

Head of Service	Actuals 09/10	Budget 10/11	Proposed Budget 11/12
	£	£	£
Community Development	1,361,496	1,275,852	1,165,699
Development Services	1,723,708	1,829,041	1,411,426
Environmental and Operations	4,253,797	4,037,361	2,862,456
Finance and Human Resources	5,017,961	5,646,883	4,823,377
Housing	876,834	868,484	781,862
IT and Facilities Management	1,677,501	1,749,073	1,631,415
Legal and Democratic Services	509,188	564,800	470,153
Policy, Performance & Communications	1,171,345	1,066,444	965,920
	<u>16,591,830</u>	<u>17,037,938</u>	<u>14,112,308</u>
Direct Services	0	-63,500	-73,500
Total	<u>16,591,830</u>	<u>16,974,438</u>	<u>14,038,808</u>

Net Service Expenditure analysed by Head of Service

	Actuals 09/10	Budget 10/11	Proposed Budget 11/12
	£	£	£
Community Development			
8 to 12 project	24,684	23,380	22,738
Arts Development	7,119	5,358	-0
All Weather Pitch	-2,080	-2,000	-2,000
Community Safety	188,698	176,415	205,202
The Community Plan	67,223	53,980	55,937
Economic Development	719,284	21,182	44,407
Grants to Organisations	258,523	226,839	185,855
Health Improvements	51,974	55,942	39,494
Healthy Lifestyles (SDC)	0	0	0
Leisure Contract	418,987	398,135	330,468
Leisure Development	20,000	21,259	21,790
Local Strategic Partnership	0	0	0
Sporting Services	-758,969	0	0
Partnership - Child	0	0	0
Partnership - Home Off	0	0	-0
Administrative Expenses - Community Dev.	8,514	13,980	13,682
Staff Leisure	0	0	0
STAG Community Arts Centre	166,845	100,000	100,000
Sustainability	21,499	25,333	16,615
Tourism	40,596	39,262	55,310
Choosing Health WK PCT	0	0	0
Falls Prevention	0	0	0
Future Jobs (Ext Funded)	0	0	0
Kent Community Alcohol Partnership	-0	0	0
Healthy Lifestyles	0	0	0
Local Strategic Partnership (Ext Funded)	0	0	0
PCT Initiatives	0	0	0
External Partnership - Childrens Play	0	0	0
Skateboarding	0	0	0
West Kent Partnership	1	0	0
Youth	128,599	116,787	76,200
Total Service Expenditure	1,361,496	1,275,852	1,165,699

	Actuals 09/10	Budget 10/11	Proposed Budget 11/12
	£	£	£
Community Development			
Pay Costs	472,978	453,255	432,088
Pay Costs Externally Funded	143,452	152,426	72,565
Premises and Grounds	695,183	57,123	58,549
Transport	12,098	8,191	8,396
Supplies and Services	141,868	133,962	142,448
Agency and Contracted	1,475,803	826,006	721,784
Dept Management and other Heads of Service	29,286	29,133	29,383
Funds drawn from/to Reserves	78,310	0	0
Impairment Loss	66,246	0	0
Income	-1,753,728	-384,244	-299,514
Asset Maintenance	0	0	0
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Service expenditure before re-allocation of Support Services and Capital charges	1,361,496	1,275,852	1,165,699
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Analysis of budget changes between 10/11 and 11/12

Base Budget 2010/11		1,275,852
Inflation		34,464
Planned Savings agreed previous years		
08/09 Savings	Grants	-13,000
08/09 Savings	Various	-7,000
SCIAs 2011/12		
SCIA 1	Arts Development	-5,000
SCIA 2	Community Safety External grants risk	56,000
SCIA 3	Grants	-25,000
SCIA 4	Health - reduced activity	-17,000
SCIA 5	Asset Maint - see Financial Services	
SCIA 6	Leisure Reduced management fees	-80,000
SCIA 7	Sustainability	-4,000
SCIA 9	West Kent Partnership	-2,000
SCIA 10	Youth - reduce activity	-20,000
Sundry adjustments		
Effects of Pension rate adjustment		-8,721
Other inc. cessation of market supplement		-18,896
Approved Budget 2011/12		1,165,699
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Net Service Expenditure analysed by Head of Service

