parking & Amenity Services	23	25	One Civil Enforcement Officer post not filled and to be deleted from the establishment. Reflected in service budgets for car parks and on-street parking.
Capital – Playground Improvements	27		Work to playground in Edenbridge now completed. Assessment of remaining budget to be undertaken and savings to be offered up in December forecast.
Capital – Vehicle Purchases	390		Delays in new vehicle deliveries. Vehicle replacement programme will be achieved. Any in year underspends are carried forward into the vehicle replacement fund.
Direct Services Trading Accounts	-101	-96	Surplus at end of November 2011 is £17,000 against a profiled surplus of £118,000. Diesel costs continue to be high, (now £1.15/litre). Total income down £191,000 on profile. Total expenditure on disposal charges (cesspools and trade waste, £26,000 over budget). Diesel costs £25,000 over budget.

Future Issues/Risk Areas

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**Richard Wilson**  
**Head of Environmental & Operational Services**  
**December 2011**



### Finance & Human Resources – November 2011 Commentary

Service	Variance to date £'000 (Minus is bad news)	Forecast Annual Variance £000	Explanation of variance and action planned (including changes from previous month)
AMF Argyle Road	11		Timing difference only, no impact expected on year end.
AMF Support & Salaries	11		Timing difference only, no impact expected on year end.
Dartford Partnership Hub (SDC Costs)	-26		All costs for Revenues, Benefits, Audit and Fraud partnership with Dartford BC now shown together. Expenditure across both authorities on these services being combined and balance due from DBC calculated.
Estates Management – Buildings	-24		Some rental income due to be billed in December but profiled earlier in the year.
Markets	78	85	Additional income obtained, reflected in forecast.
Members	14	10	Slightly below budget on Members' allowances. Forecast amended accordingly but makes allowance for additional spend on IT allowance this year.
Misc Finance	-12	-7	Rates £7k higher than budgeted, forecast amended accordingly
Revenues & Benefits Partnership	-217		These are the implementation costs for the project that are to be shared 50:50 with DBC and funded from reserves.
Admin Expenses – Finance	14		Small underspends on printing and training, to keep under review.
Support – Central Offices	8	18	Underspend forecast due to expected reduced electricity costs and income from Moat Housing
Support – Contact Centre	20	10	Continuing to operate below establishment with lower grade staff and apprentices. The current underspend does not reflect end of year expected outturn, since there shortly will be expenditure on Christmas casual staff and other planned project expenditure which means forecast amended to reflect the fact that some savings will be achieved this year.
Support – Exchequer & Procurement	11		Invoice for £7.5k IT support outstanding, no impact expected on year-end.

ITEM 1

(8)

Service	Variance to date £'000 (Minus is bad news)	Forecast Annual Variance £000	Explanation of variance and action planned (including changes from previous month)
Support – Finance Function	30	20	Forecast reflects current underspend on pay costs. Forecast variance does not reflect full underspend due to possible need to buy in extra resources to deliver on key projects required to deliver programmed savings for 2012-13.
Support – Personnel	-18	-30	Reflects the use of agency staff to cover the HR Manager vacant post, which is essential to maintain an adequate HR service.
Support – Property Function	23	27	Reflects underspend on pay costs in current year (part of saving already planned for future years).
Cumulative Salaries	58	57	Underspends across a number of headings, reflected in comments above. However, agency costs charged elsewhere, which reduces this underspend.
Capital – Sevenoaks Town Centre	102		Timing of expenditure under this head is difficult to forecast.
Capital – Horton Kirby Village Hall	-62		To be funded from s106 monies, no net cost to SDC.

#### Future Issues/Risk Areas

Investment income - number of counterparties with AA- or better ratings has fallen by three; the remaining options for placing the Council's investments are few and the interest rate likely to be achieved reduced.  
Benefits Admin – still experiencing a very high level of activity, with an impact on performance and potentially costs.

**Head of Finance & Human Resources  
December 2011**

### Housing & Communications – November 2011 Commentary

Service	Variance to date £'000 (Minus is bad news)	Forecast Annual Variance £000	Explanation of variance and action planned (including changes from previous month)
Consultation & Surveys	11		There will be savings in 2012/13 but for the current year this will offset an overspend on other budgets in Housing and Communications.
External Communications	11		As above, there will be savings in 2012/13 but for the current year this will offset an overspend on other budgets in Housing and Communications.
Homeless	-38		The recession has now impacted on Housing and there is increased homelessness and the subsequent use of B&B. This has caused an overspend. There is potential income still due from Housing Benefit claims. Once the income has been identified, next months commentary will provide an indication of potential year-end overspend. Meanwhile short term and long term solutions are being put in place and it is hoped that some external funding and existing budgets may meet the overspend in this area. There have also been capacity issues in the Social Housing team, which are being resolved.
Private Sector Housing	16	14	There is a saving created by sharing a Housing Standard Officer post with the Energy Conservation post. This financial year it will help to offset the overspend of the B&B budget.
Cumulative Salaries	-16	-13	This is due in part to the agency cover, while issues in homeless are addressed, this will be fully covered from grant funding.
Capital – Improvement Grants	249		It is difficult to predict when works will be completed but the year-end forecast is correct.
Capital – WKHA Adaps for Disabled	-66		It is difficult to predict when works will be completed but the year-end forecast is correct.
Capital – RHPCG 10-11 SDC	-30		External funding at no cost to SDC.
Capital – Hever Road Gypsy Site	-147		External funding used to modernise and extend the site with no cost to SDC.
Capital – Hever Road Gypsy Site – Bomb Disposal	-10		CLG funding applied for but if unsuccessful then funding will be found from existing budgets where possible.

Future Issues/Risk Areas

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**Head of Housing & Communications**  
**December 2011**

### IT & Facilities Management – November 2011 Commentary

Service	Variance to date £'000 (Minus is bad news)	Forecast Annual Variance £000	Explanation of variance and action planned (including changes from previous month)
AMF IT	-48		Changes to project timings and associated spend not reflected in currently profiled expenditure.
Support – Central Offices – Facilities	11	16	Underspend forecast due to savings in postage and stationery.
Support – General Admin	40	-16	Worst case scenario of possible under achievement in internal print income (£10k of which is forecast by legal). Current underspend due to delay in receiving disputed invoices for print equipment.
Support – IT	86		Year end position expected to be on target. Current variance due to timings of project spend changing according to available resource.

Future Issues/Risk Areas

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**Head of IT & Facilities Management  
December 2011**

### Legal & Democratic Services – November 2011 Commentary

Service	Variance to date £'000 (Minus is bad news)	Forecast Annual Variance £000	Explanation of variance and action planned (including changes from previous month)
Action & Development	-20		Adverse variance is related to a 50% contribution to the Consultants engaged for the Environmental Health shared service work with Dartford BC and other legal fees and costs. An Action & Development Reserve is in place from which monies will be drawn down at year end resulting in a nil variance.
Committee Admin	0	10	Savings on salaries.
Corporate Management	30	55	The positive variance is due to a current underspend against profile on Audit Fees with some invoices not yet received. It is forecast that Audit Fees will be lower than first anticipated and this is reflected in a revised forecast for that budget line.
Corporate Savings	38	-42	Vacant posts savings target for 2011/12 has been met for the year. However adverse variance of £42k remains across the Corporate Savings budget with one-off savings targets currently a high risk.
Elections	12		Settlement of referendum accounts awaited.
Admin Expenses – Legal & Democratic	-1	10	Unlikely to spend full budget on internal printing.
Support – Legal Function	-35	-44	Unlikely to receive full amount against income budget for S106 work of £30k. Now expecting similar income levels to 2010/11 of £5k. Market conditions not conducive to raising income from S106 agreements. Unlikely to achieve income budgets – see note on salaries below.
Cumulative Salaries	47	75	Underspend on salaries, offsetting non receipt of income from sharing staff with Tonbridge and Malling (Legal) and Maidstone (Democratic Services). Recruitment delays in filling some posts has helped to offset difficulty in achieving income budget within Legal services.
Capital – Modern Govt Document Management System	10		Scheme now likely to start in Jan 2012; re-scheduled to coincide with recruitment of new staff and volume of work on data migration.

#### Future Issues/Risk Areas

Income from land charges searches (budget of £185k) remains a very high risk area. National legal action now underway in relation to Personal Search companies recouping monies expended under previous legislation.

**Head of Legal & Democratic Services December 2011**

2. Overall Summary

**NOVEMBER 11 -  
Final**

**Community and Planning**

	Period Budget £'000	Period Actual £'000	Period Variance £'000	Period Variance %	Y-T-D Budget £'000	Y-T-D Actual £'000	Y-T-D Variance £'000	Y-T-D Variance %	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Annual Variance £'000	2010/11 Actual £'000
Community Development	46	54	- 8	-18.1	706	609	97	13.8	1,151	1,133	18	887
Development Services	102	130	- 28	-27.0	903	860	43	4.7	1,376	1,366	10	1,672
Environmental and Operations	224	157	67	29.9	2,038	2,038	- 0	-0.0	2,862	2,990	- 128	3,979
Housing and Communications	62	51	10	16.7	612	602	11	1.7	923	909	14	1,014
<b>Total Community and Planning</b>	<b>434</b>	<b>393</b>	<b>41</b>	<b>9.5</b>	<b>4,259</b>	<b>4,109</b>	<b>151</b>	<b>3.5</b>	<b>6,312</b>	<b>6,398</b>	<b>- 86</b>	<b>7,552</b>

**Corporate Resources**

Finance and Human Resources	389	375	14	3.6	3,153	3,241	- 88	-2.8	4,782	4,649	133	5,589
IT and Facilities Management	155	108	47	30.4	1,067	973	94	8.8	1,654	1,654	-	1,704
Legal and Democratic Services	118	103	15	12.6	877	854	23	2.6	1,364	1,375	- 10	1,564
<b>Total Corporate Resources</b>	<b>663</b>	<b>586</b>	<b>76</b>	<b>11.5</b>	<b>5,097</b>	<b>5,068</b>	<b>30</b>	<b>0.6</b>	<b>7,800</b>	<b>7,678</b>	<b>123</b>	<b>8,857</b>

**NET EXPENDITURE (1)**

	<b>1,097</b>	<b>979</b>	<b>118</b>	<b>10.7</b>	<b>9,357</b>	<b>9,176</b>	<b>180</b>	<b>1.9</b>	<b>14,112</b>	<b>14,076</b>	<b>37</b>	<b>16,409</b>
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Adjustments to reconcile to Amount to be met from Reserves

