

2. Overall Summary

MAY 11 - Final

	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
Community and Planning												
Community Development	65	531	- 467	-720.4	258	215	43	16.5	1,166	1,151	15	-
Development Services	137	128	9	6.5	244	241	3	1.4	1,411	1,411	-	-
Environmental and Operations	300	182	118	39.4	659	648	11	1.7	2,862	3,057	- 195	-
Housing and Communications	76	23	53	70.0	263	256	7	2.5	926	926	-	-
Total Community and Planning	578	864	- 287	-49.6	1,424	1,360	64	4.5	6,366	6,546	- 180	0
Corporate Resources												
Finance and Human Resources	279	- 1,261	1,540	551.4	953	974	- 21	-2.2	4,823	4,823	-	-
IT and Facilities Management	194	82	112	57.8	378	414	- 37	-9.7	1,631	1,691	- 60	-
Legal and Democratic Services	46	134	- 87	-189.4	161	171	- 10	-6.4	1,292	1,292	-	-
Total Corporate Resources	520	- 1,045	1,565	301.1	1,491	1,559	- 68	-4.5	7,746	7,806	- 60	0
NET EXPENDITURE (1)	1,098	- 181	1,279	116.5	2,915	2,919	- 4	-0.1	14,112	14,352	- 240	0
<u>Adjustments to reconcile to Amount to be met from Reserves</u>												
Removal of Asset Maintenance Variance	-	- 55	55	-	-	- 83	83	-	-	-	-	-
Direct Services Trading Accounts	- 12	5	- 17	- 141.7	- 4	11	- 15	- 375.0	- 74	- 74	-	-
Capital charges outside General Fund	- 4	- 4	0	1.9	- 8	- 8	0	1.9	- 47	- 47	-	-
Support Services outside General Fund	- 16	- 16	- 0	- 2.5	- 33	- 33	0	0.5	- 221	- 221	-	-
Redundancy Costs - all	-	2	- 2	-	-	17	- 17	-	-	-	-	-
NET EXPENDITURE (2)	1,065	- 249	1,315	123.4	2,870	2,823	47	1.6	13,771	14,011	- 240	-
Government Grant	- 428	- 428	-	0.0	- 857	- 857	-	-	- 5,141	- 5,141	-	-
Council Tax Requirement - SDC	- 767	- 767	-	0.0	- 1,533	- 1,533	-	-	- 9,199	- 9,199	-	-
NET EXPENDITURE (3)	- 130	- 1,444	1,315	-1012.7	480	433	47	9.8	- 569	- 329	- 240	-
<u>Summary including investment income</u>												
Net Expenditure	- 130	- 1,444	1,315	- 1,013	480	433	47	9.8	- 569	- 329	- 240	-
Investment Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Interest and Investment Income	- 13	- 22	9	-74.6	- 24	- 44	20	84.4	- 153	- 225	72	-
Overall total	- 142	- 1,466	1,324	- 1,087	457	390	67	94	- 722	- 554	- 168	-
Planned appropriation from Reserves									722	722	-	-
Supplementary appropriation from Reserves									-	-	-	-
Surplus									- 0	168	- 168	-

3. Net Service Expenditure for each Head of Service - analysed by Budget area

MAY 11 - Final

Community Development

SDC Funded

	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
8 to 12 project	2	2	- 0	- 18.4	4	5	- 1	- 38.7	23	23	-	-
Arts Development	-	-	-	-	-	0	- 0	-	- 0	- 0	-	-
All Weather Pitch	- 0	- 0	0	-	- 0	- 0	0	-	- 2	- 2	-	-
Community Development Service Provisions	-	-	-	-	-	- 1	1	-	-	- 15	15	-
Community Safety	16	16	0	0.5	34	32	2	6.0	205	205	-	-
The Community Plan	4	4	0	3.7	9	8	1	9.0	56	56	-	-
Economic Development	11	3	8	75.2	14	5	8	59.6	44	44	-	-
Grants to Organisations	1	1	0	2.5	175	175	0	0.0	186	186	-	-
Health Improvements	3	4	- 0	- 6.4	7	7	- 0	- 3.8	39	39	-	-
Leisure Contract	8	8	- 0	- 0.0	57	56	1	2.1	330	330	-	-
Leisure Development	-	-	-	-	5	5	0	2.4	22	22	-	-
Administrative Expenses - Community Dev.	1	2	- 1	- 76.7	2	8	- 5	- 246.9	14	14	-	-
Sporting Services	-	455	- 455	-	-	- 0	0	-	-	-	-	-
STAG Community Arts Centre	-	25	- 25	-	25	25	- 0	- 0.0	100	100	-	-
Sustainability	1	1	-	-	3	3	- 0	- 0.0	17	17	-	-
Tourism	4	10	- 6	- 131.9	12	10	1	11.1	55	55	-	-
West Kent Partnership	1	3	- 1	- 132.4	1	5	- 4	- 612.6	0	0	-	-
Youth	6	5	1	18.2	12	10	2	18.2	76	76	-	-
Total Community Development (SDC Funded)	58	538	- 479	- 820.6	359	354	5	1.4	1,166	1,151	15	

Externally Funded

Partnership - Child	-	- 2	2	-	-	- 14	14	-	0	0	-	-
Partnership - Home Off	2	- 3	5	209.8	1	1	0	14.4	- 0	- 0	-	-
Choosing Health WK PCT	4	4	0	0.5	- 102	- 120	18	17.4	0	0	-	-
Falls Prevention	-	- 6	6	-	-	- 7	7	-	-	-	-	-
PCT Initiatives	-	-	-	-	-	2	- 2	-	-	-	-	-
Total Community Development (Ext Funded)	6	- 6	13	198.6	- 101	- 138	37	37.0	0	0	-	

Total Community Development

	65	531	- 467	- 720.4	258	215	43	16.5	1,166	1,151	15	
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5. Net Service Expenditure for each Head of Service - analysed by Budget area

MAY 11 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
Bridleways / Footpath Diversions	0	-	0	-	0	-	0	-	2	2	-	-
Conservation	4	9	- 5	- 114.8	8	13	- 4	- 53.4	50	50	-	-
Local Development Framework	33	31	1	4.3	66	60	5	8.2	441	441	-	-
LDF Expenditure	-	0	- 0	-	-	0	- 0	-	-	-	-	-
Planning - Appeals	13	14	- 0	- 3.8	26	27	- 1	- 1.9	158	158	-	-
Planning - Counter	- 0	- 0	- 0	-	- 0	- 0	- 0	-	- 1	- 1	-	-
Planning - Dev. Control	64	48	15	24.1	95	95	- 0	- 0.3	464	464	-	-
Planning - Enforcement	22	22	0	1.1	44	43	1	1.6	264	264	-	-
Administrative Expenses - Development Control	2	16	- 14	- 883.2	5	24	- 19	- 386.2	34	34	-	-
Administrative Expenses - Policy and Env.	-	- 11	11	-	-	- 22	22	-	-	-	-	-
Total Development Services	137	128	9	6.5	244	241	3	1.4	1,411	1,411	-	