	Actuals 09/10	Budget 10/11	Proposed Budget 11/12
	£	£	£
Development Services			
Bridleways / Footpath Diversions	2,726	1,575	1,614
Conservation	116,204	84,039	49,631
Local Development Framework	522,512	516,000	441,157
LDF Expenditure	-0	0	0
Planning - Appeals	218,073	207,229	158,221
Planning - Counter	-842	-600	-615
Planning - Dev. Control	557,961	697,085	463,863
Planning - Enforcement	269,744	291,961	263,952
Fort Halstead	0	0	0
Planning - Office Refurb.	214	0	0
Administrative Expenses - Development Control	36,629	31,752	33,602
Administrative Expenses - Policy and Env.	487	0	0
Total Service Expenditure	1,723,708	1,829,041	1,411,426

	Actuals 09/10 £	Budget 10/11 £	Proposed Budget 11/12 £
Development Services			
Pay Costs	1,751,578	2,066,030	1,753,960
Premises and Grounds	13,107	1,018	1,043
Transport	706	375	384
Supplies and Services	144,173	74,922	72,843
Agency and Contracted	379,712	85,889	62,788
Dept Management and other Heads of Service	64,446	65,587	65,643
Funds drawn from/to Reserves	127,910	140,000	70,000
Income	-757,924	-604,780	-615,236
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Service expenditure before re-allocation of Support Services and Capital charges	<u>1,723,708</u>	<u>1,829,041</u>	<u>1,411,426</u>

Analysis of budget changes between 10/11 and 11/12

Base Budget 2010/11		1,829,041
Inflation		33,933
Planned Savings agreed previous years		
08/09 Savings	Staff Savings	-41,000
08/09 Savings	PPS Local Plan	22,500
10/11 Savings	Staff Savings	-20,000
SCIAs 2011/12		
SCIA 12a	Conservation - consultants	-11,000
SCIA 12b	Appeals - cease external legal	-10,000
SCIA 12c	Appeals - reduce consultants	-6,000
SCIA 13	DC Review processes/structures	-131,000
SCIA 14b	S.106 Charging Developers	-50,000
SCIA 15	LDF cost reduction	-70,000
Sundry adjustments		
	Effects of Pension rate adjustment	-29,715
	Other inc. cessation of market supplement	-105,333
Approved Budget 2011/12		<u><u>1,411,426</u></u>

Net Service Expenditure analysed by Head of Service

	Actuals 09/10 £	Budget 10/11 £	Proposed Budget 11/12 £
Environmental and Operations			
Asset Maintenance Car Parks	15,850	11,000	8,300
Asset Maintenance CCTV	11,877	15,000	10,700
Asset Maintenance Countryside	4,957	8,000	5,900
Asset Maintenance Direct Services	15,935	30,800	22,000
Asset Maintenance Playgrounds	16,692	19,000	13,300
Asset Maintenance Public Toilets	14,316	20,000	14,100
Building Control	-7,860	-54,133	-122,971
Car Parks	-1,295,794	-1,427,732	-1,551,650
CCTV	322,418	276,272	229,788
Clean Air	91,801	117,158	115,776
Contaminated Land	51,955	54,062	50,973
Dangerous Structures	19,655	24,181	21,547
On Street Parking	-171,295	-247,845	-344,756
Edenbridge Comm Warden	-421	0	0
Emergency	54,859	57,787	58,507
EstMan - Grounds	-1,549	90,322	91,360
Licensing Health	36,624	35,290	34,586
Licensing Partnership Hub (Trading)	-19,748	-0	0
Licensing Regime	38,709	18,109	3,305
Minibus	332,448	333,212	8,572
Noise Control	89,127	110,745	88,148
Parks and Rec.Grds	121,982	108,949	88,387
Parks - Rural	149,725	93,490	80,916
Pest Control	3,726	5,982	-0
Public Health	513,649	538,285	393,126
Public Transport Support	1,162	1,480	1,464
Refuse Collection	2,244,476	2,181,501	2,157,263
Administrative Expenses - Building Control	8,234	8,743	9,300
Administrative Expenses - Comm. Director	9,708	15,212	15,526
Administrative Expenses - Direct Services	0	0	0
Administrative Expenses - Health	15,662	23,046	23,397
Administrative Expenses - Transport	6,411	9,754	9,956
Street Naming	46,575	10,985	12,575
Street Cleansing	1,368,869	1,399,549	1,226,458
Support - Direct Services	41,954	50,297	51,286
Taxis	-11,543	-15,824	-13,904
Public Conveniences	112,650	114,684	49,223
Air Quality (Ext Funded)	0	0	0
Smokefree Sevenoaks (Ext Funded)	0	0	0
Total Service Expenditure	4,253,797	4,037,361	2,862,456