Removal of Asset Maintenance Variance	-	- 17	17	-	-	- 73	73	-	-	-	-	72
Direct Services Trading Accounts	5	29	- 24	- 480.0	- 118	- 17	- 101	- 85.6	- 74	- 8	- 66	- 17
Capital charges outside General Fund	- 4	- 4	- 0	- 0.0	- 31	- 31	- 0	- 0.0	- 47	- 47	-	- 47
Support Services outside General Fund	- 16	- 16	- 0	- 0.1	- 131	- 131	0	0.1	- 220	- 220	-	- 216
Redundancy Costs - all	-	-	-	-	-	15	- 15	-	-	-	-	244

**NET EXPENDITURE (2)**

	1,081	970	111	10.3	9,076	8,938	138	1.5	13,771	13,801	- 29	16,445
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Government Grant	- 428	- 428	-	0.0	- 3,427	- 3,427	-	-	- 5,141	- 5,141	-	- 6,348
Council Tax Requirement - SDC	- 767	- 767	-	0.0	- 6,133	- 6,133	-	-	- 9,199	- 9,199	-	- 9,172

**NET EXPENDITURE (3)**

	<b>- 114</b>	<b>- 225</b>	<b>111</b>	<b>- 97.5</b>	<b>- 484</b>	<b>- 622</b>	<b>138</b>	<b>28.4</b>	<b>- 569</b>	<b>- 539</b>	<b>- 29</b>	<b>925</b>
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Summary including investment income

Net Expenditure	- 114	- 225	111	- 98	- 484	- 622	138	28.4	- 569	- 539	- 29	925
Investment Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Interest and Investment Income	- 18	- 28	10	- 54.9	- 120	- 208	89	73.8	- 153	- 239	86	- 335
<b>Overall total</b>	<b>- 132</b>	<b>- 252</b>	<b>121</b>	<b>- 152</b>	<b>- 604</b>	<b>- 830</b>	<b>226</b>	<b>102</b>	<b>- 722</b>	<b>- 779</b>	<b>57</b>	<b>590</b>

Planned appropriation (from)/to Reserves  
Supplementary appropriation from Reserves

	722	722	-	-
	-	-	-	-

Surplus

	-	- 56	57	419
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### 3. Net Service Expenditure for each Head of Service - analysed by Budget area

NOVEMBER 11 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
<b>Community Development</b>												
<b>SDC Funded</b>												
8 to 12 project	2	-4	6	303.6	15	9	6	41.1	23	23	-	23
Arts Development	-	-0	0	-	0	-	0	-	-0	-0	-	5
All Weather Pitch	-0	-0	0	-	-1	-1	0	8.2	-2	-2	-	-2
Community Activity	-	1	-1	-	-	1	-1	-	-	-	-	-
Community Development Service Provisions	-	-1	1	-	-	-7	7	-	-	-15	15	-12
Community Safety	16	15	0	3.0	132	123	9	6.6	201	198	3	167
The Community Plan	4	4	0	8.6	36	32	4	11.1	55	55	-	51
Economic Development	3	5	-2	-79.1	29	38	-9	-32.7	41	41	-	19
Grants to Organisations	1	1	0	4.7	182	181	1	0.3	186	186	-	225
Health Improvements	3	1	3	82.2	26	24	2	9.2	39	39	-	50
Leisure Contract	8	8	-0	-0.2	187	184	4	2.0	330	330	-	446
Leisure Development	-	-	-	-	15	15	0	2.4	22	22	-	20
Administrative Expenses - Community Dev.	1	0	0	39.2	8	5	3	40.7	11	11	-	13
Sporting Services	-	-	-	-	-	-0	0	-	-	-	-	-364
STAG Community Arts Centre	-	-	-	-	75	75	-0	-0.0	100	100	-	100
Sustainability	1	1	0	1.3	11	11	0	2.6	17	17	-	22
Tourism	2	1	2	76.5	32	28	4	13.3	53	53	-	39
West Kent Partnership	-5	2	-7	-141.2	-8	-2	-5	-70.7	0	0	-	-
Youth	6	3	3	49.7	50	41	10	19.2	76	76	-	84
<b>Total Community Development (SDC Funded)</b>	<b>42</b>	<b>36</b>	<b>6</b>	<b>14.0</b>	<b>790</b>	<b>756</b>	<b>34</b>	<b>4.3</b>	<b>1,151</b>	<b>1,133</b>	<b>18</b>	<b>886</b>
<b>Externally Funded</b>												
Partnership - Child	-	7	-7	-	-	-11	11	-	0	0	-	-
Partnership - Home Off	-	4	-4	-	-31	-71	41	133.6	-0	-0	-	-
Choosing Health WK PCT	4	16	-12	-304.5	-54	-38	-16	-29.7	0	10	-10	-
Falls Prevention	-	0	-0	-	-	-1	1	-	-	-	-	-
Future Jobs (Ext Funded)	-	-	-	-	-	-1	1	-	-	-	-	-
Kent Community Alcohol Partnership	-	-	-	-	-	-0	0	-	-	-	-	-
Local Strategic Partnership (Ext Funded)	-	-	-	-	-	-9	9	-	-	-	-	-
PCT Initiatives	-	-	-	-	-	-18	18	-	-	-10	10	-
Skateboarding	-	-	-	-	-	-1	1	-	-	-	-	-
Local Strategic Partnership	-	-11	11	-	-	-	-	-	-	-	-	-
Big Community Fund	-	2	-2	-	-	2	-2	-	-	-	-	-
PCT Health Checks	-	0	-0	-	-	0	-0	-	-	-	-	-
<b>Total Community Development (Ext Funded)</b>	<b>4</b>	<b>18</b>	<b>-14</b>	<b>-362.8</b>	<b>-84</b>	<b>-148</b>	<b>63</b>	<b>75.4</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>-</b>



Total Community Development

46	54	- 8	- 18.1	706	609	97	13.8	1,151	1,133	18	886
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### 3. Net Service Expenditure for each Head of Service - analysed by Budget area

NOVEMBER 11 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
<b>Development Services</b>												
Bridleways / Footpath Diversions	0	0	0	-	1	1	0	0.3	2	2	-	2
Conservation	4	5	- 1	- 27.7	31	32	- 1	- 1.9	47	47	-	75
Local Development Framework	28	50	- 21	- 75.7	255	238	18	7.0	446	433	13	488
LDF Expenditure	-	0	- 0	-	-	2	- 2	-	-	-	-	-
Planning - Appeals	12	11	1	7.6	101	96	5	4.8	151	161	- 10	187
Planning - Counter	- 0	- 0	0	-	- 0	- 0	- 0	-	- 1	- 1	-	-
Planning - Dev. Control	36	42	- 6	- 15.4	325	312	13	4.1	446	443	3	606
Planning - Enforcement	21	21	0	0.3	172	167	4	2.6	258	254	4	281
Planning - Office Refurb.	-	0	- 0	-	-	0	- 0	-	-	-	-	-
Administrative Expenses - Development Control	2	2	- 0	- 5.7	18	13	5	27.4	25	25	-	34
Administrative Expenses - Policy and Env.	-	- 0	0	-	-	- 0	0	-	-	-	-	1
<b>Total Development Services</b>	<b>102</b>	<b>130</b>	<b>- 28</b>	<b>- 27.0</b>	<b>903</b>	<b>860</b>	<b>43</b>	<b>4.7</b>	<b>1,376</b>	<b>1,366</b>	<b>10</b>	<b>1,674</b>

### 3. Net Service Expenditure for each Head of Service - analysed by Budget area

NOVEMBER 11 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
<b>Environmental and Operational Services</b>												
Asset Maintenance Car Parks	1	-	1	100.0	6	-	6	100.0	8	8	-	-
Asset Maintenance CCTV	1	-	1	100.0	7	2	5	74.5	11	11	-	15
Asset Maintenance Countryside	0	-	0	-	4	8	-4	-113.3	6	6	-	3
Asset Maintenance Direct Services	2	1	1	70.9	15	15	0	0.6	22	22	-	31
Asset Maintenance Playgrounds	1	0	1	82.0	9	2	7	81.1	13	13	-	-
Asset Maintenance Public Toilets	1	1	0	25.7	9	2	7	75.0	14	14	-	6
Building Control	-9	-10	1	9.9	-98	-46	-52	-53.1	-123	-72	-51	-38
Car Parks	-150	-148	-3	-1.7	-998	-982	-16	-1.6	-1,554	-1,544	-10	-1,475
CCTV	21	24	-3	-12.5	171	194	-23	-13.3	230	260	-30	264
Civil Protection	1	0	0	68.5	8	5	3	32.4	11	11	-	41
Clean Air	7	7	-0	-0.7	86	66	19	22.3	116	116	-	100
Contaminated Land	4	4	0	6.1	34	31	3	8.6	51	51	-	49
Dangerous Structures	2	2	0	2.5	14	14	-0	-0.3	22	22	-	20
On-Street Parking	-26	-30	4	14.3	-223	-179	-43	-19.4	-347	-322	-25	-222
Emergency	5	5	-0	-4.7	39	37	2	4.3	59	59	-	56
EstMan - Grounds	8	6	1	17.4	61	57	4	6.6	91	91	-	78
Licensing Health	-4	-4	0	10.7	24	25	-1	-5.2	35	35	-	31
Licensing Partnership Members	-	-	-	-	-	-	-	-	-	-	-	-
Licensing Partnership Hub (Trading)	-0	-2	2	-	-1	-22	21	2,295.8	-	-	-	-
Licensing Regime	-8	-16	9	117.7	-8	10	-17	-224.9	3	23	-20	49
Minibus	1	0	1	83.9	6	1	5	88.2	9	1	8	333
Noise Control	7	7	0	3.0	56	54	2	3.4	88	88	-	90
Parks and Rec.Grds	8	8	-0	-3.0	56	80	-24	-43.6	88	108	-20	131
Parks - Rural	8	6	2	27.1	53	32	21	39.1	81	56	25	107
Pest Control	-	-	-	-	-0	-	-0	-	-0	-0	-	4
Public Health	33	46	-13	-40.0	261	312	-51	-19.7	390	460	-70	541
Public Transport Support	0	0	0	-	1	1	0	15.9	1	1	-	1
Refuse Collection	196	146	49	25.1	1,519	1,441	78	5.1	2,155	2,105	50	2,134
Administrative Expenses - Building Control	1	0	0	47.6	5	4	1	20.0	9	9	-	9
Administrative Expenses - Community Director	1	0	0	44.9	8	4	4	47.2	10	10	-	13
Administrative Expenses - Direct Services	-	-	-	-	-	-0	0	-	-	-	-	-
Administrative Expenses - Health	2	3	-1	-50.0	15	11	4	24.5	23	23	-	16
Administrative Expenses - Transport	0	1	-0	-	5	3	2	35.4	6	6	-	4
Street Naming	1	0	1	82.0	9	2	7	79.7	13	8	5	6
Street Cleansing	104	96	8	7.4	821	822	-1	-0.2	1,224	1,224	-	1,399
Support - Direct Services	4	4	-0	-3.1	31	14	17	54.8	47	37	10	40

