

2. Overall Summary

**DECEMBER 11 -  
Final**

**Community and Planning**

	Period Budget £'000	Period Actual £'000	Period Variance £'000	Period Variance %	Y-T-D Budget £'000	Y-T-D Actual £'000	Y-T-D Variance £'000	Y-T-D Variance %	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Annual Variance £'000	2010/11 Actual £'000
Community Development	92	57	35	37.7	798	666	132	16.6	1,151	1,133	18	887
Development Services	113	121	- 8	-7.0	1,016	981	35	3.4	1,376	1,376	-	1,672
Environmental and Operations	214	218	- 4	-2.1	2,252	2,256	- 5	-0.2	2,876	3,025	- 149	3,979
Housing and Communications	60	73	- 13	-22.3	672	675	- 3	-0.4	923	929	- 6	1,014
<b>Total Community and Planning</b>	<b>479</b>	<b>470</b>	<b>9</b>	<b>1.9</b>	<b>4,738</b>	<b>4,578</b>	<b>160</b>	<b>3.4</b>	<b>6,326</b>	<b>6,463</b>	<b>- 137</b>	<b>7,552</b>

**Corporate Resources**

Finance and Human Resources	361	335	26	7.2	3,514	3,576	- 62	-1.8	4,782	4,661	121	5,589
IT and Facilities Management	151	108	43	28.5	1,218	1,081	137	11.3	1,654	1,654	-	1,704
Legal and Democratic Services	135	119	16	11.9	1,011	972	39	3.9	1,364	1,357	7	1,564
<b>Total Corporate Resources</b>	<b>646</b>	<b>561</b>	<b>85</b>	<b>13.2</b>	<b>5,744</b>	<b>5,629</b>	<b>115</b>	<b>2.0</b>	<b>7,800</b>	<b>7,672</b>	<b>128</b>	<b>8,857</b>

**NET EXPENDITURE (1)**

	<b>1,125</b>	<b>1,031</b>	<b>94</b>	<b>8.4</b>	<b>10,481</b>	<b>10,207</b>	<b>274</b>	<b>2.6</b>	<b>14,126</b>	<b>14,135</b>	<b>- 8</b>	<b>16,409</b>
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Adjustments to reconcile to Amount to be met from Reserves

Removal of Asset Maintenance Variance	-	- 38	38	-	-	- 111	111	-	-	-	-	72
Direct Services Trading Accounts	14	13	1	7.1	- 104	- 4	- 100	- 96.2	- 74	23	- 96	- 17
Capital charges outside General Fund	- 4	- 4	- 0	- 0.0	- 35	- 35	- 0	- 0.0	- 47	- 47	-	- 47
Support Services outside General Fund	- 16	- 16	- 0	- 0.1	- 148	- 148	0	0.0	- 220	- 220	-	- 216
Redundancy Costs - all	-	-	-	-	-	15	- 15	-	-	-	-	244

**NET EXPENDITURE (2)**

	<b>1,118</b>	<b>985</b>	<b>133</b>	<b>11.9</b>	<b>10,194</b>	<b>9,924</b>	<b>271</b>	<b>2.7</b>	<b>13,785</b>	<b>13,890</b>	<b>- 104</b>	<b>16,445</b>
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Government Grant	- 428	- 428	-	0.0	- 3,856	- 3,856	-	-	- 5,141	- 5,141	-	- 6,348
Council Tax Requirement - SDC	- 767	- 767	-	0.0	- 6,899	- 6,899	-	-	- 9,199	- 9,199	-	- 9,172

**NET EXPENDITURE (3)**

	<b>- 77</b>	<b>- 210</b>	<b>133</b>	<b>-174.1</b>	<b>- 561</b>	<b>- 831</b>	<b>271</b>	<b>48.3</b>	<b>- 555</b>	<b>- 450</b>	<b>- 104</b>	<b>925</b>
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Summary including investment income

Net Expenditure	- 77	- 210	133	- 174	- 561	- 831	271	48.3	- 555	- 450	- 104	925
Investment Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Interest and Investment Income	- 18	- 25	6	-34.7	- 138	- 233	95	68.6	- 153	- 272	119	- 335
<b>Overall total</b>	<b>- 95</b>	<b>- 235</b>	<b>140</b>	<b>- 209</b>	<b>- 699</b>	<b>- 1,065</b>	<b>366</b>	<b>117</b>	<b>- 708</b>	<b>- 722</b>	<b>15</b>	<b>590</b>

Planned appropriation (from)/to Reserves  
Supplementary appropriation from Reserves

	722	722	-	-
	- 14	- 14	-	-

Surplus

	-	- 14	15	419
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### 3. Net Service Expenditure for each Head of Service - analysed by Budget area