	Actuals 09/10	Budget 10/11	Proposed Budget 11/12
	£	£	£
Environmental and Operations			
Pay Costs	2,444,068	2,660,407	2,412,146
Premises and Grounds	477,203	406,465	387,106
Transport	58,946	28,979	29,703
Supplies and Services	515,304	566,262	568,093
Agency and Contracted	347,904	584,647	488,624
Agency and Contracted - Direct Services	3,885,827	3,876,658	3,390,304
Dept Management and other Heads of Service	38,398	39,137	39,174
Funds drawn from/to Reserves	16,791	0	0
Impairment Loss	69,091	0	0
Income	-3,679,361	-4,228,994	-4,526,994
Asset Maintenance	79,628	103,800	74,299
Service expenditure before re-allocation of Support Services and Capital charges	4,253,797	4,037,361	2,862,456

Analysis of budget changes between 10/11 and 11/12

Base Budget 2010/11		4,037,361	
Inflation		82,433	
Planned Savings agreed previous years			
	10/11	Building Control	-5,000
	10/11	CCTV	-45,000
	10/11	Home Survey (one off)	15,000
	10/11	Licensing Partnership	-15,000
SCIAs 2011/12			
	SCIA 16a	Shared BC Manager	-34,000
	SCIA 16b	BC Team Re-structure	-17,000
	SCIA 16c	BC Delete Admin Post	-23,000
	SCIA 18a	Deletion Purchasing Supervisor Post	-28,000
	SCIA18b	Deletion Cleansing Supervisor Post	-38,000
	SCIA 18c	Savings on Recycling	-13,000
	SCIA 18d	Deletion Monitoring Officer post (part)	-9,000
	SCIA 19	Pest Control Service & subsidy (part)	-6,000
	SCIA 20	Shared Working Dartford	-150,000
	SCIA 21	Discretionary Minibus	-333,000
	SCIA 22a	Shared Traffic Engineer	-26,000
	SCIA 22c	Civil Enforcement Supervisor	-34,000
	SCIA 22d	Hollybush Ownership etc	-20,000
	SCIA 22e	Transfer of Land (Parks etc)	-15,000
	SCIA 23	Sencio Parking Fees	-26,000
	SCIA 24	Parking - additional income	-43,000
	SCIA 25	On street parking - income	-35,000
	SCIA 26	Closure of Conveniences	-62,000
	SCIA 27	Street Cleansing Reduction	-124,000
	SCIA 28	Asset Maintenance	-31,000
Sundry adjustments		Effects of Pension rate adjustment	-40,031
		Other, inc. cessation of market supplements	-100,307
Approved Budget 2011/12			2,862,456

Net Service Expenditure analysed by Head of Service

	Actuals 09/10 £	Budget 10/11 £	Proposed Budget 11/12 £
Finance and Human Resources			
Asset Maintenance Argyle Road	64,391	50,000	50,800
Asset Maintenance Other Corporate Properties	20,856	30,000	30,300
Asset Maintenance Leisure	203,166	220,000	153,300
Asset Maintenance Police Co-location	0	0	0
Asset Maintenance Support & Salaries	119,248	124,200	113,714
Asset Maintenance Sewage Treatment Plants	5,786	10,000	10,100
Benefits Admin	900,199	939,573	914,094
Benefits Grants	-643,264	-659,347	-659,347
Bus Station	9,578	12,003	12,302
Civic Expenses	61,224	44,111	13,748
Civil Protection	36,712	42,785	10,603
Concessionary Fares	312,785	433,220	0
EstMan - Buildings	-78,020	-65,657	-92,097
Housing Advances	5,345	5,702	4,407
Housing Premises	-7,209	-9,340	-9,576
Local Tax	186,652	279,566	233,195
Markets	-189,626	-187,941	-193,737
Members	279,780	334,805	342,681
Misc. Finance	1,634,785	1,874,548	2,031,480
Revenues and Benefits Partnership	0	0	-250,000
Administrative Expenses - Corporate Director	9,717	4,816	4,888
Administrative Expenses - Chief Executive	8,086	21,080	21,397
Administrative Expenses - Finance	39,681	37,851	38,675
Administrative Expenses - Personnel	16,466	12,972	13,271
Administrative Expenses - Property	1,427	4,548	4,640
Support - Audit Function	133,131	151,664	161,259
Support - Central Offices	407,249	405,999	411,131
Support - Contact Centre	419,398	460,269	477,050
Support - Exchequer and Procurement	175,929	197,217	138,925
Support - Finance Function	247,671	256,042	230,879
Support - General Admin	207,929	192,922	147,569
Support - Health and Safety	51,966	54,697	15,527
Support - Local Offices	46,076	46,735	47,879
Support - Nursery	2,600	0	0
Support - Personnel	138,763	144,954	199,115
Support - Property Function	76,150	83,272	106,856
Treasury Management	95,402	93,617	88,347
Additional Admin Subsidy	17,932	0	0
Local Housing Allowance	0	0	0
Total Service Expenditure	5,017,961	5,646,883	4,823,377