5. Net Service Expenditure for each Head of Service - analysed by Budget area

MAY 11 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
Environmental and Operational Services												
Asset Maintenance Car Parks	1	11	- 10	- 1,451.2	1	11	- 9	- 675.6	8	8	-	-
Asset Maintenance CCTV	1	- 1	2	202.0	2	0	2	96.2	11	11	-	-
Asset Maintenance Countryside	0	1	- 1	-	1	2	- 1	- 145.4	6	6	-	-
Asset Maintenance Direct Services	2	- 5	7	360.7	4	0	3	91.8	22	22	-	-
Asset Maintenance Playgrounds	1	-	1	100.0	2	-	2	100.0	13	13	-	-
Asset Maintenance Public Toilets	1	- 0	1	114.0	2	-	2	100.0	14	14	-	-
Building Control	- 21	1	- 22	- 105.4	- 35	6	- 40	- 115.9	- 123	- 108	- 15	-
Car Parks	- 136	- 142	6	4.6	- 169	- 171	2	1.2	- 1,552	- 1,552	-	-
CCTV	78	10	69	87.6	90	82	8	9.0	230	230	-	-
Clean Air	6	0	6	93.8	13	6	7	52.8	116	116	-	-
Contaminated Land	4	4	0	3.4	8	8	1	6.0	51	51	-	-
Dangerous Structures	2	3	- 1	- 56.7	4	4	- 0	- 10.2	22	22	-	-
On-Street Parking	- 21	- 11	- 10	- 46.9	- 51	- 28	- 23	- 45.0	- 345	- 295	- 50	-
Emergency	5	5	0	5.7	10	9	0	3.1	59	59	-	-
EstMan - Grounds	7	6	1	14.9	15	12	3	18.7	91	91	-	-
Licensing Health	4	4	0	1.4	8	8	- 0	- 0.6	35	35	-	-
Licensing Partnership Members	-	- 9	9	-	-	3	- 3	-	-	-	-	-
Licensing Partnership Hub (Trading)	- 1	- 4	3	193.2	- 1	- 9	8	1,180.5	-	-	-	-
Licensing Regime	7	- 0	8	104.4	14	3	11	76.8	3	33	- 30	-
Minibus	1	1	0	21.6	1	1	1	60.8	9	9	-	-
Noise Control	7	7	0	1.2	14	14	0	2.0	88	88	-	-
Parks and Rec.Grds	6	8	- 3	- 47.2	9	10	- 2	- 17.4	88	88	-	-
Parks - Rural	6	3	3	52.2	16	10	6	39.2	81	81	-	-
Pest Control	-	-	-	-	- 0	-	- 0	-	- 0	- 0	-	-
Public Health	33	42	- 9	- 27.0	66	86	- 20	- 30.2	393	493	- 100	-
Public Transport Support	0	0	0	-	0	0	0	-	1	1	-	-
Refuse Collection	199	204	- 5	- 2.6	395	393	2	0.4	2,157	2,157	-	-
Administrative Expenses - Building Control	0	- 6	7	-	1	- 4	5	378.6	9	9	-	-
Administrative Expenses - Community Director	1	- 3	4	481.0	2	1	1	41.0	16	16	-	-
Administrative Expenses - Direct Services	-	- 9	9	-	-	- 6	6	-	-	-	-	-
Administrative Expenses - Health	1	- 2	3	281.7	3	1	2	67.5	23	23	-	-
Administrative Expenses - Transport	1	- 2	3	558.9	1	- 3	5	315.3	10	10	-	-
Street Naming	1	0	1	78.5	2	0	2	86.5	13	13	-	-
Street Cleansing	101	103	- 2	- 1.9	205	210	- 5	- 2.4	1,226	1,226	-	-
Support - Direct Services	3	0	2	91.5	7	1	6	81.8	51	51	-	-
Taxis	- 4	- 9	5	145.7	- 4	- 28	24	625.8	- 14	- 14	-	-
Air Quality (Ext Funded)	-	- 30	30	-	-	- 0	0	-	-	-	-	-
Public Conveniences	4	3	1	27.8	21	15	6	28.0	49	49	-	-

Total Environmental and Operational Services	300				659				2,862			
	182	118	39.4	648	11	1.7	3,057	- 195				

5. Net Service Expenditure for each Head of Service - analysed by Budget area

MAY 11 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
Asset Maintenance Argyle Road	4	-	4	100.0	8	-	8	100.0	51	51	-	-
Asset Maintenance Other Corporate Properties	3	3	-0	-17.4	5	3	2	41.3	30	30	-	-
Asset Maintenance Leisure	13	-9	22	168.7	26	9	17	66.6	153	153	-	-
Asset Maintenance Sewage Treatment Plants	1	0	1	73.3	2	0	1	86.6	10	10	-	-
Asset Maintenance Support & Salaries	9	6	4	37.0	19	11	8	42.7	114	114	-	-
Benefits Admin	76	90	-14	-18.8	152	194	-42	-27.4	914	914	-	-
Benefits Grants	-56	-1,507	1,451	2,601.9	-112	-111	-1	-0.9	-659	-659	-	-
Bus Station	0	2	-2	-	3	5	-2	-59.0	12	12	-	-
Civic Expenses	-1	-2	1	94.4	-0	0	-1	-	14	14	-	-
Civil Protection	0	0	0	-	1	1	0	41.8	11	11	-	-
Concessionary Fares	-24	-	-24	-100.0	-22	0	-22	-100.1	-	-	-	-
Dartford Partnership Hub	-	3	-3	-	-	13	-13	-	-	-	-	-
EstMan - Buildings	-5	-1	-4	-84.0	2	25	-23	-992.1	-92	-92	-	-
Housing Advances	0	-	0	-	1	3	-3	-447.4	4	4	-	-
Housing Premises	0	3	-3	-	-11	-7	-4	-39.7	-10	-10	-	-
Local Tax	39	52	-13	-33.8	81	88	-7	-9.0	233	233	-	-
Markets	-6	-15	9	170.4	-26	-34	9	33.2	-194	-194	-	-
Members	14	10	4	30.5	48	35	13	26.9	343	343	-	-
Misc. Finance	74	-58	132	177.4	285	129	156	54.7	2,031	2,031	-	-
Revenues and Benefits Partnership	-21	38	-59	-284.5	-42	51	-92	-221.7	-250	-250	-	-
Administrative Expenses - Corporate Director	0	-3	4	-	1	14	-14	-1,992.2	5	5	-	-
Administrative Expenses - Chief Executive	1	-1	2	225.4	3	7	-4	-123.2	21	21	-	-
Administrative Expenses - Finance	2	-9	11	529.9	6	16	-11	-189.5	39	39	-	-
Administrative Expenses - Personnel	1	-0	1	135.7	2	6	-5	-243.9	13	13	-	-
Administrative Expenses - Property	0	-0	0	-	1	0	1	94.1	5	5	-	-
Support - Audit Function	14	19	-5	-31.4	28	29	-2	-6.2	161	161	-	-
Support - Central Offices	8	0	7	94.3	244	228	16	6.5	411	411	-	-
Support - Contact Centre	40	39	1	1.6	79	79	0	0.2	477	477	-	-
Support - Exchequer and Procurement	11	11	-0	-2.0	22	22	-0	-0.2	139	139	-	-
Support - Finance Function	16	21	-5	-29.7	32	42	-9	-29.7	231	231	-	-
Support - General Admin	11	14	-3	-25.0	24	25	-0	-1.7	148	148	-	-
Support - Health and Safety	1	-2	3	267.3	2	1	1	39.0	16	16	-	-
Support - Local Offices	21	1	20	95.6	23	26	-3	-14.7	48	48	-	-
Support - Personnel	17	17	0	0.4	33	33	0	0.2	199	199	-	-
Support - Property Function	9	8	0	2.5	18	17	1	4.2	107	107	-	-
Treasury Management	5	7	-2	-31.0	13	10	3	22.4	88	88	-	-
Total Finance and Human Resources	279	-1,261	1,540	551.4	953	974	-21	-2.2	4,823	4,823	-	-

