

2. Overall Summary

AUGUST 11 - Final

	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
Community and Planning												
Community Development	63	118	- 55	-88.1	443	391	51	11.6	1,159	1,144	15	887
Development Services	117	85	31	26.9	593	529	65	10.9	1,418	1,418	-	1,672
Environmental and Operations	230	250	- 21	-8.9	1,366	1,373	- 7	-0.5	2,870	3,081	- 211	3,884
Housing and Communications	70	76	- 6	-9.2	468	430	37	8.0	926	912	14	1,014
Total Community and Planning	479	530	- 51	-10.6	2,870	2,723	147	5.1	6,373	6,555	- 182	7,457
Corporate Resources												
Finance and Human Resources	225	341	- 117	-52.1	2,002	2,094	- 92	-4.6	4,761	4,636	125	5,684
IT and Facilities Management	119	84	35	29.3	677	621	56	8.2	1,655	1,655	-	1,704
Legal and Democratic Services	115	113	3	2.3	532	525	7	1.3	1,323	1,397	- 74	1,564
Total Corporate Resources	458	538	- 80	-17.4	3,211	3,240	- 29	-0.9	7,739	7,688	51	8,952
NET EXPENDITURE (1)	937	1,068	- 130	-13.9	6,081	5,963	118	1.9	14,112	14,243	- 131	16,409
<u>Adjustments to reconcile to Amount to be met from Reserves</u>												
Removal of Asset Maintenance Variance	-	19	- 19	-	-	- 85	85	-	-	-	-	72
Direct Services Trading Accounts	- 40	14	- 54	- 135.0	- 103	- 43	- 60	- 58.3	- 74	- 74	-	- 17
Capital charges outside General Fund	- 4	- 4	- 0	- 0.0	- 20	- 20	- 0	- 0.0	- 47	- 47	-	- 47
Support Services outside General Fund	- 16	- 16	0	1.0	- 82	- 82	0	0.2	- 220	- 220	-	- 216
Redundancy Costs - all	-	-	-	-	-	15	- 15	-	-	-	-	244
NET EXPENDITURE (2)	877	1,080	- 203	-23.2	5,876	5,748	128	2.2	13,771	13,902	- 131	16,445
Government Grant	- 428	- 428	-	0.0	- 2,142	- 2,142	-	-	- 5,141	- 5,141	-	- 6,348
Council Tax Requirement - SDC	- 767	- 767	-	0.0	- 3,833	- 3,833	-	-	- 9,199	- 9,199	-	- 9,172
NET EXPENDITURE (3)	- 318	- 115	- 203	63.9	- 99	- 227	128	130.1	- 569	- 438	- 131	925
<u>Summary including investment income</u>												
Net Expenditure	- 318	- 115	- 203	64	- 99	- 227	128	130.1	- 569	- 438	- 131	925
Investment Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Interest and Investment Income	- 15	- 29	14	-90.7	- 69	- 124	55	79.5	- 153	- 230	77	- 335
Overall total	- 333	- 144	- 189	- 27	- 168	- 351	183	210	- 722	- 668	- 54	590
Planned appropriation (from)/to Reserves									722	722	-	-
Supplementary appropriation from Reserves									-	-	-	- 171
Surplus									-	55	- 54	419

3. Net Service Expenditure for each Head of Service - analysed by Budget area

AUGUST 11 - Final

Community Development

SDC Funded

	Period				Y-T-D				Annual Budget	Annual Forecast (including Accruals)	Annual Variance	2010/11 Actual
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance				
	£'000	£'000	£'000	%	£'000	£'000	£'000	%				
8 to 12 project	2	4	- 2	- 105.4	9	16	- 7	- 73.9	23	23	-	23
Arts Development	-	-	-	-	0	-	0	-	- 0	- 0	-	5
All Weather Pitch	- 0	- 0	0	-	- 1	- 1	0	11.1	- 2	- 2	-	- 2
Community Development Service Provisions	-	- 5	5	-	-	- 6	6	-	-	- 15	15	- 12
Community Safety	17	16	1	4.2	85	77	7	8.7	205	205	-	167
The Community Plan	5	4	0	10.4	23	20	3	11.8	56	56	-	51
Economic Development	3	4	- 1	- 54.7	21	27	- 6	- 27.1	42	42	-	19
Grants to Organisations	1	1	0	5.0	179	178	1	0.3	186	186	-	225
Health Improvements	3	3	- 0	- 3.1	16	16	0	0.8	39	39	-	50
Leisure Contract	8	48	- 40	- 510.7	122	120	3	2.2	330	330	-	446
Leisure Development	-	5	- 5	-	10	10	0	2.4	22	22	-	20
Administrative Expenses - Community Dev.	1	0	1	84.0	5	4	2	28.5	13	13	-	13
Sporting Services	-	-	-	-	-	- 0	0	-	-	-	-	- 364
STAG Community Arts Centre	-	-	-	-	50	50	- 0	- 0.0	100	100	-	100
Sustainability	1	1	0	2.5	7	7	0	3.3	17	17	-	22
Tourism	2	4	- 2	- 102.0	24	26	- 2	- 7.8	53	53	-	39
West Kent Partnership	2	2	0	4.6	- 9	- 9	- 0	- 2.2	0	0	-	-
Youth	6	5	1	20.1	31	28	3	9.6	76	76	-	84
Total Community Development (SDC Funded)	51	94	- 42	- 82.1	574	565	10	1.7	1,159	1,144	15	886

Externally Funded

Partnership - Child	-	- 0	0	-	-	- 22	22	-	0	0	-	-
Partnership - Home Off	8	- 4	11	150.3	- 39	- 75	36	91.8	- 0	- 0	-	-
Choosing Health WK PCT	4	29	- 25	- 631.3	- 92	- 67	- 25	- 27.3	0	0	-	-
Falls Prevention	-	0	- 0	-	-	- 8	8	-	-	-	-	-
PCT Initiatives	-	-	-	-	-	- 1	1	-	-	-	-	-
Total Community Development (Ext Funded)	11	25	- 13	- 114.6	- 131	- 173	42	31.9	0	0	-	-
Total Community Development	63	118	- 55	- 88.1	443	391	51	11.6	1,159	1,144	15	886

3. Net Service Expenditure for each Head of Service - analysed by Budget area

AUGUST 11 - Final

Development Services

	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
Bridleways / Footpath Diversions	0	0	0	-	1	1	0	0.3	2	2	-	2
Conservation	4	5	- 1	- 17.8	19	19	0	2.1	47	47	-	75
Local Development Framework	29	24	6	19.7	167	129	39	23.1	446	446	-	488
LDF Expenditure	-	- 1	1	-	-	-	-	-	-	-	-	-
Planning - Appeals	13	19	- 6	- 46.7	65	69	- 3	- 5.3	157	157	-	187
Planning - Counter	- 0	- 0	- 0	-	- 0	- 0	- 0	-	- 1	- 1	-	-
Planning - Dev. Control	46	16	30	65.5	220	197	23	10.5	474	474	-	606
Planning - Enforcement	22	20	1	4.9	109	107	3	2.5	263	263	-	281
Administrative Expenses - Development Control	2	2	- 0	- 3.7	12	8	3	28.7	30	30	-	34
Administrative Expenses - Policy and Env.	-	- 0	0	-	-	- 0	0	-	-	-	-	1
Total Development Services	117	85	31	26.9	593	529	65	10.9	1,418	1,418	-	1,674

