

2016/17	
Actual	<i>As at the end of January 2018</i>
£'000	
1,377	Communities & Business
2,660	Corporate Services
4,722	Environmental & Operational Services
4,231	Financial Services
1,374	Planning Services
14,364	
	<i>Adjustments to Reconcile to amount to be met from reserves</i>
(198)	Direct Services Trading Account
(59)	Capital Charges outside the General Fund
(171)	Support Services outside the General Fund
13,936	NET SERVICE EXPENDITURE
0	Revenue Support Grant and New Homes Bonus
(2,343)	Retained Business Rates
(9,672)	Council Tax
(333)	Contribution from Collection Fund
1,588	Summary excluding Investment Income
(425)	Investment Property Income
(241)	Interest Receipts
922	OVERALL TOTAL
(983)	Planned Appropriation to/(from) Reserves
(290)	Supplementary Estimates
(350)	(Surplus)/Deficit

Y-T-D	Annual	Annual	Annual	Annual
Actual	Budget	Forecast	Variance	Variance
£'000	£'000	(including Accruals) £'000	£'000	%
1,336	1,480	1,499	19	1.3
2,377	2,822	2,955	133	4.7
3,875	4,565	4,727	162	3.5
4,161	4,647	4,519	(128)	(2.8)
843	1,302	1,237	(66)	(5.0)
12,592	14,816	14,937	120	0.8
(187)	(114)	(154)	(40)	(35.1)
(50)	(60)	(60)	0	0.0
(144)	(172)	(172)	0	0.0
12,212	14,470	14,551	80	0.6
0	0	0	0	-
(1,658)	(1,990)	(2,040)	(50)	(2.5)
(8,344)	(10,013)	(10,013)	0	(0.0)
0	0	0	0	-
2,209	2,467	2,497	30	1.2
(597)	(500)	(545)	(45)	0.0
(135)	(130)	(131)	(1)	0.0
1,477	1,837	1,821	(16)	(0.9)
(1,531)	(1,837)	(1,837)	0	
0	0	0	0	
(54)	0	(16)	(16)	

3. Services by Chief Officer

2016/17

Actual

As at the end of January 2018

£'000

Communities and Business SDC Funded

19	Administrative Expenses - Communities & Business
10	Administrative Expenses - Housing
(5)	All Weather Pitch
(5)	Community Development Service Provisions
182	Community Safety
52	Economic Development
223	Economic Development Property
186	Grants to Organisations
42	Health Improvements
6	Housing Initiatives
86	Homeless
(10)	Homelessness Funding
228	Housing
-	Homelessness Prevention
0	Housing Energy Retraining Options (HERO)
7	Leader Programme
220	Leisure Contract
20	Leisure Development
51	The Community Plan
36	Tourism
0	West Kent Partnership
29	Youth

1,377

Total Communities & Business (SDC Funded)

Y-T-D

Actual

£'000

Annual

Budget

£'000

Annual

Forecast

(including

Accruals)

£'000

Forecast

Annual

Variance

£'000

24	25	25	-
1	-	-	-
(5)	(5)	(5)	-
(4)	(5)	(5)	-
158	174	184	10
37	55	55	-
247	269	324	55
177	183	183	-
32	42	42	-
42	52	52	-
91	146	125	(21)
47	0	0	-
171	187	162	(25)
6	-	-	-
43	35	35	-
4	5	5	-
148	183	183	-
20	20	20	-
43	53	53	-
17	31	31	-
0	0	0	-
34	31	31	-
1,333	1,480	1,499	19

2016/17	
Actual	<i>As at the end of January 2018</i>
£'000	Communities and Business Externally Funded
-	Business Area Improvement Fund
-	Choosing Health WK PCT
-	Community Sports Activation Fund
-	Dementia Area Project - Run Walk Push
-	Dunton Green Projects - S106
-	Dunton Green Projects
-	Falls Prevention
-	New Ash Green
-	Partnership - Home Office
-	PCT Health Checks
-	PCT Initiatives
-	Sportivate Cycling Club
-	Sport Satellite Clubs
-	Sportivate Inclusive Archery Project
-	Troubled Families Project
-	West Kent Enterprise Advisor Network
-	One You - Your Home Project
-	West Kent Partnership Business Support
-	Total Communities & Business (Ext Funded)
1,377	Total Communities & Business

Y-T-D	Annual	Annual	Forecast
Actual	Budget	Forecast	Annual
£'000	£'000	(including Accruals) £'000	Variance £'000
-	-	-	-
(21)	0	0	-
13	0	0	-
(0)	-	-	-
45	0	0	-
(0)	-	-	-
0	-	-	-
-	-	-	-
(3)	-	-	-
(0)	-	-	-
(19)	-	-	-
0	-	-	-
(1)	-	-	-
(1)	-	-	-
(2)	-	-	-
1	-	-	-
(7)	-	-	-
(3)	-	-	-
3	0	0	-
1,336	1,480	1,499	19

2016/17		Y-T-D	Annual	Annual	Forecast
Actual	<i>As at the end of January 2018</i>	Actual	Budget	Forecast	Annual
£'000	Corporate Services	£'000	£'000	(including Accruals) £'000	Variance £'000
270	Asset Maintenance IT	173	275	275	-
15	Civic Expenses	17	16	16	-
111	Democratic Services	100	131	131	-
82	Elections	118	121	121	-
159	Register of Electors	140	253	253	-
19	Administrative Expenses - Corporate Services	26	25	25	-
(82) *	Land Charges	(50)	(147)	(68)	78
6 *	Street Naming	(10)	5	(4)	(9)
65	Administrative Expenses - Legal and Democratic	53	50	50	-
41	Administrative Expenses - Human Resources	46	5	55	50
413	Support - Contact Centre	335	431	406	(25)
26	Support - General Admin	26	37	37	-
966	Support - IT	858	993	1,044	51
201	Support - Legal Function	176	210	210	-
55	Support - Local Offices	54	55	55	-
2	Support - Nursery	2	-	-	-
261	Support - Human Resources	240	269	269	-
2	Website	2	-	-	-
48	Corporate Projects	71	93	81	(12)
2,660	Total Corporate Services	2,377	2,822	2,955	133

* Services re-allocated following management review (previously within Environmental and Operational Services)

2016/17	
Actual	<i>As at the end of January 2018</i>
£'000	Environment and Operational
-	Air Quality (Ext Funded)
67	Asset Maintenance Argyle Road
19	Asset Maintenance Car Parks
16	Asset Maintenance CCTV
5	Asset Maintenance Countryside
42	Asset Maintenance Other Corporate Properties
38	Asset Maintenance Direct Services
36	Asset Maintenance Hever Road
226	Asset Maintenance Leisure
8	Asset Maintenance Playgrounds
85	Asset Maintenance Support & Salaries
3	Asset Maintenance Sewage Treatment Plants
6	Asset Maintenance Public Toilets
8	Bus Station
(1,685)	Car Parks
(446)	Car Parking - On Street
271	CCTV
28	Civil Protection
-	Dartford Environmental Hub (SDC Costs)
301	EH Commercial
22	EH Animal Control
401	EH Environmental Protection

Y-T-D	Annual	Annual	Forecast
Actual	Budget	Forecast	Annual
£'000	£'000	(including Accruals)	Variance
£'000	£'000	£'000	£'000
2	-	-	-
47	72	72	-
-	-	-	-
12	17	32	15
8	8	8	-
35	32	42	10
31	38	38	-
36	37	37	-
151	174	174	-
2	8	5	(3)
71	99	83	(16)
3	8	5	(3)
0	7	4	(3)
10	17	12	(5)
(1,397)	(1,869)	(1,759)	110
(435)	(470)	(470)	-
239	250	273	23
36	50	50	-
-	-	-	-
247	279	279	-
4	1	1	-
310	362	372	10