Support - Health and Safety	1	1	1	40.7	10	7	3	30.2	16	16	-	54
Taxis	- 1	- 3	2	453.4	- 12	- 28	16	131.0	- 14	- 14	-	- 19
Air Quality (Ext Funded)	-	-	-	-	-	-	-	-	-	-	-	-
Public Conveniences	4	4	- 0	- 1.7	39	39	- 1	- 1.7	49	49	-	107
<b>Total Environmental and Operational Services</b>	<b>224</b>	<b>157</b>	<b>67</b>	<b>29.9</b>	<b>2,038</b>	<b>2,038</b>	<b>- 0</b>	<b>- 0.0</b>	<b>2,862</b>	<b>2,990</b>	<b>- 128</b>	<b>3,978</b>

### 3. Net Service Expenditure for each Head of Service - analysed by Budget area

NOVEMBER 11 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
<b>Finance and Human Resources</b>												
Asset Maintenance Argyle Road	4	8	- 4	- 86.3	34	23	11	32.9	51	51	-	38
Asset Maintenance Other Corporate Properties	3	2	0	10.9	20	21	- 1	- 4.4	30	30	-	48
Asset Maintenance Leisure	13	9	4	29.0	102	111	- 8	- 8.2	153	153	-	209
Asset Maintenance Sewage Treatment Plants	1	-	1	100.0	7	1	6	88.0	10	10	-	3
Asset Maintenance Support & Salaries	9	7	2	24.6	76	65	11	14.1	114	114	-	120
Benefits Admin	-	7	- 7	-	-	7	- 7	-	- 150	- 150	-	833
Benefits Grants	- 52	- 52	- 0	- 0.0	- 450	- 450	- 0	- 0.0	- 659	- 659	-	- 659
Bus Station	1	0	0	57.2	9	7	2	21.5	12	12	-	21
Civic Expenses	0	2	- 2	-	13	8	4	33.4	14	14	-	39
Concessionary Fares	-	-	-	-	-	2	- 2	-	-	-	-	433
Dartford Partnership Hub (SDC costs)	134	132	2	1.2	1,116	1,142	- 26	- 2.4	1,621	1,621	-	222
EstMan - Buildings	- 11	- 5	- 6	- 57.4	- 44	- 20	- 24	- 54.8	- 92	- 92	-	- 26
Housing Advances	0	-	0	-	3	3	- 1	- 19.7	4	4	-	5
Housing Premises	0	1	- 1	-	- 10	- 6	- 4	- 42.7	- 10	- 10	-	34
Local Tax	- 15	- 17	2	13.0	- 118	- 115	- 2	- 2.0	- 392	- 392	-	224
Markets	- 15	- 34	19	121.0	- 123	- 200	78	63.2	- 194	- 279	85	- 191
Members	27	26	2	6.2	219	205	14	6.4	342	332	10	321
Misc. Finance	132	153	- 21	- 15.6	983	995	- 12	- 1.2	2,031	2,038	- 7	1,927
Revenues and Benefits Partnership	-	14	- 14	-	-	217	- 217	-	-	-	-	119
Administrative Expenses - Corporate Director	0	0	0	-	3	2	0	12.2	4	4	-	6
Administrative Expenses - Chief Executive	1	0	1	81.5	12	4	8	63.8	18	18	-	8
Administrative Expenses - Finance	1	0	1	94.5	21	7	14	65.6	28	28	-	36
Administrative Expenses - Personnel	1	- 0	1	108.2	8	8	1	9.4	14	14	-	10
Administrative Expenses - Property	0	-	0	-	2	1	1	43.9	2	2	-	3
Support - Central Offices	16	19	- 4	- 23.4	341	334	8	2.2	411	393	18	409
Support - Contact Centre	37	34	3	9.2	295	276	20	6.7	462	452	10	438
Support - Exchequer and Procurement	18	10	8	45.2	95	84	11	11.3	120	120	-	122
Support - Finance Function	16	12	4	23.3	128	98	30	23.3	231	211	20	180
Support - General Admin	16	11	5	32.6	112	106	5	4.6	178	178	-	215
Support - Local Offices	21	-	21	100.0	47	49	- 2	- 4.5	48	48	-	49
Support - Nursery	-	-	-	-	-	2	- 2	-	-	-	-	3
Support - Personnel	13	18	- 5	- 38.6	122	140	- 18	- 14.7	185	215	- 30	214
Support - Property Function	9	7	2	25.2	71	48	23	32.6	107	80	27	76
Treasury Management	7	11	- 4	- 52.1	57	65	- 7	- 13.0	88	88	-	98
<b>Total Finance and Human Resources</b>	<b>389</b>	<b>375</b>	<b>14</b>	<b>3.6</b>	<b>3,153</b>	<b>3,241</b>	<b>- 88</b>	<b>- 2.8</b>	<b>4,782</b>	<b>4,649</b>	<b>133</b>	<b>5,587</b>



### 3. Net Service Expenditure for each Head of Service - analysed by Budget area

NOVEMBER 11 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
<b>Housing and Communications</b>												
Consultation and Surveys	1	-	1	100.0	11	-	11	100.0	17	17	-	22
Energy Efficiency	2	2	0	7.3	15	8	8	49.8	4	4	-	26
External Comms	18	17	1	8.2	85	74	11	12.5	127	127	-	127
Gypsy Sites	- 2	- 1	- 1	- 43.7	- 11	- 8	- 2	- 21.4	- 14	- 14	-	- 2
Home Improvement Agency (prev. Care and Repair)	-	-	-	-	39	39	0	1.2	39	39	-	57
Homeless	9	23	- 14	- 163.8	69	107	- 38	- 54.7	119	119	-	123
Housing	20	22	- 2	- 11.0	264	267	- 3	- 1.3	388	388	-	408
Housing Initiatives	2	0	1	76.3	13	6	6	50.2	20	20	-	8
Housing Option - Trailblazer	- 4	- 25	21	505.4	- 17	- 17	0	0.0	0	0	-	-
Needs and Stock Surveys	-	-	-	-	-	-	-	-	15	15	-	15
KCC Loan Scheme	-	-	-	-	-	- 0	0	-	-	-	-	-
Private Sector Housing	16	13	3	16.8	128	112	16	12.6	192	178	14	214
Administrative Expenses - Housing	1	2	- 1	- 146.2	8	14	- 6	- 82.2	11	11	-	22
Support - General Admin	-	- 0	0	-	-	- 8	8	-	-	-	-	- 11
Homelessness Funding	- 1	- 1	-	-	5	5	-	-	0	0	-	-
Leader Programme	0	0	0	-	3	3	- 0	- 0.5	5	5	-	5
<b>Total Housing and Communications</b>	<b>62</b>	<b>51</b>	<b>10</b>	<b>16.7</b>	<b>612</b>	<b>602</b>	<b>11</b>	<b>1.7</b>	<b>923</b>	<b>909</b>	<b>14</b>	<b>1,014</b>

### 3. Net Service Expenditure for each Head of Service - analysed by Budget area

NOVEMBER 11 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
<b>IT &amp; Facilities Management</b>												
Asset Maintenance IT	50	16	34	68.4	118	166	- 48	- 40.6	300	300	-	192
Administrative Expenses - IT	2	2	- 0	- 10.1	15	10	5	31.6	23	23	-	21
Support - Central Offices - Facilities	21	25	- 3	- 15.9	164	152	11	6.8	266	250	16	248
Support - General Admin	27	15	12	44.2	201	161	40	19.9	291	307	- 16	330
Support - IT	56	51	5	8.6	569	483	86	15.2	775	775	-	913
<b>Total IT &amp; Facilities Management</b>	<b>155</b>	<b>108</b>	<b>47</b>	<b>30.4</b>	<b>1,067</b>	<b>973</b>	<b>94</b>	<b>8.8</b>	<b>1,654</b>	<b>1,654</b>	<b>-</b>	<b>1,704</b>



### 3. Net Service Expenditure for each Head of Service - analysed by Budget area

NOVEMBER 11 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
<b>Legal and Democratic Services</b>												
Action and Development	0	- 3	3	-	4	23	- 20	- 532.5	6	6	-	12
Committee Admin	5	8	- 3	- 60.1	54	54	0	0.7	83	73	10	100
Corp Mgmt	71	73	- 2	- 3.2	564	533	30	5.4	943	888	55	1,012
Corporate Savings	13	-	13	100.0	38	-	38	100.0	- 43	- 1	- 42	-
Elections	6	5	1	20.4	40	28	12	30.0	66	66	-	56
Equalities Legislation	-	-	-	-	16	13	4	22.7	16	16	-	14
Land Charges	- 10	- 10	- 0	- 3.6	- 85	- 86	0	0.3	- 113	- 113	-	- 96
Performance Improvement	- 0	-	- 0	-	- 0	5	- 5	-	1	1	-	8
Register of Electors	9	6	3	33.0	73	75	- 1	- 2.0	138	138	-	119
Administrative Expenses - Legal and Democratic	5	3	2	33.1	45	46	- 1	- 2.4	68	58	10	60
Support - Legal Function	18	19	- 1	- 7.2	127	162	- 35	- 27.1	200	244	- 44	278
<b>Total Legal and Democratic Services</b>	<b>118</b>	<b>103</b>	<b>15</b>	<b>12.6</b>	<b>877</b>	<b>854</b>	<b>23</b>	<b>2.6</b>	<b>1,364</b>	<b>1,375</b>	<b>- 10</b>	<b>1,563</b>