3. Net Service Expenditure for each Head of Service - analysed by Budget area

AUGUST 11 - Final <u>Environmental and Operational Services</u>	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
Asset Maintenance Car Parks	1	- 11	11	1,651.2	3	-	3	100.0	8	8	-	-
Asset Maintenance CCTV	1	1	- 0	- 23.3	4	1	3	73.8	11	11	-	15
Asset Maintenance Countryside	0	-	0	-	2	3	- 1	- 25.9	6	6	-	3
Asset Maintenance Direct Services	2	-	2	100.0	9	1	8	88.3	22	22	-	31
Asset Maintenance Playgrounds	1	-	1	100.0	6	1	4	77.5	13	13	-	-
Asset Maintenance Public Toilets	1	-	1	100.0	6	0	6	96.9	14	14	-	6
Building Control	- 9	3	- 12	- 133.6	- 67	- 21	- 46	- 68.6	- 123	- 82	- 41	- 38
Car Parks	- 149	- 140	- 9	- 5.9	- 629	- 629	0	0.0	- 1,554	- 1,554	-	- 1,475
CCTV	12	17	- 5	- 44.7	126	135	- 9	- 6.8	230	260	- 30	264
Civil Protection	1	1	- 0	- 69.6	6	5	1	16.5	11	11	-	41
Clean Air	7	6	1	14.1	66	49	17	25.4	116	116	-	100
Contaminated Land	4	4	0	7.6	21	19	2	9.0	51	51	-	49
Dangerous Structures	2	2	- 0	- 12.9	9	10	- 1	- 11.7	22	22	-	20
On-Street Parking	- 26	- 22	- 4	- 16.8	- 149	- 125	- 24	- 16.2	- 347	- 297	- 50	- 222
Emergency	5	5	0	4.2	24	23	1	4.2	59	59	-	56
EstMan - Grounds	8	6	2	23.3	38	30	7	19.5	91	91	-	78
Licensing Health	4	6	- 2	- 59.5	20	22	- 2	- 10.1	35	35	-	31
Licensing Partnership Members	-	-	-	-	-	-	-	-	-	-	-	-
Licensing Partnership Hub (Trading)	- 0	- 2	2	-	- 1	- 10	9	1,120.9	-	-	-	-
Licensing Regime	- 3	2	- 5	- 187.8	20	36	- 16	- 82.2	3	33	- 30	49
Minibus	1	-	1	100.0	4	1	3	84.3	9	9	-	333
Noise Control	7	7	0	3.3	35	33	2	4.3	88	88	-	90
Parks and Rec.Grds	8	15	- 8	- 99.3	32	50	- 18	- 56.5	88	108	- 20	131
Parks - Rural	8	7	2	23.0	42	30	12	28.5	81	71	10	107
Pest Control	-	-	-	-	- 0	-	- 0	-	- 0	- 0	-	4
Public Health	33	50	- 17	- 52.6	163	200	- 37	- 22.9	390	470	- 80	541
Public Transport Support	0	0	0	-	1	1	0	15.9	1	1	-	1
Refuse Collection	196	192	4	2.0	981	952	29	2.9	2,155	2,135	20	2,134
Administrative Expenses - Building Control	1	- 0	1	106.2	3	4	- 0	- 12.8	8	8	-	9
Administrative Expenses - Community Director	1	0	1	67.3	5	3	2	44.2	14	14	-	13
Administrative Expenses - Direct Services	-	0	- 0	-	-	0	- 0	-	-	-	-	-
Administrative Expenses - Health	2	1	1	27.7	9	7	2	20.7	23	23	-	16
Administrative Expenses - Transport	1	0	0	62.6	4	2	2	44.8	9	9	-	4
Street Naming	1	- 1	2	189.8	5	- 0	6	104.0	13	3	10	6
Street Cleansing	104	103	1	0.8	515	520	- 5	- 0.9	1,224	1,224	-	1,399
Support - Direct Services	4	1	3	77.0	19	5	15	75.1	49	49	-	40
Support - Health and Safety	1	2	- 0	- 34.6	6	5	1	23.2	16	16	-	54
Taxis	- 0	- 8	8	-	- 4	- 20	15	360.9	- 14	- 14	-	- 19

Air Quality (Ext Funded)	-	-	-	-	-	-	-	-	-	-	-	-
Public Conveniences	4	4	- 1	- 21.6	30	28	2	7.7	49	49	-	107
Total Environmental and Operational Services	230	250	- 21	- 8.9	1,366	1,373	- 7	- 0.5	2,870	3,081	- 211	3,978

3. Net Service Expenditure for each Head of Service - analysed by Budget area

AUGUST 11 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
Finance and Human Resources												
Asset Maintenance Argyle Road	4	-	4	100.0	21	-	21	100.0	51	51	-	38
Asset Maintenance Other Corporate Properties	3	8	- 5	- 207.9	13	18	- 5	- 42.4	30	30	-	48
Asset Maintenance Leisure	13	3	10	78.8	64	80	- 16	- 25.6	153	153	-	209
Asset Maintenance Sewage Treatment Plants	1	-	1	100.0	4	1	3	80.9	10	10	-	3
Asset Maintenance Support & Salaries	9	10	- 1	- 8.3	47	40	7	15.1	114	114	-	120
Benefits Admin	- 305	- 52	- 253	- 83.0	-	0	- 0	-	- 150	- 150	-	827
Benefits Grants	- 66	- 66	0	0.0	- 289	- 289	0	0.0	- 659	- 659	-	- 659
Bus Station	1	0	0	57.2	5	3	2	33.4	12	12	-	21
Civic Expenses	0	0	- 0	-	12	7	6	46.8	14	14	-	39
Concessionary Fares	-	-	-	-	-	0	- 0	-	-	-	-	433
Dartford Partnership Hub (SDC costs)	675	233	442	65.5	666	744	- 78	- 11.7	1,587	1,587	-	-
EstMan - Buildings	- 11	- 12	1	11.1	- 17	- 1	- 16	- 92.1	- 92	- 92	-	- 26
Housing Advances	0	-	0	-	2	3	- 2	- 96.4	4	4	-	5
Housing Premises	0	3	- 3	-	- 11	- 4	- 6	- 59.0	- 10	- 10	-	34
Local Tax	- 220	- 66	- 154	- 70.1	- 72	- 73	1	1.5	- 392	- 392	-	224
Markets	- 15	- 25	9	61.4	- 74	- 109	35	47.2	- 194	- 279	85	- 191
Members	27	26	2	6.1	133	128	5	3.8	342	342	-	321
Misc. Finance	- 54	112	- 166	- 308.4	586	566	19	3.3	2,031	2,031	-	1,927
Revenues and Benefits Partnership	83	49	34	40.8	-	158	- 158	-	-	-	-	119
Administrative Expenses - Corporate Director	0	0	0	-	2	2	0	9.1	5	5	-	6
Administrative Expenses - Chief Executive	2	1	1	56.9	8	3	5	65.4	19	19	-	8
Administrative Expenses - Finance	3	4	- 1	- 26.6	15	8	8	49.5	38	38	-	36
Administrative Expenses - Personnel	1	- 0	1	108.2	5	7	- 2	- 39.8	13	13	-	10
Administrative Expenses - Property	0	1	- 1	-	1	1	1	42.0	4	4	-	3
Support - Audit Function	- 54	1	- 55	- 101.5	-	-	-	-	-	-	-	17
Support - Central Offices	16	10	6	38.1	293	266	27	9.3	411	393	18	- 3
Support - Contact Centre	40	35	5	11.7	199	172	27	13.5	496	496	-	7
Support - Exchequer and Procurement	11	11	- 0	- 1.7	55	53	2	3.0	120	120	-	122
Support - Finance Function	16	12	4	23.4	80	61	19	23.4	231	221	10	180
Support - General Admin	11	12	- 1	- 9.6	68	72	- 4	- 6.0	144	144	-	215
Support - Local Offices	0	0	0	-	24	27	- 3	- 12.3	48	48	-	49
Support - Nursery	-	-	-	-	-	1	- 1	-	-	-	-	3
Support - Personnel	17	17	- 0	- 1.9	83	88	- 5	- 5.4	185	185	-	214
Support - Property Function	9	6	3	33.9	44	29	15	34.7	107	95	12	76
Treasury Management	7	7	0	0.1	35	34	2	4.3	88	88	-	98
Total Finance and Human Resources	225	341	- 117	- 52.1	2,002	2,094	- 92	- 4.6	4,761	4,636	125	4,533

3. Net Service Expenditure for each Head of Service - analysed by Budget area

AUGUST 11 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
<u>Housing and Communications</u>												
Consultation and Surveys	1	-	1	100.0	7	-	7	100.0	17	17	-	22
Energy Efficiency	4	2	1	38.8	19	2	17	87.7	4	4	-	26
External Comms	7	6	1	15.6	54	45	8	15.5	127	127	-	127
Gypsy Sites	- 2	5	- 7	- 357.5	- 5	- 2	- 2	- 46.9	- 14	- 14	-	- 2
Home Improvement Agency (prev. Care and Repair)	-	-	-	-	39	39	0	1.2	39	39	-	57
Homeless	9	7	2	23.2	43	41	2	5.4	119	119	-	123
Housing	29	33	- 4	- 12.9	204	201	2	1.1	388	388	-	408
Housing Initiatives	2	0	1	71.0	8	6	2	27.9	20	20	-	8
Housing Option - Trailblazer	4	3	1	18.6	4	6	- 2	- 56.0	0	0	-	-
Needs and Stock Surveys	-	-	-	-	-	-	-	-	15	15	-	15
Private Sector Housing	16	14	2	14.9	80	75	5	6.3	192	178	14	214
Administrative Expenses - Housing	1	2	- 1	- 70.7	5	8	- 3	- 62.6	13	13	-	22
Support - General Admin	-	- 1	1	-	-	- 7	7	-	-	-	-	- 11
Homelessness Funding	- 1	5	- 6	- 639.2	8	14	- 6	- 71.5	0	0	-	-
Leader Programme	0	0	- 0	-	2	2	- 0	- 0.5	5	5	-	5
Total Housing and Communications	70	76	- 6	- 9.2	468	430	37	8.0	926	912	14	1,014