DECEMBER 11 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
<b>Community Development</b>												
<b>SDC Funded</b>												
8 to 12 project	2	3	- 1	- 42.9	17	12	5	31.8	23	23	-	23
Arts Development	0	-	0	-	0	-	0	-	- 0	- 0	-	5
All Weather Pitch	- 0	- 0	0	-	- 1	- 2	0	8.3	- 2	- 2	-	- 2
Community Activity	-	0	- 0	-	-	2	- 2	-	-	-	-	-
Community Development Service Provisions	-	- 5	5	-	-	- 12	12	-	-	- 15	15	- 12
Community Safety	17	17	0	2.0	149	140	9	6.1	201	198	3	167
The Community Plan	5	4	0	8.0	41	36	4	10.8	55	55	-	51
Economic Development	3	2	1	24.5	32	40	- 9	- 27.8	41	41	-	19
Grants to Organisations	1	1	0	5.1	183	182	1	0.4	186	186	-	225
Health Improvements	3	3	- 0	- 4.4	30	27	2	7.7	39	39	-	50
Leisure Contract	8	8	0	0.2	195	191	4	1.9	330	330	-	446
Leisure Development	-	-	-	-	15	15	0	2.4	22	22	-	20
Administrative Expenses - Community Dev.	1	0	0	47.7	9	5	4	41.3	11	11	-	13
Sporting Services	-	-	-	-	-	- 0	0	-	-	-	-	- 364
STAG Community Arts Centre	25	-	25	100.0	100	75	25	25.0	100	100	-	100
Sustainability	1	1	0	1.2	12	12	0	2.4	17	17	-	22
Tourism	2	1	2	76.7	34	28	6	17.3	53	53	-	39
West Kent Partnership	3	2	0	14.8	- 5	- 0	- 5	- 99.8	0	0	-	-
Youth	6	8	- 2	- 33.7	57	49	8	13.3	76	76	-	84
<b>Total Community Development (SDC Funded)</b>	<b>77</b>	<b>46</b>	<b>31</b>	<b>40.3</b>	<b>867</b>	<b>802</b>	<b>65</b>	<b>7.5</b>	<b>1,151</b>	<b>1,133</b>	<b>18</b>	<b>886</b>
<b>Externally Funded</b>												
Partnership - Child	-	- 3	3	-	-	- 15	15	-	0	0	-	-
Partnership - Home Off	11	6	6	51.7	- 19	- 66	47	243.6	- 0	- 0	-	-
Choosing Health WK PCT	4	9	- 5	- 131.4	- 50	- 29	- 21	- 42.3	0	10	- 10	-
Falls Prevention	-	0	- 0	-	-	- 1	1	-	-	-	-	-
Future Jobs (Ext Funded)	-	-	-	-	-	- 1	1	-	-	-	-	-
Kent Community Alcohol Partnership	-	-	-	-	-	- 0	0	-	-	-	-	-
Local Strategic Partnership (Ext Funded)	-	-	-	-	-	- 9	9	-	-	-	-	-
PCT Initiatives	-	-	-	-	-	- 18	18	-	-	- 10	10	-
Skateboarding	-	-	-	-	-	- 1	1	-	-	-	-	-
Local Strategic Partnership	-	-	-	-	-	-	-	-	-	-	-	-
Big Community Fund	-	-	-	-	-	2	- 2	-	-	-	-	-
PCT Health Checks	-	0	- 0	-	-	1	- 1	-	-	-	-	-
<b>Total Community Development (Ext Funded)</b>	<b>15</b>	<b>11</b>	<b>4</b>	<b>24.9</b>	<b>- 69</b>	<b>- 136</b>	<b>67</b>	<b>97.6</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>-</b>

Total Community Development

92	57	35	37.7	798	666	132	16.6	1,151	1,133	18	886
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3. Net Service Expenditure for each Head of Service - analysed by Budget area  DECEMBER 11 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
<b>Development Services</b>												
Bridleways / Footpath Diversions	0	0	0	-	1	1	0	0.3	2	2	-	2
Conservation	4	4	0	3.5	35	36	- 0	- 1.3	47	47	-	75
Local Development Framework	37	38	- 1	- 2.2	292	275	17	5.8	446	433	13	488
LDF Expenditure	-	1	- 1	-	-	3	- 3	-	-	-	-	-
Planning - Appeals	12	13	- 1	- 4.9	113	109	4	3.8	151	161	- 10	187
Planning - Counter	- 0	- 0	- 0	-	- 0	- 0	- 0	-	- 1	- 1	-	-
Planning - Dev. Control	38	44	- 7	- 17.6	363	356	7	1.9	446	453	- 7	606
Planning - Enforcement	21	20	1	4.7	193	188	5	2.8	258	254	4	281
Planning - Office Refurb.	-	0	- 0	-	-	1	- 1	-	-	-	-	-
Administrative Expenses - Development Control	2	1	1	40.1	19	14	5	28.5	25	25	-	34
Administrative Expenses - Policy and Env.	-	- 0	0	-	-	- 0	0	-	-	-	-	1
<b>Total Development Services</b>	<b>113</b>	<b>121</b>	<b>- 8</b>	<b>- 7.0</b>	<b>1,016</b>	<b>981</b>	<b>35</b>	<b>3.4</b>	<b>1,376</b>	<b>1,376</b>	<b>-</b>	<b>1,674</b>