#### 4. Cumulative Salary Monitoring

### NOVEMBER 11 - Final

	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast	Variance
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	(including Accruals) £'000	£'000
Chief Executive, P.A. & Secretariat	18	18	- 0	- 0.2	144	146	- 2	- 1.6	216	216	-
<b>Total Chief Executives Dept</b>	18	18	- 0	- 0.2	144	146	- 2	- 1.6	216	216	-
Director, P.A. & Secretariat	23	24	- 1	- 5.8	181	184	- 3	- 1.6	271	271	-
Finance & Human Resources	239	235	3	1.4	1,915	1,857	58	3.0	2,889	2,862	27
Legal and Democratic Services	62	58	3	5.3	483	436	47	9.7	739	664	75
IT & Facilities Management	67	65	2	2.9	536	526	9	1.8	804	804	-
<b>Total Corporate Resources</b>	390	383	7	1.9	3,115	3,003	112	3.6	4,702	4,600	102
Director, PA and Secretariat	14	14	- 0	- 2.2	112	112	0	0.4	168	168	-
Community Development	34	37	- 3	- 7.5	285	286	- 1	- 0.3	430	430	-
Operational Services	286	269	17	5.9	2,286	2,210	76	3.3	3,429	3,429	-
Environmental Health	60	57	3	5.2	482	459	22	4.7	722	692	30
Licensing	26	27	- 0	- 1.4	212	208	3	1.6	318	318	-
Development Services	137	143	- 6	- 4.6	1,154	1,103	51	4.4	1,735	1,677	58
Building Control	30	31	- 2	- 6.1	236	243	- 7	- 2.9	354	364	- 10
Housing & Communications	45	48	- 4	- 8.0	358	374	- 16	- 4.5	536	549	- 13
Parking and Amenity Services	43	40	3	7.9	344	321	23	6.7	516	491	25
<b>Total Community and Planning Services</b>	675	666	8	1.3	5,468	5,316	152	2.8	8,209	8,119	90
Sub total	1,083	1,067	16	1.5	8,727	8,466	262	3.0	13,127	12,935	192
Council Wide - Vacant Posts	9	-	9	100.0	17	-	17	100.0	- 2	- 2	-
Performance Award Contingency	-	-	-	-	-	-	-	-	48	48	-
<b>TOTAL SDC Funded Salary Costs</b>	<b>1,092</b>	<b>1,067</b>	<b>25</b>	<b>2.3</b>	<b>8,745</b>	<b>8,466</b>	<b>279</b>	<b>3.2</b>	<b>13,174</b>	<b>12,982</b>	<b>192</b>
<u>Externally Funded &amp; Funded from other sources (gross figures). Overspendings here are matched by external funding and represent additional resources secured for the Council since the budget was set.</u>											
Community Development Ext.	6	8	- 2	- 32.3	48	66	- 18	- 36.8	73	88	- 15
Housing Ext.	11	13	- 2	- 17.1	87	93	- 6	- 6.9	130	126	4
	17	21	- 4	- 22.6	135	159	- 24	- 17.6	203	214	- 11
<b>TOTAL All Salary Costs</b>	<b>1,109</b>	<b>1,088</b>	<b>21</b>	<b>1.9</b>	<b>8,880</b>	<b>8,625</b>	<b>255</b>	<b>2.9</b>	<b>13,377</b>	<b>13,196</b>	<b>181</b>
<i>Less Allocs to Trading a/cs inc Ext Funded TASK</i>	<i>- 244</i>	<i>- 229</i>	<i>- 15</i>	<i>- 6.1</i>	<i>- 1,950</i>	<i>- 1,873</i>	<i>- 77</i>	<i>- 3.9</i>	<i>- 2,925</i>	<i>- 2,925</i>	<i>-</i>
<i>Less Allocations to Capital and Asset maint. etc</i>	<i>- 3</i>	<i>- 3</i>	<i>- 0</i>	<i>- 0.9</i>	<i>- 23</i>	<i>- 23</i>	<i>- 1</i>	<i>- 2.8</i>	<i>- 35</i>	<i>- 35</i>	<i>-</i>
<i>Council Wide Vacant Posts</i>	<i>- 9</i>	<i>-</i>	<i>- 9</i>	<i>- 100.0</i>	<i>- 17</i>	<i>-</i>	<i>- 17</i>	<i>- 100.0</i>	<i>2</i>	<i>2</i>	<i>-</i>
<b>Check total to Pay Costs (Budget book page9)</b>	<b>853</b>	<b>856</b>	<b>- 3</b>	<b>- 0.3</b>	<b>6,889</b>	<b>6,729</b>	<b>160</b>	<b>2.3</b>	<b>10,418</b>	<b>10,237</b>	<b>181</b>

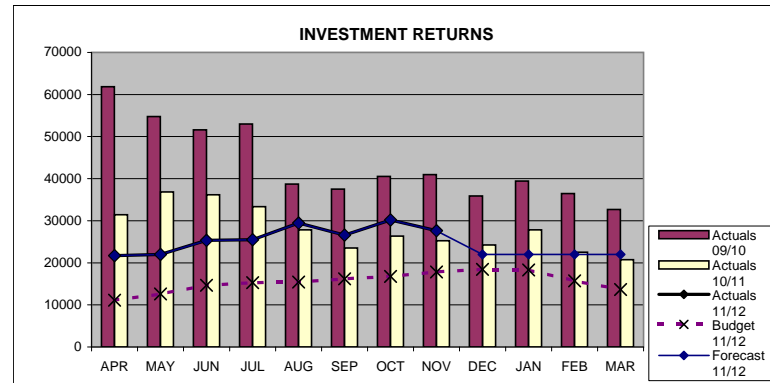
**DIRECT SERVICES SUMMARY**

Nov-11	PERIOD				Y-T-D				ANNUAL			Y-T-D NET VARIANCE			ANNUAL NET VARIANCE		
	Budget	Actual	Actual / Budget	Variance	Budget	Actual	Actual / Budget	Variance	Budget	Forecast	Variance	Net Budget by Service	Net Actual by Service	Variance by Service	Net Budget by Service	Net Actual by Service	Variance by Service
	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Income</b>																	
Refuse	-170	-170	0%		-1,366	-1,370	0%	4	-2,051	-2,051		68	39	29	101	-1	102
Street Cleaning	-96	-97	1%	1	-767	-770	0%	3	-1,151	-1,156	5	48	39	9	73	44	29
Trade	-29	-26	-12%	-4	-273	-261	-4%	-12	-390	-380	-10	-43	-22	-21	-46	-15	-31
Workshop	-51	-38	-26%	-13	-406	-352	-13%	-54	-609	-540	-69	-20	23	-42	-29	20	-49
Green Waste	-22	-18	-16%	-3	-311	-308	-1%	-3	-376	-386	10	-114	-81	-33	-84	-36	-48
Premises Cleaning	-21	-16	-26%	-6	-172	-137	-20%	-35	-258	-205	-53	-10	12	-22	-15	15	-30
Cesspools	-23	-21	-11%	-3	-187	-157	-16%	-30	-280	-235	-45	-42	-8	-34	-63	-17	-46
Pest Control	-3	-2	-9%		-67	-66	-3%	-2	-80	-76	-4	-14	-11	-3		8	-8
Grounds	-11	-11	0%		-90	-90	0%		-135	-138	3	11	2	9	9	-2	11
Fleet	-68	-65	-4%	-3	-544	-506	-7%	-38	-816	-816			1	-1			
Depot	-22	-18	-18%	-4	-188	-163	-14%	-26	-290	-260	-30	-4	-11	7	-20	-20	
Emergency	-4	-4	0%		-30	-30	0%		-45	-45		1		1	2	-4	6
<b>Total Income</b>	<b>-521</b>	<b>-487</b>	<b>-7%</b>	<b>-34</b>	<b>-4,401</b>	<b>-4,210</b>	<b>-4%</b>	<b>-191</b>	<b>-6,481</b>	<b>-6,288</b>	<b>-193</b>	<b>-118</b>	<b>-17</b>	<b>-101</b>	<b>-74</b>	<b>-8</b>	<b>-66</b>
<b>Expenditure</b>																	
Refuse	179	177	1%	2	1,434	1,410	2%	24	2,151	2,050	101						
Street Cleaning	102	102	0%		816	809	1%	6	1,223	1,200	23						
Trade	29	27	6%	2	229	239	-4%	-9	344	365	-21						
Workshop	48	44	10%	5	386	375	3%	12	579	560	19						
Green Waste	22	22	-2%		198	227	-15%	-30	293	350	-57						
Premises Cleaning	20	18	10%	2	162	149	8%	13	243	220	23						
Cesspools	18	19	-6%	-1	145	149	-3%	-4	217	218	-1						
Pest Control	7	6	8%	1	54	55	-2%	-1	80	84	-4						
Grounds	11	10	5%	1	101	92	9%	9	144	136	8						
Fleet	68	67	2%	1	544	507	7%	37	816	816							
Depot	19	14	24%	4	185	152	18%	33	270	240	30						
Emergency	4	9	-127%	-5	31	30	4%	1	47	41	6						
<b>Total Expenditure</b>	<b>526</b>	<b>516</b>	<b>2%</b>	<b>11</b>	<b>4,283</b>	<b>4,193</b>	<b>2%</b>	<b>90</b>	<b>6,407</b>	<b>6,280</b>	<b>127</b>						
<b>Net</b>	<b>5</b>	<b>29</b>	<b>443%</b>	<b>-24</b>	<b>-118</b>	<b>-17</b>	<b>-86%</b>	<b>-101</b>	<b>-74</b>	<b>-8</b>	<b>-66</b>						

## INVESTMENT RETURNS

### INVESTMENT RETURNS

	<i>Actuals</i> 09/10	<i>Actuals</i> 10/11	<i>Actuals</i> 11/12	<i>Budget</i> 11/12	<i>Variance</i>	<i>Forecast</i> 11/12
APR	61,847	31,431	21,722	11,105	10,617	21,700
MAY	54,783	36,831	21,983	12,591	9,392	22,000
JUN	51,598	36,164	25,342	14,677	10,665	25,300
JUL	53,006	33,361	25,498	15,269	10,229	25,500
AUG	38,709	27,858	29,446	15,442	14,004	29,400
SEP	37,534	23,532	26,586	16,215	10,371	26,600
OCT	40,524	26,352	30,200	16,748	13,452	30,200
NOV	40,982	25,254	27,636	17,846	9,790	27,600
DEC	35,869	24,240		18,460		22,000
JAN	39,423	27,832		18,302		22,000
FEB	36,455	22,501		15,698		22,000
MAR	32,694	20,723		13,647		22,000
	<b>523,424</b>	<b>336,079</b>	<b>208,413</b>	<b>186,000</b>	<b>88,520</b>	<b>296,300</b>



