

| 2016/17 |
|---------------|
| Actual |
| £'000 |
| 1,377 |
| 2,660 |
| 4,722 |
| 4,231 |
| 1,374 |
| 14,364 |
| |
| |
| (198) |
| (59) |
| (171) |
| |
| |
| 13,936 |
| |
| 0 |
| (2,343) |
| (9,672) |
| (333) |
| 1,588 |
| |
| (425) |
| (241) |
| 922 |
| |
| (983) |
| |
| (290) |
| (350) |
| |
| |

Final 2017

Communities & Business
 Corporate Services
 Environmental & Operational Services
 Financial Services
 Planning Services

Adjustments to Reconcile to amount to be met from reserves

Direct Services Trading Account
 Capital Charges outside the General Fund
 Support Services outside the General Fund

NET SERVICE EXPENDITURE

Revenue Support Grant and New Homes Bonus
 Retained Business Rates
 Council Tax
 Contribution from Collection Fund
 Summary excluding Investment Income

Investment Property Income
 Interest Receipts

OVERALL TOTAL

Planned Appropriation to/(from) Reserves

Supplementary Estimates

(Surplus)/Deficit

| Y-T-D | Annual | Annual | Annual | Annual |
|--------------|---------------|----------------------------------|--------------|--------------|
| Actual | Budget | Forecast | Variance | Variance |
| £'000 | £'000 | (including Accruals) £'000 | £'000 | % |
| 1,022 | 1,480 | 1,480 | 0 | 0.0 |
| 1,790 | 2,822 | 2,947 | 125 | 4.4 |
| 2,790 | 4,565 | 4,535 | (30) | (0.7) |
| 2,827 | 4,667 | 4,559 | (108) | (2.3) |
| 667 | 1,282 | 1,266 | (16) | (1.2) |
| 9,096 | 14,816 | 14,788 | (29) | (0.2) |
| | | | | |
| | | | | |
| (194) | (114) | (154) | (40) | (35.1) |
| (35) | (60) | (60) | 0 | 0.0 |
| (100) | (172) | (172) | 0 | 0.0 |
| | | | | |
| | | | | |
| 8,767 | 14,470 | 14,402 | (69) | (0.5) |
| | | | | |
| 0 | 0 | 0 | 0 | - |
| (1,161) | (1,990) | (1,990) | 0 | 0.0 |
| (5,841) | (10,013) | (10,013) | 0 | (0.0) |
| (83) | 0 | 0 | 0 | - |
| 1,682 | 2,467 | 2,398 | (69) | (2.8) |
| | | | | |
| (405) | (500) | (545) | (45) | 0.0 |
| (83) | (130) | (124) | 6 | 0.0 |
| 1,194 | 1,837 | 1,729 | (108) | (5.9) |
| | | | | |
| (1,072) | (1,837) | (1,837) | 0 | |
| | | | | |
| 0 | 0 | 0 | 0 | |
| | | | | |
| 122 | 0 | (108) | (108) | |
| | | | | |
| | | | | |

3. Services by Chief Officer

| 2016/17 | |
|--------------|--|
| Actual | <i>Final 2017</i> |
| £'000 | |
| | Communities and Business SDC Funded |
| 19 | Administrative Expenses - Communities & Business |
| 10 | Administrative Expenses - Housing |
| (5) | All Weather Pitch |
| (5) | Community Development Service Provisions |
| 182 | Community Safety |
| 52 | Economic Development |
| 223 | Economic Development Property |
| 186 | Grants to Organisations |
| 42 | Health Improvements |
| 6 | Housing Initiatives |
| 86 | Homeless |
| (10) | Homelessness Funding |
| 228 | Housing |
| - | Homelessness Prevention |
| 0 | Housing Energy Retraining Options (HERO) |
| 7 | Leader Programme |
| 220 | Leisure Contract |
| 20 | Leisure Development |
| 51 | The Community Plan |
| 36 | Tourism |
| 0 | West Kent Partnership |
| 29 | Youth |
| 1,377 | Total Communities & Business (SDC Funded) |

| Y-T-D | Annual | Annual | Forecast |
|--------------|--------------|--------------|----------|
| Actual | Budget | Forecast | Annual |
| £'000 | £'000 | (including | Variance |
| | | Accruals) | |
| | | £'000 | £'000 |
| 16 | 25 | 25 | - |
| 1 | - | - | - |
| (4) | (5) | (5) | - |
| (4) | (5) | (5) | - |
| 112 | 174 | 184 | 10 |
| 32 | 55 | 55 | - |
| 169 | 269 | 269 | - |
| 170 | 183 | 183 | - |
| 23 | 42 | 42 | - |
| 31 | 52 | 52 | - |
| 63 | 146 | 136 | (10) |
| 36 | 0 | 0 | - |
| 140 | 187 | 187 | - |
| - | - | - | - |
| 33 | 35 | 35 | - |
| 3 | 5 | 5 | - |
| 107 | 183 | 183 | - |
| 15 | 20 | 20 | - |
| 31 | 53 | 53 | - |
| 11 | 31 | 31 | - |
| (10) | 0 | 0 | - |
| 29 | 31 | 31 | - |
| 1,005 | 1,480 | 1,480 | - |

| 2016/17 | |
|--------------|--|
| Actual | <i>Final 2017</i> |
| £'000 | Communities and Business Externally Funded |
| - | Business Area Improvement Fund |
| - | Choosing Health WK PCT |
| - | Community Sports Activation Fund |
| - | Dementia Area Project - Run Walk Push |
| - | Dunton Green Projects - S106 |
| - | Dunton Green Projects |
| - | Falls Prevention |
| - | New Ash Green |
| - | Partnership - Home Office |
| - | PCT Health Checks |
| - | PCT Initiatives |
| - | Sportivate Cycling Club |
| - | Sport Satellite Clubs |
| - | Sportivate Inclusive Archery Project |
| - | Troubled Families Project |
| - | West Kent Enterprise Advisor Network |
| - | West Kent Partnership Business Support |
| - | Total Communities & Business (Ext Funded) |
| 1,377 | Total Communities & Business |

| Y-T-D | Annual | Annual | Forecast |
|--------------|--------------|-------------------------------|-------------------|
| Actual | Budget | Forecast | Annual |
| £'000 | £'000 | (including Accruals) £'000 | Variance £'000 |
| - | - | - | - |
| (24) | 0 | 0 | - |
| 9 | 0 | 0 | - |
| (4) | - | - | - |
| 44 | 0 | 0 | - |
| (1) | - | - | - |
| 0 | - | - | - |
| - | - | - | - |
| 6 | - | - | - |
| (0) | - | - | - |
| 10 | - | - | - |
| (0) | - | - | - |
| (2) | - | - | - |
| (0) | - | - | - |
| (22) | - | - | - |
| 6 | - | - | - |
| (5) | - | - | - |
| 17 | 0 | 0 | - |
| 1,022 | 1,480 | 1,480 | - |

| 2016/17 | | Y-T-D | Annual | Annual | Forecast |
|--------------|--|--------------|--------------|-------------------------------|-------------------|
| Actual | <i>Final 2017</i> | Actual | Budget | Forecast | Annual |
| £'000 | Corporate Services | £'000 | £'000 | (including Accruals) £'000 | Variance £'000 |
| 270 | Asset Maintenance IT | 154 | 275 | 275 | - |
| 15 | Civic Expenses | 17 | 16 | 16 | - |
| 111 | Democratic Services | 72 | 131 | 131 | - |
| 82 | Elections | 90 | 121 | 121 | - |
| 159 | Register of Electors | 89 | 253 | 253 | - |
| 19 | Administrative Expenses - Corporate Services | 24 | 25 | 25 | - |
| (82) * | Land Charges | (40) | (147) | (73) | 74 |
| 6 * | Street Naming | (2) | 5 | 5 | - |
| 65 | Administrative Expenses - Legal and Democratic | 41 | 50 | 50 | - |
| 41 | Administrative Expenses - Human Resources | 38 | 5 | 5 | - |
| 413 | Support - Contact Centre | 236 | 431 | 431 | - |
| 26 | Support - General Admin | 18 | 37 | 37 | - |
| 966 | Support - IT | 651 | 993 | 1,044 | 51 |
| 201 | Support - Legal Function | 125 | 210 | 210 | - |
| 55 | Support - Local Offices | 53 | 55 | 55 | - |
| 2 | Support - Nursery | 2 | - | - | - |
| 261 | Support - Human Resources | 167 | 269 | 269 | - |
| 2 | Website | - | - | - | - |
| 48 | Corporate Projects | 55 | 93 | 93 | - |
| 2,660 | Total Corporate Services | 1,790 | 2,822 | 2,947 | 125 |