2016/17		Y-T-D	Annual	Annual	Forecast
Actual	<i>As at the end of January 2018</i>	Actual	Budget	Forecast	Annual
£'000	Environment and Operational cont.	£'000	£'000	(including Accruals) £'000	Variance £'000
62	Emergency	52	65	65	-
28	Energy Efficiency	18	29	29	-
19	Estates Management - Buildings	12	(21)	9	30
123	Estates Management - Grounds	105	110	125	15
(38)	Gypsy Sites	(7)	(19)	(10)	9
(24)	Disabled Facilities Grant Administration	(14)	(20)	(20)	-
(4)	Housing Premises	(8)	0	0	-
-	Kent Resource Partnership	(167)	0	0	-
0	Licensing Partnership Hub (Trading)	(55)	0	0	-
-	Licensing Partnership Members	-	-	-	-
(3)	Licensing Regime	(36)	(11)	(11)	-
(192)	Markets	(161)	(185)	(185)	-
	Parking Enforcement - Tandridge DC	(8)	-	(10)	(10)
80	Parks and Recreation Grounds	89	114	114	-
	Parks - Greensand Commons Project	(4)	-	-	-
143	Parks - Rural	128	114	134	20
165	Private Sector Housing	238	190	190	-
-	Private Sector Housing Maintenance Operatives	29	-	25	25
-	Public Transport Support	-	0	0	-
2,550	Refuse Collection	2,272	2,548	2,588	40
(0)	Administrative Expenses - Direct Services	1	-	-	-
6	Administrative Expenses - Health	7	11	11	-
-	Administrative Expenses - Licensing	2	10	10	-
4	Administrative Expenses - Property	3	4	4	-
7	Administrative Expenses - Transport	5	8	8	-
1,330	Street Cleansing	1,131	1,374	1,369	(5)

2016/17	
Actual	<i>As at the end of January 2018</i>
£'000	Environment and Operational cont.
373	Support - Central Offices
255	Support - Central Offices - Facilities
233	Support - General Admin
11	Support - Health and Safety
61	Support - Direct Services
-	Support - Procurement
41	Support - Property Function
-	Sevenoaks Switch and Save
(14)	Taxis
55	Public Conveniences
4,722	Total Environmental and Operational Services

Y-T-D	Annual	Annual	Forecast
Actual	Budget	Forecast	Annual
£'000	£'000	(including	Variance
		Accruals)	£'000
		£'000	
370	433	413	(20)
213	265	260	(5)
160	270	220	(50)
10	21	21	-
34	57	47	(10)
2	6	6	-
37	42	42	-
(1)	-	-	-
(39)	(15)	(30)	(15)
45	45	45	-
3,875	4,565	4,727	162

2016/17	
Actual	<i>As at the end of January 2018</i>
£'000	Finance
0	Action and Development
708	Benefits Admin
(659)	Benefits Grants
-	Consultation and Surveys
915	Corporate Management
-	Corporate - Other
(0)	Dartford Partnership Hub (SDC costs)
14	Equalities Legislation
140	External Communications
1	Housing Advances
147	Local Tax
404	Members
1,809	Misc. Finance
(1)	Performance Improvement
13	Administrative Expenses - Chief Executive
44	Administrative Expenses - Finance
7	Administrative Expenses - Transformation and Strategy
30	Support - Counter Fraud
172	Support - Audit Function
126	Support - Exchequer and Procurement
144	Support - Finance Function
87	Support - General Admin
132	Treasury Management
4,231	Total Finance

Y-T-D	Annual	Annual	Forecast
Actual	Budget	Forecast	Annual
£'000	£'000	(including Accruals) £'000	Variance £'000
-	7	7	-
(484)	173	159	(15)
396	(25)	(25)	-
-	4	4	-
677	966	966	-
-	324	258	(66)
1,751	-	-	-
-	19	-	(19)
149	196	196	-
1	1	1	0
(522)	91	79	(12)
346	428	428	-
1,437	1,689	1,689	-
6	(1)	(1)	-
11	30	28	(1)
39	35	35	-
6	5	5	-
(82)	54	56	3
(23)	177	159	(18)
87	105	105	-
165	176	176	-
103	103	103	-
99	111	111	-
4,161	4,667	4,539	(128)

2016/17	
Actual	<i>As at the end of January 2018</i>
£'000	Planning Services
52	Administrative Expenses - Planning Services
-	Community Housing Fund
80	Conservation
0	LDF Expenditure
264	Planning - Appeals
(50)	Planning - CIL Administration
(0)	Planning - Counter
214	Planning - Development Management
265	Planning - Enforcement
469	Planning Policy
140	Housing
-	Needs and Stock Surveys
(0)	* Building Control Discretionary Work
(0)	* Building Control Partnership Members
-	* Building Control Partnership Hub (SDC Costs)
(79)	* Building Control
7	* Dangerous Structures
12	* Administrative Expenses - Building Control
1,374	Total Planning Services

Y-T-D	Annual	Annual	Forecast
Actual	Budget	Forecast	Annual
£'000	£'000	(including Accruals) £'000	Variance £'000
71	43	78	36
4	-	-	-
76	49	92	43
1	-	-	-
168	195	228	33
(72)	(50)	(50)	-
(0)	-	-	-
132	322	219	(104)
185	267	234	(33)
380	554	538	(16)
-	-	-	-
6	-	-	-
0	(9)	(0)	9
-	-	-	-
0	-	-	-
(112)	(102)	(132)	(30)
-	3	3	-
4	10	7	(3)
843	1,282	1,216	(66)

* Services re-allocated following management review (previously within Environmental and Operational Services)

4. Cumulative Salary Monitoring

As at the end of January 2018

Communities and Business

Corporate Services

Environmental & Operational Services:

- Emergency Planning & Property

- Environmental Health

- Licensing

- Operational Services

- Parking

Financial Services

Planning Services

- Planning

- Building Control

Sub Total

Council Wide - Vacant Posts

Staff Recruitment and Retention

TOTAL SDC Funded Salary Costs

Externally Funded & Funded from other sources (gross figures).
Overspendings here are matched by external funding and represent additional resources secured for the Council since the budget was set.

Communities and Business Ext. Funded

Environmental & Operational Services Ext Funded

TOTAL All Salary Costs

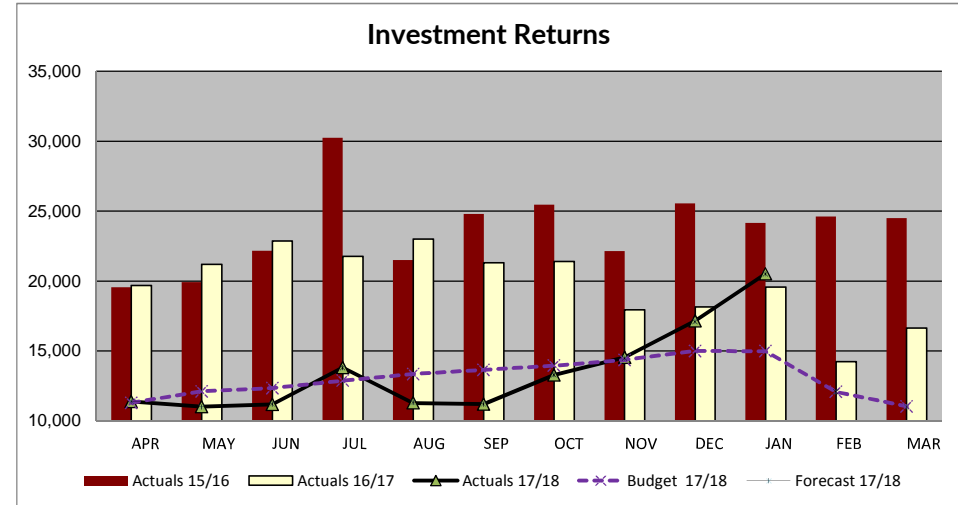
NOTE IT Development staff funded from Reserves are shown here as gross