### INVESTMENT RETURNS (CUMULATIVE)

	<i>Actuals</i> 09/10	<i>Actuals</i> 10/11	<i>Actuals</i> 11/12	<i>Budget</i> 11/12	<i>Variance</i>	<i>Forecast</i> 11/12
APR	61,847	31,431	21,722	11,105	10,617	21,700
MAY	116,630	68,262	43,705	23,696	20,009	43,700
JUN	168,228	104,426	69,047	38,373	30,674	69,000
JUL	221,234	137,787	94,545	53,642	40,903	94,500
AUG	259,943	165,645	123,991	69,084	54,907	123,900
SEP	297,477	189,177	150,577	85,299	65,278	150,500
OCT	338,001	215,529	180,777	102,047	78,730	180,700
NOV	378,983	240,783	208,413	119,893	88,520	208,300
DEC	414,852	265,023		138,353		230,300
JAN	454,275	292,855		156,655		252,300
FEB	490,730	315,356		172,353		274,300
MAR	523,424	336,079		186,000		296,300

BUDGET FOR 2011/12                    186,000  
 FORECAST OUTTURN                    296,300

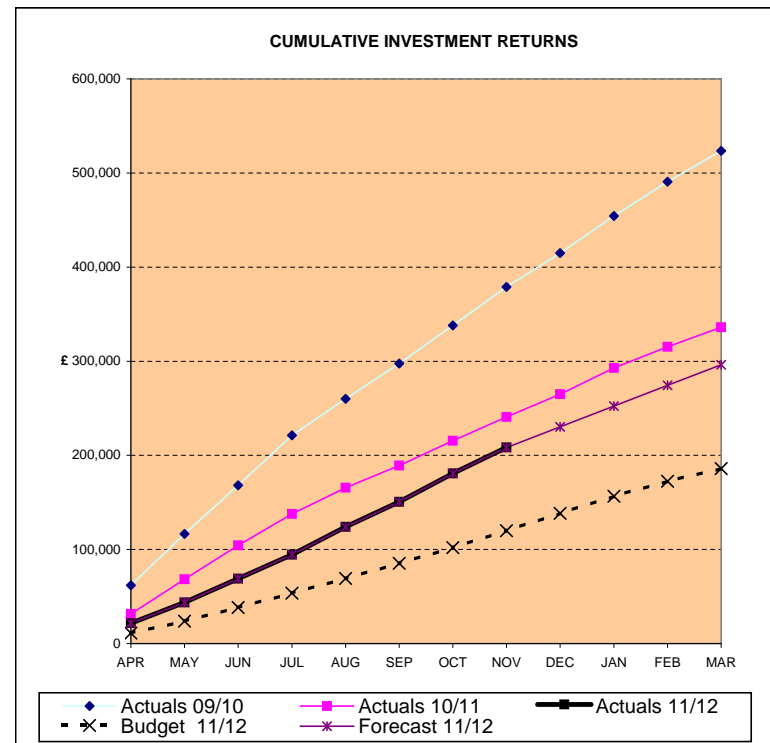
CODE:-                    YHAA                    96900

#### N.B.

1) These are the gross interest receipts rather than the interest remaining in the General Fund

2) Interest due on the Landsbanki investment has been removed from the calculations as from 25/6/2008

Fund Average                    1.1261%  
 7 Day LIBID                    0.4679%  
 3 Month LIBID                    0.7544%



**STAFFING STATISTICS  
NOVEMBER 2011**

	<b>BDDGT BOOK</b>	<b>STAFF</b>	<b>AGENCY</b>	<b>CASUAL</b>	<b>TOTAL</b>	<b>COMMENTS / VARIATIONS</b>	<b>OCTOBER</b>
	<b>FTE</b>	<b>FTE</b>	<b>STAFF</b>	<b>FTE</b>			<b>TOTALS</b>
<b>CHIEF EXECUTIVES</b>							
Chief Executive's Office	3.61	2.41	0.00	0.00	2.41	1 FTE post deleted wef 10/6/11 - 0.41 temp post wef 11/7.	2.41
<b>SUB TOTAL</b>	<b>3.61</b>	<b>2.41</b>	<b>0.00</b>	<b>0.00</b>	<b>2.41</b>		<b>2.41</b>
<b>CORPORATE RESOURCES</b>							
Director, Secretaries	5.50	6.63	0.00	0.00	6.63	Budget includes Secretariat (although report to Finance and HR) 1 P/T post increased hours. 0.68 post wef 25/7.	6.63
Finance & Human Resources	82.42	81.87	2.00	0.47	84.34	Includes Property Team & 2 Benefits & Local Tax Apprentices .	83.3
Legal, Electoral, Democratic Services and Policy & Performance	17.12	13.82	0.00	1.10	13.82		13.82
<i>Legal, Electoral &amp; Democratic Services</i>	15.51	12.01	0.00	0.00	12.01		12.01
<i>Policy &amp; Performance</i>	1.61	1.81	0.00	0.00	1.81	Now 1.61 budgeted to Legal, Electoral & Dem Services. 0.2 worked in Housing & Comms but inc. in P&P.	1.81
IT & Facilities Management	24.46	26.43	0.00	0.00	26.43	2 Temp posts (1 IT & 1 Fac) so 2 over Bdgt FTE.	26.43
<b>SUB TOTAL</b>	<b>129.50</b>	<b>128.75</b>	<b>2.00</b>	<b>1.57</b>	<b>131.22</b>		<b>130.18</b>
<b>COMMUNITY &amp; PLANNING SERVICES</b>							
Director, PA & Secretarial	2.00	2.00	0.00	0.00	2.00		2.00
Community Development	10.74	10.54	0.00	1.23	11.77	1 post is part externally funded.	11.79
Environmental & Operational Services	161.98	150.93	10.94	0.35	162.22		164.86
<i>SDS &amp; CCTV</i>	120.10	111.31	10.94	0.35	122.60	Includes Grounds Maintenance.	125.24
<i>Env Health &amp; Licensing</i>	25.02	24.76	0.00	0.00	24.76		24.76
<i>Parking &amp; Amenity</i>	16.86	14.86	0.00	0.00	14.86		14.86
Development Services	51.34	43.94	1.00	0.00	44.94		44.55
Building Control	7.81	6.81	1.00	0.00	7.81	Plus 1 Seconded Officer.	7.81
Housing & Communications	15.17	13.89	3.00	0.00	16.89	1 post is part externally funded.	14.98
<b>SUB TOTAL</b>	<b>249.04</b>	<b>228.11</b>	<b>15.94</b>	<b>1.58</b>	<b>245.63</b>		<b>245.99</b>
<b>EXTERNALLY FUNDED POSTS</b>							
Community Development	2.04	2.54	0.00	0.00	2.54		2.54
Environmental & Operational Services	0.00	0.00	0.00	0.00	0.00		0.00
Development Services	0.00	0.00	0.00	0.00	0.00		0.00
Housing & Communications	3.41	4.49	0.00	0.00	4.49	1 post is part funded by SDC (see Housing permanent posts).	4.30
<b>SUB TOTAL</b>	<b>5.45</b>	<b>7.03</b>	<b>0.00</b>	<b>0.00</b>	<b>7.03</b>		<b>6.84</b>
<b>TOTALS</b>	<b>387.60</b>	<b>366.30</b>	<b>17.94</b>	<b>3.15</b>	<b>386.29</b>		<b>385.42</b>
<b>Number of staff paid in November</b>							
387 permanent, 13 casuals							

## Reserves

	31/3/11	Movement in month	Cumulative to date	Balance as at 31/10/11	31/3/12 budget	31/3/12 forecast
	£000	£000	£000	£000	£000	£000
<u>Provisions</u>						
First Time Sewerage	915	0	0	915	0	915
Edenbridge Relief Road Compensation (1)	1,566	0	-27	1,539	0	1,539
Accumulated Absences	152	0	0	152	152	152
Others	85	0	-33	52	0	0
	<u>2,718</u>	<u>0</u>	<u>-60</u>	<u>2,658</u>	<u>152</u>	<u>2,606</u>
<u>Capital Receipts(Gross)</u>	<u>763</u>	<u>0</u>	<u>63</u>	<u>826</u>	<u>1,369</u>	<u>1,369</u>
Note: this balance will reduce at year end as the receipts are used to finance capital expenditure						
<u>Earmarked Reserves</u>						
Asset Maintenance (2)	4,315	0	-3,315	1,000	1,000	1,000
Employer's Superannuation (2)	2,569	0	-2,569	0	0	0
Financial Plan (2)	0	0	5,824	5,824	5,812	5,824
Budget Stabilisation	2,436	0	0	2,436	341	2,436
Housing Benefit subsidy	1,192	0	0	1,192	701	1,117
LDF	574	0	-22	552	267	552
Vehicle Renewal	564	0	28	592	608	608
Community Development	418	0	35	453	0	0
Reorganisation (previously Termination)	358	0	-21	337	75	300
Carry Forward Items	341	0	-25	316	0	0
Action and Development	314	0	-4	310	300	300
Vehicle Insurance	264	0	0	264	246	246
Others	824	-15	-37	787	322	322
	<u>14,169</u>	<u>-15</u>	<u>-106</u>	<u>14,063</u>	<u>9,672</u>	<u>12,705</u>
<u>General Fund</u>						
Required Minimum	1,500				1,500	1,500
Available Balance	2,213				2,213	2,213
	<u>3,713</u>				<u>3,713</u>	<u>3,713</u>
<b>TOTAL</b>	<b><u>21,363</u></b>				<b><u>14,906</u></b>	<b><u>20,393</u></b>

### Notes

1. Changes in the Edenbridge Relief Road Compensation provision is very difficult to predict as it is dependant on the timing of agreeing compensation sums.

2. Cabinet (13/12/10) approved that allowing for an emergency Asset Maintenance reserve of £1m, the remaining balances from the Asset Maintenance and Employer's Superannuation Reserves be moved to a new Financial Plan Reserve which will be used over the ten-year period equally to smooth the rundown of these reserves.