5. Net Service Expenditure for each Head of Service - analysed by Budget area

MAY 11 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
Consultation and Surveys	1	-	1	100.0	2	-	2	100.0	17	17	-	-
Energy Efficiency	4	3	0	4.5	8	7	1	7.8	4	4	-	-
External Comms	6	6	0	2.9	15	23	-8	-52.9	128	128	-	-
Gypsy Sites	-2	-87	85	3,482.5	-2	-4	1	62.8	-12	-12	-	-
Home Improvement Agency (prev. Care and Repair)	2	41	-39	-2,457.5	43	42	0	1.1	59	59	-	-
Homeless	10	3	7	71.4	17	17	-0	-0.1	119	119	-	-
Housing	23	27	-4	-19.2	127	112	15	12.2	341	341	-	-
Housing Initiatives	1	4	-2	-189.8	3	4	-1	-17.4	20	20	-	-
Housing Option - Trailblazer	0	4	-4	-	0	-1	1	-	0	0	-	-
Needs and Stock Surveys	-	-	-	-	-	-	-	-	15	15	-	-
KCC Loan Scheme	-	-1	1	-	-	-	-	-	-	-	-	-
Private Sector Housing	18	18	0	0.1	36	35	1	1.6	217	217	-	-
Administrative Expenses - Housing	1	-1	2	323.0	2	0	1	76.8	14	14	-	-
Support - General Admin	-	2	-2	-	-	3	-3	-	-	-	-	-
Homelessness Funding	13	4	9	71.7	11	17	-6	-54.0	0	0	-	-
Leader Programme	0	0	-	-	1	1	-	-	5	5	-	-
Total Housing and Communications	76	23	53	70.0	263	256	7	2.5	926	926	-	-

5. Net Service Expenditure for each Head of Service - analysed by Budget area

MAY 11 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
IT & Facilities Management												
Asset Maintenance IT	25	- 1	26	102.7	50	3	47	93.1	300	300	-	-
Administrative Expenses - IT	1	0	1	65.5	4	8	- 4	- 118.9	26	26	-	-
Support - Central Offices - Facilities	18	17	0	2.3	40	34	6	15.3	238	238	-	-
Support - General Admin	41	34	7	17.4	63	61	2	3.0	284	284	-	-
Support - IT	109	31	78	71.6	221	308	- 87	- 39.3	785	845	- 60	-
Total IT & Facilities Management	194	82	112	57.8	378	414	- 37	- 9.7	1,631	1,691	- 60	

5. Net Service Expenditure for each Head of Service - analysed by Budget area

MAY 11 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
Legal and Democratic Services												
Action and Development	- 0	14	- 14	-	1	11	- 11	- 1,809.5	6	6	-	-
Committee Admin	7	7	0	5.2	17	18	- 1	- 4.1	89	89	-	-
Corp Mgmt	68	57	10	15.2	148	125	23	15.3	959	959	-	-
Corporate Savings	- 3	- 3	- 0	- 2.2	- 9	- 7	- 2	- 22.3	- 162	- 162	-	-
Elections	- 39	41	- 80	- 202.9	- 33	- 21	- 12	- 35.5	66	66	-	-
Equalities Legislation	1	-	1	100.0	2	-	2	100.0	16	16	-	-
Land Charges	- 15	- 11	- 5	- 30.4	- 26	- 17	- 9	- 34.1	- 113	- 113	-	-
Performance Improvement	- 1	-	- 1	- 100.0	- 1	-	- 1	- 100.0	1	1	-	-
Register of Electors	8	5	2	30.2	18	14	4	20.5	139	139	-	-
Administrative Expenses - Legal and Democratic	4	3	1	19.3	11	10	1	9.1	73	73	-	-
Support - Legal Function	18	20	- 2	- 12.2	32	38	- 5	- 17.0	218	218	-	-
Total Legal and Democratic Services	46	134	- 87	- 189.4	161	171	- 10	- 6.4	1,292	1,292	-	

4. Cumulative Salary Monitoring

MAY 11 - Final

	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	(including Accruals) £'000	£'000	£'000
Chief Executive, P.A. & Secretariat	18	16	2	11.8	36	42	-6	-15.8	216	216	-	-
Total Chief Executives Dept	18	16	2	11.8	36	42	-6	-15.8	216	216	-	-
Director, P.A. & Secretariat	23	19	4	15.6	45	47	-2	-3.6	271	271	-	-
Finance & Human Resources	242	233	9	3.7	485	495	-10	-2.1	2,908	2,908	-	-
Legal and Democratic Services	64	55	8	13.1	123	118	5	4.1	761	761	-	-
IT & Facilities Management	67	66	1	2.0	134	140	-6	-4.2	804	804	-	-
Total Corporate Resources	396	374	22	5.6	787	799	-12	-1.5	4,744	4,744	-	-
Director, PA and Secretariat	14	11	3	22.4	28	29	-1	-4.4	168	168	-	-
Community Development	36	36	0	0.8	73	74	-2	-2.1	436	436	-	-
Operational Services	286	278	8	2.8	572	568	4	0.7	3,429	3,429	-	-
Environmental Health	60	57	3	4.5	120	117	3	2.9	722	722	-	-
Licensing	26	27	-0	-1.9	53	54	-1	-1.4	318	318	-	-
Development Services	146	148	-2	-1.4	293	292	1	0.3	1,758	1,758	-	-
Building Control	30	22	7	24.0	59	55	4	7.5	354	354	-	-
Housing & Communications	45	46	-1	-2.4	89	95	-6	-6.2	536	536	-	-
Parking and Amenity Services	43	40	3	6.9	86	82	4	4.3	516	516	-	-
Total Community and Planning Services	686	666	21	3.0	1,373	1,366	7	0.5	8,238	8,238	-	-
Sub total	1,100	1,055	45	4.1	2,196	2,206	-10	-0.5	13,198	13,198	-	-
Council Wide - Vacant Posts	-4	-	-4	-100.0	-9	-	-9	-100.0	-95	-95	-	-
Performance Award Contingency	4	-	4	100.0	8	-	8	100.0	48	48	-	-
TOTAL SDC Funded Salary Costs	1,100	1,055	45	4.1	2,194	2,206	-12	-0.5	13,150	13,150	-	-
<u>Externally Funded and Funded from other sources (gross figures). Overspendings here are matched by external funding and represent additional resources secured for the Council since the budget was set.</u>												
Community Development Ext.	6	8	-2	-28.3	12	18	-6	-47.3	73	73	-	-
Housing Ext.	13	10	3	24.7	26	20	6	23.5	153	153	-	-
	19	17	1	7.6	38	37	0	0.8	226	226	-	-
TOTAL All Salary Costs	1,119	1,073	46	4.1	2,232	2,243	-11	-0.5	13,376	13,376	-	-
Less Allocs to Trading a/cs inc Ext Funded TASK	-244	-244	-	-	-488	-488	-	-	-2,925	-2,925	-	-
Less Allocations to Capital and Asset maint. etc	-3	-3	-	-	-6	-6	-	-	-35	-35	-	-
Council Wide Vacant Posts	4	-	4	100.0	9	-	9	100.0	95	95	-	-
Check total to Pay Costs (Budget book page9)	876	826	50	5.7	1,748	1,750	-2	-0.1	10,511	10,511	-	-