Y-T-D Actual £'000	Annual Budget £'000	Annual Forecast £'000	Annual Variance £'000	Annual Variance %
762	952	915	(36)	(4)
1,849	2,270	2,209	(61)	(3)
4,580	5,706	5,656	(50)	(1)
562	723	673	(50)	(7)
528	627	627	0	-
221	342	342	0	-
2,909	3,574	3,574	0	-
361	440	440	0	-
2,339	2,795	2,795	0	-
1,904	2,383	2,275	(108)	(5)
1,630	2,071	1,963	(108)	(5)
274	312	312	0	-
11,435	14,105	13,850	(255)	(2)
0	46	(20)	(66)	-
0	71	71	0	-
11,435	14,222	13,901	(322)	(2)
332	382	422	40	-
135	164	164	0	-
466	546	586	40	-
11,901	14,768	14,486	(282)	(2)

2017/18	PERIOD				YEAR-TO-DATE				ANNUAL			Y-T-D NET VARIANCE			ANNUAL NET VARIANCE		
	Budget	Actual	Actual / Budget	Variance	Budget	Actual	Actual / Budget	Variance	Budget	Forecast	Variance	Net Budget by Service	Net Actual by Service	Variance by Service	Net Budget by Service	Net Actual by Service	Variance by Service
	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Income																	
Refuse	(205)	(206)	(0.3)	(1)	(2062)	(2072)	(0.5)	(10)	(2476)	(2480)	(4)	(31)	5	36	(38)	(70)	(32)
CDSU	(8)	(8)	(5.1)	0	(81)	(82)	(1.4)	(1)	(97)	(97)	0	11	11	0	13	23	10
Street & Toilet Cleaning	(107)	(107)	(0.2)	0	(1090)	(1099)	(0.9)	(10)	(1310)	(1310)		36	(52)	(88)	40	(20)	(60)
Trade	(38)	(33)	11.4	4	(334)	(384)	(14.8)	(49)	(397)	(387)	10	(27)	(79)	(52)	(29)	(17)	12
Workshop	(55)	(83)	(51.5)	(28)	(546)	(552)	(1.1)	(6)	(655)	(645)	10	0	(2)	(2)	0	(20)	(20)
Green Waste	(38)	(34)	10.2	4	(435)	(448)	(3.1)	(13)	(507)	(517)	(10)	(37)	(34)	4	(27)	(7)	20
															0	0	0
Cesspools	(21)	(21)	3.5	1	(213)	(196)	7.8	17	(255)	(230)	25	(24)	(12)	12	(29)	(4)	25
Pest Control	(4)	(4)	7.5		(82)	(55)	33.4	27	(89)	(75)	14	(8)	14	23	0	0	0
Grounds	(15)	(15)	0.0	0	(145)	(145)	0.0	0	(176)	(176)		(13)	(28)	(15)	(17)	(20)	(3)
Fleet	(80)	(81)	(1.5)	(1)	(796)	(794)	0.2	2	(955)	(955)		0	(15)	(15)	0	0	0
Depot	(37)	(23)	38.5	14	(262)	(220)	16.0	42	(317)	(310)	7	(10)	17	27	(13)	(6)	7
Emergency	(4)	(4)	0.0	0	(44)	(44)	0.0		(53)	(53)		(12)	(12)		(14)	(13)	1
Total Income	(612)	(619)	(1.2)	(7)	(6090)	(6092)	(0.0)	(1)	(7287)	(7235)	52	(116)	(187)	(71)	(114)	(154)	(40)
Expenditure																	
Refuse	203	239	17.5	35	2,031	2,077	2.2	45	2,438	2,410	(28)						
CDSU	9	12	26.1	2	92	93	1.2	1	110	120	10						
Street & Toilet Cleaning	113	101	(10.5)	(12)	1,125	1,047	(7.0)	(78)	1,351	1,290	(61)						
Trade	30	26	(15.1)	(5)	307	305	(0.7)	(2)	368	370	2						
Workshop	55	86	57.9	32	546	549	0.6	3	655	625	(30)						
Green Waste	37	41	11.0	4	398	414	4.2	17	480	510	30						
															0	0	0
Cesspools	19	17	(7.8)	(1)	188	184	(2.5)	(5)	226	226							
Pest Control	7	7	(2.0)	(0)	74	69	(6.6)	(5)	89	75	(14)						
Grounds	13	9	(30.0)	(4)	132	117	(11.6)	(15)	159	156	(3)						
Fleet	80	81	2.3	2	796	779	(2.1)	(17)	955	955	0						
Depot	25	34	37.4	9	252	237	(5.9)	(15)	304	304							
Emergency	3	4	37.7	1	32	33	0.8		39	40	1						
Total Expenditure	594	658	10.8	64	5974	5904	(1.2)	(70)	7173	7081	(92)						
Net	(18)	39	9.6	57	(116)	(187)	(1.2)	(71)	(114)	(154)	(40)						

6 Investment Returns

	Actuals 15/16	Actuals 16/17	Actuals 17/18	Budget 17/18	Variance	Forecast 17/18
APR	19,545	19,679	11,389	11,284	105	11,400
MAY	19,918	21,188	11,020	12,112	-1,092	11,000
JUN	22,172	22,859	11,182	12,338	-1,156	11,200
JUL	30,253	21,769	13,806	12,881	925	13,800
AUG	21,508	23,005	11,280	13,345	-2,065	11,300
SEP	24,802	21,312	11,190	13,641	-2,451	11,200
OCT	25,452	21,399	13,282	13,956	-674	13,300
NOV	22,143	17,942	14,533	14,353	180	14,500
DEC	25,549	18,150	17,148	14,990	2,158	17,100
JAN	24,147	19,573	20,510	14,988	5,522	20,500
FEB	24,616	14,244		12,081		12,100
MAR	24,495	16,626		11,031		11,000
	284,600	237,746	135,340	157,000	1,452	158,400



INVESTMENT RETURNS (CUMULATIVE)

	Actuals 15/16	Actuals 16/17	Actuals 17/18	Budget 17/18	Variance	Forecast 17/18
APR	19,545	19,679	11,389	11,284	105	11,400
MAY	39,463	40,867	22,409	23,396	-987	22,400
JUN	61,635	63,726	33,591	35,734	-2,143	33,600
JUL	91,888	85,495	47,397	48,615	-1,218	47,400
AUG	113,396	108,500	58,677	61,960	-3,283	58,700
SEP	138,198	129,812	69,867	75,601	-5,734	69,900
OCT	163,650	151,211	83,149	89,557	-6,408	83,200
NOV	185,793	169,153	97,682	103,910	-6,228	97,700
DEC	211,342	187,303	114,830	118,900	-4,070	114,800
JAN	235,489	206,876	135,340	133,888	1,452	135,300
FEB	260,105	221,120		145,969		147,400
MAR	284,600	237,746		157,000		158,400