9. Capital

**NOVEMBER 11 - Final**

		Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual
		Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance
		£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000
COMMDEV	Big Community Fund - Capital	-	5	-5	-	-	5	-5	-	-	-	-
COMMDEV	Local Strategic Partnership - Capital Delivery	-	1	-1	-	-	12	-12	-	-	-	-
COMMDEV	Parish Projects	7	-	7	100.0	43	-	43	100.0	71	51	20
ENVOPS	Playground Improvements	6	4	2	36.8	35	8	27	77.8	59	59	-
ENVOPS	Vehicle Purchases	127	121	6	4.4	760	369	390	51.4	1,266	1,266	-
FINSERV	Sevenoaks Town Centre (Capital) (LKF)	18	-	18	100.0	105	3	102	96.9	175	175	-
FINSERV	Horton Kirby Village Hall	-	35	-35	-	-	62	-62	-	-	-	-
HOUSING	Improvement Grants	69	56	14	19.6	423	174	249	58.8	699	699	-
HOUSING	Wkha Adaps For Disab Financing Costs Advances-H	-	-	-	-	-	66	-66	-	-	-	-
HOUSING	SDC - HMO Grants	-	8	-8	-	-	8	-8	-	-	-	-
HOUSING	RHPCG 10-11 SDC	-	15	-15	-	-	30	-30	-	-	-	-
HOUSING	RHPCG - Discretionary Grants	-	-	-	-	-	7	-7	-	-	-	-
HOUSING	RHPCG - Empty Homes	-	-	-	-	-	2	-2	-	-	-	-
HOUSING	RHPCG - HMO Grants	-	-	-	-	-	7	-7	-	-	-	-
HOUSING	Hever Road Gypsy Site - Consultants	-	-	-	-	-	11	-11	-	-	-	-
HOUSING	Hever Road Gypsy Site - Amenity Blocks	34	-	34	100.0	206	21	184	89.6	343	343	-
HOUSING	Hever Road Gypsy Site - Ground Works	-	18	-18	-	-	320	-320	-	-	-	-
HOUSING	Hever Road Gypsy Site - Preliminary Work	-	-	-	-	-	1	-1	-	-	-	-
HOUSING	Hever Road Gypsy Site - Bomb Disposal	-	-	-	-	-	10	-10	-	-	-	-
LEGAL	Modern Govt Document Management System	2	-	2	100.0	10	-	10	100.0	16	16	-
		<b>262</b>	<b>262</b>	<b>0</b>	<b>0.1</b>	<b>1,580</b>	<b>1,115</b>	<b>466</b>	<b>29.5</b>	<b>2,628</b>	<b>2,608</b>	<b>20</b>

Improvement Grants budget shown net of Government grant.

# CUMULATIVE INCOME FIGURES

November 2011

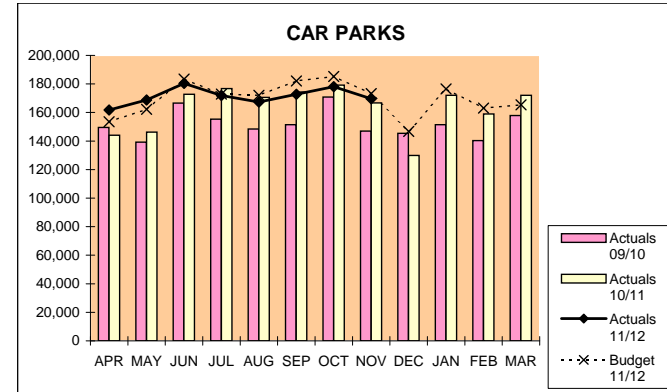
	<b>ACTUAL</b>	Comparison of 10/11 and 11/12, where a minus is 'bad news'	<b>MANAGER'S PROFILED BUDGET</b>	Variance, where a minus is 'bad news'	<b>ANNUAL BUDGET</b>	<b>Annual Forecast</b>
<b>CAR PARKS</b>	<b>1,370,585</b>	<i>40,005</i>	<b>1,384,641</b>	-14,057	2,036,491	2,026,491
<b>ON STREET PARKING</b>	<b>417,986</b>	<i>34,593</i>	<b>435,382</b>	-17,396	651,669	611,669
<b>LAND CHARGES</b>	<b>129,611</b>	<i>11,170</i>	<b>133,086</b>	-3,476	185,010	185,010
<b>BUILDING CONTROL</b>	<b>289,143</b>	<i>-24,695</i>	<b>358,986</b>	-69,842	514,459	443,459
<b>DEVELOPMENT CONTROL</b>	<b>353,138</b>	<i>56,357</i>	<b>381,444</b>	-28,306	593,920	543,920
	<b>2,560,463</b>	<b>117,430</b>	<b>2,693,539</b>	<b>-133,077</b>	<b>3,981,548</b>	<b>3,810,548</b>



## 10 Car Parks Graphs

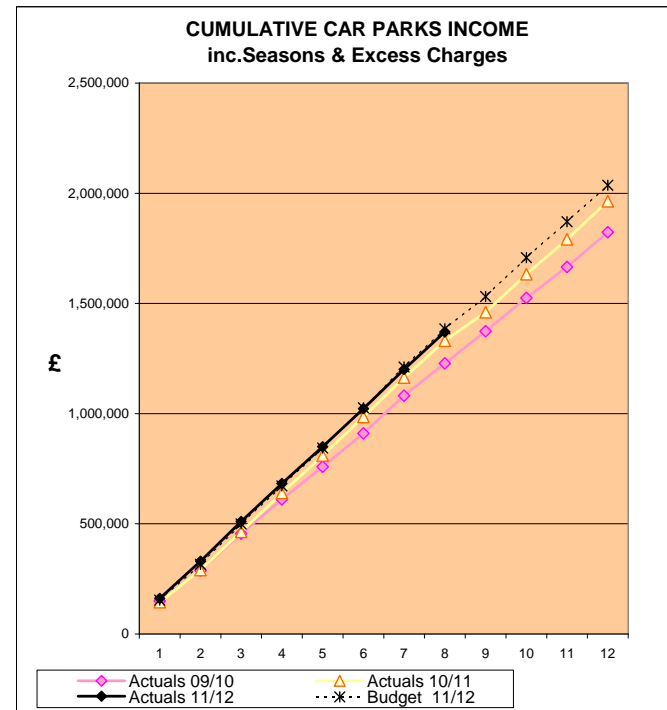
### CAR PARKS (HWCARP)

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Increase / decrease from 10/11 to 11/12	Budget 11/12	Variance (Actuals-Budget)	Manager's Forecast
1 APR	149,537	144,052	<b>161,707</b>	17,654	<b>153,537</b>	8,169	
2 MAY	139,181	146,247	<b>168,722</b>	22,474	<b>162,213</b>	6,509	
3 JUN	166,621	172,788	<b>180,368</b>	7,580	<b>183,427</b>	-3,059	
4 JUL	155,296	176,717	<b>171,960</b>	-4,757	<b>172,880</b>	-919	
5 AUG	148,423	170,558	<b>167,336</b>	-3,221	<b>172,092</b>	-4,755	
6 SEP	151,490	174,392	<b>172,793</b>	-1,599	<b>182,108</b>	-9,314	
7 OCT	170,869	179,153	<b>178,067</b>	-1,085	<b>185,178</b>	-7,110	
8 NOV	146,974	166,673	<b>169,631</b>	2,958	<b>173,207</b>	-3,577	
9 DEC	145,369	129,891		-129,891	<b>146,788</b>		
10 JAN	151,428	171,978		-171,978	<b>176,532</b>		
11 FEB	140,372	158,986		-158,986	<b>163,112</b>		
12 MAR	157,838	172,012		-172,012	<b>165,417</b>		
<b>TOTAL</b>	<b>1,823,396</b>	<b>1,963,446</b>	<b>1,370,585</b>	<b>-592,861</b>	<b>2,036,491</b>	<b>-14,057</b>	<b>2,026,491</b>



### CAR PARKS (CUMULATIVE)

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Cumulative increase / decrease from 09/10 to 10/11	Budget 11/12	Variance (Column E-G)	Manager's Forecast
APR	149,537	144,052	<b>161,707</b>	17,654	<b>153,537</b>	8,169	
MAY	288,718	290,299	<b>330,428</b>	40,129	<b>315,750</b>	14,678	
JUNE	455,338	463,087	<b>510,796</b>	47,709	<b>499,177</b>	11,619	
JUL	610,634	639,805	<b>682,757</b>	42,952	<b>672,057</b>	10,700	
AUG	759,057	810,362	<b>850,093</b>	39,731	<b>844,148</b>	5,945	
SEP	910,547	984,754	<b>1,022,886</b>	38,132	<b>1,026,256</b>	-3,370	
OCT	1,081,415	1,163,907	<b>1,200,954</b>	37,047	<b>1,211,434</b>	-10,480	
NOV	1,228,389	1,330,580	<b>1,370,585</b>	40,005	<b>1,384,641</b>	-14,057	
DEC	1,373,758	1,460,470		-1,460,470	<b>1,531,429</b>		
JAN	1,525,186	1,632,448		-1,632,448	<b>1,707,962</b>		
FEB	1,665,558	1,791,434		-1,791,434	<b>1,871,074</b>		
MAR	1,823,396	1,963,446		-1,963,446	<b>2,036,491</b>		2,026,491



### NOVEMBER 2011

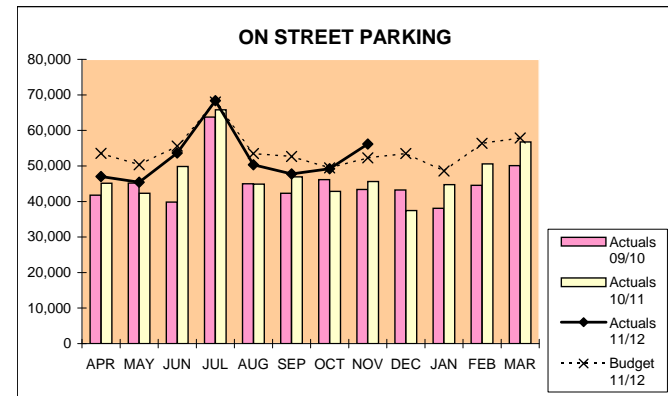
#### HWCARP

	Actual (Cumulative)	Budget	(Monthly)	
DAY TICKETS	***0	<b>1,055,310</b>	<b>1,060,878</b>	135,555
EXCESS / PENALTY CHARGES	***1/**3	<b>102,656</b>	<b>107,034</b>	13,723
SEASON TICKETS	***2	<b>203,881</b>	<b>212,691</b>	20,078
OTHER (inc. Res. Pkg)	***9	<b>4,433</b>	<b>2</b>	105
WAIVERS	3404	<b>240</b>	<b>-</b>	170
RENT	94500	<b>4,065</b>	<b>4,036</b>	-
<b>TOTAL</b>		<b>1,370,585</b>	<b>1,384,641</b>	<b>169,631</b>