### 3. Net Service Expenditure for each Head of Service - analysed by Budget area

DECEMBER 11 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
<b>Environmental and Operational Services</b>												
Asset Maintenance Car Parks	1	-	1	100.0	6	-	6	100.0	8	8	-	-
Asset Maintenance CCTV	1	0	1	84.9	8	2	6	75.6	11	11	-	15
Asset Maintenance Countryside	0	-	0	-	4	8	-4	-89.6	6	6	-	3
Asset Maintenance Direct Services	2	1	1	65.1	16	15	1	7.7	22	22	-	31
Asset Maintenance Playgrounds	1	1	0	11.4	10	3	7	73.3	13	13	-	-
Asset Maintenance Public Toilets	1	0	1	92.8	11	2	8	77.0	14	14	-	6
Building Control	-9	6	-15	-162.3	-107	-40	-67	-62.4	-123	-57	-66	-38
Car Parks	-112	-152	40	35.4	-1,110	-1,134	23	2.1	-1,542	-1,532	-10	-1,475
CCTV	12	16	-4	-35.6	183	210	-27	-14.8	230	274	-44	264
Civil Protection	1	2	-1	-233.5	8	7	1	12.2	11	11	-	41
Clean Air	7	5	1	20.1	92	72	20	22.1	116	97	19	100
Contaminated Land	4	4	0	6.4	38	35	3	8.3	51	51	-	49
Dangerous Structures	2	1	1	29.4	16	16	0	3.0	22	22	-	20
On-Street Parking	-28	-31	3	9.8	-251	-210	-41	-16.2	-345	-320	-25	-222
Emergency	5	5	0	0.5	44	42	2	3.9	59	59	-	56
EstMan - Grounds	8	6	2	24.8	68	62	6	8.6	91	83	8	78
Licensing Health	4	4	0	5.2	28	29	-1	-3.7	35	35	-	31
Licensing Partnership Members	-	-	-	-	-	-	-	-	-	-	-	-
Licensing Partnership Hub (Trading)	-0	-4	4	-	-1	-26	25	2,359.0	-	-	-	-
Licensing Regime	4	9	-5	-130.9	-4	19	-22	-619.6	3	36	-33	49
Minibus	1	-	1	100.0	6	1	6	89.5	9	1	8	333
Noise Control	7	7	0	3.7	63	61	2	3.4	88	88	-	90
Parks and Rec.Grds	8	10	-2	-26.0	63	90	-26	-41.4	88	121	-33	131
Parks - Rural	8	4	4	52.2	61	36	25	40.9	81	51	30	107
Pest Control	-	-	-	-	-0	-	-0	-	-0	-0	-	4
Public Health	33	40	-8	-23.8	293	352	-59	-20.2	390	460	-70	541
Public Transport Support	0	0	0	-	1	1	0	15.9	1	1	-	1
Refuse Collection	147	183	-36	-24.8	1,666	1,625	41	2.5	2,155	2,105	50	2,134
Administrative Expenses - Building Control	1	0	1	96.8	6	4	2	28.7	9	9	-	9
Administrative Expenses - Community Director	1	0	0	45.6	8	4	4	47.1	10	10	-	13
Administrative Expenses - Direct Services	-	-0	0	-	-	-0	0	-	-	-	-	-
Administrative Expenses - Health	2	0	1	74.2	17	12	5	29.8	23	23	-	16
Administrative Expenses - Transport	0	1	-0	-	5	4	1	27.9	6	6	-	4
Street Naming	1	1	1	47.3	10	2	7	76.1	13	6	7	6
Street Cleansing	98	95	4	3.8	919	916	2	0.3	1,224	1,224	-	1,399
Support - Direct Services	4	1	3	69.1	35	15	20	56.3	47	37	10	40

Support - Health and Safety	1	1	0	20.9	11	8	3	29.2	16	16	-	54
Taxis	- 1	- 1	- 0	- 28.9	- 13	- 29	16	118.4	- 14	- 14	-	- 19
Air Quality (Ext Funded)	-	-	-	-	-	-	-	-	-	-	-	-
Public Conveniences	2	4	- 2	- 102.0	40	43	- 2	- 6.0	49	49	-	107
<b>Total Environmental and Operational Services</b>	<b>214</b>	<b>218</b>	<b>- 4</b>	<b>- 2.1</b>	<b>2,252</b>	<b>2,256</b>	<b>- 5</b>	<b>- 0.2</b>	<b>2,876</b>	<b>3,025</b>	<b>- 149</b>	<b>3,978</b>