* Services re-allocated following management review (previously within Environmental and Operational Services)

| 2016/17 | | Y-T-D | Annual | Annual | Forecast |
|---------|--|--------|---------|-------------------------------------|--------------------|
| Actual | <i>Final 2017</i> | Actual | Budget | Forecast (including Accruals) | Annual Variance |
| £'000 | | £'000 | £'000 | £'000 | £'000 |
| - | Environment and Operational | 2 | - | - | - |
| 67 | Air Quality (Ext Funded) | 19 | 72 | 72 | - |
| 19 | Asset Maintenance Argyle Road | - | - | - | - |
| 16 | Asset Maintenance Car Parks | 8 | 17 | 32 | 15 |
| 5 | Asset Maintenance CCTV | 8 | 8 | 8 | - |
| 42 | Asset Maintenance Countryside | 25 | 32 | 32 | - |
| 38 | Asset Maintenance Other Corporate Properties | 39 | 38 | 45 | 7 |
| 36 | Asset Maintenance Direct Services | 35 | 37 | 37 | - |
| 226 | Asset Maintenance Hever Road | 97 | 174 | 174 | - |
| 8 | Asset Maintenance Leisure | 2 | 8 | 5 | (3) |
| 85 | Asset Maintenance Playgrounds | 50 | 99 | 99 | - |
| 3 | Asset Maintenance Support & Salaries | 3 | 8 | 5 | (3) |
| 6 | Asset Maintenance Sewage Treatment Plants | 0 | 7 | 4 | (3) |
| 8 | Asset Maintenance Public Toilets | 10 | 17 | 17 | - |
| (1,685) | Bus Station | (944) | (1,869) | (1,932) | (63) |
| (446) | Car Parks | (338) | (470) | (470) | - |
| 271 | Car Parking - On Street | 170 | 250 | 265 | 15 |
| 28 | CCTV | 25 | 50 | 50 | - |
| - | Civil Protection | - | - | - | - |
| 301 | Dartford Environmental Hub (SDC Costs) | 174 | 279 | 279 | - |
| 22 | EH Commercial | 10 | 1 | 1 | - |
| 401 | EH Animal Control | 220 | 362 | 372 | 10 |
| | EH Environmental Protection | | | | |

| 2016/17 | | Y-T-D | Annual | Annual | Forecast |
|---------|---|--------|--------|----------------------|----------|
| Actual | <i>Final 2017</i> | Actual | Budget | Forecast | Annual |
| £'000 | Environment and Operational cont. | £'000 | £'000 | (including Accruals) | Variance |
| | | | | £'000 | £'000 |
| 62 | Emergency | 36 | 65 | 65 | - |
| 28 | Energy Efficiency | 13 | 29 | 29 | - |
| 19 | Estates Management - Buildings | 24 | (21) | 9 | 30 |
| 123 | Estates Management - Grounds | 75 | 110 | 120 | 10 |
| (38) | Gypsy Sites | (2) | (19) | (19) | - |
| (24) | Disabled Facilities Grant Administration | (8) | (20) | (20) | - |
| (4) | Housing Premises | (7) | 0 | 0 | - |
| - | Kent Resource Partnership | (193) | 0 | 0 | - |
| 0 | Licensing Partnership Hub (Trading) | (49) | 0 | 0 | - |
| - | Licensing Partnership Members | (1) | - | - | - |
| (3) | Licensing Regime | (10) | (11) | (11) | - |
| (192) | Markets | (109) | (185) | (185) | - |
| | Parking Enforcement - Tandridge DC | (1) | - | - | - |
| 80 | Parks and Recreation Grounds | 66 | 114 | 114 | - |
| 143 | Parks - Rural | 99 | 114 | 134 | 20 |
| 165 | Private Sector Housing | 153 | 190 | 190 | - |
| - | Private Sector Housing Maintenance Operatives | 16 | - | - | - |
| - | Public Transport Support | - | 0 | 0 | - |
| 2,550 | Refuse Collection | 1,595 | 2,548 | 2,568 | 20 |
| (0) | Administrative Expenses - Direct Services | 0 | - | - | - |
| 6 | Administrative Expenses - Health | 4 | 11 | 11 | - |
| - | Administrative Expenses - Licensing | 2 | 10 | 10 | - |
| 4 | Administrative Expenses - Property | 2 | 4 | 4 | - |
| 7 | Administrative Expenses - Transport | 4 | 8 | 8 | - |
| 1,330 | Street Cleansing | 793 | 1,374 | 1,374 | - |

| 2016/17 | |
|--------------|---|
| Actual | <i>Final 2017</i> |
| £'000 | Environment and Operational cont. |
| 373 | Support - Central Offices |
| 255 | Support - Central Offices - Facilities |
| 233 | Support - General Admin |
| 11 | Support - Health and Safety |
| 61 | Support - Direct Services |
| - | Support - Procurement |
| 41 | Support - Property Function |
| - | Sevenoaks Switch and Save |
| (14) | Taxis |
| 55 | Public Conveniences |
| 4,722 | Total Environmental and Operational Services |

| Y-T-D | Annual | Annual | Forecast |
|--------------|--------------|----------------------|-------------|
| Actual | Budget | Forecast | Annual |
| £'000 | £'000 | (including Accruals) | Variance |
| | | £'000 | £'000 |
| 358 | 433 | 418 | (15) |
| 145 | 265 | 260 | (5) |
| 112 | 270 | 225 | (45) |
| 6 | 21 | 21 | - |
| 24 | 57 | 47 | (10) |
| 2 | 6 | 6 | - |
| 25 | 42 | 42 | - |
| (0) | - | - | - |
| (29) | (15) | (25) | (10) |
| 32 | 45 | 45 | - |
| 2,790 | 4,565 | 4,535 | (30) |

| 2016/17 | | Y-T-D | Annual | Annual | Forecast |
|--------------|---|--------------|--------------|----------------------------------|-------------------|
| Actual | <i>Final 2017</i> | Actual | Budget | Forecast | Annual |
| £'000 | Finance | £'000 | £'000 | (including Accruals) £'000 | Variance £'000 |
| 0 | Action and Development | - | 7 | 7 | - |
| 708 | Benefits Admin | (378) | 173 | 159 | (15) |
| (659) | Benefits Grants | 277 | (25) | (25) | - |
| - | Consultation and Surveys | - | 4 | 4 | - |
| 915 | Corporate Management | 471 | 966 | 966 | - |
| - | Corporate - Other | - | 324 | 278 | (46) |
| (0) | Dartford Partnership Hub (SDC costs) | 1,179 | - | - | - |
| 14 | Equalities Legislation | - | 19 | - | (19) |
| 140 | External Communications | 96 | 196 | 196 | - |
| 1 | Housing Advances | 1 | 1 | 1 | 0 |
| 147 | Local Tax | (360) | 91 | 79 | (12) |
| 404 | Members | 244 | 428 | 428 | - |
| 1,809 | Misc. Finance | 1,005 | 1,689 | 1,689 | - |
| (1) | Performance Improvement | 6 | (1) | (1) | - |
| 13 | Administrative Expenses - Chief Executive | 9 | 30 | 28 | (1) |
| 44 | Administrative Expenses - Finance | 29 | 35 | 35 | - |
| 7 | Administrative Expenses - Transformation and Strategy | 4 | 5 | 5 | - |
| 30 | Support - Counter Fraud | (61) | 54 | 56 | 3 |
| 172 | Support - Audit Function | (18) | 177 | 159 | (18) |
| 126 | Support - Exchequer and Procurement | 58 | 105 | 105 | - |
| 144 | Support - Finance Function | 111 | 176 | 176 | - |
| 87 | Support - General Admin | 79 | 103 | 103 | - |
| 132 | Treasury Management | 76 | 111 | 111 | - |
| 4,231 | Total Finance | 2,827 | 4,667 | 4,560 | (109) |

| 2016/17 | | Y-T-D | Annual | Annual | Forecast |
|--------------|--|------------|--------------|----------------------------------|-------------------|
| Actual | | Actual | Budget | Forecast | Annual |
| £'000 | Final 2017 | £'000 | £'000 | (including Accruals) £'000 | Variance £'000 |
| | Planning Services | | | | |
| 52 | Administrative Expenses - Planning Services | 51 | 43 | 49 | 7 |
| - | Community Housing Fund | 4 | - | - | - |
| 80 | Conservation | 60 | 49 | 106 | 57 |
| 0 | LDF Expenditure | 0 | - | - | - |
| 264 | Planning - Appeals | 127 | 195 | 224 | 29 |
| (50) | Planning - CIL Administration | - | (50) | (50) | - |
| (0) | Planning - Counter | (0) | - | - | - |
| 214 | Planning - Development Management | 124 | 322 | 244 | (79) |
| 265 | Planning - Enforcement | 138 | 267 | 252 | (15) |
| 469 | Planning Policy | 255 | 554 | 560 | 6 |
| 140 | Housing | - | - | - | - |
| - | Needs and Stock Surveys | - | - | - | - |
| (0) | * Building Control Discretionary Work | 0 | (9) | (4) | 5 |
| (0) | * Building Control Partnership Members | 0 | - | - | - |
| - | * Building Control Partnership Hub (SDC Costs) | - | - | - | - |
| (79) | * Building Control | (97) | (102) | (127) | (25) |
| 7 | * Dangerous Structures | - | 3 | 3 | - |
| 12 | * Administrative Expenses - Building Control | 5 | 10 | 10 | - |
| 1,374 | Total Planning Services | 667 | 1,282 | 1,266 | (16) |

* Services re-allocated following management review (previously within Environmental and Operational Services)

4. Cumulative Salary Monitoring

Final 2017

Communities and Business

Corporate Services

Environmental & Operational Services:

- Emergency Planning & Property

- Environmental Health

- Licensing

- Operational Services

- Parking

Financial Services

Planning Services

- Planning

- Building Control

Sub Total

Council Wide - Vacant Posts

Staff Recruitment and Retention

TOTAL SDC Funded Salary Costs

Externally Funded & Funded from other sources (gross figures).
Overspendings here are matched by external funding and represent additional resources secured for the Council since the budget was set.