3. Net Service Expenditure for each Head of Service - analysed by Budget area

AUGUST 11 - Final

IT & Facilities Management

	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
Asset Maintenance IT	5	69	- 64	- 1,275.9	43	74	- 31	- 71.4	300	300	-	192
Administrative Expenses - IT	2	1	1	59.4	9	7	2	20.6	24	24	-	21
Support - Central Offices - Facilities	21	20	2	8.6	98	89	9	9.2	256	256	-	248
Support - General Admin	27	13	14	52.4	129	100	29	22.6	291	291	-	330
Support - IT	63	- 18	82	128.5	397	351	46	11.7	785	785	-	913
Total IT & Facilities Management	119	84	35	29.3	677	621	56	8.2	1,655	1,655	-	1,704

3. Net Service Expenditure for each Head of Service - analysed by Budget area

AUGUST 11 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
<u>Legal and Democratic Services</u>												
Action and Development	0	-	0	-	2	5	-2	-116.1	6	6	-	12
Committee Admin	7	11	-4	-54.0	39	36	3	7.0	89	89	-	100
Corp Mgmt	74	72	2	2.4	371	309	62	16.8	944	944	-	1,012
Corporate Savings	4	-	4	100.0	-3	-	-3	-100.0	-94	-20	-74	-
Elections	6	5	1	16.7	21	53	-32	-151.5	66	66	-	56
Equalities Legislation	1	-	1	100.0	6	5	1	21.0	16	16	-	14
Land Charges	-7	-11	4	50.7	-58	-54	-3	-5.8	-113	-113	-	-96
Performance Improvement	-0	-	-0	-	-0	5	-5	-	1	1	-	8
Register of Electors	9	15	-6	-62.4	46	36	10	21.5	138	138	-	119
Administrative Expenses - Legal and Democratic	6	1	4	75.1	29	29	-1	-3.0	71	71	-	60
Support - Legal Function	15	19	-4	-27.9	79	102	-22	-28.0	200	200	-	278
Total Legal and Democratic Services	115	113	3	2.3	532	525	7	1.3	1,323	1,397	-74	1,563

4. Cumulative Salary Monitoring

AUGUST 11 - Final

Chief Executive, P.A. & Secretariat

Total Chief Executives Dept

Director, P.A. & Secretariat

Finance & Human Resources

Legal and Democratic Services

IT & Facilities Management

Total Corporate Resources

Director, PA and Secretariat

Community Development

Operational Services

Environmental Health

Licensing

Development Services

Building Control

Housing & Communications

Parking and Amenity Services

Total Community and Planning Services

Sub total

Council Wide - Vacant Posts

Performance Award Contingency

TOTAL SDC Funded Salary Costs

Externally Funded and Funded from other sources (gross figures). Overspendings here are matched by external funding and represent additional resources secured for the Council since the budget was set.

Community Development Ext.

Housing Ext.

TOTAL All Salary Costs

Less Allocs to Trading a/cs inc Ext Funded TASK

Less Allocations to Capital and Asset maint. etc

Council Wide Vacant Posts

Check total to Pay Costs (Budget book page9)

	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast	Variance
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	(including Accruals) £'000	£'000
Chief Executive, P.A. & Secretariat	18	18	-0	-0.0	90	93	-2	-2.7	216	216	-
Total Chief Executives Dept	18	18	-0	-0.0	90	93	-2	-2.7	216	216	-
Director, P.A. & Secretariat	23	24	-2	-6.7	113	112	1	0.9	271	271	-
Finance & Human Resources	238	232	6	2.6	1,199	1,155	43	3.6	2,889	2,867	22
Legal and Democratic Services	60	60	0	0.5	306	273	33	10.9	745	705	40
IT & Facilities Management	67	64	3	4.4	335	326	9	2.6	804	804	-
Total Corporate Resources	387	379	8	2.1	1,953	1,866	87	4.4	4,708	4,646	62
Director, PA and Secretariat	14	14	-0	-2.2	70	69	1	1.9	168	168	-
Community Development	36	37	-0	-0.7	182	179	2	1.2	436	436	-
Operational Services	286	273	13	4.4	1,429	1,398	30	2.1	3,429	3,429	-
Environmental Health	60	58	3	4.2	301	288	13	4.4	722	702	20
Licensing	26	26	0	1.3	132	134	-1	-0.8	318	318	-
Development Services	146	138	8	5.6	740	691	49	6.6	1,773	1,773	-
Building Control	30	38	-9	-29.1	148	158	-11	-7.2	354	354	-
Housing & Communications	45	50	-6	-12.7	224	232	-8	-3.6	536	536	-
Parking and Amenity Services	43	40	3	6.1	215	201	14	6.3	516	516	-
Total Community and Planning Services	686	675	12	1.7	3,440	3,350	90	2.6	8,254	8,234	20
Sub total	1,092	1,072	20	1.8	5,483	5,309	174	3.2	13,178	13,096	82
Council Wide - Vacant Posts	0	-	0	100.0	-13	-	-13	-100.0	-52	-19	-33
Performance Award Contingency	4	-	4	100.0	20	-	20	100.0	48	48	-
TOTAL SDC Funded Salary Costs	1,096	1,072	24	2.2	5,489	5,309	180	3.3	13,174	13,125	49
Community Development Ext.	6	8	-2	-25.2	30	39	-9	-30.5	73	73	-
Housing Ext.	13	11	2	15.9	64	53	11	17.1	153	126	27
	19	18	1	2.7	94	92	2	1.8	226	199	27
TOTAL All Salary Costs	1,115	1,091	24	2.2	5,583	5,401	182	3.3	13,400	13,324	76
Less Allocs to Trading a/cs inc Ext Funded TASK	-244	-230	-14	-5.8	-1,219	-1,187	-32	-2.6	-2,925	-2,925	-
Less Allocations to Capital and Asset maint. etc	-3	-3	-0	-1.6	-15	-14	-1	-4.1	-35	-35	-
Council Wide Vacant Posts	-0	-	-0	-100.0	13	-	13	100.0	52	52	-
Check total to Pay Costs (Budget book page9)	868	858	10	1.1	4,363	4,201	163	3.7	10,492	10,416	76