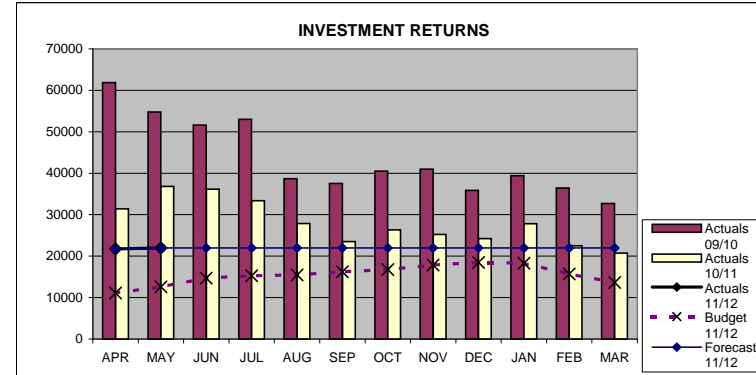
DIRECT SERVICES SUMMARY

May-11	PERIOD				Y-T-D				ANNUAL			Y-T-D NET VARIANCE			ANNUAL NET VARIANCE		
	Budget	Actual	Actual / Budget	Variance	Budget	Actual	Actual / Budget	Variance	Budget	Forecast	Variance	Net Budget by Service	Net Actual by Service	Variance by Service	Net Budget by Service	Net Actual by Service	Variance by Service
	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Income																	
Refuse	-170	-170	0%		-341	-342	0%	1	-2,051	-2,051		18		18	101	101	
Street Cleaning	-96	-98	2%	2	-192	-194	1%	3	-1,151	-1,151		12	13	-1	73	73	
Trade	-29	-24	-18%	-5	-59	-49	-17%	-10	-390	-390		-1	11	-13	-46	-46	
Workshop	-51	-47	-8%	-4	-101	-88	-13%	-14	-609	-609		-5	6	-11	-29	-29	
Green Waste	-39	-47	21%	8	-76	-85	13%	10	-376	-376		-32	-36	4	-84	-84	
Premises Cleaning	-21	-16	-25%	-5	-43	-31	-28%	-12	-258	-258		-3	7	-9	-15	-15	
Cesspools	-23	-20	-15%	-3	-47	-38	-18%	-8	-280	-280		-10	-2	-9	-63	-63	
Pest Control	-2	-3	25%	1	-4	-6	24%	1	-80	-80		9	8	1			
Grounds	-11	-11	0%		-23	-23	0%		-135	-135		1	1		9	9	
Fleet	-68	-63	-8%	-5	-136	-125	-8%	-11	-816	-816			-2	2			
Depot	-28	-28	-1%		-51	-46	-10%	-5	-290	-290		6	6		-20	-20	
Emergency	-4	-4	0%		-7	-7	0%		-45	-45			-2	2	2	2	
Total Income	-544	-530	-2%	-13	-1,079	-1,035	-4%	-44	-6,481	-6,481		-4	11	-15	-74	-74	
Expenditure																	
Refuse	179	179	0%		359	342	5%	17	2,151	2,151							
Street Cleaning	102	103	-1%	-1	204	207	-2%	-3	1,223	1,223							
Trade	29	40	-41%	-12	57	60	-5%	-3	344	344							
Workshop	48	48	1%		97	94	2%	2	579	579							
Green Waste	22	24	-8%	-2	44	49	-13%	-5	293	293							
Premises Cleaning	20	18	12%	2	40	38	6%	2	243	243							
Cesspools	18	19	-4%	-1	36	37	-1%	-1	217	217							
Pest Control	7	9	-34%	-2	14	13	2%		80	80							
Grounds	13	12	12%	2	24	24	2%		144	144							
Fleet	68	62	9%	6	136	123	10%	13	816	816							
Depot	22	18	17%	4	57	52	9%	5	270	270							
Emergency	4	3	25%	1	8	6	25%	2	47	47							
Total Expenditure	532	535	-1%	-3	1,075	1,045	3%	30	6,407	6,407							
Net	-12	5	-139%	-16	-4	11	-348%	-15	-74	-74							

INVESTMENT RETURNS

INVESTMENT RETURNS

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Budget 11/12	Variance	Forecast 11/12
APR	61,847	31,431	21,722	11,105	10,617	21,700
MAY	54,783	36,831	21,983	12,591	9,392	22,000
JUN	51,598	36,164		14,677		22,000
JUL	53,006	33,361		15,269		22,000
AUG	38,709	27,858		15,442		22,000
SEP	37,534	23,532		16,215		22,000
OCT	40,524	26,352		16,748		22,000
NOV	40,982	25,254		17,846		22,000
DEC	35,869	24,240		18,460		22,000
JAN	39,423	27,832		18,302		22,000
FEB	36,455	22,501		15,698		22,000
MAR	32,694	20,723		13,647		22,000
TOTAL	523,424	336,079	43,705	186,000	20,009	263,700



INVESTMENT RETURNS (CUMULATIVE)

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Budget 11/12	Variance	Forecast 11/12
APR	61,847	31,431	21,722	11,105	10,617	21,700
MAY	116,630	68,262	43,705	23,696	20,009	43,700
JUN	168,228	104,426		38,373		65,700
JUL	221,234	137,787		53,642		87,700
AUG	259,943	165,645		69,084		109,700
SEP	297,477	189,177		85,299		131,700
OCT	338,001	215,529		102,047		153,700
NOV	378,983	240,783		119,893		175,700
DEC	414,852	265,023		138,353		197,700
JAN	454,275	292,855		156,655		219,700
FEB	490,730	315,356		172,353		241,700
MAR	523,424	336,079		186,000		263,700

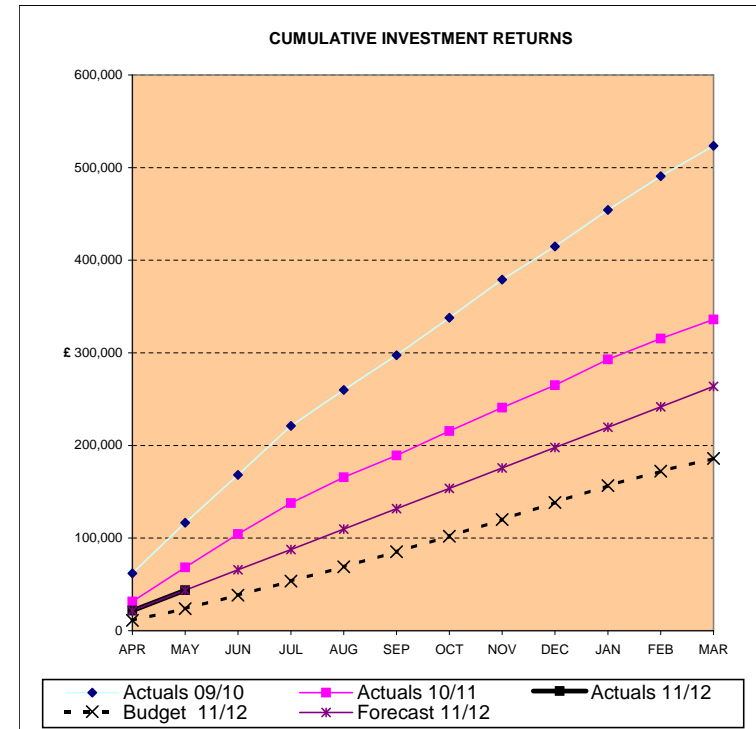
BUDGET FOR 2011/12 186,000
 FORECAST OUTTURN 263,700

CODE:- YHAA 96900

N.B.