Communities and Business Ext. Funded

Environmental & Operational Services Ext Funded

TOTAL All Salary Costs

NOTE IT Development staff funded from Reserves are shown here as gross

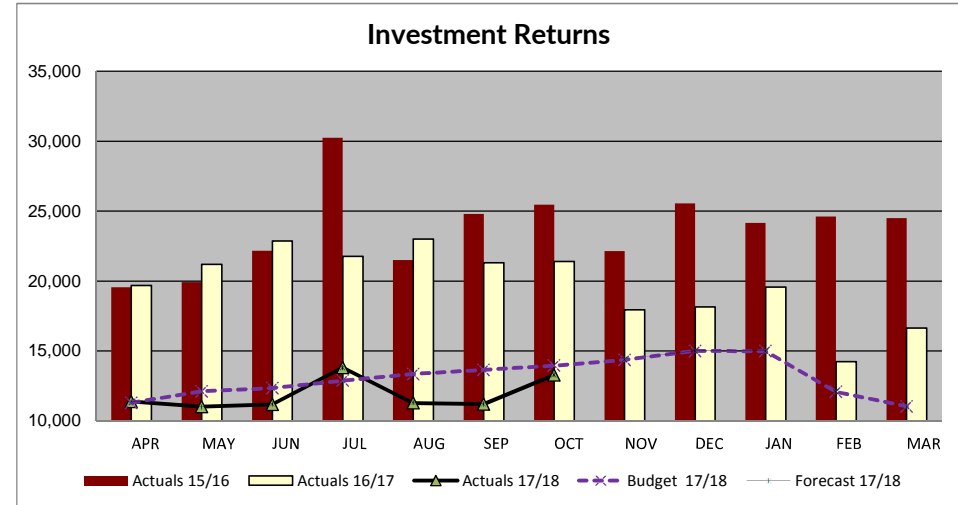
| Y-T-D Actual £'000 | Annual Budget £'000 | Annual Forecast £'000 | Annual Variance £'000 | Annual Variance % |
|-----------------------|------------------------|--------------------------|--------------------------|----------------------|
| 538 | 952 | 952 | 0 | - |
| 1,308 | 2,270 | 2,270 | 0 | - |
| 3,200 | 5,706 | 5,656 | (50) | (1) |
| 393 | 723 | 673 | (50) | (7) |
| 370 | 627 | 627 | 0 | - |
| 147 | 342 | 342 | 0 | - |
| 2,036 | 3,574 | 3,574 | 0 | - |
| 254 | 440 | 440 | 0 | - |
| 1,652 | 2,795 | 2,795 | 0 | - |
| 1,333 | 2,383 | 2,291 | (92) | (4) |
| 1,144 | 2,071 | 1,979 | (92) | (4) |
| 189 | 312 | 312 | 0 | - |
| 8,031 | 14,105 | 13,963 | (142) | (1) |
| 0 | 46 | 0 | (46) | - |
| 0 | 71 | 71 | 0 | - |
| 8,031 | 14,222 | 14,034 | (188) | (1) |
| 230 | 382 | 382 | 0 | - |
| 94 | 164 | 164 | 0 | - |
| 324 | 546 | 546 | 0 | - |
| 8,355 | 14,768 | 14,580 | (188) | (1) |

5 Direct Services
October

| 2017/18 | PERIOD | | | | YEAR-TO-DATE | | | | ANNUAL | | | Y-T-D NET VARIANCE | | | ANNUAL NET VARIANCE | | |
|--------------------------|--------------|--------------|-----------------|-------------|---------------|---------------|-----------------|-------------|---------------|---------------|-------------|-----------------------|-----------------------|---------------------|-----------------------|-----------------------|---------------------|
| | Budget | Actual | Actual / Budget | Variance | Budget | Actual | Actual / Budget | Variance | Budget | Forecast | Variance | Net Budget by Service | Net Actual by Service | Variance by Service | Net Budget by Service | Net Actual by Service | Variance by Service |
| | £'000 | £'000 | % | £'000 | £'000 | £'000 | % | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 |
| Income | | | | | | | | | | | | | | | | | |
| Refuse | (205) | (207) | (0.6) | (1) | (1443) | (1451) | (0.6) | (8) | (2476) | (2480) | (4) | (21) | (30) | (8) | (38) | (70) | (32) |
| CDSU | (8) | (8) | (1.0) | 0 | (57) | (56) | 0.6 | | (97) | (97) | 0 | 8 | 9 | 2 | 13 | 23 | 10 |
| Street & Toilet Cleaning | (107) | (107) | 0.2 | | (762) | (767) | (0.6) | (5) | (1310) | (1310) | | 26 | (31) | (57) | 40 | (20) | (60) |
| Trade | (25) | (28) | (12.7) | (3) | (247) | (268) | (8.2) | (20) | (397) | (387) | 10 | (31) | (41) | (10) | (29) | (17) | 12 |
| Workshop | (55) | (60) | (9.8) | (5) | (382) | (381) | 0.3 | 1 | (655) | (645) | 10 | | (18) | (18) | 0 | (20) | (20) |
| Green Waste | (29) | (55) | (88.2) | (26) | (330) | (355) | (7.5) | (25) | (507) | (517) | (10) | (52) | (55) | (3) | (27) | (7) | 20 |
| | | | | | | | | | | | | | | | 0 | 0 | 0 |
| Cesspools | (21) | (20) | 6.2 | 1 | (149) | (138) | 7.0 | 10 | (255) | (230) | 25 | (17) | (6) | 10 | (29) | (4) | 25 |
| Pest Control | (7) | (6) | 23.9 | 2 | (67) | (43) | 35.3 | 24 | (89) | (75) | 14 | (15) | 5 | 20 | 0 | 0 | 0 |
| Grounds | (15) | (15) | 0.0 | 0 | (102) | (102) | 0.0 | 0 | (176) | (176) | | (9) | (16) | (8) | (17) | (20) | (3) |
| Fleet | (80) | (80) | (1.1) | (1) | (557) | (555) | 0.5 | 3 | (955) | (955) | | 0 | (14) | (14) | 0 | 0 | 0 |
| Depot | (22) | (16) | 26.7 | 6 | (163) | (146) | 10.4 | 17 | (317) | (310) | 7 | 12 | 13 | 1 | (13) | (6) | 7 |
| Emergency | (4) | (4) | 0.0 | 0 | (31) | (31) | 0.0 | | (53) | (53) | | (8) | (9) | (1) | (14) | (13) | 1 |
| Total Income | (578) | (605) | (4.7) | (27) | (4290) | (4293) | (0.1) | (3) | (7287) | (7235) | 52 | (109) | (194) | (85) | (114) | (154) | (40) |
| Expenditure | | | | | | | | | | | | | | | | | |
| Refuse | 203 | 203 | (0.2) | 0 | 1,422 | 1,422 | (0.0) | 0 | 2,438 | 2,410 | (28) | | | | | | |
| CDSU | 9 | 11 | 20.2 | 2 | 64 | 65 | 1.9 | 1 | 110 | 120 | 10 | | | | | | |
| Street & Toilet Cleaning | 113 | 109 | (3.3) | (4) | 788 | 736 | (6.6) | (52) | 1,351 | 1,290 | (61) | | | | | | |
| Trade | 30 | 41 | 33.9 | 10 | 216 | 227 | 4.9 | 11 | 368 | 370 | 2 | | | | | | |
| Workshop | 55 | 55 | 0.5 | | 382 | 363 | (5.0) | (19) | 655 | 625 | (30) | | | | | | |
| Green Waste | 37 | 44 | 18.9 | 7 | 278 | 300 | 7.9 | 22 | 480 | 510 | 30 | | | | | | |
| | | | | | | | | | | | | | | | 0 | | |
| Cesspools | 19 | 18 | (6.5) | (1) | 132 | 132 | (0.0) | 0 | 226 | 226 | | | | | | | |
| Pest Control | 7 | 8 | 5.4 | | 52 | 48 | (7.0) | (4) | 89 | 75 | (14) | | | | | | |
| Grounds | 13 | 15 | 16.6 | 2 | 93 | 85 | (8.1) | (8) | 159 | 156 | (3) | | | | | | |
| Fleet | 80 | 80 | (0.1) | 0 | 557 | 540 | (3.0) | (17) | 955 | 955 | 0 | | | | | | |
| Depot | 25 | 19 | (21.3) | (5) | 175 | 159 | (9.1) | (16) | 304 | 304 | | | | | | | |
| Emergency | 3 | 3 | (13.6) | 0 | 23 | 22 | (2.6) | (1) | 39 | 40 | 1 | | | | | | |
| Total Expenditure | 594 | 605 | 1.8 | 11 | 4182 | 4099 | (2.0) | (82) | 7173 | 7081 | (92) | | | | | | |
| Net | 16 | 0 | (2.9) | (16) | (109) | (194) | (2.0) | (85) | (114) | (154) | (40) | | | | | | |