	Actuals 09/10	Budget 10/11	Proposed Budget 11/12
	£	£	£
Finance and Human Resources			
Pay Costs	3,511,960	2,954,505	2,788,085
Premises and Grounds	210,610	663,566	675,126
Transport	15,547	14,988	5,233
Supplies and Services	810,296	827,102	749,316
Agency and Contracted	2,022,036	1,990,553	1,881,522
Agency and Contracted - Direct Services	43,032	41,879	42,368
Transfer Payments - Benefits	30,559,671	29,685,972	29,685,972
Transfer Payments - Other	457,217	508,885	0
Dept Management and other Heads of Service	-6	0	0
Funds drawn from/to Reserves	-875,232	0	0
Impairment Loss	463,350	0	0
Income	-1,363,169	-1,092,772	-979,545
Income - Housing Benefits	-31,202,935	-30,345,319	-30,345,319
Recharges	-48,061	-36,676	-37,594
Asset Maintenance	293,439	310,000	244,499
Asset Maintenance - IT	14,456	13,365	16,237
Asset Maintenance - Agency and Contractd	14,321	15,200	15,385
Asset Maintenance - Pay Costs	56,430	57,635	43,628
Asset Maintenance - Support	35,000	38,000	38,463
Service expenditure before re-allocation of Support Services and Capital charges	5,017,961	5,646,883	4,823,377

Analysis of budget changes between 10/11 and 11/12

Base Budget 2010/11		5,646,883
Inflation		226,853
Planned Savings agreed previous years		
	Growth 10/11 Members Allowances	45,000
	Growth 10/11 Audit Partnership	10,000
	Savings 10/11 Concessionary Fares - reduced costs	60,000
	Savings 10/11 Partnership working	-200,000
Financial Plan changes	Actuarial Increase	0
	Concessionary Fares service	-502,927
SCIAs 2011/12	SCIA 5 Asset Maintenance - Leisure	-70,000
	SCIA 30a Finance -restructure	-40,000
	SCIA 32 see Policy and Performance	
	SCIA 33 Members allowances - next phase	-45,000
	SCIA 34 Central Offices target saving	-5,000
	SCIA 35 Property - processes and team	-70,122
	SCIA 36 Property - income from Tandridge	-13,000
	SCIA 37 Revs and Bens Partnership	-50,000
	SCIA 39 Civic Expenditure (part)	-31,000
	SCIA 40 Leased Cars scheme administration	-10,000
	SCIA 41 Training Budget	-50,000
Sundry adjustments	Effects of Pension rate adjustment	-46,243
	Other inc. cessation of market supplement	-32,067

Approved Budget 2011/12

4,823,377

Net Service Expenditure analysed by Head of Service

	Actuals 09/10	Budget 10/11	Proposed Budget 11/12
	£	£	£
Housing			
Home Improvement Agency (prev. Care and Repair)	53,359	57,830	58,502
Energy Efficiency	37,521	17,797	4,229
Gypsy Sites	14,789	0	-11,676
Homeless	125,987	138,970	119,348
Housing	411,652	411,805	341,456
Housing Initiatives	14,817	9,264	19,565
Homelessness Prevention	-1,970	0	0
Needs and Stock Surveys	0	15,000	15,000
Housing Option - Trailblazer	-957	-0	0
KCC Loan Scheme	0	0	0
Private Sector Housing	207,430	199,393	216,776
Administrative Expenses - Housing	11,062	13,465	13,780
Homelessness Funding	-1,563	-0	0
Leader Programme	4,707	4,960	4,882
Total Service Expenditure	876,834	868,484	781,862