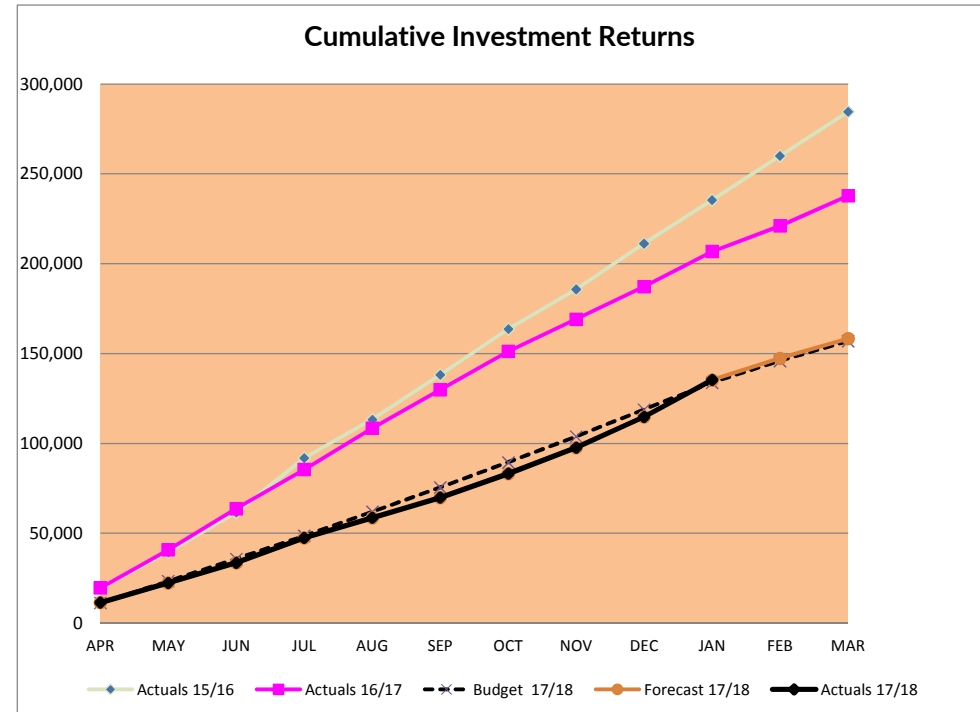
BUDGET FOR 2017/18 157,000
 FORECAST OUTTURN 158,400

CODE:- **YHAA 96900**

N.B.

These are the gross interest receipts rather than the interest remaining in the General Fund

Fund Average 0.3804%
 7 Day LIBID 0.1526%
 3 Month LIBID 0.2404%



STAFFING STATISTICS JANUARY 2017

	BUDGET FTE	STAFF FTE	AGENCY STAFF	CASUAL FTE	TOTAL	COMMENTS	DECEMBER TOTALS
1. Communities and Business	20.35	21.96	0.00	1.15	23.11	This includes Housing Advice	22.76
2. Corporate Services							
Contact Centre, HR, Secretarial, Legal, Democratic Service, Elections	61.92	58.54	0.00	1.30	59.84		56.84
3. Environmental & Operational Services	162.63	161.13	22.23	2.19	185.55		174.32
3a. Environmental Health	12.18	12.14	1.00	0.00	13.14		12.64
3b. Licensing	10.81	7.59	0.00	0.00	7.59		8.59
3c & 3d Operational Services + CCTV	108.16	107.47	21.23	1.74	130.44		121.16
3e. Parking & Amenity Services	12.00	13.00	0.00	0.00	13.00		11.00
3f. Property Services	19.48	20.93	0.00	0.45	21.38		20.93
4. Finance							
Finance, Revenues & Benefits, Transformation & Strategy, & Chief Executive	68.61	65.37	2.00	0.22	67.59		66.98
5. Planning	55.59	54.09	0.00	0.00	54.09		52.66
5a. Planning	48.59	47.09	0.00	0.00	47.09		45.16
5b. Building Control	7.00	7.00	0.00	0.00	7.00		7.50
SUB TOTAL	369.10	361.09	24.23	4.86	390.18		373.56
EXTERNALLY FUNDED POSTS							
7. Communities and Business	10.5	7.51	0.00	0	7.51		5.97
8. Operational Services	2	2	0.00	0	2		2
9. Property Services	1.50	1.50	0.00	0.00	1.50		1.50
SUB TOTAL	14.00	11.01	0.00	0.00	11.01		9.47
TOTAL	383.10	372.10	24.23	4.86	401.19		383.03
Number of staff paid in January 2018: 408 permanent, 11 casuals							

Reserves

	01/04/17	Movement in current month	Cumulative to date	Balance as at end January 2018	31/3/18 Budget	31/3/18 Forecast
	£000	£000	£000	£000	£000	£000
Provisions						
Accumulated Absences	(152)	-	-	(152)	(152)	(152)
Municipal Mutual Insurance (MMI)	(256)	-	-	(256)	(256)	(256)
NNDR Appeals	(2,469)	-	-	(2,469)	(2,469)	(2,469)
	<u>(2,877)</u>	<u>-</u>	<u>-</u>	<u>(2,877)</u>	<u>(2,877)</u>	<u>(2,877)</u>
Capital Receipts(Gross)	<u>(143)</u>	<u>0</u>	<u>(276)</u>	<u>(419)</u>	<u>(143)</u>	<u>(419)</u>
Earmarked Reserves						
Budget Stabilisation	(7,238)	-	2,484	(4,754)	(4,754)	(4,754)
Financial Plan	(5,182)	-	501	(4,681)	(4,681)	(4,681)
Property Investment Reserve	(5)	-	(1,677)	(1,682)	(1,682)	(1,682)
NNDR Safety Net Deficit Reserve	(1,129)	-	-	(1,129)	(1,129)	(1,129)
Capital Expenditure Reserve	(1,000)	-	-	(1,000)	(1,000)	(1,000)
Corporate Project Support Reserve	(501)	7	(78)	(579)	(571)	(566)
Capital Financing Reserve	(413)	-	-	(561)	(561)	(561)
Local Plan/LDF	(607)	58	155	(451)	(627)	(551)
DWP Hsg Benefit Subsidy	(723)	-	-	(723)	(506)	(506)
Pension Fund Valuation Adj.	(1,216)	-	716	(500)	(500)	(500)
IT Asset Maintenance	(488)	-	-	(488)	(488)	(488)
New Homes Bonus Reserve	(499)	-	-	(499)	(486)	(486)
Vehicle Renewal	(432)	-	-	(432)	(432)	(432)
Re-organisation	(423)	-	-	(423)	(423)	(423)
Action and Development	(396)	-	-	(396)	(396)	(396)
Community Development Reserve	(350)	1	31	(319)	(350)	(320)
Homelessness Prevention	(66)	-	(242)	(307)	(76)	(318)
Vehicle Insurance	(310)	-	-	(310)	(310)	(310)
Carry Forward Items	(309)	11	11	(298)	(309)	(298)
First Time Sewerage	(316)	-	50	(266)	(266)	(266)
Flood Support Scheme	(144)	-	-	(144)	(144)	(144)
Other Earmarked Reserves	(667)	(3)	9	(659)	(659)	(780)
	<u>(22,414)</u>	<u>73</u>	<u>1,960</u>	<u>(20,602)</u>	<u>(20,350)</u>	<u>(20,591)</u>
General Fund						
Required Minimum	(1,500)	-	-	(1,500)	(1,500)	(1,500)
	<u>(1,500)</u>	<u>-</u>	<u>-</u>	<u>(1,500)</u>	<u>(1,500)</u>	<u>(1,500)</u>
TOTAL	<u>(26,935)</u>	<u>73</u>	<u>1,684</u>	<u>(25,399)</u>	<u>(24,871)</u>	<u>(25,388)</u>