### 3. Net Service Expenditure for each Head of Service - analysed by Budget area

DECEMBER 11 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
<b>Finance and Human Resources</b>												
Asset Maintenance Argyle Road	4	5	- 1	- 18.1	38	28	10	27.2	51	51	-	38
Asset Maintenance Other Corporate Properties	3	1	2	73.1	23	22	1	4.2	30	30	-	48
Asset Maintenance Leisure	13	8	5	35.4	115	119	- 4	- 3.4	153	153	-	209
Asset Maintenance Sewage Treatment Plants	1	-	1	100.0	8	1	7	89.4	10	10	-	3
Asset Maintenance Support & Salaries	9	7	3	27.5	85	72	13	15.5	114	114	-	120
Benefits Admin	-	6	- 6	-	-	13	- 13	-	- 150	- 150	-	833
Benefits Grants	- 52	- 52	0	0.0	- 502	- 502	0	0.0	- 659	- 659	-	- 659
Bus Station	1	0	1	64.2	11	8	3	26.5	12	12	-	21
Civic Expenses	0	0	- 0	-	13	9	4	31.4	14	14	-	39
Concessionary Fares	-	-	-	-	-	2	- 2	-	-	-	-	433
Dartford Partnership Hub (SDC costs)	134	137	- 4	- 2.8	1,249	1,279	- 30	- 2.4	1,621	1,621	-	222
EstMan - Buildings	- 11	- 19	8	77.2	- 54	- 39	- 16	- 29.1	- 92	- 82	- 10	- 26
Housing Advances	0	-	0	-	3	3	- 0	- 6.4	4	4	-	5
Housing Premises	0	- 2	2	-	- 10	- 8	- 2	- 18.2	- 10	- 10	-	34
Local Tax	- 15	- 14	- 1	- 3.6	- 132	- 129	- 3	- 2.1	- 392	- 392	-	224
Markets	- 15	- 23	8	51.5	- 138	- 223	85	61.9	- 194	- 279	85	- 191
Members	27	30	- 3	- 10.7	246	235	11	4.5	342	332	10	321
Misc. Finance	132	112	20	14.9	1,115	1,107	8	0.7	2,031	2,038	- 7	1,927
Revenues and Benefits Partnership	-	10	- 10	-	-	228	- 228	-	-	-	-	119
Administrative Expenses - Corporate Director	0	0	- 0	-	3	3	0	7.0	4	4	-	6
Administrative Expenses - Chief Executive	1	0	1	79.6	13	5	9	65.4	18	18	-	8
Administrative Expenses - Finance	1	2	- 1	- 58.7	23	10	13	58.1	28	28	-	36
Administrative Expenses - Personnel	1	1	0	2.5	10	9	1	8.6	14	14	-	10
Administrative Expenses - Property	0	0	- 0	-	2	1	1	42.4	2	2	-	3
Support - Central Offices	16	5	11	70.5	357	338	19	5.2	411	393	18	409
Support - Contact Centre	37	34	3	6.9	332	310	22	6.7	462	452	10	438
Support - Exchequer and Procurement	11	18	- 7	- 63.2	106	102	4	3.6	120	120	-	122
Support - Finance Function	16	13	3	21.7	144	111	33	23.1	231	211	20	180
Support - General Admin	16	13	4	23.6	128	119	9	7.1	178	178	-	215
Support - Local Offices	0	-	0	-	47	49	- 2	- 4.0	48	48	-	49
Support - Nursery	-	-	-	-	-	2	- 2	-	-	-	-	3
Support - Personnel	13	27	- 14	- 107.3	135	167	- 32	- 23.6	185	217	- 32	214
Support - Property Function	9	6	3	29.1	80	54	26	32.2	107	80	27	76
Treasury Management	7	8	- 1	- 13.9	65	73	- 8	- 13.1	88	88	-	98
<b>Total Finance and Human Resources</b>	<b>361</b>	<b>335</b>	<b>26</b>	<b>7.2</b>	<b>3,514</b>	<b>3,576</b>	<b>- 62</b>	<b>- 1.8</b>	<b>4,782</b>	<b>4,661</b>	<b>121</b>	<b>5,587</b>





### 3. Net Service Expenditure for each Head of Service - analysed by Budget area

DECEMBER 11 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
<b>Housing and Communications</b>												
Consultation and Surveys	1	-	1	100.0	12	-	12	100.0	17	0	17	22
Energy Efficiency	2	2	0	7.2	17	9	8	45.0	4	4	-	26
External Comms	7	7	-0	-5.3	92	81	10	11.2	127	120	7	127
Gypsy Sites	-2	-5	3	150.2	-13	-14	1	6.3	-14	-14	-	-2
Home Improvement Agency (prev. Care and Repair)	-	-	-	-	39	39	0	1.2	39	39	-	57
Homeless	9	18	-10	-112.3	78	125	-47	-61.1	119	189	-70	123
Housing	21	28	-6	-30.8	285	295	-10	-3.5	388	380	8	408
Housing Initiatives	2	0	1	80.1	14	7	8	53.5	20	8	12	8
Housing Option - Trailblazer	4	7	-3	-64.8	-13	-10	-3	-21.8	0	0	-	-
Needs and Stock Surveys	-	-	-	-	-	-	-	-	15	15	-	15
KCC Loan Scheme	-	-	-	-	-	-0	0	-	-	-	-	-
Private Sector Housing	16	13	3	17.6	144	125	19	13.1	192	178	14	214
Administrative Expenses - Housing	1	0	0	52.1	8	14	-6	-71.4	11	11	-	22
Support - General Admin	-	-1	1	-	-	-10	10	-	-	-6	6	-11
Homelessness Funding	-1	4	-4	-487.1	4	8	-4	-109.6	0	0	-	-
Leader Programme	0	0	0	-	4	4	-0	-0.4	5	5	-	5
<b>Total Housing and Communications</b>	<b>60</b>	<b>73</b>	<b>-13</b>	<b>-22.3</b>	<b>672</b>	<b>675</b>	<b>-3</b>	<b>-0.4</b>	<b>923</b>	<b>929</b>	<b>-6</b>	<b>1,014</b>