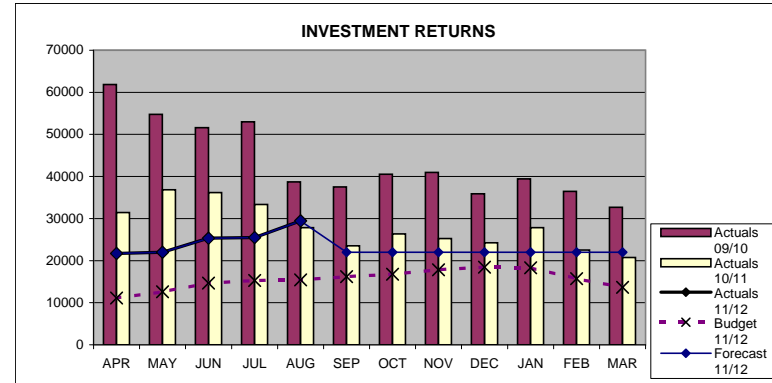
DIRECT SERVICES SUMMARY

Aug-11	PERIOD				Y-T-D				ANNUAL			Y-T-D NET VARIANCE			ANNUAL NET VARIANCE		
	Budget	Actual	Actual / Budget	Variance	Budget	Actual	Actual / Budget	Variance	Budget	Forecast	Variance	Net Budget by Service	Net Actual by Service	Variance by Service	Net Budget by Service	Net Actual by Service	Variance by Service
	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Income																	
Refuse	-170	-170	0%	-1	-853	-855	0%	2	-2,051	-2,051		43	20	24	101	101	
Street Cleaning	-96	-95	-1%		-480	-482	1%	2	-1,151	-1,151		30	26	4	73	73	
Trade	-29	-26	-10%	-3	-185	-175	-5%	-10	-390	-390		-41	-20	-22	-46	-46	
Workshop	-51	-45	-11%	-5	-254	-218	-14%	-36	-609	-609		-12	18	-30	-29	-29	
Green Waste	-59	-41	-30%	-18	-216	-218	1%	2	-376	-376		-90	-72	-18	-84	-84	
Premises Cleaning	-21	-21	-4%	-1	-107	-88	-18%	-19	-258	-258		-6	5	-11	-15	-15	
Cesspools	-23	-19	-18%	-4	-117	-99	-15%	-18	-280	-280		-26	-8	-19	-63	-63	
Pest Control	-16	-13	-15%	-2	-46	-49	7%	3	-80	-80		-13	-14	2			
Grounds	-11	-11	0%		-56	-56	0%		-135	-135		7	4	4	9	9	
Fleet	-68	-63	-8%	-5	-340	-313	-8%	-27	-816	-816			-4	4			
Depot	-22	-16	-28%	-6	-121	-96	-21%	-26	-290	-290		4	7	-3	-20	-20	
Emergency	-4	-4	0%		-19	-19	0%		-45	-45		1	-4	5	2	2	
Total Income	-571	-524	-8%	-47	-2,793	-2,668	-4%	-125	-6,481	-6,481		-103	-43	-60	-74	-74	
Expenditure																	
Refuse	179	180	0%		896	875	2%	21	2,151	2,151							
Street Cleaning	102	97	5%	5	510	508	0%	2	1,223	1,223							
Trade	29	40	-40%	-12	143	155	-8%	-12	344	344							
Workshop	48	49	-2%	-1	241	236	2%	5	579	579							
Green Waste	22	34	-55%	-12	126	146	-16%	-20	293	293							
Premises Cleaning	20	18	12%	2	101	93	8%	8	243	243							
Cesspools	18	18	-1%		90	91	-1%	-1	217	217							
Pest Control	7	8	-14%	-1	33	35	-5%	-2	80	80							
Grounds	13	12	11%	1	64	60	6%	4	144	144							
Fleet	68	63	7%	5	340	309	9%	31	816	816							
Depot	21	17	20%	4	125	102	18%	23	270	270							
Emergency	4	4	8%		19	14	26%	5	47	47							
Total Expenditure	531	538	-1%	-7	2,690	2,625	2%	66	6,407	6,407							
Net	-40	14	-135%	-54	-103	-43	-58%	-60	-74	-74							

INVESTMENT RETURNS

INVESTMENT RETURNS

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Budget 11/12	Variance	Forecast 11/12
APR	61,847	31,431	21,722	11,105	10,617	21,700
MAY	54,783	36,831	21,983	12,591	9,392	22,000
JUN	51,598	36,164	25,342	14,677	10,665	25,300
JUL	53,006	33,361	25,498	15,269	10,229	25,500
AUG	38,709	27,858	29,446	15,442	14,004	29,400
SEP	37,534	23,532		16,215		22,000
OCT	40,524	26,352		16,748		22,000
NOV	40,982	25,254		17,846		22,000
DEC	35,869	24,240		18,460		22,000
JAN	39,423	27,832		18,302		22,000
FEB	36,455	22,501		15,698		22,000
MAR	32,694	20,723		13,647		22,000
TOTAL	523,424	336,079	123,991	186,000	54,907	277,900



INVESTMENT RETURNS (CUMULATIVE)

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Budget 11/12	Variance	Forecast 11/12
APR	61,847	31,431	21,722	11,105	10,617	21,700
MAY	116,630	68,262	43,705	23,696	20,009	43,700
JUN	168,228	104,426	69,047	38,373	30,674	69,000
JUL	221,234	137,787	94,545	53,642	40,903	94,500
AUG	259,943	165,645	123,991	69,084	54,907	123,900
SEP	297,477	189,177		85,299		145,900
OCT	338,001	215,529		102,047		167,900
NOV	378,983	240,783		119,893		189,900
DEC	414,852	265,023		138,353		211,900
JAN	454,275	292,855		156,655		233,900
FEB	490,730	315,356		172,353		255,900
MAR	523,424	336,079		186,000		277,900

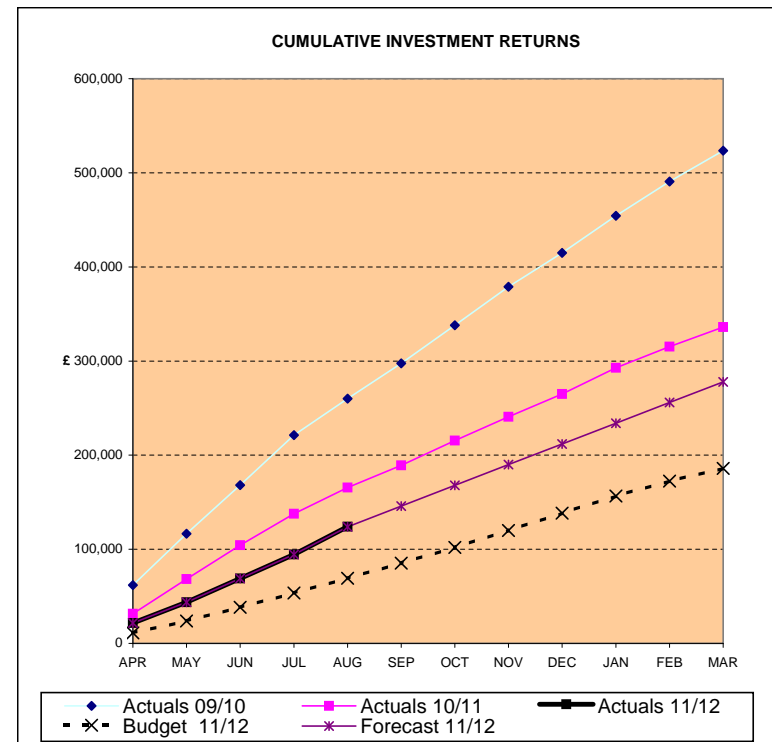
BUDGET FOR 2011/12 186,000
 FORECAST OUTTURN 277,900

CODE:- YHAA 96900

N.B.

- 1) These are the gross interest receipts rather than the interest remaining in the General Fund
- 2) Interest due on the Landsbanki investment has been removed from the calculations as from 25/6/2008

Fund Average 1.1307%
 7 Day LIBID 0.4530%
 3 Month LIBID 0.6783%



STAFFING STATISTICS
AUGUST 2011

	BDGT BOOK	STAFF	AGENCY	CASUAL	TOTAL	COMMENTS / VARIATIONS	JULY
	FTE	FTE	STAFF	FTE			TOTALS
CHIEF EXECUTIVES							
Chief Executive's Office	3.61	2.41	0.00	0.00	2.41	1 FTE post deleted wef 10/6/11 - 0.41 temp post wef 11/7.	2.41
SUB TOTAL	3.61	2.41	0.00	0.00	2.41		2.41
CORPORATE RESOURCES							
Director, Secretaries	5.50	6.63	0.00	0.00	6.63	Budget includes Secretariat (although report to Finance and HR) 1 P/T post increased hours. 0.68 post wef 25/7.	6.63
Finance & Human Resources	82.42	78.26	2.00	1.12	81.38	Includes Property Team & 2 Benefits & Local Tax Apprentices plus 0.18 post coded to Dev S but based in Bens.	80.16
Legal, Electoral, Democratic Services & Policy & Performance	17.12	13.54	0.00	0.00	13.54		14.54
<i>Legal, Electoral & Democratic Services</i>	15.51	11.73	0.00	0.00	11.73		12.73
<i>Policy & Performance</i>	1.61	1.81	0.00	0.00	1.81	Now 1.61 budgeted to Legal, Electoral and Dem Services. 0.2 worked in Housing & Comms but inc. in P&P.	1.81
IT & Facilities Management	24.46	25.43	0.00	0.00	25.43	1 Temp post so 1 over Bdgt FTE (Also 2 posts coded to Dev S but based in Facilities).	25.43
SUB TOTAL	129.50	123.86	2.00	1.12	126.98		126.76
COMMUNITY & PLANNING SERVICES							
Director, PA & Secretarial	2.00	2.00	0.00	0.00	2.00		2.00
Community Development	10.74	10.24	0.00	1.15	11.39	1 post is part externally funded.	11.22
Environmental & Operational Services	161.98	151.42	11.89	0.44	163.75		164.98
<i>SDS & CCTV</i>	120.10	112.31	11.19	0.37	123.87	Includes Grounds Maintenance.	125.87
<i>Env Health & Licensing</i>	25.02	24.25	0.00	0.00	24.25		24.25
<i>Parking & Amenity</i>	16.86	14.86	0.00	0.00	14.86		14.86
Development Services	51.34	44.55	0.00	0.00	44.55	Plus 2.18 posts based other teams (2 FTE based in Facilities, 0.18 in Benefits).	46.55
Building Control	7.81	6.81	1.00	0.00	7.81	Plus 1 Seconded Officer.	7.81
Housing & Communications	15.17	13.89	1.23	0.00	15.12	1 post is part externally funded.	14.89
SUB TOTAL	249.04	228.91	14.12	1.59	244.62		247.45
EXTERNALLY FUNDED POSTS							
Community Development	2.04	2.54	0.00	0.00	2.54		2.54
Environmental & Operational Services	0.00	0.00	0.00	0.00	0.00		0.00
Development Services	0.00	0.00	0.00	0.00	0.00		0.00
Housing & Communications	3.41	4.30	0.00	0.00	4.30	1 post is part funded by SDC (see Housing permanent posts).	4.30
SUB TOTAL	5.45	6.84	0.00	0.00	6.84		6.84
TOTALS	387.60	362.02	16.12	2.71	380.85		383.46
Number of staff paid in August							
386 permanent, 15 casuals							