9. Capital

As at the end of January 2018

Communities & Business

Property Investment Strategy - Capital	-	-	-
Property Investment Strategy	104	45	45
PIS - 3rd Floor, Suffolk House - Extension & Refurbishment	4	-	-
PIS Ground Floor (part), Suffolk House - Refurbishment	(11)	-	-
PIS 2nd Floor, Suffolk House - Refurbishment	105	-	-
PIS 16 & 18 High Street, Swanley WMC/CAB	-	-	-
Big Community Fund - Capital	-	-	-
Local Strategic Partnership - Capital Delivery	-	-	-
Swanley Wayfinding	-	-	-
Parish Projects - Citizens Advice North and West Kent	10	-	-

Environmental & Operational Services

Vehicle Purchases	284	548	548
Dunbrik Vehicle Workshop	2	30	30
RHPCG - Energy Conservation	12	-	-
RHPCG 10-11 SDC	5	-	-
SDC - HMO Grants	-	-	-
WKHA Adaps for Disab Financing Costs Advances	130	-	-
Improvement Grants	151	889	889
Improvement Grants HIA (DFG) - Capital	101	-	-
Bradbourne Car Park	36	800	800
Buckhurst 2 Multi-Storey Car Park	2,793	3,000	3,000
Sennocke Hotel	2,505	1,500	1,500

Planning Services

Affordable Housing	79	-	-
S106 Capital	38	-	-
CIL Parish Councils	542	-	-

Total Capital

Y-T-D	Annual (17/18)	Annual (17/18)
Actual	Budget	Forecast (including Accruals)
£'000	£'000	£'000
-	-	-
104	45	45
4	-	-
(11)	-	-
105	-	-
-	-	-
-	-	-
-	-	-
-	-	-
10	-	-
284	548	548
2	30	30
12	-	-
5	-	-
-	-	-
130	-	-
151	889	889
101	-	-
36	800	800
2,793	3,000	3,000
2,505	1,500	1,500
79	-	-
38	-	-
542	-	-
6,892	6,812	6,812

This table shows the position for 2017/18 only; some projects may involve expenditure over more than one year.

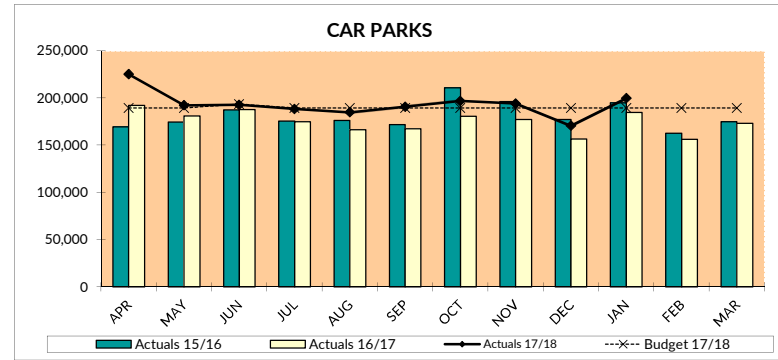
10 Income Graphs Summary

	Comparison of 16/17 and 17/18, where brackets show increased income		MANAGER'S PROFILED BUDGET	Variance, where brackets are favourable	ANNUAL BUDGET 2016/17	Annual Forecast
	ACTUAL					
CAR PARKS	1,935,568	(167,226)	1,898,669	(36,899)	2,277,603	2,459,603
ON-STREET PARKING	892,532	36,046	782,568	(109,964)	939,082	939,082
LAND CHARGES	138,955	2,119	207,325	68,370	248,790	170,568
BUILDING CONTROL	388,951	(17,296)	363,239	(25,711)	435,887	435,887
DEVELOPMENT MANAGEMENT	768,796	(92,876)	653,253	(115,543)	803,903	803,903
	4,124,802	(239,234)	3,905,054	(219,748)	4,705,265	4,809,043

CAR PARKS (HWCARPK)

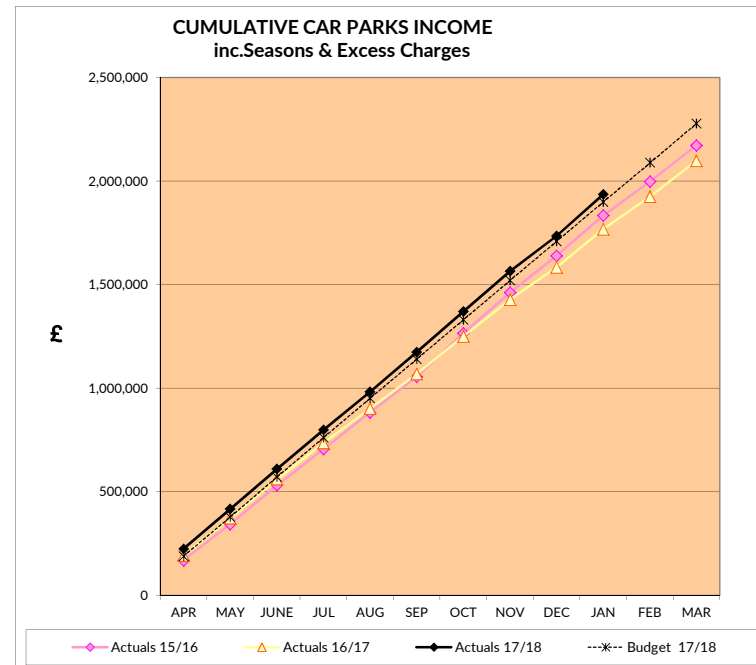
	Actuals 15/16	Actuals 16/17	Actuals 17/18	Increase / decrease from 16/17 to 17/18	Budget 17/18	Variance (Budget-Actuals)	Manager's Forecast
1 APR	169,550	192,138	225,193	(33,055)	189,467	(35,726)	
2 MAY	174,417	180,922	192,331	(11,409)	189,467	(2,864)	
3 JUN	187,391	187,891	192,806	(4,915)	193,467	661	
4 JUL	175,503	174,736	188,319	(13,583)	189,467	1,148	
5 AUG	176,282	166,394	184,778	(18,384)	189,467	4,689	
6 SEP	171,848	167,317	190,794	(23,477)	189,467	(1,327)	
7 OCT	210,714	180,519	196,832	(16,313)	189,467	(7,365)	
8 NOV	196,214	177,353	194,124	(16,770)	189,467	(4,657)	
9 DEC	177,413	156,462	170,661	(14,199)	189,467	18,806	
10 JAN	194,998	184,609	199,732	(15,123)	189,467	(10,265)	
11 FEB	162,697	156,173			189,467		
12 MAR	174,908	173,095			189,467		
	2,171,935	2,097,610	1,935,568	(167,226)	2,277,603	(36,899)	2,459,603

NOTE: Budget Profiles to be reviewed



CAR PARKS (CUMULATIVE)

	Actuals 15/16	Actuals 16/17	Actuals 17/18	Cumulative increase / decrease from 16/17 to 17/18	Budget 17/18	Variance (Column g-e)	Manager's Forecast
APR	169,550	192,138	225,193	(33,055)	189,467	(35,726)	
MAY	343,967	373,060	417,523	(44,463)	378,934	(38,590)	
JUNE	531,358	560,951	610,329	(49,378)	572,401	(37,928)	
JUL	706,861	735,687	798,648	(62,961)	761,868	(36,781)	
AUG	883,143	902,081	983,426	(81,345)	951,335	(32,091)	
SEP	1,054,991	1,069,398	1,174,220	(104,822)	1,140,802	(33,418)	
OCT	1,265,705	1,249,917	1,371,052	(121,134)	1,330,268	(40,783)	
NOV	1,461,919	1,427,271	1,565,176	(137,905)	1,519,735	(45,440)	
DEC	1,639,332	1,583,733	1,735,836	(152,104)	1,709,202	(26,634)	
JAN	1,834,330	1,768,342	1,935,568	(167,226)	1,898,669	(36,899)	
FEB	1,997,027	1,924,515			2,088,136		
MAR	2,171,935	2,097,610			2,277,603		2,459,603