### 3. Net Service Expenditure for each Head of Service - analysed by Budget area

DECEMBER 11 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
<b>IT &amp; Facilities Management</b>												
Asset Maintenance IT	50	0	50	99.8	168	166	2	1.1	300	300	-	192
Administrative Expenses - IT	2	0	1	82.1	17	11	6	36.9	23	23	-	21
Support - Central Offices - Facilities	22	17	5	22.6	186	170	16	8.7	266	256	10	248
Support - General Admin	21	27	- 6	- 28.3	222	188	34	15.3	291	301	- 10	330
Support - IT	56	63	- 7	- 13.5	625	546	79	12.6	775	775	-	913
<b>Total IT &amp; Facilities Management</b>	<b>151</b>	<b>108</b>	<b>43</b>	<b>28.5</b>	<b>1,218</b>	<b>1,081</b>	<b>137</b>	<b>11.3</b>	<b>1,654</b>	<b>1,654</b>	<b>-</b>	<b>1,704</b>

### 3. Net Service Expenditure for each Head of Service - analysed by Budget area

DECEMBER 11 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
<u>Legal and Democratic Services</u>												
Action and Development	0	-	0	-	4	23	- 19	- 462.2	6	6	-	12
Committee Admin	7	4	3	41.6	62	58	3	5.4	83	73	10	100
Corp Mgmt	71	63	8	10.8	634	596	38	6.0	943	888	55	1,012
Corporate Savings	- 2	-	- 2	- 100.0	36	-	36	100.0	- 43	- 1	- 42	-
Elections	6	23	- 16	- 258.9	47	51	- 4	- 9.3	66	66	-	56
Equalities Legislation	-	-	-	-	16	13	4	22.7	16	16	-	14
Land Charges	- 3	- 5	3	98.3	- 88	- 91	3	3.3	- 113	- 113	-	- 96
Performance Improvement	- 0	-	- 0	-	- 0	5	- 5	-	1	1	-	8
Register of Electors	31	15	17	52.8	105	90	15	14.5	138	120	18	119
Administrative Expenses - Legal and Democratic	5	- 0	5	104.9	50	46	4	8.7	68	58	10	60
Support - Legal Function	18	19	- 1	- 5.1	146	181	- 35	- 24.4	200	244	- 44	278
<b>Total Legal and Democratic Services</b>	<b>135</b>	<b>119</b>	<b>16</b>	<b>11.9</b>	<b>1,011</b>	<b>972</b>	<b>39</b>	<b>3.9</b>	<b>1,364</b>	<b>1,357</b>	<b>7</b>	<b>1,563</b>