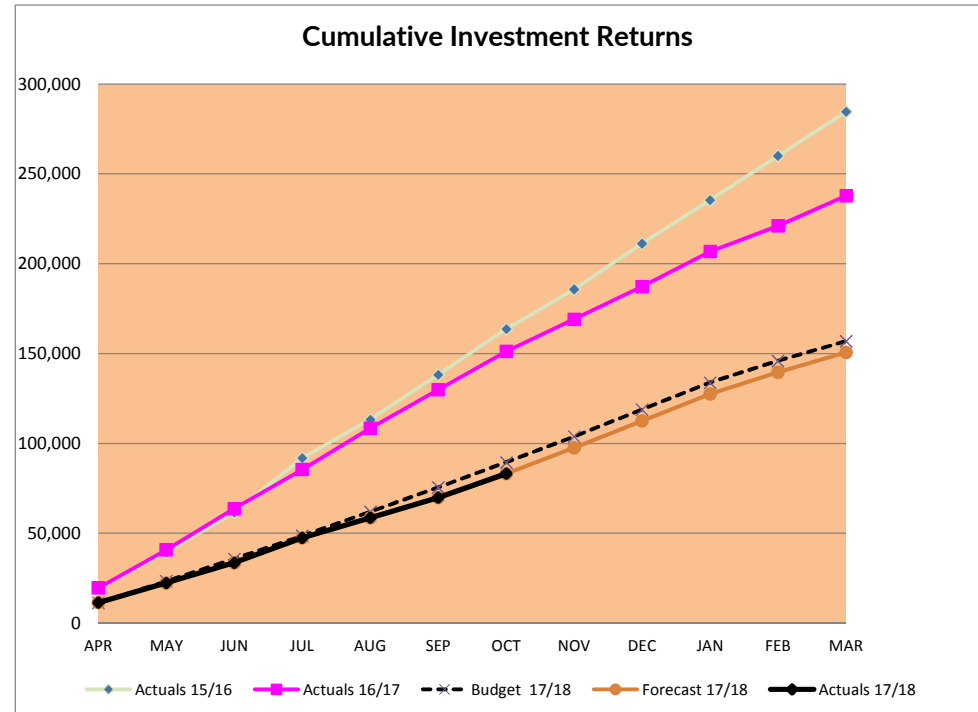
6 Investment Returns

| | Actuals 15/16 | Actuals 16/17 | Actuals 17/18 | Budget 17/18 | Variance | Forecast 17/18 |
|-----|------------------|------------------|------------------|-----------------|---------------|-------------------|
| APR | 19,545 | 19,679 | 11,389 | 11,284 | 105 | 11,400 |
| MAY | 19,918 | 21,188 | 11,020 | 12,112 | -1,092 | 11,000 |
| JUN | 22,172 | 22,859 | 11,182 | 12,338 | -1,156 | 11,200 |
| JUL | 30,253 | 21,769 | 13,806 | 12,881 | 925 | 13,800 |
| AUG | 21,508 | 23,005 | 11,280 | 13,345 | -2,065 | 11,300 |
| SEP | 24,802 | 21,312 | 11,190 | 13,641 | -2,451 | 11,200 |
| OCT | 25,452 | 21,399 | 13,282 | 13,956 | -674 | 13,300 |
| NOV | 22,143 | 17,942 | | 14,353 | | 14,400 |
| DEC | 25,549 | 18,150 | | 14,990 | | 15,000 |
| JAN | 24,147 | 19,573 | | 14,988 | | 15,000 |
| FEB | 24,616 | 14,244 | | 12,081 | | 12,100 |
| MAR | 24,495 | 16,626 | | 11,031 | | 11,000 |
| | 284,600 | 237,746 | 83,149 | 157,000 | -6,408 | 150,700 |



INVESTMENT RETURNS (CUMULATIVE)

| | Actuals 15/16 | Actuals 16/17 | Actuals 17/18 | Budget 17/18 | Variance | Forecast 17/18 |
|-----|------------------|------------------|------------------|-----------------|----------|-------------------|
| APR | 19,545 | 19,679 | 11,389 | 11,284 | 105 | 11,400 |
| MAY | 39,463 | 40,867 | 22,409 | 23,396 | -987 | 22,400 |
| JUN | 61,635 | 63,726 | 33,591 | 35,734 | -2,143 | 33,600 |
| JUL | 91,888 | 85,495 | 47,397 | 48,615 | -1,218 | 47,400 |
| AUG | 113,396 | 108,500 | 58,677 | 61,960 | -3,283 | 58,700 |
| SEP | 138,198 | 129,812 | 69,867 | 75,601 | -5,734 | 69,900 |
| OCT | 163,650 | 151,211 | 83,149 | 89,557 | -6,408 | 83,200 |
| NOV | 185,793 | 169,153 | | 103,910 | | 97,600 |
| DEC | 211,342 | 187,303 | | 118,900 | | 112,600 |
| JAN | 235,489 | 206,876 | | 133,888 | | 127,600 |
| FEB | 260,105 | 221,120 | | 145,969 | | 139,700 |
| MAR | 284,600 | 237,746 | | 157,000 | | 150,700 |



BUDGET FOR 2017/18 157,000
 FORECAST OUTTURN 150,700

CODE:- YHAA 96900

N.B.

These are the gross interest receipts rather than the interest remaining in the General Fund

Fund Average 0.3612%
 7 Day LIBID 0.1533%
 3 Month LIBID 0.2480%

STAFFING STATISTICS OCTOBER 2017

| | BUDGET FTE | STAFF FTE | AGENCY STAFF | CASUAL FTE | TOTAL | COMMENTS | SEPTEMBER TOTALS |
|--|---------------|---------------|-----------------|---------------|---------------|------------------------------|---------------------|
| 1. Communities and Business | 20.35 | 21.96 | 0.00 | 0.71 | 22.67 | This includes Housing Advice | 22.79 |
| 2. Corporate Services | | | | | | | |
| Contact Centre, HR, Secretarial, Legal, Democratic Service, Elections | 61.92 | 55.67 | 1.00 | 1.26 | 57.93 | | 58.66 |
| 3. Environmental & Operational Services | 162.63 | 156.84 | 18.25 | 0.58 | 175.67 | | 179.88 |
| 3a. Environmental Health | 12.18 | 11.14 | 3.00 | 0.00 | 14.14 | | 14.14 |
| 3b. Licensing | 10.81 | 6.61 | 0.00 | 0.00 | 6.61 | | 6.61 |
| 3c & 3d Operational Services + CCTV | 108.16 | 104.66 | 15.25 | 0.58 | 120.49 | | 124.70 |
| 3e. Parking & Amenity Services | 12.00 | 12.00 | 0.00 | 0.00 | 12.00 | | 12.00 |
| 3f. Property Services | 19.48 | 22.43 | 0.00 | 0.00 | 22.43 | | 22.43 |
| 4. Finance | | | | | | | |
| Finance, Revenues & Benefits, Transformation & Strategy, & Chief Executive | 68.61 | 66.39 | 0.75 | 0.18 | 67.32 | | 68.94 |
| 5. Planning | 55.59 | 52.36 | 0.75 | 0.00 | 53.11 | | 53.93 |
| 5a. Planning | 48.59 | 45.36 | 0.00 | 0.00 | 45.36 | | 46.18 |
| 5b. Building Control | 7.00 | 7.00 | 0.75 | 0.00 | 7.75 | | 7.75 |
| SUB TOTAL | 369.10 | 353.22 | 20.75 | 2.73 | 376.70 | | 384.20 |
| EXTERNALLY FUNDED POSTS | | | | | | | |
| 7. Communities and Business | 10.5 | 5.97 | 0.00 | 0 | 5.97 | | 4.97 |
| 8. Operational Services | 2 | 2 | 0.00 | 0 | 2 | | 2 |
| 9. Property Services | 1.50 | 0.00 | 0.00 | 0.00 | 0.00 | | 0.00 |
| SUB TOTAL | 14.00 | 7.97 | 0.00 | 0.00 | 7.97 | | 6.97 |
| TOTAL | 383.10 | 361.19 | 20.75 | 2.73 | 384.67 | | 391.17 |
| Number of staff paid in October 2017: 411 permanent, 11 casuals | | | | | | | |