- 1) These are the gross interest receipts rather than the interest remaining in the General Fund
- 2) Interest due on the Landsbanki investment has been removed from the calculations as from 25/6/2008

Fund Average 1.1068%
 7 Day LIBID 0.4500%
 3 Month LIBID 0.6700%



**STAFFING STATISTICS
MAY 2011**

	BDGT	STAFF	AGENCY	CASUAL	TOTAL	COMMENTS / VARIATIONS
	FTE	FTE	STAFF	FTE		
CHIEF EXECUTIVES						
Chief Executive's Office	3.61	3.00	0.00	0.00	3.00	1 FTE post to be deleted wef 10/6/11
CORPORATE RESOURCES						
Director, Secretaries	5.50	5.95	0.00	0.00	5.95	Budget Includes Secretariat (although report to Finance and HR) 1 P/T post increased hours - 2 FT posts deleted wef 31/3/11
Finance and Human Resources	82.42	79.39	2.00	1.24	82.63	Includes Property Team & 2 Benefits & Local Tax Apprentices plus 0.18 post coded to Dev S but based in Bens. 2 FT posts in Property and 1 PT post in Finance deleted wef 31/3/11
Legal, Electoral, Democratic Services and Policy & Performance	17.12	13.73	0.00	0.00	13.73	
<i>Legal, Electoral & Democratic Services</i>	15.51	11.92	0.00	0.00	11.92	1 PT post deleted, 2 FT posts vacant: 1 Legal and 1 Dem S (Dem S post currently covered by DBC)
<i>Policy and Performance</i>	1.61	1.81	0.00	0.00	1.81	Now 2.81 budgeted to Legal, Electoral and Democratic Services. 1 FTE still budgeted for HoS post
IT and Facilities Management	24.46	25.43	0.00	0.00	25.43	1 Temp post so 1 over Bdgt FTE (2 posts coded to Dev S but based in Facilities)
Sub-totals	129.50	138.23	2.00	1.24	141.47	
COMMUNITY AND PLANNING SERVICES						
Director, PA and Secretarial	2.00	2.00	0.00	0.00	2.00	
Community Development	10.74	10.24	0.00	0.41	10.65	1 post is part externally funded. 1.5 posts deleted wef 31/3/11
Environmental and Operational Services	161.98	155.03	9.70	0.74	165.47	
<i>SDS and CCTV</i>	120.10	115.31	9.70	0.74	125.75	Includes Grounds Maintenance. 13.2 posts deleted (7.2 minibus, 5 Street Cleansing, 1 Purchasing) Also reduction of 0.19 in Pest Control)
<i>Env Health & Licensing</i>	25.02	24.86	0.00	0.00	24.86	Includes 1 Temp post in Licensing until end June
<i>Parking & Amenity</i>	16.86	14.86	0.00	0.00	14.86	1 FT post deleted
Development Services	51.34	47.55	0.00	0.00	47.55	2.18 posts actually based other teams (2 FTE based in Facilities, 0.18 in Benefits)
Building Control	7.81	6.81	1.00	0.00	7.81	Plus 1 Seconded Officer
Housing & Communications	15.17	10.89	0.00	0.00	10.89	1 post is part externally funded. Now includes BUD 2 FTE for Communications. 2.5 FTE posts deleted wef 31/3/11
Sub-totals	249.04	232.52	10.70	1.15	244.37	
EXTERNALLY FUNDED POSTS						
Community Development	2.04	2.54	0.00	0.00	2.54	
Environmental and Operational Services	0.00	0.00	0.00	0.00	0.00	
Development Services	0.00	0.00	0.00	0.00	0.00	
Housing & Communications	3.41	4.30	0.00	0.00	4.30	1 post is part funded by SDC (see Housing permanent posts)
Sub-totals	5.45	6.84	0.00	0.00	6.84	
TOTALS	387.60	380.59	12.70	2.39	395.68	
Number of staff paid in May						
393 permanent, 14 casuals						

9. Capital

MAY 11 - Final

		Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual
		Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance
		£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000
COMMDEV	Local Strategic Partnership - Capital Delivery	-	10	- 10	-	-	10	- 10	-	-	-	-
ENVOPS	Playground Improvements	-	4	- 4	-	-	4	- 4	-	-	-	-
ENVOPS	Vehicle Purchases	-	- 22	22	-	-	- 20	20	-	-	-	-
FINSERV	Sevenoaks Town Centre (Capital) (LKF)	-	-	-	-	-	62	- 62	-	-	-	-
HOUSING	Improvement Grants	4	- 8	12	279.1	9	7	2	20.1	51	51	-
HOUSING	Wkha Adaps For Disab Financing Costs Advances-H	-	4	- 4	-	-	6	- 6	-	-	-	-
HOUSING	RHPCG 10-11 SDC	-	15	- 15	-	-	15	- 15	-	-	-	-
HOUSING	RHPCG - Discretionary Grants	-	2	- 2	-	-	2	- 2	-	-	-	-
HOUSING	RHPCG - HMO Grants	-	-	-	-	-	2	- 2	-	-	-	-
HOUSING	Hever Road Gypsy Site - Amenity Blocks	-	- 2	2	-	-	1	- 1	-	-	-	-
HOUSING	Hever Road Gypsy Site - Ground Works	-	22	- 22	-	-	59	- 59	-	-	-	-
HOUSING	Hever Road Gypsy Site - Preliminary Work	-	1	- 1	-	-	1	- 1	-	-	-	-
HOUSING	Hever Road Gypsy Site - Bomb Disposal	-	23	- 23	-	-	23	- 23	-	-	-	-
		4	48	- 44	- 1,030.4	9	170	- 161	- 1,896.0	51	51	-

Improvement Grants budget shown net of Government grant.

CUMULATIVE INCOME FIGURES

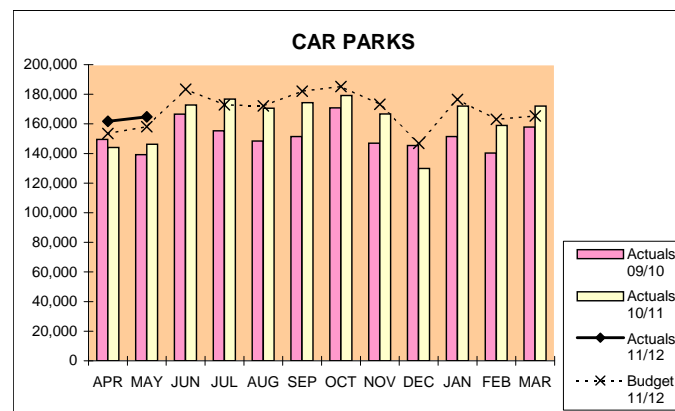
May 2011

	ACTUAL	Comparison of 10/11 and 11/12, where a minus is 'bad news'	MANAGER'S PROFILED BUDGET	Variance, where a minus is 'bad news'	ANNUAL BUDGET	Annual Forecast
CAR PARKS	326,406	<i>36,107</i>	311,666	14,740	2,032,493	2,032,493
ON STREET PARKING	92,453	<i>4,978</i>	103,860	-11,406	651,669	606,669
LAND CHARGES	28,140	<i>-5,042</i>	37,425	-9,285	185,010	185,010
BUILDING CONTROL	54,591	<i>-12,023</i>	101,759	-47,168	514,459	499,459
DEVELOPMENT CONTROL	78,237	<i>22,590</i>	84,484	-6,246	593,920	593,920
	579,828	46,611	639,193	-59,365	3,977,550	3,917,550

10 Car Parks Graphs

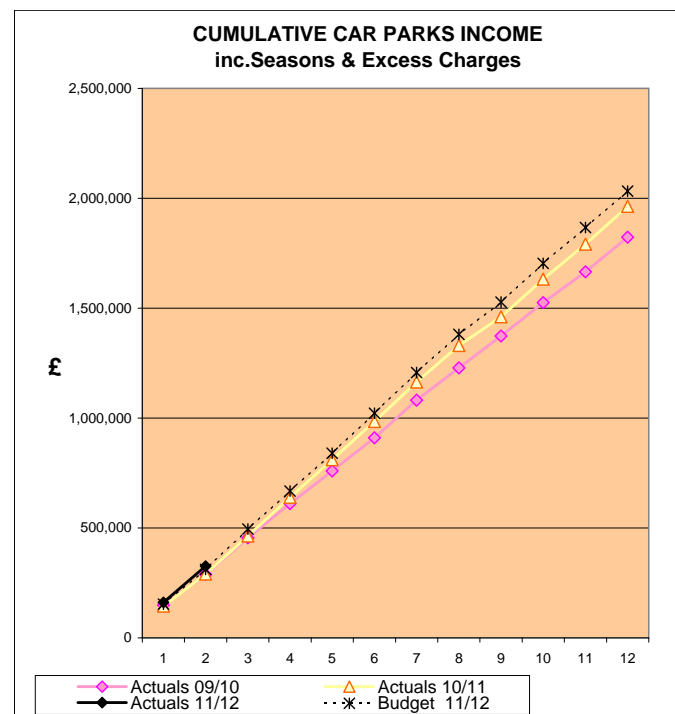
CAR PARKS (HWCARPK)