Reserves

	31/3/11	Movement in month	Cumulative to date	Balance as at 31/8/11	31/3/12 budget	31/3/12 forecast
	£000	£000	£000	£000	£000	£000
<u>Provisions</u>						
First Time Sewerage	915	0	0	915	0	0
Edenbridge Relief Road Compensation (1)	1,566	0	-27	1,539	0	0
Accumulated Absences	152	0	0	152	152	152
Others	85	0	-33	52	0	0
	2,718	0	-60	2,658	152	152
<u>Capital Receipts(Gross)</u>	763	53	58	821	1,369	1,369
Note: this balance will reduce at year end as the receipts are used to finance capital expenditure						
<u>Earmarked Reserves</u>						
Asset Maintenance (2)	4,315	0	-3,315	1,000	1,000	1,000
Employer's Superannuation (2)	2,569	0	-2,569	0	0	0
Financial Plan (2)	0	0	5,884	5,884	5,812	5,824
Budget Stabilisation	2,265	-60	-60	2,205	341	2,205
Housing Benefit subsidy	1,192	0	0	1,192	701	1,117
LDF	574	0	0	574	267	574
Vehicle Renewal	564	0	28	592	608	608
Community Development	418	0	35	453	0	0
Reorganisation (previously Termination)	358	0	-21	337	75	300
Carry Forward Items	341	0	-20	321	0	0
Action and Development	314	0	-9	305	300	300
Vehicle Insurance	264	0	0	264	246	246
Others	824	1	-20	804	322	322
	13,998	-59	-67	13,931	9,672	12,496
<u>General Fund</u>						
Required Minimum	1,500				1,500	1,500
Available Balance	2,213				2,213	2,213
	3,713				3,713	3,713
TOTAL	21,192				14,906	17,730

Notes

1. Changes in the Edenbridge Relief Road Compensation provision is very difficult to predict as it is dependant on the timing of agreeing compensation sums.

2. Cabinet (13/12/10) approved that allowing for an emergency Asset Maintenance reserve of £1m, the remaining balances from the Asset Maintenance and Employer's Superannuation Reserves be moved to a new Financial Plan Reserve which will be used over the ten-year period equally to smooth the rundown of these reserves.

9. Capital

AUGUST 11 - Final

	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast	Variance
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	(including Accruals) £'000	£'000
COMMDEV	Local Strategic Partnership - Capital Delivery	-	-	-	-	10	-10	-	-	-	-
COMMDEV	Parish Projects	7	-	7	100.0	21	-	21	100.0	71	71
ENVOPS	Playground Improvements	6	-	6	100.0	18	4	13	76.7	59	59
ENVOPS	Vehicle Purchases	127	42	84	66.7	380	72	308	81.1	1,266	1,266
FINSERV	Sevenoaks Town Centre (Capital) (LKF)	18	-	18	100.0	53	-	53	100.0	175	175
FINSERV	Horton Kirby Village Hall	-	-	-	-	-	3	-3	-	-	-
HOUSING	Improvement Grants	69	46	23	33.4	216	82	134	62.1	699	699
HOUSING	Wkha Adaps For Disab Financing Costs Advances-H	-	27	-27	-	-	38	-38	-	-	-
HOUSING	RHPCG 10-11 SDC	-	-	-	-	-	15	-15	-	-	-
HOUSING	RHPCG - Discretionary Grants	-	5	-5	-	-	7	-7	-	-	-
HOUSING	RHPCG - Empty Homes	-	-	-	-	-	2	-2	-	-	-
HOUSING	RHPCG - HMO Grants	-	-	-	-	-	4	-4	-	-	-
HOUSING	Hever Road Gypsy Site - Consultants	-	-	-	-	-	11	-11	-	-	-
HOUSING	Hever Road Gypsy Site - Amenity Blocks	34	3	31	90.5	103	21	82	79.5	343	343
HOUSING	Hever Road Gypsy Site - Ground Works	-	60	-60	-	-	243	-243	-	-	-
HOUSING	Hever Road Gypsy Site - Preliminary Work	-	-	-	-	-	1	-1	-	-	-
HOUSING	Hever Road Gypsy Site - Bomb Disposal	-	-23	23	-	-	10	-10	-	-	-
LEGAL	Modern Govt Document Management System	2	-	2	100.0	5	-	5	100.0	16	16
		262	161	101	38.5	794	522	272	34.3	2,628	2,628

Improvement Grants budget shown net of Government grant.

CUMULATIVE INCOME FIGURES

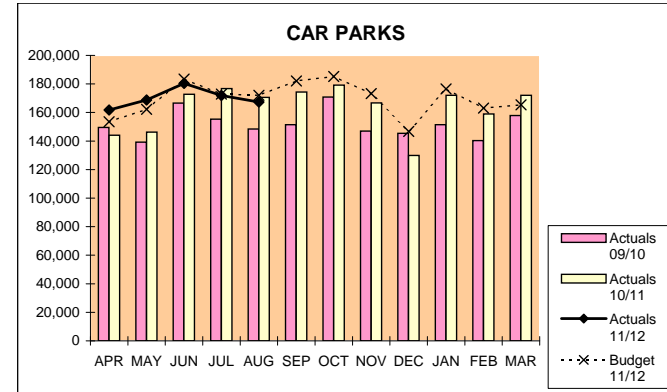
August 2011

	ACTUAL	Comparison of 10/11 and 11/12, where a minus is 'bad news'	MANAGER'S PROFILED BUDGET	Variance, where a minus is 'bad news'	ANNUAL BUDGET	Annual Forecast
CAR PARKS	850,093	39,731	844,148	5,945	2,036,491	2,036,491
ON STREET PARKING	264,845	16,804	280,951	-16,106	651,669	606,669
LAND CHARGES	81,780	4,012	87,300	-5,520	185,010	185,010
BUILDING CONTROL	178,692	-19,470	230,372	-51,681	514,459	443,459
DEVELOPMENT CONTROL	218,664	121,357	232,964	-14,300	593,920	593,920
	1,594,074	162,434	1,675,735	-81,662	3,981,548	3,865,548