January 2018

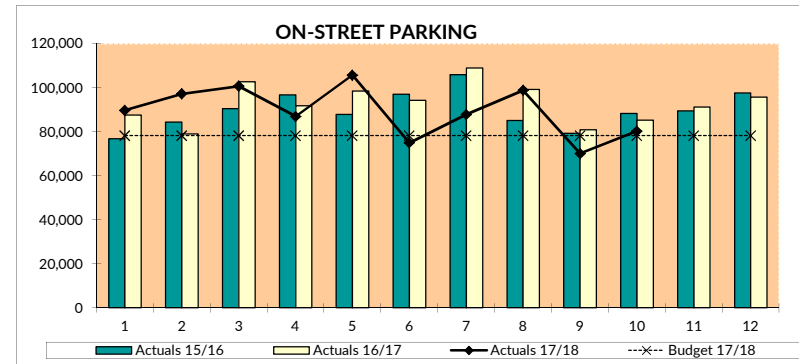
CUMULATIVE BREAKDOWN

HWCARPK	Actual (Cumulative)	Budget	(Monthly)
DAY TICKETS	3300	1,624,337	167,828
EXCESS / PENALTY CHARGES	***1/**3	(42)	(21)
SEASON TICKETS	**2	296,012	33,493
OTHER (inc.Res.Pkg)	**9	10,481	(1,570)
WAIVERS	3404	787	-
RENT	94500	4,039	2
Business Permits	3406 /3408	(45)	-
	1,935,568	1,898,669	199,732

ON-STREET PARKING (HWDCRIM / HWENFORC)

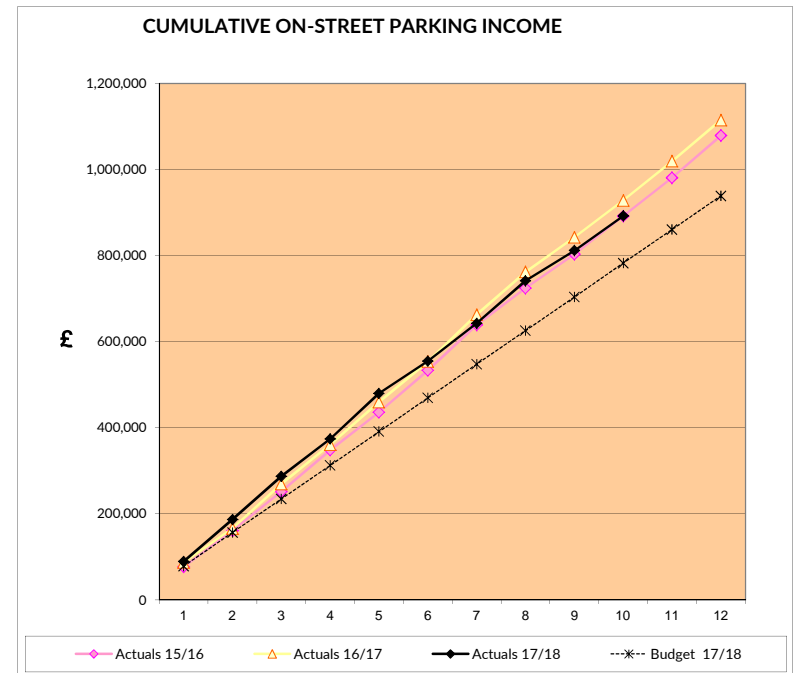
	Actuals 15/16	Actuals 16/17	Actuals 17/18	Increase / decrease from 16/17 to 17/18	Budget 17/18	Variance (Budget-Actuals)	Manager's Forecast
1 APR	76,819	87,604	89,694	(2,090)	78,257	(11,437)	
2 MAY	84,358	79,069	97,250	(18,181)	78,257	(18,993)	
3 JUN	90,549	102,773	100,738	2,035	78,257	(22,481)	
4 JUL	96,782	91,824	86,987	4,837	78,257	(8,730)	
5 AUG	87,931	98,529	105,737	(7,208)	78,257	(27,481)	
6 SEP	97,031	94,326	74,972	19,354	78,257	3,285	
7 OCT	105,965	109,009	87,843	21,167	78,257	(9,586)	
8 NOV	85,114	99,267	98,849	418	78,257	(20,592)	
9 DEC	79,285	80,925	70,137	10,788	78,257	8,120	
10 JAN	88,285	85,252	80,326	4,927	78,257	(2,069)	
11 FEB	89,473	91,161			78,257		
12 MAR	97,637	95,761			78,257		
TOTAL	1,079,231	1,115,500	892,532	36,046	939,082	(109,964)	939,082

Note: Budget profiles still subject to review



ON-STREET PARKING (CUMULATIVE)

	Actuals 15/16	Actuals 16/17	Actuals 17/18	Cumulative increase / decrease from 16/17 to 17/18	Budget 17/18	Variance (Column G-E)	Manager's Forecast
APR	76,819	87,604	89,694	(2,090)	78,257	(11,437)	
MAY	161,178	166,673	186,944	(20,271)	156,514	(30,430)	
JUNE	251,727	269,446	287,681	(18,235)	234,770	(52,911)	
JUL	348,509	361,270	374,669	(13,399)	313,027	(61,641)	
AUG	436,440	459,799	480,406	(20,607)	391,284	(89,122)	
SEP	533,471	554,125	555,378	(1,253)	469,541	(85,837)	
OCT	639,436	663,134	643,221	19,914	547,798	(95,423)	
NOV	724,550	762,401	742,070	20,331	626,055	(116,015)	
DEC	803,836	843,326	812,207	31,119	704,311	(107,895)	
JAN	892,121	928,579	892,532	36,046	782,568	(109,964)	
FEB	981,594	1,019,739			860,825		
MAR	1,079,231	1,115,500			939,082		939,082



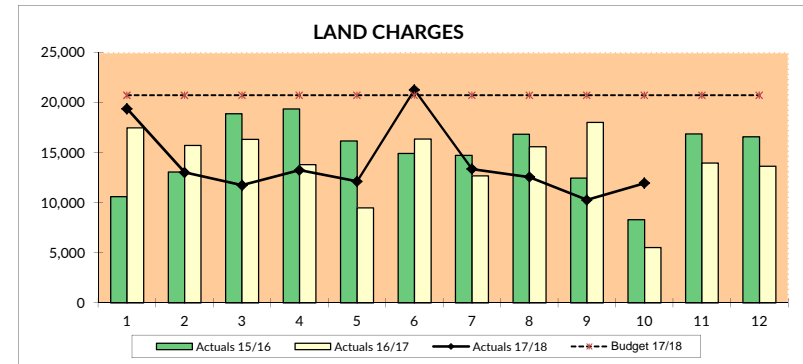
January 2018

	Actual (Cumulative)	Budget	(Monthly)
HWDCRIM / HWENFORC			
PENALTY NOTICES & EXCESS CH/3403/**1	274,832	248,790	23,540
WAIVERS	3404	18,343	8,755
RESIDENTS PERMITS	3406	62,390	42,025
ON STREET PARKING	3300	493,026	410,330
BUSINESS PERMITS	3408	42,797	72,668
OTHER	9999	1,144	-
TOTAL	892,532	782,568	80,326