	Actuals 09/10	Budget 10/11	Proposed Budget 11/12
	£	£	£
Housing			
Pay Costs	670,561	705,354	607,494
Premises and Grounds	55,862	28,263	28,968
Transport	267	86	88
Supplies and Services	17,292	21,475	21,834
Agency and Contracted	180,959	184,941	180,378
Agency and Contracted - Direct Services	0	0	0
Transfer Payments - Other	54,483	80,148	82,148
Dept Management and other Heads of Service	22,899	22,714	23,080
Funds drawn from/to Reserves	46,466	30,125	50,125
Impairment Loss	0	0	0
Income	-171,956	-184,040	-212,253
Income - Housing Benefits	0	0	0
Recharges	0	-20,582	-0
Asset Maintenance	0	0	0
Asset Maintenance - IT	0	0	0
Asset Maintenance - Agency and Contractd	0	0	0
Asset Maintenance - Pay Costs	0	0	0
Asset Maintenance - Support	0	0	0
Service expenditure before re-allocation of Support Services and Capital charges	876,834	868,484	781,862

Analysis of budget changes between 10/11 and 11/12

Base Budget 2010/11		868,484	
Inflation		15,761	
Planned Savings agreed previous years			
10/11	Support GTLO	7,000	
10/11	Deposit Bonds	10,000	
10/11	Rent in Advance	10,000	
10/11	Support U 18	14,500	
SCIAS 2011/12	SCIA 42	Deletion of Admin Support	-28,000
	SCIA 43	Ext Funding Climate Change Officer	-23,000
	SCIA 45	Deletion of Service Manager Post	-55,000
Sundry adjustments	Effects of Pension rate adjustment	-10,298	
	Other inc. cessation of market supplement	-27,585	
Approved Budget 2011/12		781,862	

Net Service Expenditure analysed by Head of Service

	Actuals 09/10	Budget 10/11	Proposed Budget 11/12
	£	£	£
IT and Facilities Management			
Asset Maintenance IT	132,822	200,000	300,000
Administrative Expenses - IT	27,755	24,994	25,594
Support - Central Offices - Facilities	245,218	262,230	237,647
Support - General Admin	307,367	283,032	278,640
Support - IT	964,339	978,817	789,534
Total Service Expenditure	1,677,501	1,749,073	1,631,415

	Actuals 09/10	Budget 10/11	Proposed Budget 11/12
	£	£	£
IT and Facilities Management			
Pay Costs	842,563	920,461	803,690
Premises and Grounds	14,034	19,322	14,753
Transport	4,109	7,194	7,237
Supplies and Services	824,620	825,147	739,952
Agency and Contracted	63,258	63,520	45,488
Dept Management and other Heads of Service	44,885	46,391	41,105
Funds drawn from/to Reserves	10,000	0	0
Income	-258,790	-332,962	-320,810
Asset Maintenance	132,822	200,000	300,000
Service expenditure before re-allocation of Support Services and Capital charges	<u>1,677,501</u>	<u>1,749,073</u>	<u>1,631,415</u>

Analysis of budget changes between 10/11 and 11/12

Base Budget 2010/11		1,749,073
Inflation		32,317
Planned Savings agreed previous years		0
SCIAS 2011/12		
SCIA 35	Reduction in staff	-4,878
SCIA 48	Internet provision charges	-40,000
SCIA 49	Reduction in staff	-30,000
SCIA 50	Reduction in support level/contracts	-41,000
SCIA 51	Reduction in Support level	-23,000
SCIA 52	New post in print room	-45,000
SCIA 53	Savings in cleaning/microfilming	-25,000
Transfer from Capital budget		100,000
Sundry adjustments		
	Reduction in internal printing	20,000
	Effects of Pension rate adjustment	-13,795
	Other inc. cessation of market supplement	-47,302
Approved Budget 2011/12		<u><u>1,631,415</u></u>

Net Service Expenditure analysed by Head of Service

	Actuals 09/10	Budget 10/11	Proposed Budget 11/12
	£	£	£
Legal and Democratic Services			
Committee Admin	116,714	129,349	88,728
Elections	56,964	60,569	65,946
Land Charges	-125,614	-124,466	-113,341
Register of Electors	114,119	131,431	138,629
Administrative Expenses - Legal and Committee	71,304	86,207	67,577
Support - Legal Function	275,701	281,710	222,614
Total Service Expenditure	509,188	564,800	470,153