#### 4. Cumulative Salary Monitoring

### DECEMBER 11 - Final

	Period Budget £'000	Period Actual £'000	Period Variance £'000	Period Variance %	Y-T-D Budget £'000	Y-T-D Actual £'000	Y-T-D Variance £'000	Y-T-D Variance %	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Annual Variance £'000
Chief Executive, P.A. & Secretariat	18	18	0	0.4	162	164	-2	-1.4	216	216	-
<b>Total Chief Executives Dept</b>	18	18	0	0.4	162	164	-2	-1.4	216	216	-
Director, P.A. & Secretariat	23	24	-1	-5.8	203	208	-4	-2.0	271	271	-
Finance & Human Resources	239	256	-17	-7.1	2,154	2,113	41	1.9	2,889	2,864	25
Legal and Democratic Services	64	60	4	6.6	547	496	51	9.4	739	664	75
IT & Facilities Management	67	67	-0	-0.6	603	594	9	1.5	804	804	-
<b>Total Corporate Resources</b>	392	407	-15	-3.7	3,507	3,410	97	2.8	4,702	4,602	100
Director, PA and Secretariat	14	14	-0	-2.0	126	126	0	0.1	168	168	-
Community Development	36	35	1	3.8	321	321	0	0.1	430	430	-
Operational Services	286	268	18	6.2	2,572	2,478	94	3.6	3,429	3,429	-
Environmental Health	60	57	3	5.6	542	516	26	4.8	722	692	30
Licensing	26	25	1	4.8	238	234	5	1.9	318	318	-
Development Services	148	143	5	3.1	1,302	1,247	55	4.3	1,735	1,677	58
Building Control	30	23	6	21.5	266	266	-1	-0.2	354	362	-8
Housing & Communications	45	47	-2	-5.2	402	421	-18	-4.5	536	557	-21
Parking and Amenity Services	43	40	3	6.2	387	361	26	6.6	516	491	25
<b>Total Community and Planning Services</b>	688	653	35	5.1	6,156	5,969	187	3.0	8,209	8,125	84
Sub total	1,098	1,078	20	1.8	9,826	9,544	282	2.9	13,127	12,943	184
Council Wide - Vacant Posts	3	-	3	100.0	20	-	20	100.0	-2	-2	-
Performance Award Contingency	-	-	-	-	-	-	-	-	48	48	-
<b>TOTAL SDC Funded Salary Costs</b>	<b>1,101</b>	<b>1,078</b>	<b>23</b>	<b>2.1</b>	<b>9,846</b>	<b>9,544</b>	<b>302</b>	<b>3.1</b>	<b>13,174</b>	<b>12,990</b>	<b>184</b>
Externally Funded & Funded from other sources (gross figures). Overspendings here are matched by external funding and represent additional resources secured for the Council since the budget was set.											
Community Development Ext.	6	12	-6	-94.1	54	78	-24	-43.2	73	93	-20
Housing Ext.	18	12	6	33.0	105	105	-0	-0.0	159	155	4
	24	24	0	1.3	159	183	-24	-14.8	232	248	-16
<b>TOTAL All Salary Costs</b>	<b>1,125</b>	<b>1,102</b>	<b>23</b>	<b>2.1</b>	<b>10,005</b>	<b>9,727</b>	<b>278</b>	<b>2.8</b>	<b>13,406</b>	<b>13,238</b>	<b>168</b>
Less Allocs to Trading a/cs inc Ext Funded TASK	-244	-229	-15	-6.2	-2,194	-2,102	-92	-4.2	-2,925	-2,925	-
Less Allocations to Capital and Asset maint. etc	-3	-3	0	11.1	-26	-26	-0	-1.3	-35	-35	-
Council Wide Vacant Posts	-3	-	-3	-100.0	-20	-	-20	-100.0	2	2	-
<b>Check total to Pay Costs (Budget book page9)</b>	<b>876</b>	<b>870</b>	<b>6</b>	<b>0.7</b>	<b>7,765</b>	<b>7,599</b>	<b>166</b>	<b>2.1</b>	<b>10,447</b>	<b>10,279</b>	<b>168</b>

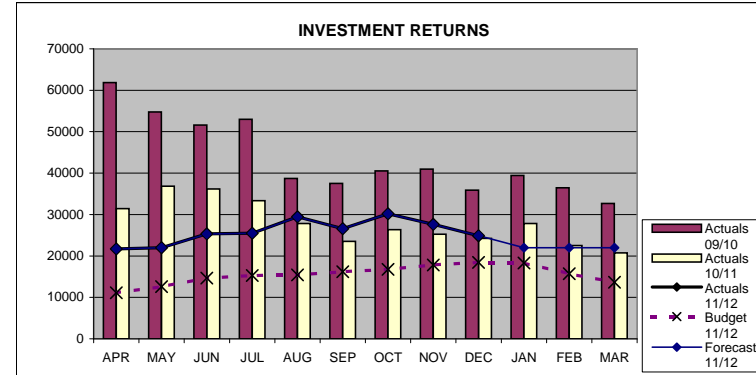
**DIRECT SERVICES SUMMARY**

Dec-11	PERIOD				Y-T-D				ANNUAL			Y-T-D NET VARIANCE			ANNUAL NET VARIANCE		
	Budget	Actual	Actual / Budget	Variance	Budget	Actual	Actual / Budget	Variance	Budget	Forecast	Variance	Net Budget by Service	Net Actual by Service	Variance by Service	Net Budget by Service	Net Actual by Service	Variance by Service
	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Income</b>																	
Refuse	-172	-171	0%	-1	-1,538	-1,542	0%	4	-2,051	-2,051		75	40	35	101	59	42
Street Cleaning	-96	-96	0%		-863	-866	0%	3	-1,151	-1,156	5	54	47	7	73	54	19
Trade	-29	-27	-7%	-2	-302	-288	-5%	-14	-390	-380	-10	-44	-22	-22	-46	-22	-24
Workshop	-51	-52	2%	1	-457	-404	-12%	-53	-609	-540	-69	-22	21	-43	-29	15	-44
Green Waste	-10	-13	28%	3	-322	-322	0%		-376	-386	10	-102	-69	-34	-84	-56	-28
Premises Cleaning	-21	-16	-26%	-6	-193	-153	-21%	-40	-258	-205	-53	-11	13	-25	-15	15	-30
Cesspools	-23	-22	-7%	-2	-210	-179	-15%	-31	-280	-235	-45	-47	-16	-32	-63	-15	-48
Pest Control	-4	-4	-2%		-71	-69	-3%	-2	-80	-76	-4	-11	-8	-3		2	-2
Grounds	-11	-11	0%		-101	-101	0%		-135	-138	3	10	3	8	9		9
Fleet	-68	-66	-3%	-2	-612	-572	-7%	-40	-816	-816			-1	1			
Depot	-28	-16	-42%	-12	-217	-179	-17%	-38	-290	-260	-30	-8	-8		-20	-30	10
Emergency	-4	-4	0%		-34	-34	0%		-45	-45		1	-6	7	2		2
<b>Total Income</b>	<b>-518</b>	<b>-498</b>	<b>-4%</b>	<b>-20</b>	<b>-4,920</b>	<b>-4,709</b>	<b>-4%</b>	<b>-211</b>	<b>-6,481</b>	<b>-6,288</b>	<b>-193</b>	<b>-104</b>	<b>-4</b>	<b>-100</b>	<b>-74</b>	<b>22</b>	<b>-96</b>
<b>Expenditure</b>																	
Refuse	179	172	4%	7	1,613	1,582	2%	31	2,151	2,110	41						
Street Cleaning	102	104	-2%	-2	918	914	0%	4	1,223	1,210	13						
Trade	29	27	5%	1	258	266	-3%	-8	344	358	-14						
Workshop	48	50	-4%	-2	435	425	2%	10	579	555	24						
Green Waste	22	26	-18%	-4	219	253	-15%	-34	293	330	-37						
Premises Cleaning	20	17	15%	3	182	166	9%	16	243	220	23						
Cesspools	18	14	21%	4	163	163	0%		217	220	-3						
Pest Control	7	6	3%		60	61	-2%	-1	80	78	2						
Grounds	11	12	-10%	-1	112	104	7%	8	144	138	6						
Fleet	68	64	5%	4	612	572	7%	41	816	816							
Depot	25	19	22%	5	209	171	18%	38	270	230	40						
Emergency	4	-2	148%	6	35	28	20%	7	47	45	2						
<b>Total Expenditure</b>	<b>532</b>	<b>511</b>	<b>4%</b>	<b>21</b>	<b>4,815</b>	<b>4,704</b>	<b>2%</b>	<b>111</b>	<b>6,407</b>	<b>6,310</b>	<b>97</b>						
<b>Net</b>	<b>14</b>	<b>13</b>	<b>-8%</b>	<b>1</b>	<b>-104</b>	<b>-4</b>	<b>-96%</b>	<b>-100</b>	<b>-74</b>	<b>22</b>	<b>-96</b>						