## 10 On-Street Graphs

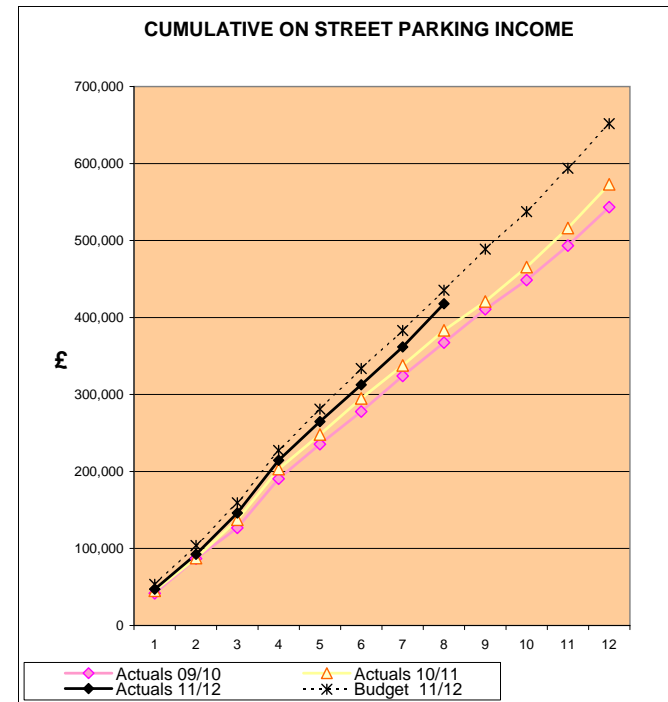
### ON STREET PARKING (HWDCRIM)

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Increase / decrease from 10/11 to 11/12	Budget 11/12	Variance (Actuals-Budget)	Manager's Forecast
1 APR	41,795	45,146	47,046	1,899	53,524	-6,478	
2 MAY	45,170	42,328	45,408	3,079	50,336	-4,929	
3 JUN	39,828	49,872	53,666	3,793	55,584	-1,918	
4 JUL	63,742	65,784	68,376	2,592	67,995	381	
5 AUG	44,999	44,910	50,350	5,440	53,513	-3,163	
6 SEP	42,325	46,913	47,762	849	52,687	-4,924	
7 OCT	46,145	42,832	49,209	6,377	49,454	-245	
8 NOV	43,374	45,607	56,170	10,563	52,291	3,879	
9 DEC	43,242	37,452		-37,452	53,474		
10 JAN	38,075	44,720		-44,720	48,585		
11 FEB	44,537	50,568		-50,568	56,369		
12 MAR	50,100	56,761		-56,761	57,859		
<b>TOTAL</b>	<b>543,332</b>	<b>572,894</b>	<b>417,986</b>	<b>-154,908</b>	<b>651,669</b>	<b>-17,396</b>	<b>611,669</b>



### ON STREET PARKING (CUMULATIVE)

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Cumulative increase / decrease from 09/10 to 10/11	Budget 11/12	Variance (Column E-G)	Manager's Forecast
APR	41,795	45,146	47,046	1,899	53,524	-6,478	
MAY	86,965	87,475	92,453	4,978	103,860	-11,406	
JUNE	126,793	137,347	146,119	8,772	159,443	-13,325	
JUL	190,535	203,131	214,495	11,364	227,438	-12,943	
AUG	235,533	248,041	264,845	16,804	280,951	-16,106	
SEP	277,859	294,954	312,607	17,653	333,638	-21,030	
OCT	324,004	337,786	361,816	24,030	383,091	-21,275	
NOV	367,377	383,393	417,986	34,593	435,382	-17,396	
DEC	410,619	420,845		-420,845	488,856		
JAN	448,694	465,565		-465,565	537,441		
FEB	493,232	516,133		-516,133	593,810		
MAR	543,332	572,894		-572,894	651,669		611,669



### NOVEMBER 2011

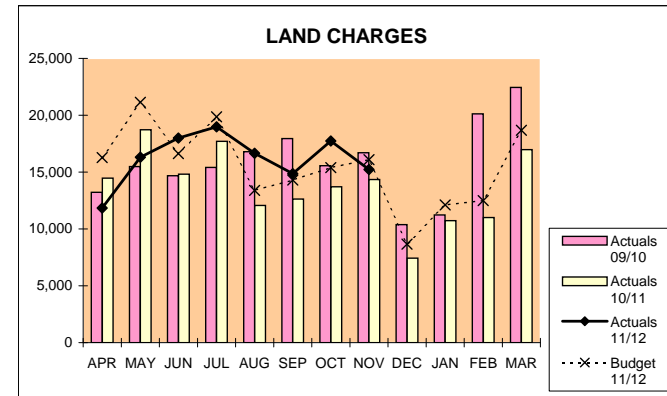
#### HWDCRIM

	Actual (Cumulative)	Budget	(Monthly)
PENALTY NOTICES	3403	99,960	12,063
WAIVERS	3404	3,684	182
RESIDENTS PERMITS	3406	29,999	3,705
ON STREET PARKING	3300	256,157	36,744
BUSINESS PERMITS	3408	45,850	3,476
OTHER	9999	-	-
<b>TOTAL</b>	<b>417,986</b>	<b>435,382</b>	<b>56,170</b>

## 10 Land Charges Graphs

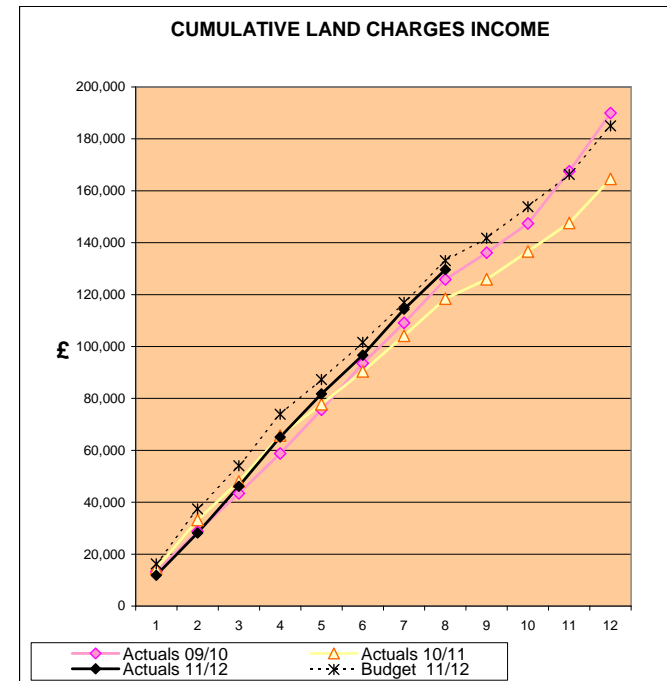
### LAND CHARGES (LPLNDCH)

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Increase / decrease from 10/11 to 11/12	Budget 11/12	Variance (Actuals-Budget)	Manager's Forecast
1 APR	13,225	14,463	11,836	-2,627	16,278	-4,441	
2 MAY	15,485	18,718	16,303	-2,415	21,147	-4,844	
3 JUN	14,682	14,812	17,994	3,182	16,625	1,369	
4 JUL	15,416	17,700	18,987	1,288	19,866	-879	
5 AUG	16,799	12,074	16,658	4,584	13,384	3,274	
6 SEP	17,943	12,624	14,863	2,239	14,296	566	
7 OCT	15,558	13,710	17,740	4,030	15,400	2,340	
8 NOV	16,697	14,339	15,228	889	16,090	-862	
9 DEC	10,375	7,439		-7,439	8,656		
10 JAN	11,227	10,731		-10,731	12,105		
11 FEB	20,119	10,999		-10,999	12,485		
12 MAR	22,442	16,983		-16,983	18,678		
<b>TOTAL</b>	<b>189,968</b>	<b>164,592</b>	<b>129,611</b>	<b>-34,981</b>	<b>185,010</b>	<b>-3,476</b>	<b>185,010</b>



### LAND CHARGES (CUMULATIVE)

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Cumulative increase / decrease from 09/10 to 10/11	Budget 11/12	Variance (Column E-G)	Manager's Forecast
APR	13,225	14,463	11,836	-2,627	16,278	-4,441	
MAY	28,710	33,182	28,140	-5,042	37,425	-9,285	
JUNE	43,391	47,994	46,134	-1,860	54,050	-7,916	
JUL	58,807	65,694	65,122	-572	73,916	-8,794	
AUG	75,606	77,768	81,780	4,012	87,300	-5,520	
SEP	93,550	90,391	96,642	6,251	101,596	-4,954	
OCT	109,108	104,102	114,383	10,281	116,996	-2,614	
NOV	125,805	118,441	129,611	11,170	133,086	-3,476	
DEC	136,180	125,880		-125,880	141,742		
JAN	147,407	136,610		-136,610	153,847		
FEB	167,526	147,610		-147,610	166,332		
MAR	189,968	164,592		-164,592	185,010		185,010



### NOVEMBER 2011

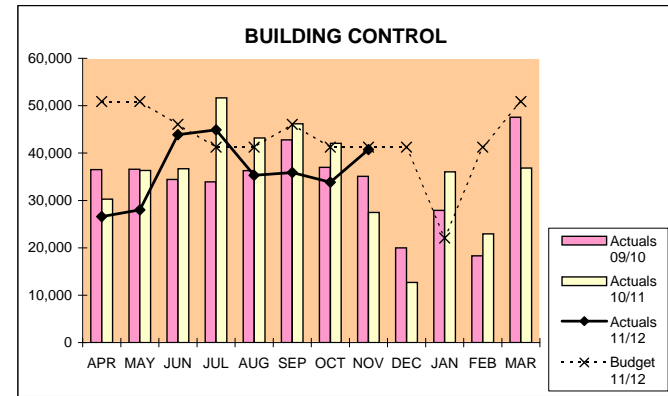
#### LPLNDCH

	Received (Month)	Percentage (Month)	Percentage (Month 10/11)	(Cumulative)	
Searches Received - Paper	£105	46	19.%	29.5%	426
Searches Received - Electronic	£86	149	61.6%	43.3%	881
Searches Received - Personal	£0	47	19.4%	27.2%	402
<b>TOTAL</b>		<b>242</b>	<b>100.0%</b>	<b>100.0%</b>	<b>1,709</b>