Reserves

| | 01/04/17 | Movement in current month | Cumulative to date | Balance as at end October 2017 | 31/3/18 Budget | 31/3/18 Forecast |
|-----------------------------------|------------------------|---------------------------------|-----------------------|-----------------------------------|------------------------|------------------------|
| | £000 | £000 | £000 | £000 | £000 | £000 |
| Provisions | | | | | | |
| Accumulated Absences | (152) | - | - | (152) | (152) | (152) |
| Municipal Mutual Insurance (MMI) | (256) | - | - | (256) | (256) | (255) |
| NNDR Appeals | (2,469) | - | - | (2,469) | (2,469) | (2,469) |
| | <u>(2,877)</u> | <u>-</u> | <u>-</u> | <u>(2,877)</u> | <u>(2,877)</u> | <u>(2,876)</u> |
| Capital Receipts(Gross) | <u>(143)</u> | <u>(8)</u> | <u>(276)</u> | <u>(419)</u> | <u>(143)</u> | <u>(143)</u> |
| Earmarked Reserves | | | | | | |
| Budget Stabilisation | (7,238) | - | - | (7,238) | (4,754) | (4,754) |
| Financial Plan | (5,182) | - | - | (5,182) | (4,681) | (4,681) |
| Pension Fund Valuation Adj. | (1,216) | - | - | (1,216) | (500) | (500) |
| NNDR Safety Net Deficit Reserve | (1,129) | - | - | (1,129) | (1,129) | (1,129) |
| Capital Expenditure Reserve | (1,000) | - | - | (1,000) | (1,000) | (1,000) |
| DWP Hsg Benefit Subsidy | (723) | - | - | (723) | (723) | (723) |
| Local Plan/LDF | (607) | 42 | 97 | (509) | (607) | (606) |
| Corporate Project Support Reserve | (501) | 7 | 51 | (450) | (571) | (571) |
| New Homes Bonus Reserve | (499) | - | - | (499) | (499) | (499) |
| IT Asset Maintenance | (488) | - | - | (488) | (488) | (488) |
| Vehicle Renewal | (432) | - | - | (432) | (432) | (432) |
| Re-organisation | (423) | - | - | (423) | (423) | (423) |
| Capital Financing Reserve | (413) | - | - | (413) | (561) | (561) |
| Action and Development | (396) | - | - | (396) | (396) | (396) |
| Community Development Reserve | (350) | - | - | (350) | (350) | (350) |
| First Time Sewerage | (316) | - | - | (316) | (266) | (266) |
| Vehicle Insurance | (310) | - | - | (310) | (310) | (310) |
| Carry Forward Items | (309) | - | - | (309) | (309) | (308) |
| Flood Support Scheme | (144) | - | - | (144) | (144) | (144) |
| Other Earmarked Reserves | (738) | (3) | (238) | (976) | (2,324) | (2,324) |
| | <u>(22,414)</u> | <u>46</u> | <u>(89)</u> | <u>(22,503)</u> | <u>(20,468)</u> | <u>(20,466)</u> |
| General Fund | | | | | | |
| Required Minimum | (1,500) | - | - | (1,500) | (1,500) | (1,500) |
| | <u>(1,500)</u> | <u>-</u> | <u>-</u> | <u>(1,500)</u> | <u>(1,500)</u> | <u>(1,500)</u> |
| TOTAL | <u>(26,935)</u> | <u>38</u> | <u>(365)</u> | <u>(27,300)</u> | <u>(24,989)</u> | <u>(24,986)</u> |

9. Capital

Final 2017

Communities & Business

Property Investment Strategy - Capital

Property Investment Strategy

PIS - 3rd Floor, Suffolk House - Extension & Refurbishment

PIS Ground Floor (part), Suffolk House - Refurbishment

PIS 2nd Floor, Suffolk House - Refurbishment

PIS 16 & 18 High Street, Swanley WMC/CAB

Big Community Fund - Capital

Local Strategic Partnership - Capital Delivery

Swanley Wayfinding

Environmental & Operational Services

Vehicle Purchases

Dunbrik Vehicle Workshop

RHPCG - Energy Conservation

RHPCG 10-11 SDC

SDC - HMO Grants

WKHA Adaps for Disab Financing Costs Advances

Improvement Grants

Improvement Grants HIA (DFG) - Capital

Bradbourne Car Park

Buckhurst 2 Multi-Storey Car Park

Sennocke Hotel

Planning Services

Affordable Housing

S106 Capital

CIL Parish Councils

Total Capital

| Y-T-D | Annual (17/18) | Annual (17/18) |
|--------------|----------------|-------------------------------------|
| Actual | Budget | Forecast (including Accruals) |
| £'000 | £'000 | £'000 |
| - | - | - |
| 104 | 45 | 45 |
| - | - | - |
| (12) | - | - |
| 106 | - | - |
| - | - | - |
| - | - | - |
| - | - | - |
| - | - | - |
| 191 | 548 | 548 |
| 1 | 30 | 30 |
| 12 | - | - |
| - | - | - |
| - | - | - |
| 69 | - | - |
| 123 | 889 | 889 |
| 71 | - | - |
| 36 | 800 | 800 |
| 787 | 3,000 | 3,000 |
| 903 | 1,500 | 1,500 |
| 48 | - | - |
| 38 | - | - |
| 542 | - | - |
| 3,019 | 6,812 | 6,812 |

This table shows the position for 2017/18 only; some projects may involve expenditure over more than one year.

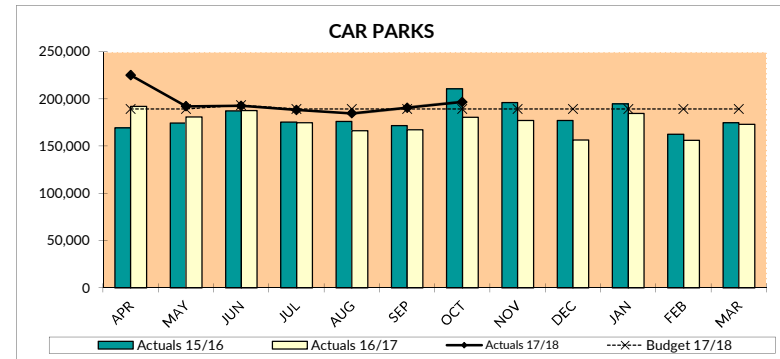
10 Income Graphs Summary

| | | Comparison of 16/17 and 17/18, where brackets show increased income | MANAGER'S PROFILED BUDGET | Variance, where brackets are favourable | ANNUAL BUDGET 2016/17 | Annual Forecast |
|------------------------|------------------|--|---------------------------------|---|-----------------------------|--------------------|
| | ACTUAL | | | | | |
| CAR PARKS | 1,371,052 | (121,134) | 1,330,268 | (40,783) | 2,277,603 | 2,459,603 |
| ON-STREET PARKING | 643,221 | 19,914 | 547,798 | (95,423) | 939,082 | 939,082 |
| LAND CHARGES | 104,069 | (2,165) | 145,128 | 41,059 | 248,790 | 200,568 |
| BUILDING CONTROL | 294,563 | (34,800) | 254,267 | (40,296) | 435,887 | 435,887 |
| DEVELOPMENT MANAGEMENT | 509,487 | (22,197) | 457,277 | (52,210) | 803,903 | 803,903 |
| | 2,922,391 | (160,383) | 2,734,738 | (187,653) | 4,705,265 | 4,839,043 |

CAR PARKS (HWCARPK)

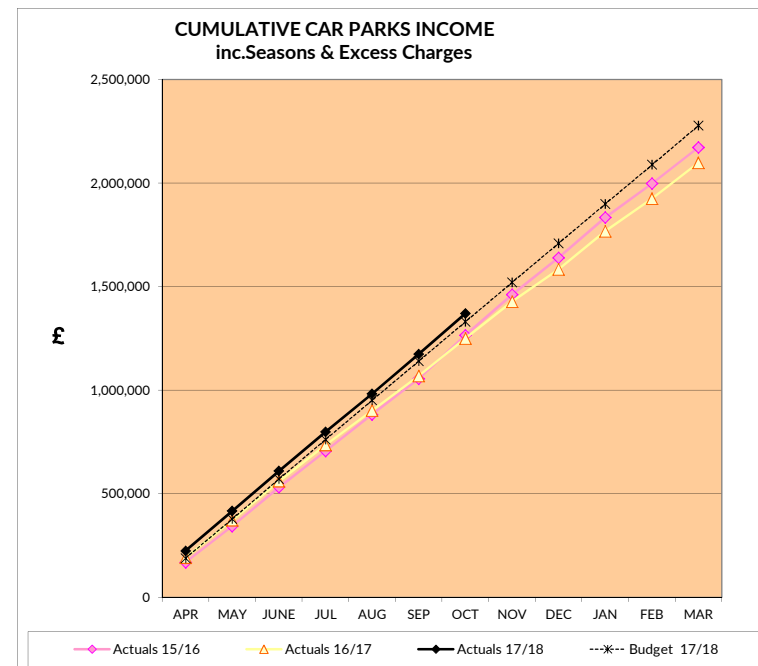
| | Actuals 15/16 | Actuals 16/17 | Actuals 17/18 | Increase / decrease from 16/17 to 17/18 | Budget 17/18 | Variance (Budget-Actuals) | Manager's Forecast |
|--------------|------------------|------------------|------------------|---|------------------|------------------------------|-----------------------|
| 1 APR | 169,550 | 192,138 | 225,193 | (33,055) | 189,467 | (35,726) | |
| 2 MAY | 174,417 | 180,922 | 192,331 | (11,409) | 189,467 | (2,864) | |
| 3 JUN | 187,391 | 187,891 | 192,806 | (4,915) | 193,467 | 661 | |
| 4 JUL | 175,503 | 174,736 | 188,319 | (13,583) | 189,467 | 1,148 | |
| 5 AUG | 176,282 | 166,394 | 184,778 | (18,384) | 189,467 | 4,689 | |
| 6 SEP | 171,848 | 167,317 | 190,794 | (23,477) | 189,467 | (1,327) | |
| 7 OCT | 210,714 | 180,519 | 196,832 | (16,313) | 189,467 | (7,365) | |
| 8 NOV | 196,214 | 177,353 | | | 189,467 | | |
| 9 DEC | 177,413 | 156,462 | | | 189,467 | | |
| 10 JAN | 194,998 | 184,609 | | | 189,467 | | |
| 11 FEB | 162,697 | 156,173 | | | 189,467 | | |
| 12 MAR | 174,908 | 173,095 | | | 189,467 | | |
| TOTAL | 2,171,935 | 2,097,610 | 1,371,052 | (121,134) | 2,277,603 | (40,783) | 2,459,603 |