10 Car Parks Graphs

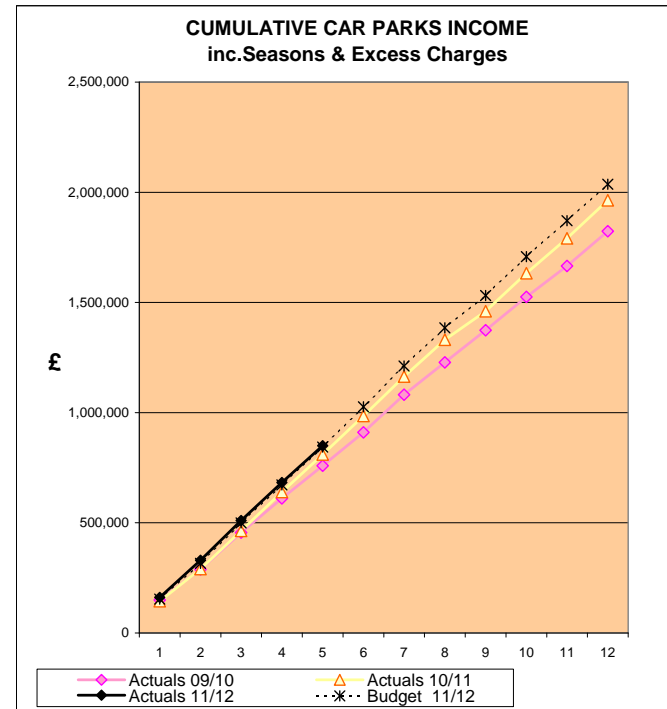
CAR PARKS (HWCARP)

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Increase / decrease from 10/11 to 11/12	Budget 11/12	Variance (Actuals-Budget)	Manager's Forecast
1 APR	149,537	144,052	161,707	17,654	153,537	8,169	
2 MAY	139,181	146,247	168,722	22,474	162,213	6,509	
3 JUN	166,621	172,788	180,368	7,580	183,427	-3,059	
4 JUL	155,296	176,717	171,960	-4,757	172,880	-919	
5 AUG	148,423	170,558	167,336	-3,221	172,092	-4,755	
6 SEP	151,490	174,392		-174,392	182,108		
7 OCT	170,869	179,153		-179,153	185,178		
8 NOV	146,974	166,673		-166,673	173,207		
9 DEC	145,369	129,891		-129,891	146,788		
10 JAN	151,428	171,978		-171,978	176,532		
11 FEB	140,372	158,986		-158,986	163,112		
12 MAR	157,838	172,012		-172,012	165,417		
TOTAL	1,823,396	1,963,446	850,093	-1,113,353	2,036,491	5,945	2,036,491



CAR PARKS (CUMULATIVE)

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Cumulative increase / decrease from 09/10 to 10/11	Budget 11/12	Variance (Column E-G)	Manager's Forecast
APR	149,537	144,052	161,707	17,654	153,537	8,169	
MAY	288,718	290,299	330,428	40,129	315,750	14,678	
JUNE	455,338	463,087	510,796	47,709	499,177	11,619	
JUL	610,634	639,805	682,757	42,952	672,057	10,700	
AUG	759,057	810,362	850,093	39,731	844,148	5,945	
SEP	910,547	984,754		-984,754	1,026,256		
OCT	1,081,415	1,163,907		-1,163,907	1,211,434		
NOV	1,228,389	1,330,580		-1,330,580	1,384,641		
DEC	1,373,758	1,460,470		-1,460,470	1,531,429		
JAN	1,525,186	1,632,448		-1,632,448	1,707,962		
FEB	1,665,558	1,791,434		-1,791,434	1,871,074		
MAR	1,823,396	1,963,446		-1,963,446	2,036,491		2,036,491



AUGUST 2011

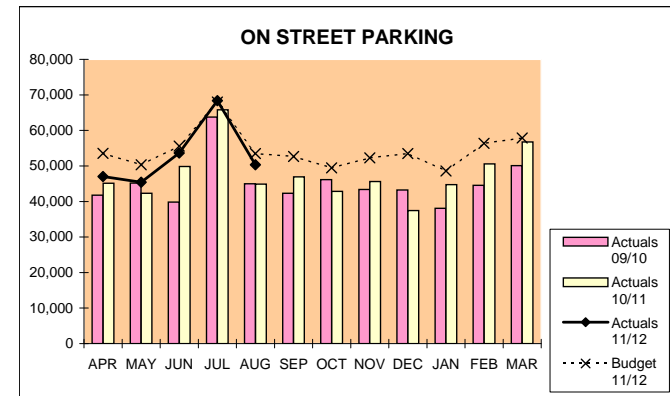
HWCARP

	Actual (Cumulative)	Budget	(Monthly)	
DAY TICKETS	***0	657,800	639,646	127,306
EXCESS / PENALTY CHARGES	****1/****3	66,564	65,641	12,816
SEASON TICKETS	***2	117,434	134,800	26,009
OTHER (inc. Res. Pkg)	***9	4,181	1	1,205
WAIVERS	3404	70	-	-
RENT	94500	4,044	4,060	-
TOTAL		850,093	844,148	167,336

10 On-Street Graphs

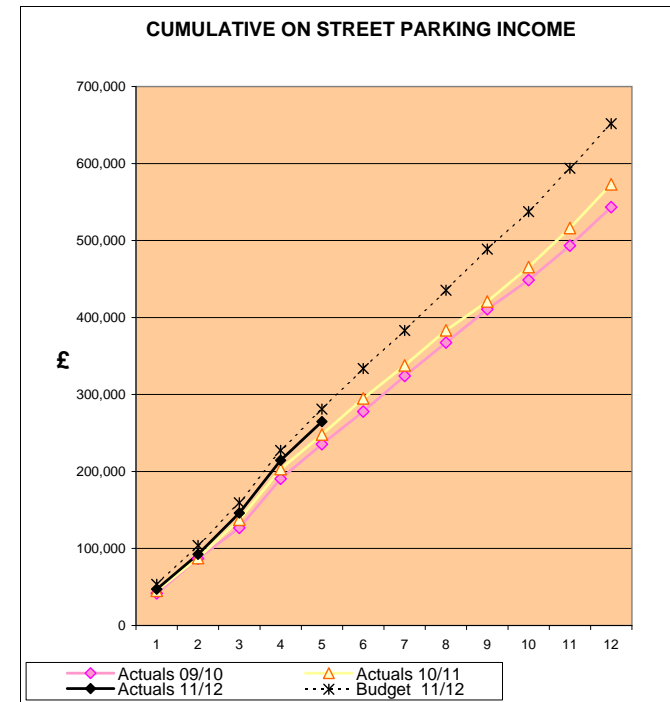
ON STREET PARKING (HWDCRIM)

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Increase / decrease from 10/11 to 11/12	Budget 11/12	Variance (Actuals-Budget)	Manager's Forecast
1 APR	41,795	45,146	47,046	1,899	53,524	-6,478	
2 MAY	45,170	42,328	45,408	3,079	50,336	-4,929	
3 JUN	39,828	49,872	53,666	3,793	55,584	-1,918	
4 JUL	63,742	65,784	68,376	2,592	67,995	381	
5 AUG	44,999	44,910	50,350	5,440	53,513	-3,163	
6 SEP	42,325	46,913		-46,913	52,687		
7 OCT	46,145	42,832		-42,832	49,454		
8 NOV	43,374	45,607		-45,607	52,291		
9 DEC	43,242	37,452		-37,452	53,474		
10 JAN	38,075	44,720		-44,720	48,585		
11 FEB	44,537	50,568		-50,568	56,369		
12 MAR	50,100	56,761		-56,761	57,859		
TOTAL	543,332	572,894	264,845	-308,049	651,669	-16,106	606,669



ON STREET PARKING (CUMULATIVE)

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Cumulative increase / decrease from 09/10 to 10/11	Budget 11/12	Variance (Column E-G)	Manager's Forecast
APR	41,795	45,146	47,046	1,899	53,524	-6,478	
MAY	86,965	87,475	92,453	4,978	103,860	-11,406	
JUNE	126,793	137,347	146,119	8,772	159,443	-13,325	
JUL	190,535	203,131	214,495	11,364	227,438	-12,943	
AUG	235,533	248,041	264,845	16,804	280,951	-16,106	
SEP	277,859	294,954		-294,954	333,638		
OCT	324,004	337,786		-337,786	383,091		
NOV	367,377	383,393		-383,393	435,382		
DEC	410,619	420,845		-420,845	488,856		
JAN	448,694	465,565		-465,565	537,441		
FEB	493,232	516,133		-516,133	593,810		
MAR	543,332	572,894		-572,894	651,669		606,669