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Increase / decrease from 10/11 to 11/12	Budget 11/12	Variance (Actuals-Budget)	Manager's Forecast
1 APR	149,537	144,052	161,685	17,632	153,545	8,140	
2 MAY	139,181	146,247	164,722	18,474	158,121	6,601	
3 JUN	166,621	172,788		-172,788	183,435		
4 JUL	155,296	176,717		-176,717	172,888		
5 AUG	148,423	170,558		-170,558	172,100		
6 SEP	151,490	174,392		-174,392	182,116		
7 OCT	170,869	179,153		-179,153	185,186		
8 NOV	146,974	166,673		-166,673	173,215		
9 DEC	145,369	129,891		-129,891	146,796		
10 JAN	151,428	171,978		-171,978	176,540		
11 FEB	140,372	158,986		-158,986	163,120		
12 MAR	157,838	172,012		-172,012	165,431		
TOTAL	1,823,396	1,963,446	326,406	-1,637,040	2,032,493	14,740	2,032,493



CAR PARKS (CUMULATIVE)

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Cumulative increase / decrease from 09/10 to 10/11	Budget 11/12	Variance (Column E-G)	Manager's Forecast
APR	149,537	144,052	161,685	17,632	153,545	8,140	
MAY	288,718	290,299	326,406	36,107	311,666	14,740	
JUNE	455,338	463,087		-463,087	495,101		
JUL	610,634	639,805		-639,805	667,989		
AUG	759,057	810,362		-810,362	840,089		
SEP	910,547	984,754		-984,754	1,022,205		
OCT	1,081,415	1,163,907		-1,163,907	1,207,391		
NOV	1,228,389	1,330,580		-1,330,580	1,380,606		
DEC	1,373,758	1,460,470		-1,460,470	1,527,402		
JAN	1,525,186	1,632,448		-1,632,448	1,703,942		
FEB	1,665,558	1,791,434		-1,791,434	1,867,062		
MAR	1,823,396	1,963,446		-1,963,446	2,032,493		2,032,493



MAY 2011

HWCARPK

DAY TICKETS	***0
EXCESS CHARGES	***1/3/5/7
SEASON TICKETS	***2
RENT	***4
OTHER (inc.Res.Pkg)	***9

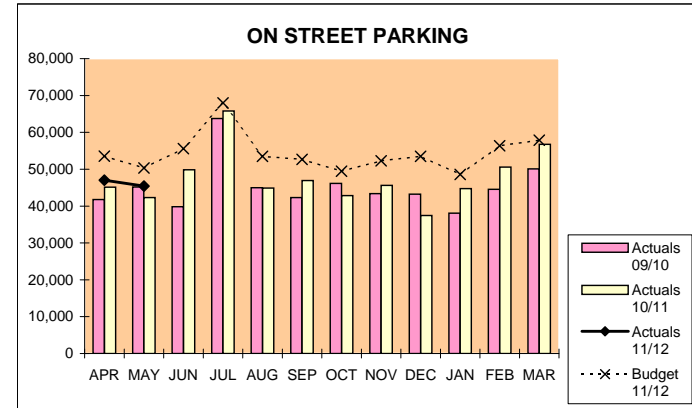
CUMULATIVE BREAKDOWN

Actual (Cumulative)	Budget	(Monthly)
251,191	241,817	126,566
25,851	25,021	13,358
46,924	44,827	21,005
60	-	50
2,381	1	3,743
326,406	311,666	164,722

10 On-Street Graphs

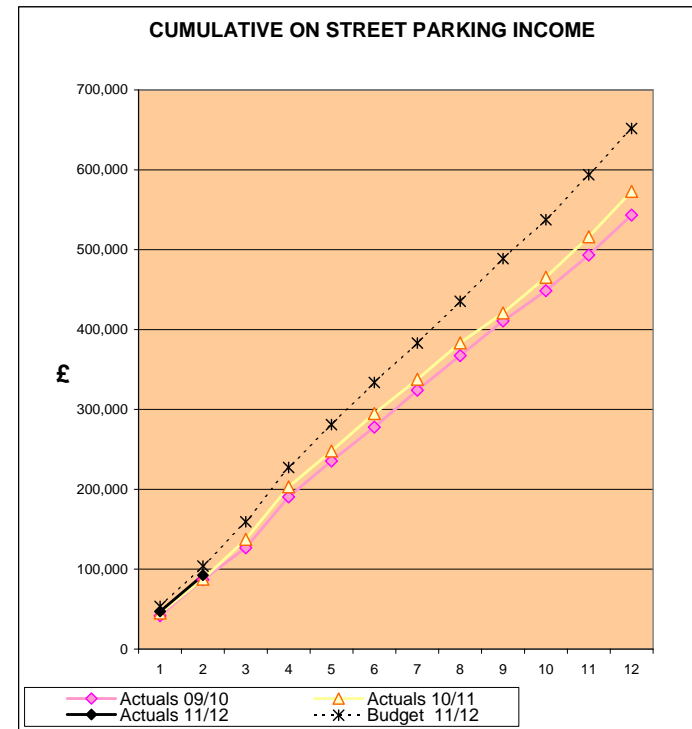
ON STREET PARKING (HWDCRIM)

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Increase / decrease from 10/11 to 11/12	Budget 11/12	Variance (Actuals-Budget)	Manager's Forecast
1 APR	41,795	45,146	47,046	1,899	53,524	-6,478	
2 MAY	45,170	42,328	45,408	3,079	50,336	-4,929	
3 JUN	39,828	49,872		-49,872	55,584		
4 JUL	63,742	65,784		-65,784	67,995		
5 AUG	44,999	44,910		-44,910	53,513		
6 SEP	42,325	46,913		-46,913	52,687		
7 OCT	46,145	42,832		-42,832	49,454		
8 NOV	43,374	45,607		-45,607	52,291		
9 DEC	43,242	37,452		-37,452	53,474		
10 JAN	38,075	44,720		-44,720	48,585		
11 FEB	44,537	50,568		-50,568	56,369		
12 MAR	50,100	56,761		-56,761	57,859		
	543,332	572,894	92,453	-480,441	651,669	-11,406	606,669



ON STREET PARKING (CUMULATIVE)

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Cumulative increase / decrease from 09/10 to 10/11	Budget 11/12	Variance (Column E-G)	Manager's Forecast
APR	41,795	45,146	47,046	1,899	53,524	-6,478	
MAY	86,965	87,475	92,453	4,978	103,860	-11,406	
JUNE	126,793	137,347		-137,347	159,443		
JUL	190,535	203,131		-203,131	227,438		
AUG	235,533	248,041		-248,041	280,951		
SEP	277,859	294,954		-294,954	333,638		
OCT	324,004	337,786		-337,786	383,091		
NOV	367,377	383,393		-383,393	435,382		
DEC	410,619	420,845		-420,845	488,856		
JAN	448,694	465,565		-465,565	537,441		
FEB	493,232	516,133		-516,133	593,810		
MAR	543,332	572,894		-572,894	651,669		606,669