	Actuals 09/10	Budget 10/11	Proposed Budget 11/12
	£		£
Legal and Committee Services			
Pay Costs	532,481	552,994	535,106
Pay Costs Externally Funded	0	0	0
Premises and Grounds	22,146	6,000	21,000
Transport	5,410	5,129	5,729
Supplies and Services	179,955	172,843	193,813
Agency and Contracted	139,282	100,918	160,217
Dept Management and other Heads of Service	51,777	42,488	42,321
Funds drawn from/to Reserves	26,044	0	-45,000
Income	-447,908	-315,572	-443,032
Service expenditure before re-allocation of Support Services and Capital charges	509,188	564,800	470,153

Analysis of budget changes between 10/11 and 11/12

Base Budget 2010/11		564,800
Inflation		5,357
Planned Savings agreed previous years	Staff savings	-17,000
SCIAs 2011/12		
	SCIA 54	Joint Working TMBC
	SCIA 55	Share Manager with Dartford
	SCIA 56	Personal Search Income
	SCIA 57	Income Planning Agreements
		-25,000
		-20,000
		22,000
		-30,000
Sundry adjustments		
	Reduction in internal printing	-20,000
	Effects of Pension rate adjustment	-9,430
	Other inc. cessation of market supplement	-574
Approved Budget 2011/12		470,153

Net Service Expenditure analysed by Head of Service

	Actuals 09/10	Budget 10/11	Proposed Budget 11/12
	£	£	£
Policy, Performance & Communications			
Action and Development	10,425	16,179	6,179
Consultation and Surveys	15,909	16,604	17,019
Corporate Grants	0	-316	0
Corp Mgmt	997,032	1,103,601	959,555
Corporate Savings	0	-260,552	-166,544
Equalities Legislation	22,350	15,828	16,224
External Comms	136,587	140,941	127,526
Performance Improvement	29,472	25,285	917
Administrative Expenses - Pol and Performance.	4,886	8,874	5,874
Support - General Admin	-45,317	0	-829
Total Service Expenditure	1,171,345	1,066,444	965,920

	Actuals 09/10	Budget 10/11	Proposed Budget 11/12
	£	£	£
Policy and Performance			
Pay Costs	548,680	293,990	303,656
Premises and Grounds	6,138	0	0
Transport	434	270	3,277
Supplies and Services	87,185	93,264	96,756
Agency and Contracted	211,042	275,239	173,947
Dept Management and other Heads of Service	435,679	440,612	425,816
Funds drawn from/to Reserves	-48,000	0	0
Income	-69,814	-36,931	-37,532
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Service expenditure before re-allocation of Support Services and Capital charges	1,171,345	1,066,444	965,920
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Analysis of budget changes between 10/11 and 11/12

Base Budget 2010/11		1,066,444
Inflation		10,883
Planned Savings agreed previous years		
08/09 Savings	Partnership Working	-67,000
08/09 Savings	Team tasks	-35,000
SCIAs 2011/12		
SCIA 32	Reduction 2 posts	-41,000
SCIA 39 (part)	Deletion support role	-37,000
SCIA 58	Review communications etc	-35,000
SCIA 59	Review senior management	-75,000
SCIA 60	Market Supplements - Phased removal	-100,000
Sundry adjustments		
Effects of Pension rate adjustment		-11,912
Other inc. cessation of market supplement		290,505
Approved Budget 2011/12		965,920
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	Actuals 09/10	Budget 10/11	Proposed Budget 11/12
	£	£	£
Direct Services			
Pay Costs	2,924,592	3,197,901	2,925,011
Premises and Grounds	0	163,537	167,627
Transport	0	2,428,517	2,316,355
Supplies and Services	0	545,805	559,456
Agency and Contracted	0	417,550	305,993
Agency and Contracted - Direct Services	0	0	0
Dept Management and other Heads of Service	0	0	0
Funds drawn from/to Reserves	0	0	0
Support Services	155,924	155,924	159,824
Capital Financing	47,086	47,087	47,087
Impairment Loss	0	0	0
Income	-3,127,602	-7,019,821	-6,554,853
Asset Maintenance	0	0	0
Service expenditure before re-allocation of Support Services and Capital charges	0	-63,500	-73,500

Analysis of budget changes between 10/11 and 11/12

Base Budget 2010/11	net	-63,500
Inflation	Pay	48,057
	Essential Goods/Services	94,000
	income/recharges	-142,057
Planned Savings agreed previous years		0
SCIAS 2011/12		
SCIA 19	Pest Control Service and subsidy (part)	-10,000
Sundry adjustments		
Effects of Pension rate adjustment		-47,767
Other		47,767
Approved Budget 2011/12		-73,500