AUGUST 2011

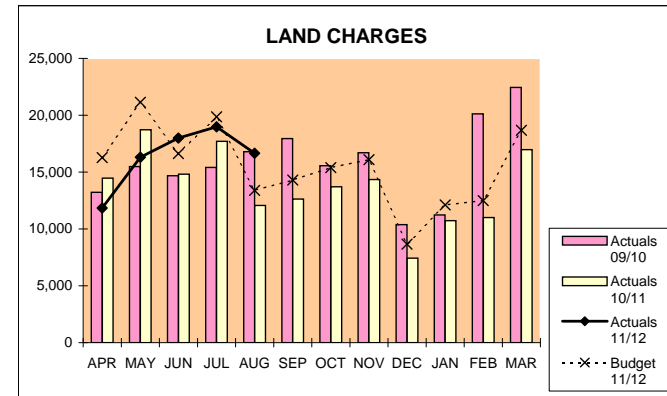
HWDCRIM

	Actual (Cumulative)	Budget	(Monthly)
PENALTY NOTICES	3403	53,468	11,069
WAIVERS	3404	2,446	255
RESIDENTS PERMITS	3406	24,594	3,516
ON STREET PARKING	3300	152,313	29,591
BUSINESS PERMITS	3408	32,024	5,919
OTHER	9999	-	-
TOTAL	264,845	280,951	50,350

10 Land Charges Graphs

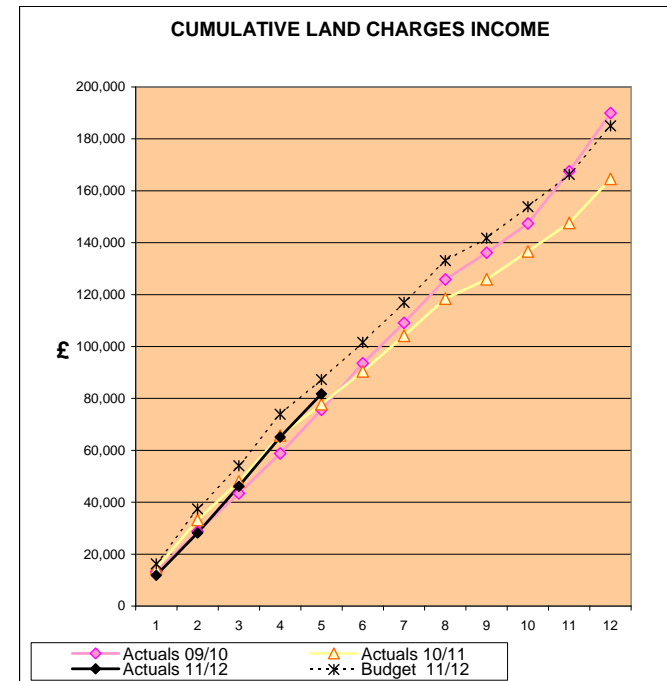
LAND CHARGES (LPLNDCH)

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Increase / decrease from 10/11 to 11/12	Budget 11/12	Variance (Actuals-Budget)	Manager's Forecast
1 APR	13,225	14,463	11,836	-2,627	16,278	-4,441	
2 MAY	15,485	18,718	16,303	-2,415	21,147	-4,844	
3 JUN	14,682	14,812	17,994	3,182	16,625	1,369	
4 JUL	15,416	17,700	18,987	1,288	19,866	-879	
5 AUG	16,799	12,074	16,658	4,584	13,384	3,274	
6 SEP	17,943	12,624		-12,624	14,296		
7 OCT	15,558	13,710		-13,710	15,400		
8 NOV	16,697	14,339		-14,339	16,090		
9 DEC	10,375	7,439		-7,439	8,656		
10 JAN	11,227	10,731		-10,731	12,105		
11 FEB	20,119	10,999		-10,999	12,485		
12 MAR	22,442	16,983		-16,983	18,678		
TOTAL	189,968	164,592	81,780	-82,813	185,010	-5,520	185,010



LAND CHARGES (CUMULATIVE)

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Cumulative increase / decrease from 09/10 to 10/11	Budget 11/12	Variance (Column E-G)	Manager's Forecast
APR	13,225	14,463	11,836	-2,627	16,278	-4,441	
MAY	28,710	33,182	28,140	-5,042	37,425	-9,285	
JUNE	43,391	47,994	46,134	-1,860	54,050	-7,916	
JUL	58,807	65,694	65,122	-572	73,916	-8,794	
AUG	75,606	77,768	81,780	4,012	87,300	-5,520	
SEP	93,550	90,391		-90,391	101,596		
OCT	109,108	104,102		-104,102	116,996		
NOV	125,805	118,441		-118,441	133,086		
DEC	136,180	125,880		-125,880	141,742		
JAN	147,407	136,610		-136,610	153,847		
FEB	167,526	147,610		-147,610	166,332		
MAR	189,968	164,592		-164,592	185,010		185,010



AUGUST 2011

LPLNDCH

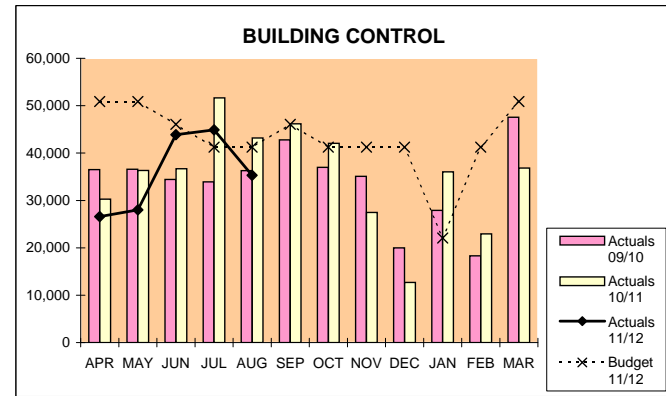
Searches Received - Paper
 Searches Received - Electronic
 Searches Received - Personal

	Received (Month)	Percentage (Month)	Percentage (Month 10/11)	(Cumulative)
£105	51	22.8%	38.1%	273
£86	119	53.1%	43.9%	540
£0	54	24.1%	18.%	245
TOTAL	224	100.0%	100.0%	1,058

10 Building Control Graphs

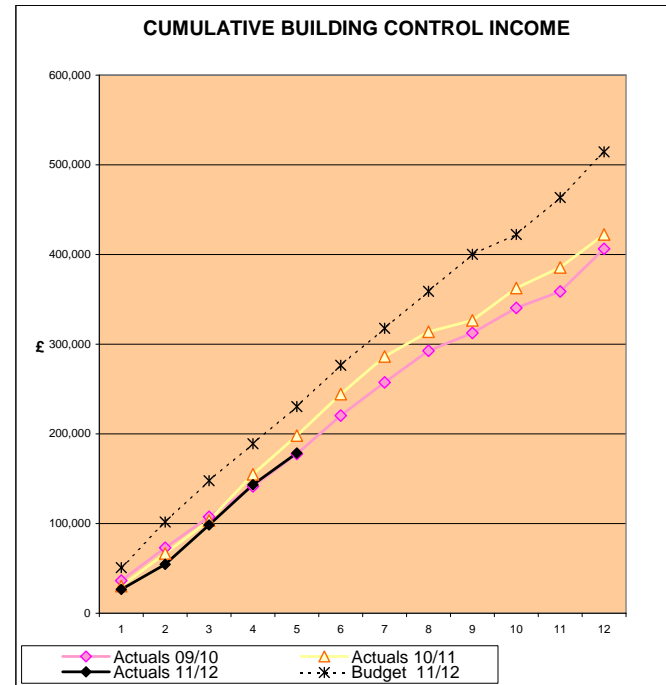
BUILDING CONTROL (DVBCFEE)

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Increase / decrease from 10/11 to 11/12	Budget 11/12	Variance (Actuals-Budget)	Manager's Forecast
1 APR	36,505	30,284	26,583	-3,701	50,879	-24,297	
2 MAY	36,598	36,330	28,008	-8,322	50,879	-22,871	
3 JUN	34,430	36,701	43,878	7,177	46,074	-2,196	
4 JUL	33,917	51,649	44,902	-6,747	41,270	3,632	
5 AUG	36,285	43,199	35,321	-7,878	41,270	-5,949	
6 SEP	42,770	46,163		-46,163	46,074		
7 OCT	36,995	42,044		-42,044	41,270		
8 NOV	35,085	27,469		-27,469	41,270		
9 DEC	19,974	12,695		-12,695	41,270		
10 JAN	27,904	36,036		-36,036	22,052		
11 FEB	18,324	22,935		-22,935	41,270		
12 MAR	47,546	36,833		-36,833	50,881		
TOTAL	406,331	422,339	178,692	-243,647	514,459	-51,681	443,459



BUILDING CONTROL (CUMULATIVE)