MAY 2011

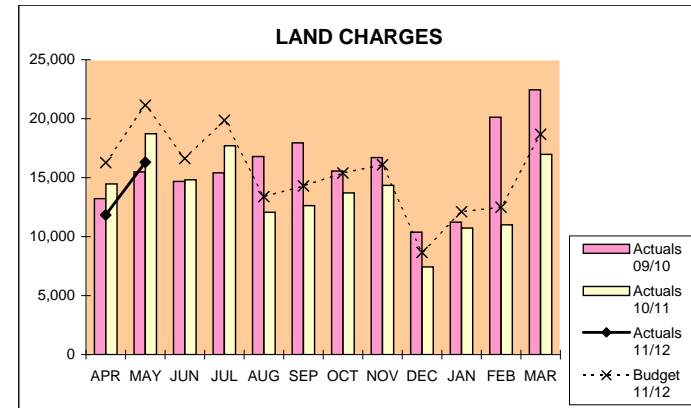
HWDCRIM

	Actual (Cumulative)	Budget	(Monthly)	
PENALTY NOTICES	3403	22,057	25,725	11,173
WAIVERS	3404	1,464	854	936
RESIDENTS PERMITS	3406	8,880	8,200	4,306
ON STREET PARKING	3300	51,686	61,381	25,574
BUSINESS PERMITS	3408	8,366	7,700	3,419
OTHER	9999	-	-	-
		92,453	103,860	45,408

10 Land Charges Graphs

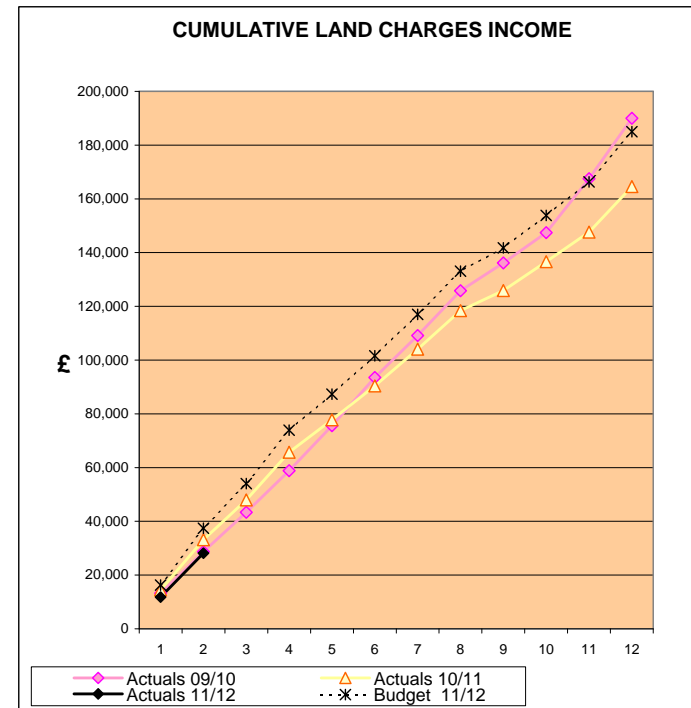
LAND CHARGES (LPLNDCH)

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Increase / decrease from 10/11 to 11/12	Budget 11/12	Variance (Actuals-Budget)	Manager's Forecast
1 APR	13,225	14,463	11,836	-2,627	16,278	-4,441	
2 MAY	15,485	18,718	16,303	-2,415	21,147	-4,844	
3 JUN	14,682	14,812		-14,812	16,625		
4 JUL	15,416	17,700		-17,700	19,866		
5 AUG	16,799	12,074		-12,074	13,384		
6 SEP	17,943	12,624		-12,624	14,296		
7 OCT	15,558	13,710		-13,710	15,400		
8 NOV	16,697	14,339		-14,339	16,090		
9 DEC	10,375	7,439		-7,439	8,656		
10 JAN	11,227	10,731		-10,731	12,105		
11 FEB	20,119	10,999		-10,999	12,485		
12 MAR	22,442	16,983		-16,983	18,678		
	189,968	164,592	28,140	-136,452	185,010	-9,285	185,010



LAND CHARGES (CUMULATIVE)

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Cumulative increase / decrease from 09/10 to 10/11	Budget 11/12	Variance (Column E-G)	Manager's Forecast
APR	13,225	14,463	11,836	-2,627	16,278	-4,441	
MAY	28,710	33,182	28,140	-5,042	37,425	-9,285	
JUNE	43,391	47,994		-47,994	54,050		
JUL	58,807	65,694		-65,694	73,916		
AUG	75,606	77,768		-77,768	87,300		
SEP	93,550	90,391		-90,391	101,596		
OCT	109,108	104,102		-104,102	116,996		
NOV	125,805	118,441		-118,441	133,086		
DEC	136,180	125,880		-125,880	141,742		
JAN	147,407	136,610		-136,610	153,847		
FEB	167,526	147,610		-147,610	166,332		
MAR	189,968	164,592		-164,592	185,010		185,010



MAY 2011

LPLNDCH

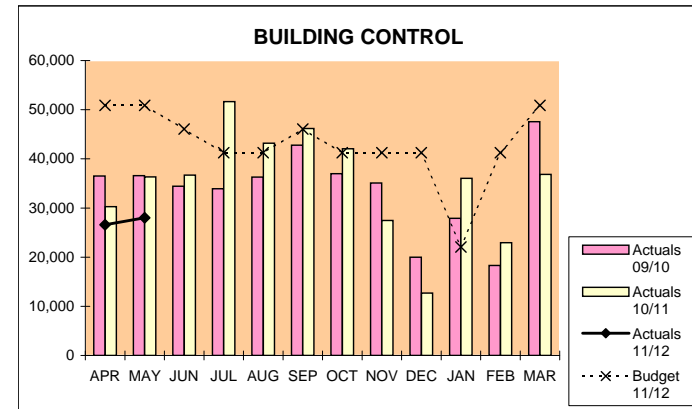
Searches Received - Paper
 Searches Received - Electronic
 Searches Received - Personal

	Received (Month)	Percentage (Month)	Percentage (Month 10/11)	(Cumulative)
£105	51	24.3%	21.6%	83
£86	114	54.3%	31.9%	200
£0	45	21.4%	46.5%	89
	210	100.0%	100.0%	372

10 Building Control Graphs

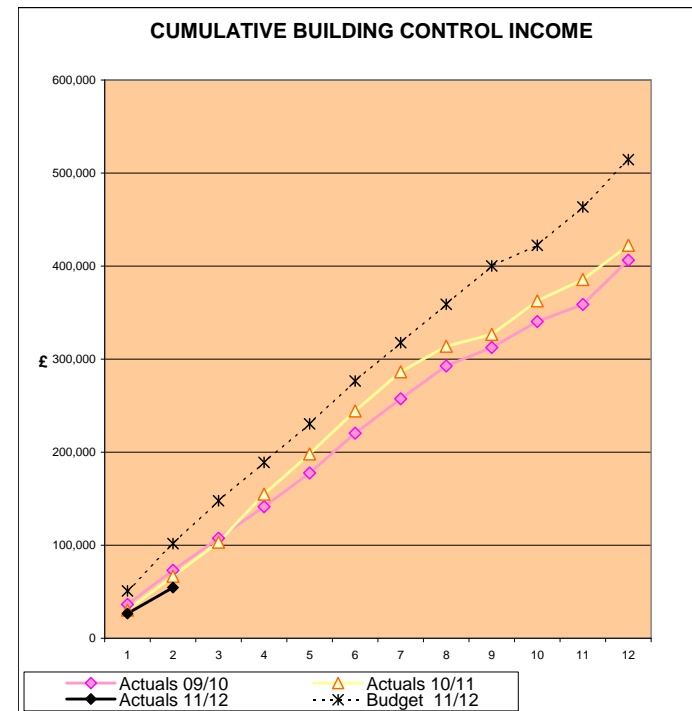
BUILDING CONTROL (DVBCFEE)