NOTE: Budget Profiles to be reviewed



CAR PARKS (CUMULATIVE)

| | Actuals 15/16 | Actuals 16/17 | Actuals 17/18 | Cumulative increase / decrease from 16/17 to 17/18 | Budget 17/18 | Variance (Column g-e) | Manager's Forecast |
|------|------------------|------------------|------------------|--|-----------------|--------------------------|-----------------------|
| APR | 169,550 | 192,138 | 225,193 | (33,055) | 189,467 | (35,726) | |
| MAY | 343,967 | 373,060 | 417,523 | (44,463) | 378,934 | (38,590) | |
| JUNE | 531,358 | 560,951 | 610,329 | (49,378) | 572,401 | (37,928) | |
| JUL | 706,861 | 735,687 | 798,648 | (62,961) | 761,868 | (36,781) | |
| AUG | 883,143 | 902,081 | 983,426 | (81,345) | 951,335 | (32,091) | |
| SEP | 1,054,991 | 1,069,398 | 1,174,220 | (104,822) | 1,140,802 | (33,418) | |
| OCT | 1,265,705 | 1,249,917 | 1,371,052 | (121,134) | 1,330,268 | (40,783) | |
| NOV | 1,461,919 | 1,427,271 | | | 1,519,735 | | |
| DEC | 1,639,332 | 1,583,733 | | | 1,709,202 | | |
| JAN | 1,834,330 | 1,768,342 | | | 1,898,669 | | |
| FEB | 1,997,027 | 1,924,515 | | | 2,088,136 | | |
| MAR | 2,171,935 | 2,097,610 | | | 2,277,603 | | 2,459,603 |



October 2017

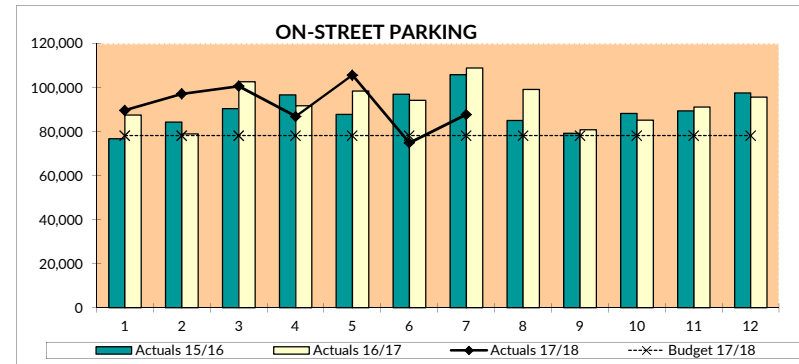
HWCARPK

| | Actual (Cumulative) | Budget | (Monthly) | |
|--------------------------|---------------------|------------------|----------------|---------|
| DAY TICKETS | 3300 | 1,122,508 | 1,115,196 | 170,156 |
| EXCESS / PENALTY CHARGES | ***1/**3 | 11 | | 2 |
| SEASON TICKETS | ***2 | 231,775 | 207,395 | 24,818 |
| OTHER (inc.Res.Pkg) | ***9 | 12,051 | 3,677 | 1,570 |
| WAIVERS | 3404 | 747 | - | 287 |
| RENT | 94500 | 4,005 | 4,000 | |
| Business Permits | 3408 /3406 | (45) | | |
| TOTAL | 1,371,052 | 1,330,268 | 196,832 | |

ON-STREET PARKING (HWDCRIM / HWENFORC)

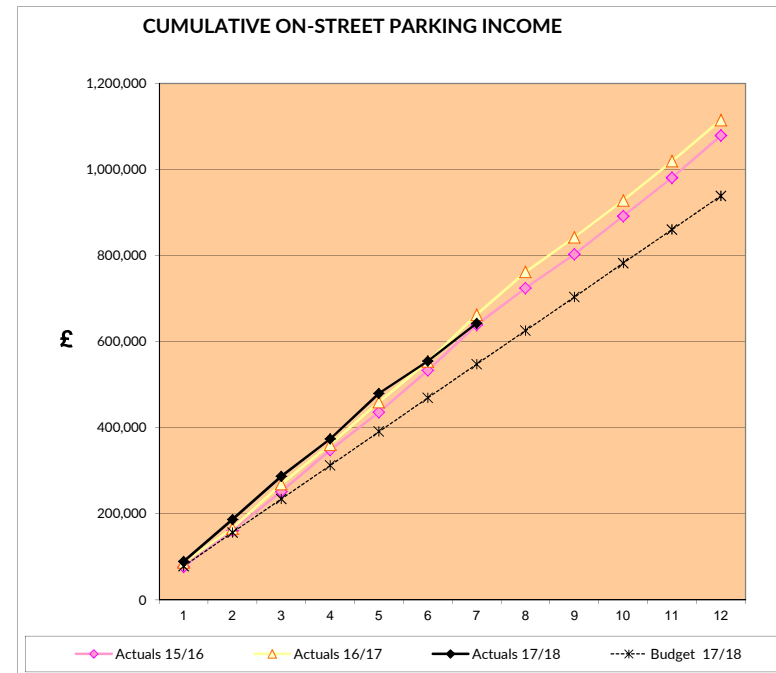
| | Actuals 15/16 | Actuals 16/17 | Actuals 17/18 | Increase / decrease from 16/17 to 17/18 | Budget 17/18 | Variance (Budget-Actuals) | Manager's Forecast |
|--------------|------------------|------------------|------------------|---|-----------------|------------------------------|-----------------------|
| 1 APR | 76,819 | 87,604 | 89,694 | (2,090) | 78,257 | (11,437) | |
| 2 MAY | 84,358 | 79,069 | 97,250 | (18,181) | 78,257 | (18,993) | |
| 3 JUN | 90,549 | 102,773 | 100,738 | 2,035 | 78,257 | (22,481) | |
| 4 JUL | 96,782 | 91,824 | 86,987 | 4,837 | 78,257 | (8,730) | |
| 5 AUG | 87,931 | 98,529 | 105,737 | (7,208) | 78,257 | (27,481) | |
| 6 SEP | 97,031 | 94,326 | 74,972 | 19,354 | 78,257 | 3,285 | |
| 7 OCT | 105,965 | 109,009 | 87,843 | 21,167 | 78,257 | (9,586) | |
| 8 NOV | 85,114 | 99,267 | | | 78,257 | | |
| 9 DEC | 79,285 | 80,925 | | | 78,257 | | |
| 10 JAN | 88,285 | 85,252 | | | 78,257 | | |
| 11 FEB | 89,473 | 91,161 | | | 78,257 | | |
| 12 MAR | 97,637 | 95,761 | | | 78,257 | | |
| TOTAL | 1,079,231 | 1,115,500 | 643,221 | 19,914 | 939,082 | (95,423) | 939,082 |

Note: Budget profiles still subject to review



ON-STREET PARKING (CUMULATIVE)

| | Actuals 15/16 | Actuals 16/17 | Actuals 17/18 | Cumulative increase / decrease from 16/17 to 17/18 | Budget 17/18 | Variance (Column G-E) | Manager's Forecast |
|------|------------------|------------------|------------------|---|-----------------|--------------------------|-----------------------|
| APR | 76,819 | 87,604 | 89,694 | (2,090) | 78,257 | (11,437) | |
| MAY | 161,178 | 166,673 | 186,944 | (20,271) | 156,514 | (30,430) | |
| JUNE | 251,727 | 269,446 | 287,681 | (18,235) | 234,770 | (52,911) | |
| JUL | 348,509 | 361,270 | 374,669 | (13,399) | 313,027 | (61,641) | |
| AUG | 436,440 | 459,799 | 480,406 | (20,607) | 391,284 | (89,122) | |
| SEP | 533,471 | 554,125 | 555,378 | (1,253) | 469,541 | (85,837) | |
| OCT | 639,436 | 663,134 | 643,221 | 19,914 | 547,798 | (95,423) | |
| NOV | 724,550 | 762,401 | | | 626,055 | | |
| DEC | 803,836 | 843,326 | | | 704,311 | | |
| JAN | 892,121 | 928,579 | | | 782,568 | | |
| FEB | 981,594 | 1,019,739 | | | 860,825 | | |
| MAR | 1,079,231 | 1,115,500 | | | 939,082 | | 939,082 |



October 2017

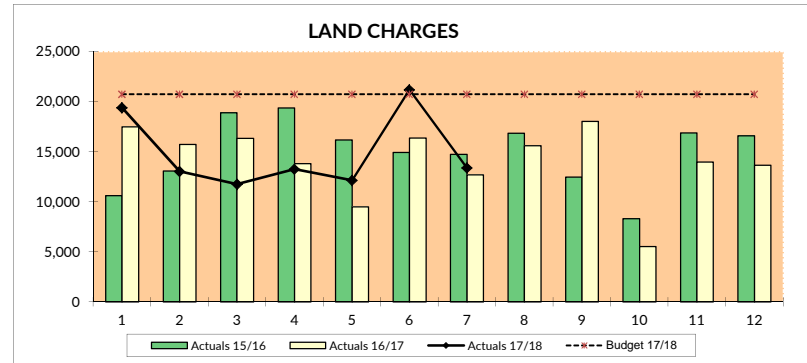
HWDCRIM / HWENFORC

| | Actual (Cumulative) | Budget | (Monthly) |
|--------------------------------------|------------------------|----------------|---------------|
| PENALTY NOTICES & EXCESS CH/3403/**1 | 196,418 | 174,153 | 19,208 |
| WAIVERS | 3404 | 15,785 | 6,128 |
| RESIDENTS PERMITS | 3406 | 47,508 | 29,418 |
| ON STREET PARKING | 3300 | 351,731 | 287,231 |
| BUSINESS PERMITS | 3408 | 30,629 | 50,868 |
| OTHER | 9999 | 1,150 | - |
| TOTAL | 643,221 | 547,798 | 87,843 |