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Cumulative increase / decrease from 09/10 to 10/11	Budget 11/12	Variance (Column E-G)	Manager's Forecast
APR	36,505	30,284	26,583	-3,701	50,879	-24,297	
MAY	73,104	66,614	54,591	-12,023	101,759	-47,168	
JUNE	107,533	103,314	98,469	-4,845	147,833	-49,364	
JUL	141,450	154,963	143,371	-11,592	189,103	-45,732	
AUG	177,735	198,162	178,692	-19,470	230,372	-51,681	
SEP	220,505	244,325		-244,325	276,446		
OCT	257,500	286,369		-286,369	317,716		
NOV	292,584	313,838		-313,838	358,986		
DEC	312,558	326,534		-326,534	400,256		
JAN	340,462	362,570		-362,570	422,308		
FEB	358,786	385,505		-385,505	463,578		
MAR	406,331	422,339		-422,339	514,459		443,459



AUGUST 2011

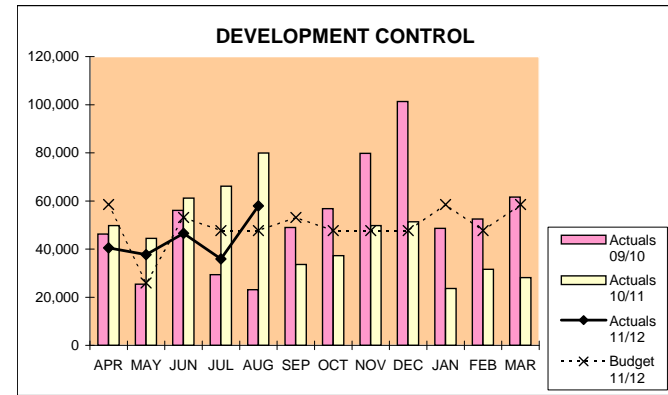
DVBCFEE

	Actual (Cumulative)	Budget	(Monthly)	
Plan Fee	3066	106,704	138,433	16,052
Inspection Fee	3067	71,987	77,774	19,269
Other	9999	-	14,165	-
TOTAL	178,692	230,372		35,321

10 Development Control Graphs

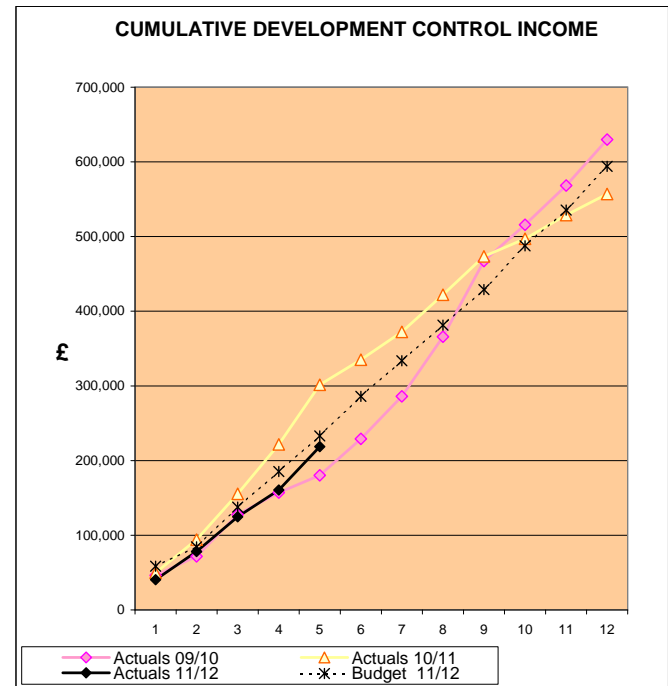
DEVELOPMENT CONTROL (DVDEVCT)

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Increase / decrease from 10/11 to 11/12	Budget 11/12	Variance (Actuals-Budget)	Manager's Forecast
1 APR	46,217	49,786	40,515	-9,271	58,560	-18,044	
2 MAY	25,435	44,456	37,722	-6,734	25,924	11,798	
3 JUN	56,052	61,214	46,543	-14,671	53,120	-6,577	
4 JUL	29,339	66,145	35,903	-30,241	47,680	-11,777	
5 AUG	23,143	79,942	57,980	-21,962	47,680	10,300	
6 SEP	48,982	33,610		-33,610	53,120		
7 OCT	56,813	37,246		-37,246	47,680		
8 NOV	79,812	49,751		-49,751	47,680		
9 DEC	101,351	51,341		-51,341	47,680		
10 JAN	48,585	23,650		-23,650	58,560		
11 FEB	52,512	31,622		-31,622	47,680		
12 MAR	61,635	28,116		-28,116	58,556		
TOTAL	629,875	556,879	218,664	-338,215	593,920	-14,300	593,920



DEVELOPMENT CONTROL (CUMULATIVE)

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Cumulative increase / decrease from 09/10 to 10/11	Budget 11/12	Variance (Column E-G)	Manager's Forecast
APR	46,217	49,786	40,515	3,569	58,560	-18,044	
MAY	71,652	94,242	78,237	22,590	84,484	-6,246	
JUNE	127,704	155,457	124,781	27,753	137,604	-12,823	
JUL	157,043	221,601	160,684	64,559	185,284	-24,600	
AUG	180,186	301,543	218,664	121,357	232,964	-14,300	
SEP	229,168	335,153		105,985	286,084		
OCT	285,981	372,399		86,418	333,764		
NOV	365,793	422,150		56,357	381,444		
DEC	467,144	473,491		6,347	429,124		
JAN	515,729	497,141		-18,588	487,684		
FEB	568,240	528,763		-39,477	535,364		
MAR	629,875	556,879		-72,996	593,920		593,920



AUGUST 2011

DVDEVCT

	Actual (Cumulative)	Budget	(Monthly)
Planning Application Fees	3009	207,775	195,689
S106 Monitoring	3106	-	20,835
Other	9999	-	-
Pre-application Fees	94301	10,889	16,440
TOTAL	218,664	232,964	57,980

* Control Worksheet (NB any row with a '*' as the first character in column A is ignored)

* Global Parameters (setdefault will be used unless parameter of same name is passed)

* Parameter Value

setdefault client S1

setdefault period 201205

AUGUST 11 - Final	the date in words for each report
5.00	(number of periods so far)
-40000.00	DLO Budget this month
14000.00	DLO this month
-103000.00	DLO Budget this month
-43000.00	DLO actual
0.00	DLO Forecast Variance
-73500.00	DLO Budget - DO NOT CHANGE
-29,446.00	Invest this month
-123,991.00	Invest to date
-76,900.00	Invest Forecast Variance
-54,907.00	Invest Cumulative variance
14004.00	Invest This Months Variance
-15442.00	Budget This Month
-69084.00	Budget To Date

* setnum allows use of arithmetic expressions on parameters

*setnum year <period> \ 100

*setnum pyear <year> - 1

*setnum period0 <year> * 100

* setperiod allows use of arithmetic expressions on period parameters

* e.g. set previous 12 periods for a rolling 12 month crosstab by period

*setperiod period1 <period> - 11

*setperiod period2 <period> - 10

*setperiod period3 <period> - 9

*setperiod period4 <period> - 8

*setperiod period5 <period> - 7

*setperiod period6 <period> - 6

*setperiod period7 <period> - 5

*setperiod period8 <period> - 4

*setperiod period9 <period> - 3

*setperiod period10 <period> - 2

*setperiod period11 <period> - 1

*set period12 <period>

* Worksheet Directory

* Sheet Name Template Name Local Parameters

I in from Agresso)

Received?

get from Angela/Helen



get from Angela/Helen



get from Angela/Helen



get from Angela/Helen



get from Angela/Helen



get from Roys spreadsheet



get from Roys spreadsheet less Conts to Provisions



get from Roys spreadsheet



get from Roys spreadsheet



get from Roys spreadsheet



get from Roys spreadsheet



get from Roys spreadsheet



get from Roys spreadsheet



get from Roys spreadsheet



get from Roys spreadsheet



Insert Strings

COMMDEV	CD
highways	T&H
LEISURE	Lei
LEGAL	Legal
FINSERV	FS
DIRECT	DirS
ENVHLTH	EH
POLREG	P&E
CHIEFEX	CE
DEVCONT	DevS
ICT	ICT
HOUSING	Hous
ENVOPS	Env.
POLPERFOR	PP
PERSDEV	Pers
CFO	CFO