## 10 Building Control Graphs

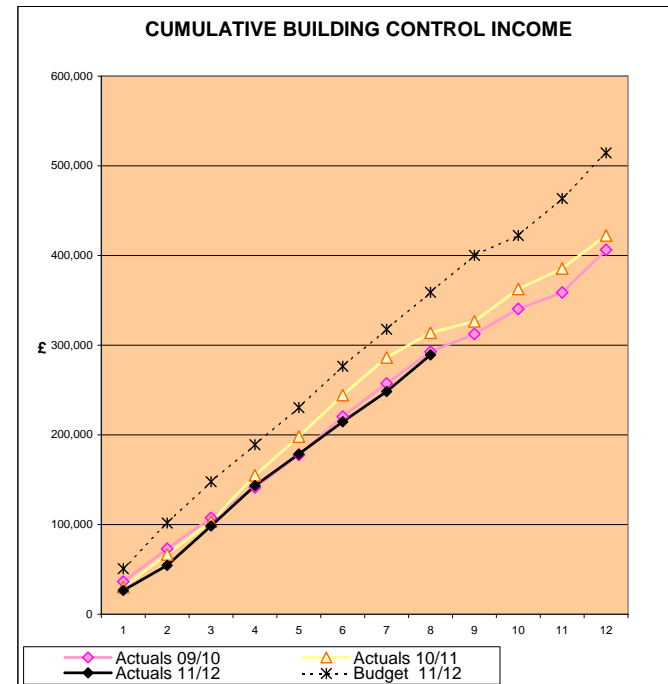
### BUILDING CONTROL (DVBCFEE)

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Increase / decrease from 10/11 to 11/12	Budget 11/12	Variance (Actuals-Budget)	Manager's Forecast
1 APR	36,505	30,284	<b>26,583</b>	-3,701	<b>50,879</b>	-24,297	
2 MAY	36,598	36,330	<b>28,008</b>	-8,322	<b>50,879</b>	-22,871	
3 JUN	34,430	36,701	<b>43,878</b>	7,177	<b>46,074</b>	-2,196	
4 JUL	33,917	51,649	<b>44,902</b>	-6,747	<b>41,270</b>	3,632	
5 AUG	36,285	43,199	<b>35,321</b>	-7,878	<b>41,270</b>	-5,949	
6 SEP	42,770	46,163	<b>35,890</b>	-10,274	<b>46,074</b>	-10,184	
7 OCT	36,995	42,044	<b>33,837</b>	-8,207	<b>41,270</b>	-7,433	
8 NOV	35,085	27,469	<b>40,725</b>	13,256	<b>41,270</b>	-545	
9 DEC	19,974	12,695		-12,695	<b>41,270</b>		
10 JAN	27,904	36,036		-36,036	<b>22,052</b>		
11 FEB	18,324	22,935		-22,935	<b>41,270</b>		
12 MAR	47,546	36,833		-36,833	<b>50,881</b>		
<b>TOTAL</b>	<b>406,331</b>	<b>422,339</b>	<b>289,143</b>	<b>-133,195</b>	<b>514,459</b>	<b>-69,842</b>	<b>443,459</b>



### BUILDING CONTROL (CUMULATIVE)

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Cumulative increase / decrease from 09/10 to 10/11	Budget 11/12	Variance (Column E-G)	Manager's Forecast
APR	36,505	30,284	<b>26,583</b>	-3,701	<b>50,879</b>	-24,297	
MAY	73,104	66,614	<b>54,591</b>	-12,023	<b>101,759</b>	-47,168	
JUNE	107,533	103,314	<b>98,469</b>	-4,845	<b>147,833</b>	-49,364	
JUL	141,450	154,963	<b>143,371</b>	-11,592	<b>189,103</b>	-45,732	
AUG	177,735	198,162	<b>178,692</b>	-19,470	<b>230,372</b>	-51,681	
SEP	220,505	244,325	<b>214,581</b>	-29,744	<b>276,446</b>	-61,865	
OCT	257,500	286,369	<b>248,418</b>	-37,951	<b>317,716</b>	-69,298	
NOV	292,584	313,838	<b>289,143</b>	-24,695	<b>358,986</b>	-69,842	
DEC	312,558	326,534		-326,534	<b>400,256</b>		
JAN	340,462	362,570		-362,570	<b>422,308</b>		
FEB	358,786	385,505		-385,505	<b>463,578</b>		
MAR	406,331	422,339		-422,339	<b>514,459</b>		443,459



### NOVEMBER 2011

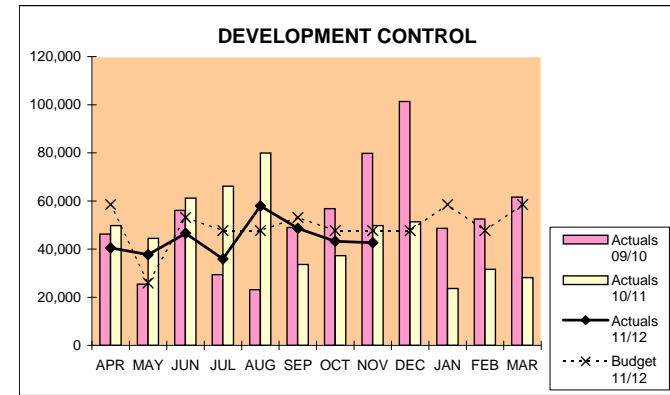
#### DVBCFEE

	Actual (Cumulative)	Budget	(Monthly)	
Plan Fee	3066	<b>168,719</b>	<b>215,339</b>	16,984
Inspection Fee	3067	<b>118,292</b>	<b>120,983</b>	23,741
Other	9999	<b>2,133</b>	<b>22,664</b>	-
<b>TOTAL</b>		<b>289,143</b>	<b>358,986</b>	<b>40,725</b>

## 10 Development Control Graphs

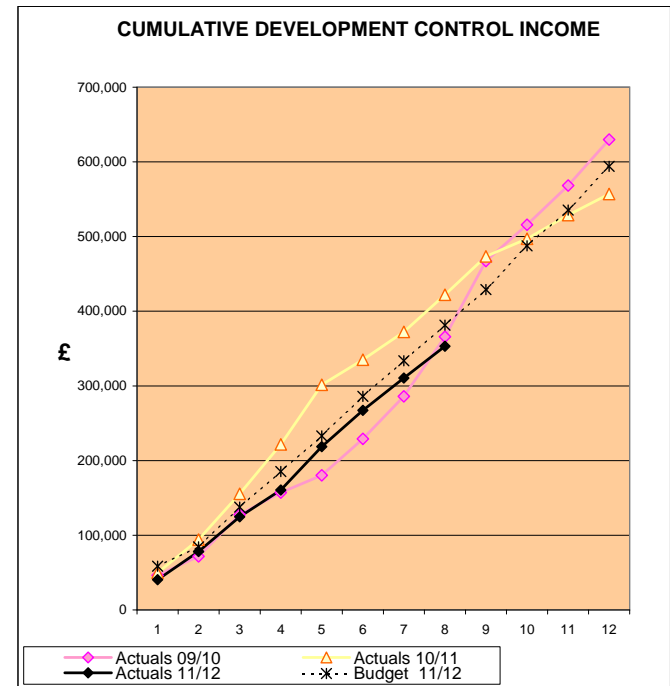
### DEVELOPMENT CONTROL (DVDEVCT)

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Increase / decrease from 10/11 to 11/12	Budget 11/12	Variance (Actuals-Budget)	Manager's Forecast
1 APR	46,217	49,786	40,515	-9,271	58,560	-18,044	
2 MAY	25,435	44,456	37,722	-6,734	25,924	11,798	
3 JUN	56,052	61,214	46,543	-14,671	53,120	-6,577	
4 JUL	29,339	66,145	35,903	-30,241	47,680	-11,777	
5 AUG	23,143	79,942	57,980	-21,962	47,680	10,300	
6 SEP	48,982	33,610	48,611	15,001	53,120	-4,509	
7 OCT	56,813	37,246	43,214	5,968	47,680	-4,466	
8 NOV	79,812	49,751	42,649	-7,102	47,680	-5,031	
9 DEC	101,351	51,341		-51,341	47,680		
10 JAN	48,585	23,650		-23,650	58,560		
11 FEB	52,512	31,622		-31,622	47,680		
12 MAR	61,635	28,116		-28,116	58,556		
<b>TOTAL</b>	<b>629,875</b>	<b>556,879</b>	<b>353,138</b>	<b>-203,741</b>	<b>593,920</b>	<b>-28,306</b>	<b>543,920</b>



### DEVELOPMENT CONTROL (CUMULATIVE)

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Cumulative increase / decrease from 09/10 to 10/11	Budget 11/12	Variance (Column E-G)	Manager's Forecast
APR	46,217	49,786	40,515	3,569	58,560	-18,044	
MAY	71,652	94,242	78,237	22,590	84,484	-6,246	
JUNE	127,704	155,457	124,781	27,753	137,604	-12,823	
JUL	157,043	221,601	160,684	64,559	185,284	-24,600	
AUG	180,186	301,543	218,664	121,357	232,964	-14,300	
SEP	229,168	335,153	267,275	105,985	286,084	-18,808	
OCT	285,981	372,399	310,489	86,418	333,764	-23,274	
NOV	365,793	422,150	353,138	56,357	381,444	-28,306	
DEC	467,144	473,491		6,347	429,124		
JAN	515,729	497,141		-18,588	487,684		
FEB	568,240	528,763		-39,477	535,364		
MAR	629,875	556,879		-72,996	593,920		543,920



### NOVEMBER 2011

#### DVDEVCT

	Actual (Cumulative)	Budget	(Monthly)
Planning Application Fees	3009	327,835	38,749
S106 Monitoring	3106	6,500	600
Other	9999	-	-
Pre-application Fees	94301	18,803	3,300
<b>TOTAL</b>	<b>353,138</b>	<b>381,444</b>	<b>42,649</b>