* all payments made via third party system are coded here

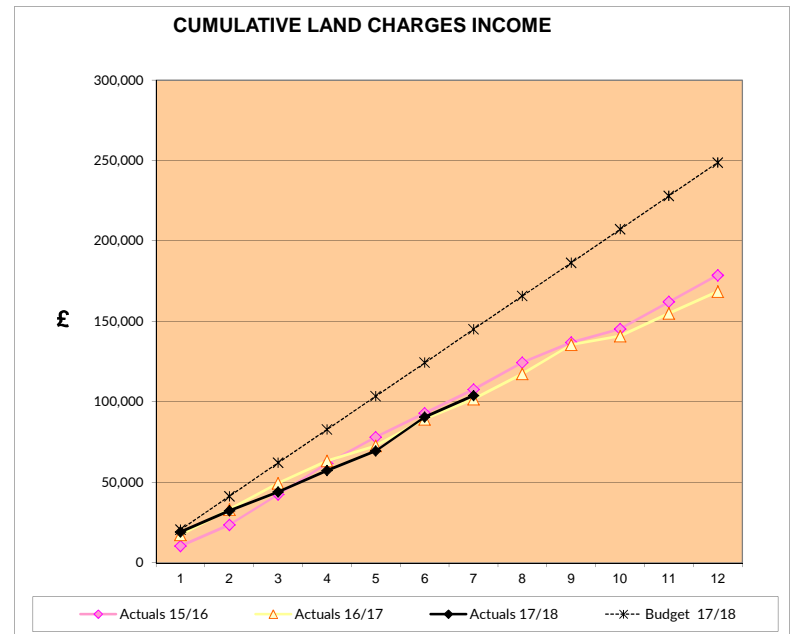
LAND CHARGES (LPLNDCH)

| | Actuals 15/16 | Actuals 16/17 | Actuals 17/18 | Increase / decrease from 16/17 to 17/18 | Budget 17/18 | Variance (Budget-Actuals) | Manager's Forecast |
|--------------|------------------|------------------|------------------|---|-----------------|------------------------------|-----------------------|
| 1 APR | 10,600 | 17,492 | 19,382 | (1,890) | 20,733 | 1,350 | 16,714 |
| 2 MAY | 13,067 | 15,735 | 13,025 | 2,710 | 20,733 | 7,707 | 16,714 |
| 3 JUN | 18,870 | 16,316 | 11,742 | 4,574 | 20,733 | 8,991 | 16,714 |
| 4 JUL | 19,368 | 13,810 | 13,243 | 567 | 20,733 | 7,489 | 16,714 |
| 5 AUG | 16,176 | 9,491 | 12,132 | (2,641) | 20,733 | 8,601 | 16,714 |
| 6 SEP | 14,933 | 16,375 | 21,184 | (4,809) | 20,733 | -452 | 16,714 |
| 7 OCT | 14,715 | 12,685 | 13,360 | (675) | 20,733 | 7,373 | 16,714 |
| 8 NOV | 16,833 | 15,606 | | | 20,733 | | 16,714 |
| 9 DEC | 12,449 | 18,035 | | | 20,733 | | 16,714 |
| 10 JAN | 8,293 | 5,530 | | | 20,733 | | 16,714 |
| 11 FEB | 16,885 | 13,966 | | | 20,733 | | 16,714 |
| 12 MAR | 16,596 | 13,637 | | | 20,733 | | 16,714 |
| TOTAL | 178,784 | 168,677 | 104,069 | -2,165 | 248,790 | 41,059 | 200,568 |



LAND CHARGES (CUMULATIVE)

| | Actuals 15/16 | Actuals 16/17 | Actuals 17/18 | Cumulative increase / decrease from 16/17 to 17/18 | Budget 17/18 | Variance (Column G-E) | Manager's Forecast |
|------|------------------|------------------|------------------|---|-----------------|--------------------------|-----------------------|
| APR | 10,600 | 17,492 | 19,382 | (1,890) | 20,733 | 1,350 | 16,714 |
| MAY | 23,667 | 33,227 | 32,408 | 819 | 41,465 | 9,057 | 33,428 |
| JUNE | 42,537 | 49,543 | 44,149 | 5,394 | 62,198 | 18,048 | 50,142 |
| JUL | 61,905 | 63,353 | 57,393 | 5,960 | 82,930 | 25,537 | 66,856 |
| AUG | 78,080 | 72,844 | 69,525 | 3,319 | 103,663 | 34,138 | 83,570 |
| SEP | 93,013 | 89,219 | 90,709 | (1,490) | 124,395 | 33,686 | 100,284 |
| OCT | 107,728 | 101,904 | 104,069 | (2,165) | 145,128 | 41,059 | 116,998 |
| NOV | 124,561 | 117,510 | | | 165,860 | | 133,712 |
| DEC | 137,010 | 135,545 | | | 186,593 | | 150,426 |
| JAN | 145,303 | 141,074 | | | 207,325 | | 167,140 |
| FEB | 162,188 | 155,040 | | | 228,058 | | 183,854 |
| MAR | 178,784 | 168,677 | | | 248,790 | | 200,568 |



October 2017

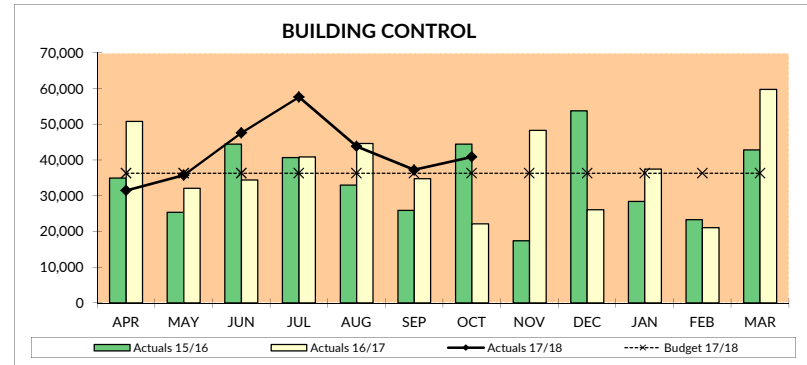
LPLNDCH

Searches Received - Paper
 Searches Received - Electronic
 Searches Received - Personal

| | Received (Month) | Percentage (Month) | Percentage (Month 17/18) | (Cumulative) |
|--------------|---------------------|-----------------------|-----------------------------|--------------|
| £105 | 51 | 24% | 29% | 349 |
| £86 | 65 | 31% | 53% | 631 |
| £0 | 97 | 46% | 18% | 213 |
| TOTAL | 213 | 100% | 100.0% | 1,193 |

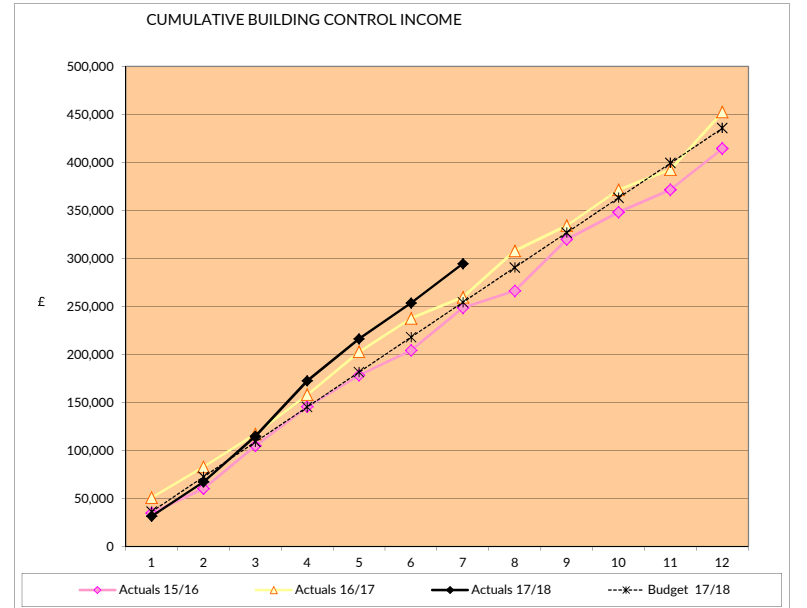
BUILDING CONTROL (DVBCFEE)

| | Actuals 15/16 | Actuals 16/17 | Actuals 17/18 | Increase / decrease from 16/17 to 17/18 | Budget 17/18 | Variance (Budget-Actuals) | Manager's Forecast |
|--------------|------------------|------------------|------------------|---|-----------------|------------------------------|-----------------------|
| 1 APR | 35,001 | 50,783 | 31,511 | 19,272 | 36,324 | 4,813 | |
| 2 MAY | 25,363 | 32,063 | 35,809 | (3,746) | 36,324 | 515 | |
| 3 JUN | 44,417 | 34,453 | 47,602 | (13,149) | 36,324 | (11,278) | |
| 4 JUL | 40,654 | 40,829 | 57,651 | (16,822) | 36,324 | (21,327) | |
| 5 AUG | 32,974 | 44,666 | 43,832 | 834 | 36,324 | (7,508) | |
| 6 SEP | 25,916 | 34,775 | 37,255 | (2,480) | 36,324 | (931) | |
| 7 OCT | 44,459 | 22,194 | 40,902 | (18,708) | 36,324 | (4,578) | |
| 8 NOV | 17,409 | 48,342 | | | 36,324 | | |
| 9 DEC | 53,729 | 26,113 | | | 36,324 | | |
| 10 JAN | 28,448 | 37,436 | | | 36,324 | | |
| 11 FEB | 23,347 | 21,118 | | | 36,324 | | |
| 12 MAR | 42,844 | 59,778 | | | 36,324 | | |
| TOTAL | 414,562 | 452,549 | 294,563 | (34,800) | 435,887 | (40,296) | 435,887 |