## INVESTMENT RETURNS

### INVESTMENT RETURNS

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Budget 11/12	Variance	Forecast 11/12
APR	61,847	31,431	21,722	11,105	10,617	21,700
MAY	54,783	36,831	21,983	12,591	9,392	22,000
JUN	51,598	36,164	25,342	14,677	10,665	25,300
JUL	53,006	33,361	25,498	15,269	10,229	25,500
AUG	38,709	27,858	29,446	15,442	14,004	29,400
SEP	37,534	23,532	26,586	16,215	10,371	26,600
OCT	40,524	26,352	30,200	16,748	13,452	30,200
NOV	40,982	25,254	27,636	17,846	9,790	27,600
DEC	35,869	24,240	24,871	18,460	6,411	24,900
JAN	39,423	27,832		18,302		22,000
FEB	36,455	22,501		15,698		22,000
MAR	32,694	20,723		13,647		22,000
<b>TOTAL</b>	<b>523,424</b>	<b>336,079</b>	<b>233,284</b>	<b>186,000</b>	<b>94,931</b>	<b>299,200</b>



### INVESTMENT RETURNS (CUMULATIVE)

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Budget 11/12	Variance	Forecast 11/12
APR	61,847	31,431	21,722	11,105	10,617	21,700
MAY	116,630	68,262	43,705	23,696	20,009	43,700
JUN	168,228	104,426	69,047	38,373	30,674	69,000
JUL	221,234	137,787	94,545	53,642	40,903	94,500
AUG	259,943	165,645	123,991	69,084	54,907	123,900
SEP	297,477	189,177	150,577	85,299	65,278	150,500
OCT	338,001	215,529	180,777	102,047	78,730	180,700
NOV	378,983	240,783	208,413	119,893	88,520	208,300
DEC	414,852	265,023	233,284	138,353	94,931	233,200
JAN	454,275	292,855		156,655		255,200
FEB	490,730	315,356		172,353		277,200
MAR	523,424	336,079		186,000		299,200

BUDGET FOR 2011/12                   186,000

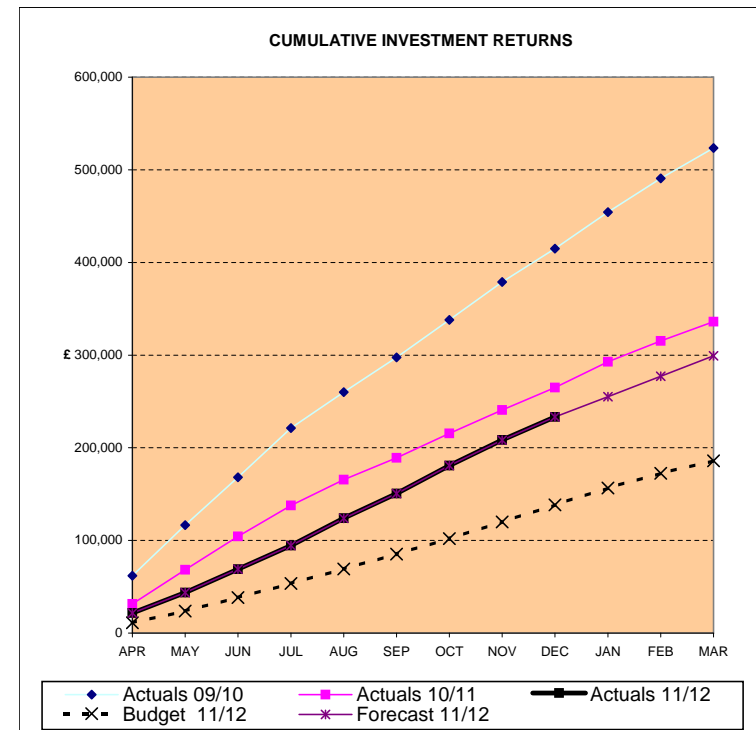
FORECAST OUTTURN                   299,200