* all payments made via third party system are coded here

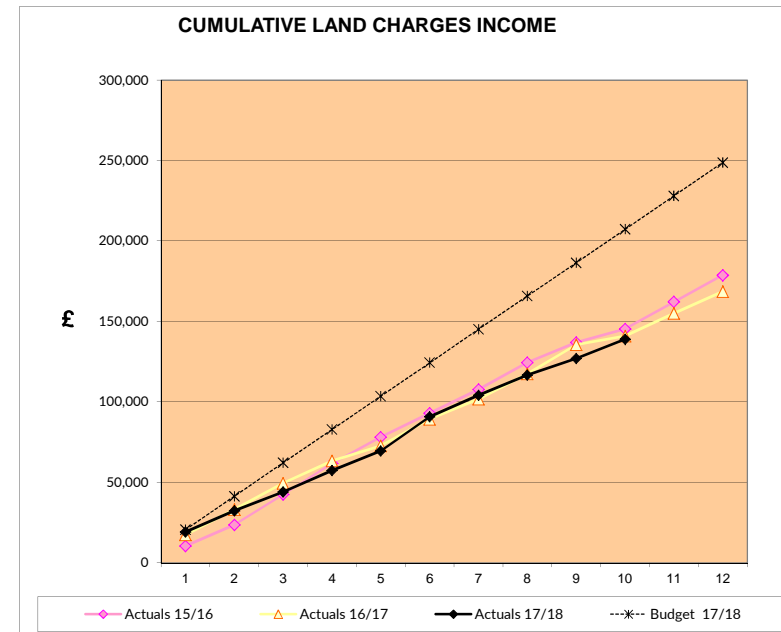
LAND CHARGES (LPLNDCH)

	Actuals 15/16	Actuals 16/17	Actuals 17/18	Increase / decrease from 16/17 to 17/18	Budget 17/18	Variance (Budget-Actuals)	Manager's Forecast
1 APR	10,600	17,492	19,382	(1,890)	20,733	1,350	14,214
2 MAY	13,067	15,735	13,025	2,710	20,733	7,707	14,214
3 JUN	18,870	16,316	11,742	4,574	20,733	8,991	14,214
4 JUL	19,368	13,810	13,243	567	20,733	7,489	14,214
5 AUG	16,176	9,491	12,132	(2,641)	20,733	8,601	14,214
6 SEP	14,933	16,375	21,283	(4,908)	20,733	-551	14,214
7 OCT	14,715	12,685	13,360	(675)	20,733	7,373	14,214
8 NOV	16,833	15,606	12,568	3,038	20,733	8,165	14,214
9 DEC	12,449	18,035	10,270	7,765	20,733	10,463	14,214
10 JAN	8,293	5,530	11,950	(6,421)	20,733	8,782	14,214
11 FEB	16,885	13,966			20,733		14,214
12 MAR	16,596	13,637			20,733		14,214
TOTAL	178,784	168,677	138,955	2,119	248,790	68,370	170,568



LAND CHARGES (CUMULATIVE)

	Actuals 15/16	Actuals 16/17	Actuals 17/18	Cumulative increase / decrease from 16/17 to 17/18	Budget 17/18	Variance (Column G-E)	Manager's Forecast
APR	10,600	17,492	19,382	(1,890)	20,733	1,350	14,214
MAY	23,667	33,227	32,408	819	41,465	9,057	28,428
JUNE	42,537	49,543	44,149	5,394	62,198	18,048	42,642
JUL	61,905	63,353	57,393	5,960	82,930	25,537	56,856
AUG	78,080	72,844	69,525	3,319	103,663	34,138	71,070
SEP	93,013	89,219	90,808	(1,589)	124,395	33,587	85,284
OCT	107,728	101,904	104,167	(2,264)	145,128	40,960	99,498
NOV	124,561	117,510	116,735	774	165,860	49,125	113,712
DEC	137,010	135,545	127,005	8,540	186,593	59,588	127,926
JAN	145,303	141,074	138,955	2,119	207,325	68,370	142,140
FEB	162,188	155,040			228,058		156,354
MAR	178,784	168,677			248,790		170,568



January 2018

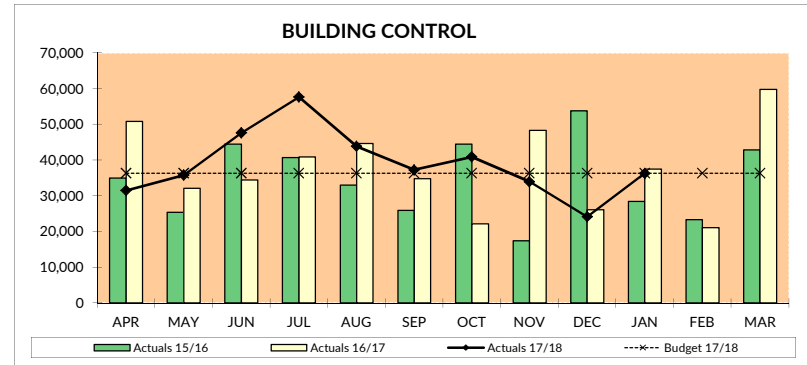
LPLNDCH

Searches Received - Paper
 Searches Received - Electronic
 Searches Received - Personal

	Received (Month)	Percentage (Month)	Percentage (Month 17/18)	(Cumulative)
£105	29	14%	20%	479
£86	84	42%	35%	837
£0	89	44%	44%	1,051
TOTAL	202	100%	100.0%	2,367

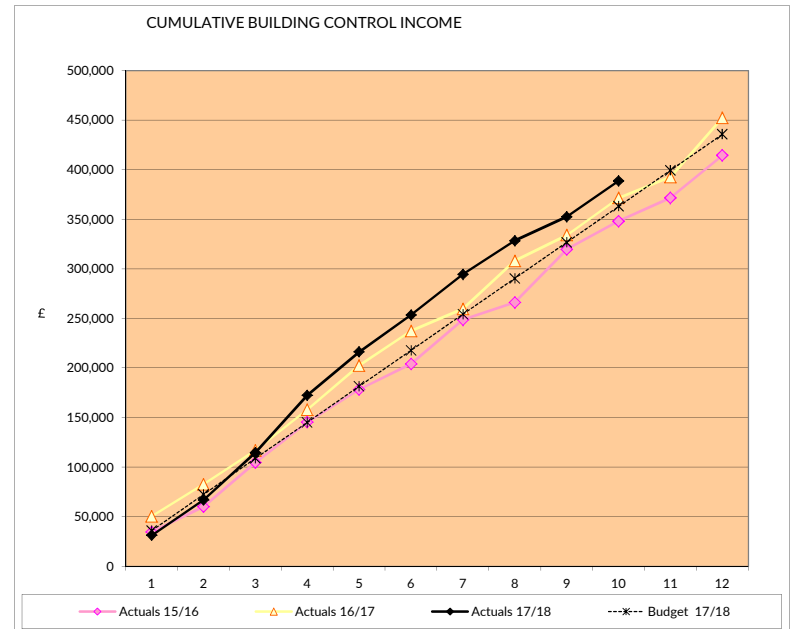
BUILDING CONTROL (DVBCFEE)