BUILDING CONTROL (CUMULATIVE)

| | Actuals 15/16 | Actuals 16/17 | Actuals 17/18 | Cumulative increase / decrease from 16/17 to 17/18 | Budget 17/18 | Variance (Column g-e) | Manager's Forecast |
|------|------------------|------------------|------------------|---|-----------------|--------------------------|-----------------------|
| APR | 35,001 | 50,783 | 31,511 | 19,272 | 36,324 | 4,813 | |
| MAY | 60,365 | 82,846 | 67,320 | 15,526 | 72,648 | 5,328 | |
| JUNE | 104,782 | 117,299 | 114,923 | 2,377 | 108,972 | (5,951) | |
| JUL | 145,436 | 158,128 | 172,574 | (14,446) | 145,296 | (27,278) | |
| AUG | 178,410 | 202,794 | 216,406 | (13,612) | 181,620 | (34,786) | |
| SEP | 204,325 | 237,569 | 253,661 | (16,092) | 217,944 | (35,717) | |
| OCT | 248,785 | 259,763 | 294,563 | (34,800) | 254,267 | (40,296) | |
| NOV | 266,193 | 308,105 | | | 290,591 | | |
| DEC | 319,923 | 334,218 | | | 326,915 | | |
| JAN | 348,371 | 371,654 | | | 363,239 | | |
| FEB | 371,718 | 392,772 | | | 399,563 | | |
| MAR | 414,562 | 452,549 | | | 435,887 | | 435,887 |



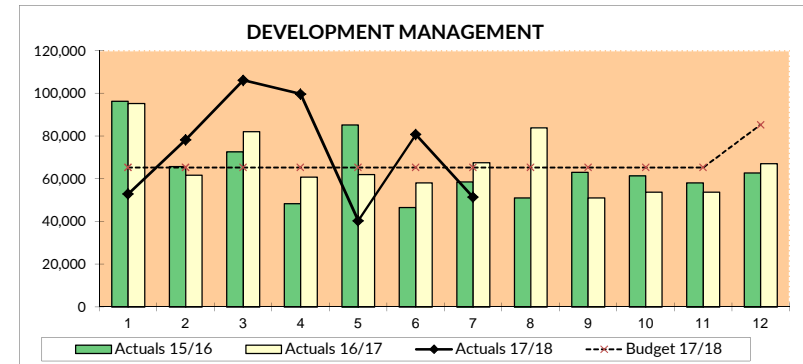
October 2017

DVBCFEE

| | Actual (Cumulative) | Budget | (Monthly) | |
|----------------|------------------------|----------------|---------------|--------|
| Plan Fee | 3066 | 186,142 | 155,265 | 24,588 |
| Inspection Fee | 3067 | 108,421 | 99,003 | 16,314 |
| TOTAL | 294,563 | 254,267 | 40,902 | |

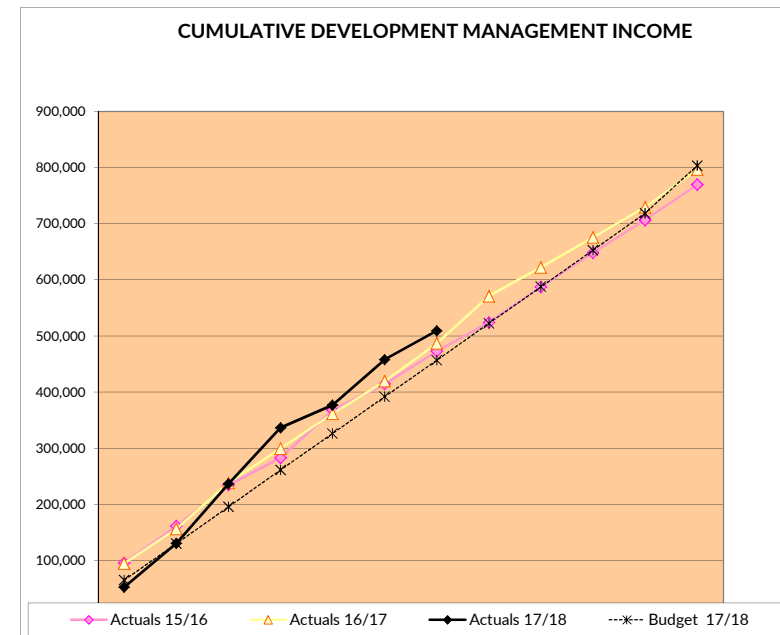
DEVELOPMENT MANAGEMENT (DVDEVCT)

| | Actuals 15/16 | Actuals 16/17 | Actuals 17/18 | Increase / decrease from 16/17 to 17/18 | Budget 17/18 | Variance (Budget-Actuals) | Manager's Forecast |
|--------------|------------------|------------------|------------------|---|-----------------|------------------------------|-----------------------|
| 1 APR | 96,359 | 95,276 | 52,884 | 42,393 | 65,325 | 12,442 | |
| 2 MAY | 65,683 | 61,633 | 78,250 | -16,617 | 65,325 | (12,925) | |
| 3 JUN | 72,594 | 82,100 | 106,124 | -24,024 | 65,325 | (40,798) | |
| 4 JUL | 48,394 | 60,712 | 99,681 | -38,969 | 65,325 | (34,356) | |
| 5 AUG | 85,273 | 61,967 | 40,402 | 21,565 | 65,325 | 24,924 | |
| 6 SEP | 46,499 | 58,088 | 80,747 | -22,659 | 65,325 | (15,421) | |
| 7 OCT | 58,485 | 67,514 | 51,400 | 16,114 | 65,325 | 13,925 | |
| 8 NOV | 51,078 | 83,870 | | | 65,325 | | |
| 9 DEC | 63,076 | 51,041 | | | 65,325 | | |
| 10 JAN | 61,396 | 53,719 | | | 65,325 | | |
| 11 FEB | 58,134 | 53,755 | | | 65,325 | | |
| 12 MAR | 62,770 | 67,084 | | | 85,325 | | |
| TOTAL | 769,742 | 796,759 | 509,487 | (22,197) | 803,903 | (52,210) | 803,903 |



DEVELOPMENT MANAGEMENT (CUMULATIVE)

| | Actuals 15/16 | Actuals 16/17 | Actuals 17/18 | Cumulative increase / decrease from 16/17 to 17/18 | Budget 17/18 | Variance (Column G-E) | Manager's Forecast |
|------|------------------|------------------|------------------|---|-----------------|--------------------------|-----------------------|
| APR | 96,359 | 95,276 | 52,884 | 42,393 | 65,325 | 12,442 | |
| MAY | 162,042 | 156,909 | 131,134 | 25,775 | 130,651 | (483) | |
| JUNE | 234,637 | 239,009 | 237,257 | 1,752 | 195,976 | (41,282) | |
| JUL | 283,030 | 299,721 | 336,939 | (37,218) | 261,301 | (75,638) | |
| AUG | 368,303 | 361,688 | 377,340 | (15,652) | 326,626 | (50,714) | |
| SEP | 414,802 | 419,776 | 458,087 | (38,311) | 391,952 | (66,136) | |
| OCT | 473,288 | 487,290 | 509,487 | (22,197) | 457,277 | (52,210) | |
| NOV | 524,366 | 571,160 | | | 522,602 | | |
| DEC | 587,442 | 622,201 | | | 587,927 | | |
| JAN | 648,838 | 675,919 | | | 653,253 | | |
| FEB | 706,972 | 729,675 | | | 718,578 | | |
| MAR | 769,742 | 796,759 | | | 803,903 | | 803,903 |



October 2017

DVDEVCT

| | Actual (Cumulative) | Budget | (Monthly) | |
|---------------------------|------------------------|----------------|---------------|--------|
| Planning Application Fees | 3009 | 462,860 | 394,927 | 44,425 |
| Other | 9999 | 1,295 | 7,018 | 257 |
| Pre-application Fees | 94301 | 45,282 | 49,007 | 6,718 |
| Monitoring Fees | 94302 | 50 | 6,325 | - |
| TOTAL | 509,487 | 457,277 | 51,400 | |