CODE:-                   YHAA           96900

**N.B.**

- 1) These are the gross interest receipts rather than the interest remaining in the General Fund
- 2) Interest due on the Landsbanki investment has been removed from the calculations as from 25/6/2008

Fund Average                   1.1027%  
 7 Day LIBID                   0.4700%  
 3 Month LIBID                0.7765%



**STAFFING STATISTICS  
DECEMBER 2011**

	BDGTT BOOK	STAFF	AGENCY	CASUAL	TOTAL	COMMENTS / VARIATIONS	NOVEMBER
	FTE	FTE	STAFF	FTE			TOTALS
<b>CHIEF EXECUTIVES</b>							
Chief Executive's Office	3.61	2.41	0.00	0.00	2.41	1 FTE post deleted wef 10/6/11 - 0.41 temp post wef 11/7.	2.41
<b>SUB TOTAL</b>	<b>3.61</b>	<b>2.41</b>	<b>0.00</b>	<b>0.00</b>	<b>2.41</b>		<b>2.41</b>
<b>CORPORATE RESOURCES</b>							
Director, Secretaries	5.50	6.63	0.00	0.00	6.63	Budget includes Secretariat (although report to Finance & HR). 1 P/T post increased hours. 0.68 post wef 25/7.	6.63
Finance & Human Resources	82.42	82.87	1.50	0.57	84.94	Includes Property Team & 2 Benefits & Local Tax Apprentices.	84.34
Legal, Electoral, Democratic Services & Policy & Performance	17.12	13.82	0.00	0.00	13.82		13.82
<i>Legal, Electoral &amp; Democratic Services</i>	15.51	12.01	0.00	0.00	12.01		12.01
<i>Policy &amp; Performance</i>	1.61	1.81	0.00	0.00	1.81	Now 1.61 budgeted to Legal, Electoral & Dem Services. 0.2 worked in Housing & Comms but inc. in P&P.	1.81
IT & Facilities Management	24.46	26.43	0.00	0.00	26.43	2 Temp post (1 IT & 1 Fac) so 2 over Bdgt FTE.	26.43
<b>SUB TOTAL</b>	<b>129.50</b>	<b>129.75</b>	<b>1.50</b>	<b>0.57</b>	<b>131.82</b>		<b>131.22</b>
<b>COMMUNITY AND PLANNING SERVICES</b>							
Director, PA & Secretarial	2.00	2.00	0.00	0.00	2.00		2.00
Community Development	10.74	10.54	0.00	1.96	12.50	1 post is part externally funded.	11.77
Environmental & Operational Services	161.98	150.93	8.35	0.35	159.63		162.22
<i>SDS &amp; CCTV</i>	120.10	111.31	8.35	0.35	120.01	Includes Grounds Maintenance.	122.60
<i>Env Health &amp; Licensing</i>	25.02	24.76	0.00	0.00	24.76		24.76
<i>Parking &amp; Amenity</i>	16.86	14.86	0.00	0.00	14.86		14.86
Development Services	51.34	44.94	1.00	0.02	45.96		44.94
Building Control	7.81	6.81	1.00	0.00	7.81	Plus 1 Seconded Officer.	7.81
Housing & Communications	15.17	13.89	2.00	0.00	15.89	1 post is part externally funded.	16.89
<b>SUB TOTAL</b>	<b>249.04</b>	<b>229.11</b>	<b>12.35</b>	<b>2.33</b>	<b>243.79</b>		<b>245.63</b>
<b>EXTERNALLY FUNDED POSTS</b>							
Community Development	2.04	2.54	0.00	0.00	2.54		2.54
Environmental & Operational Services	0.00	0.00	0.00	0.00	0.00		0.00
Development Services	0.00	0.00	0.00	0.00	0.00		0.00
Housing & Communications	3.41	4.49	0.00	0.00	4.49	1 post is part funded by SDC (see Housing permanent posts).	4.49
<b>SUB TOTAL</b>	<b>5.45</b>	<b>7.03</b>	<b>0.00</b>	<b>0.00</b>	<b>7.03</b>		<b>7.03</b>
<b>TOTALS</b>	<b>387.60</b>	<b>368.30</b>	<b>13.85</b>	<b>2.90</b>	<b>385.05</b>		<b>386.29</b>
<b>Number of staff paid in December</b>							
390 permanent, 18 casuals							