	Actuals 15/16	Actuals 16/17	Actuals 17/18	Increase / decrease from 16/17 to 17/18	Budget 17/18	Variance (Budget-Actuals)	Manager's Forecast
1 APR	35,001	50,783	31,511	19,272	36,324	4,813	
2 MAY	25,363	32,063	35,809	(3,746)	36,324	515	
3 JUN	44,417	34,453	47,602	(13,149)	36,324	(11,278)	
4 JUL	40,654	40,829	57,651	(16,822)	36,324	(21,327)	
5 AUG	32,974	44,666	43,832	834	36,324	(7,508)	
6 SEP	25,916	34,775	37,255	(2,480)	36,324	(931)	
7 OCT	44,459	22,194	40,902	(18,708)	36,324	(4,578)	
8 NOV	17,409	48,342	33,940	14,402	36,324	2,384	
9 DEC	53,729	26,113	24,156	1,957	36,324	12,168	
10 JAN	28,448	37,436	36,291	1,145	36,324	33	
11 FEB	23,347	21,118			36,324		
12 MAR	42,844	59,778			36,324		
TOTAL	414,562	452,549	388,951	(17,296)	435,887	(25,711)	435,887



BUILDING CONTROL (CUMULATIVE)

	Actuals 15/16	Actuals 16/17	Actuals 17/18	Cumulative increase / decrease from 16/17 to 17/18	Budget 17/18	Variance (Column g-e)	Manager's Forecast
APR	35,001	50,783	31,511	19,272	36,324	4,813	
MAY	60,365	82,846	67,320	15,526	72,648	5,328	
JUNE	104,782	117,299	114,923	2,377	108,972	(5,951)	
JUL	145,436	158,128	172,574	(14,446)	145,296	(27,278)	
AUG	178,410	202,794	216,406	(13,612)	181,620	(34,786)	
SEP	204,325	237,569	253,661	(16,092)	217,944	(35,717)	
OCT	248,785	259,763	294,563	(34,800)	254,267	(40,296)	
NOV	266,193	308,105	328,503	(20,399)	290,591	(37,912)	
DEC	319,923	334,218	352,660	(18,442)	326,915	(25,744)	
JAN	348,371	371,654	388,951	(17,296)	363,239	(25,711)	
FEB	371,718	392,772			399,563		
MAR	414,562	452,549			435,887		435,887



January 2018

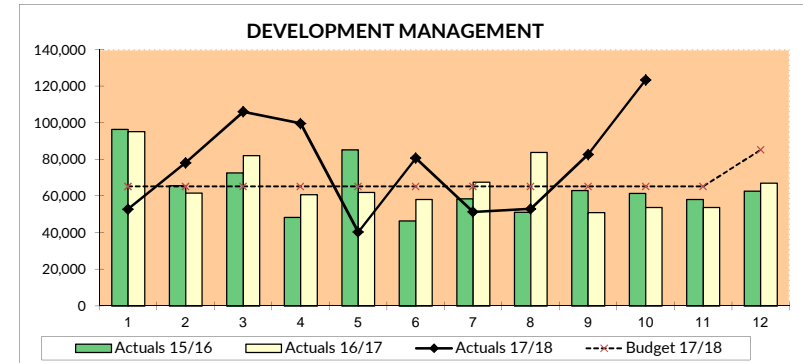
DVBCFEE

	Actual (Cumulative)	Budget	(Monthly)	
Plan Fee	3066	249,138	221,807	26,100
Inspection Fee	3067	139,534	141,432	10,191
Other	9999	279		
TOTAL	388,951	363,239		36,291

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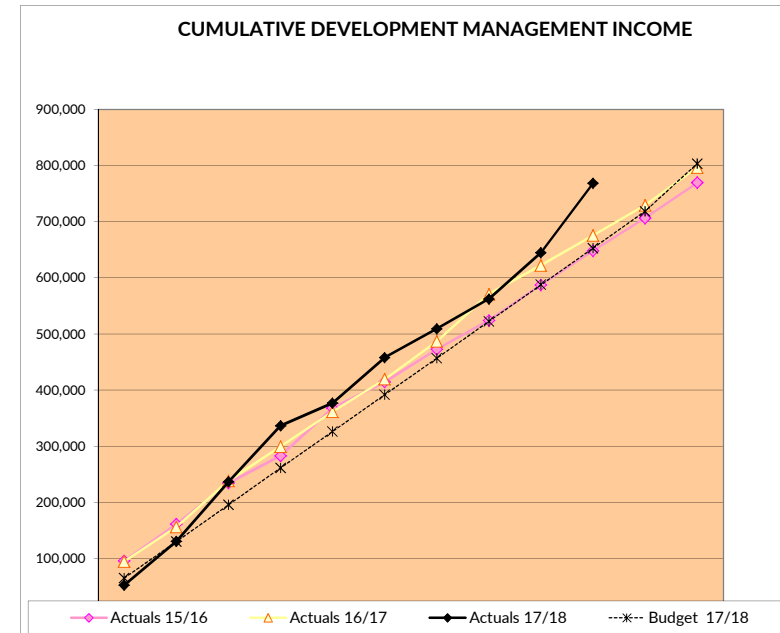
DEVELOPMENT MANAGEMENT (DVDEVCT)

	Actuals 15/16	Actuals 16/17	Actuals 17/18	Increase / decrease from 16/17 to 17/18	Budget 17/18	Variance (Budget-Actuals)	Manager's Forecast
1 APR	96,359	95,276	52,884	42,393	65,325	12,442	
2 MAY	65,683	61,633	78,250	-16,617	65,325	(12,925)	
3 JUN	72,594	82,100	106,124	-24,024	65,325	(40,798)	
4 JUL	48,394	60,712	99,681	-38,969	65,325	(34,356)	
5 AUG	85,273	61,967	40,402	21,565	65,325	24,924	
6 SEP	46,499	58,088	80,747	-22,659	65,325	(15,421)	
7 OCT	58,485	67,514	51,400	16,114	65,325	13,925	
8 NOV	51,078	83,870	53,057	30,813	65,325	12,268	
9 DEC	63,076	51,041	82,753	-31,711	65,325	(17,427)	
10 JAN	61,396	53,719	123,499	-69,781	65,325	(58,174)	
11 FEB	58,134	53,755			65,325		
12 MAR	62,770	67,084			85,325		
TOTAL	769,742	796,759	768,796	(92,876)	803,903	(115,543)	803,903



DEVELOPMENT MANAGEMENT (CUMULATIVE)

	Actuals 15/16	Actuals 16/17	Actuals 17/18	Cumulative increase / decrease from 16/17 to 17/18	Budget 17/18	Variance (Column G-E)	Manager's Forecast
APR	96,359	95,276	52,884	42,393	65,325	12,442	
MAY	162,042	156,909	131,134	25,775	130,651	(483)	
JUNE	234,637	239,009	237,257	1,752	195,976	(41,282)	
JUL	283,030	299,721	336,939	(37,218)	261,301	(75,638)	
AUG	368,303	361,688	377,340	(15,652)	326,626	(50,714)	
SEP	414,802	419,776	458,087	(38,311)	391,952	(66,136)	
OCT	473,288	487,290	509,487	(22,197)	457,277	(52,210)	
NOV	524,366	571,160	562,544	8,615	522,602	(39,942)	
DEC	587,442	622,201	645,297	(23,096)	587,927	(57,369)	
JAN	648,838	675,919	768,796	(92,876)	653,253	(115,543)	
FEB	706,972	729,675			718,578		
MAR	769,742	796,759			803,903		803,903



January 2018

DVDEVCT

	Actual (Cumulative)	Budget	(Monthly)	
Planning Application Fees	3009	706,429	564,181	117,074
Other	9999	2,975	3,750	-
Pre-application Fees	94301	59,042	76,286	6,425
Monitoring Fees	94302	350	9,036	-
TOTAL	768,796	653,253	123,499	