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Increase / decrease from 10/11 to 11/12	Budget 11/12	Variance (Actuals-Budget)	Manager's Forecast
1 APR	36,505	30,284	26,583	-3,701	50,879	-24,297	
2 MAY	36,598	36,330	28,008	-8,322	50,879	-22,871	
3 JUN	34,430	36,701		-36,701	46,074		
4 JUL	33,917	51,649		-51,649	41,270		
5 AUG	36,285	43,199		-43,199	41,270		
6 SEP	42,770	46,163		-46,163	46,074		
7 OCT	36,995	42,044		-42,044	41,270		
8 NOV	35,085	27,469		-27,469	41,270		
9 DEC	19,974	12,695		-12,695	41,270		
10 JAN	27,904	36,036		-36,036	22,052		
11 FEB	18,324	22,935		-22,935	41,270		
12 MAR	47,546	36,833		-36,833	50,881		
	406,331	422,339	54,591	-367,748	514,459	-47,168	499,459



BUILDING CONTROL (CUMULATIVE)

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Cumulative increase / decrease from 09/10 to 10/11	Budget 11/12	Variance (Column E-G)	Manager's Forecast
APR	36,505	30,284	26,583	-3,701	50,879	-24,297	
MAY	73,104	66,614	54,591	-12,023	101,759	-47,168	
JUNE	107,533	103,314		-103,314	147,833		
JUL	141,450	154,963		-154,963	189,103		
AUG	177,735	198,162		-198,162	230,372		
SEP	220,505	244,325		-244,325	276,446		
OCT	257,500	286,369		-286,369	317,716		
NOV	292,584	313,838		-313,838	358,986		
DEC	312,558	326,534		-326,534	400,256		
JAN	340,462	362,570		-362,570	422,308		
FEB	358,786	385,505		-385,505	463,578		
MAR	406,331	422,339		-422,339	514,459		499,459



MAY 2011

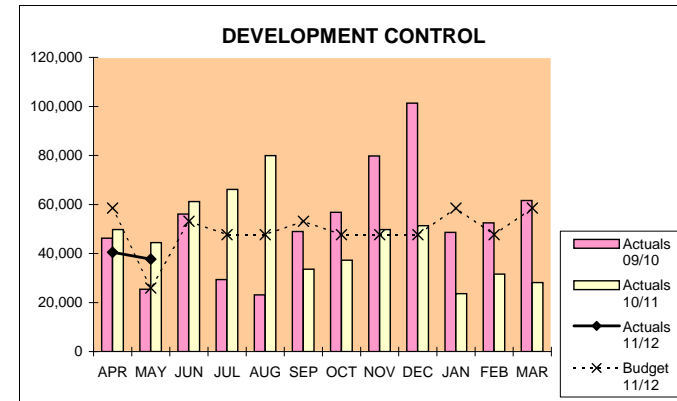
DVBCFEE

	Actual (Cumulative)	Budget	(Monthly)	
Plan Fee	3066	38,888	61,527	23,348
Inspection Fee	3067	15,703	34,566	4,660
Other	9999	-	5,666	-
	54,591	101,759		28,008

10 Development Control Graphs

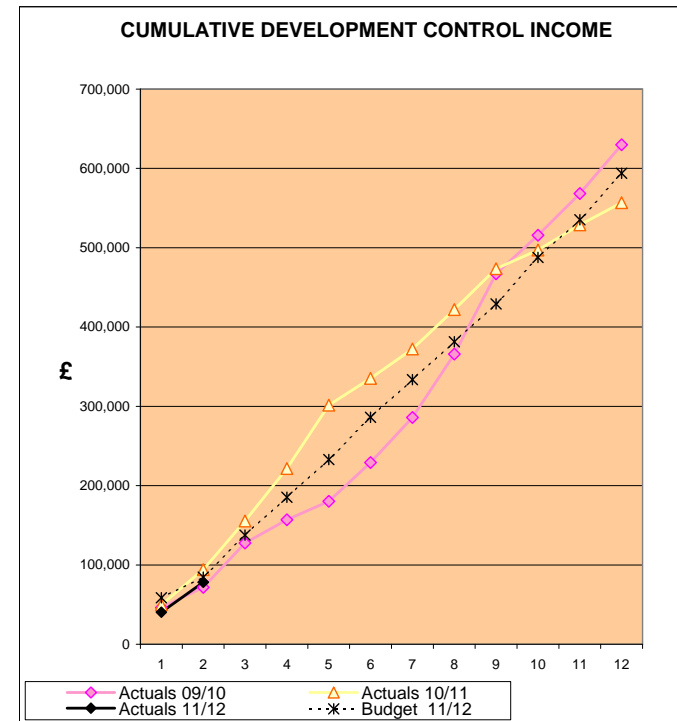
DEVELOPMENT CONTROL (DVDEVCT)

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Increase / decrease from 10/11 to 11/12	Budget 11/12	Variance (Actuals-Budget)	Manager's Forecast
1 APR	46,217	49,786	40,515	-9,271	58,560	-18,044	
2 MAY	25,435	44,456	37,722	-6,734	25,924	11,798	
3 JUN	56,052	61,214		-61,214	53,120		
4 JUL	29,339	66,145		-66,145	47,680		
5 AUG	23,143	79,942		-79,942	47,680		
6 SEP	48,982	33,610		-33,610	53,120		
7 OCT	56,813	37,246		-37,246	47,680		
8 NOV	79,812	49,751		-49,751	47,680		
9 DEC	101,351	51,341		-51,341	47,680		
10 JAN	48,585	23,650		-23,650	58,560		
11 FEB	52,512	31,622		-31,622	47,680		
12 MAR	61,635	28,116		-28,116	58,556		
TOTAL	629,875	556,879	78,237	-478,642	593,920	-6,246	593,920



DEVELOPMENT CONTROL (CUMULATIVE)

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Cumulative increase / decrease from 09/10 to 10/11	Budget 11/12	Variance (Column E-G)	Manager's Forecast
APR	46,217	49,786	40,515	3,569	58,560	-18,044	
MAY	71,652	94,242	78,237	22,590	84,484	-6,246	
JUNE	127,704	155,457		27,753	137,604		
JUL	157,043	221,601		64,559	185,284		
AUG	180,186	301,543		121,357	232,964		
SEP	229,168	335,153		105,985	286,084		
OCT	285,981	372,399		86,418	333,764		
NOV	365,793	422,150		56,357	381,444		
DEC	467,144	473,491		6,347	429,124		
JAN	515,729	497,141		-18,588	487,684		
FEB	568,240	528,763		-39,477	535,364		
MAR	629,875	556,879		-72,996	593,920		593,920



MAY 2011

DVDEVCT

	Actual (Cumulative)	Budget	(Monthly)	
Planning Application Fees	3009	74,587	70,248	35,980
Regularisation Fees	3071	-	-	-
S106 Monitoring	3106	-	8,334	-
Other	9999	-	-	-
Pre-application Fees	94301	3,650	5,902	1,742
TOTAL		78,237	84,484	37,722

* Control Worksheet (NB any row with a '*' as the first character in column A is ignored)

* Global Parameters (setdefault will be used unless parameter of same name is passed)

* Parameter Value

setdefault client S1

setdefault period 201202

MAY 11 - Final the date in words for each report
2.00 (number of periods so far)
-12000.00 DLO Budget this month
5000.00 DLO this month
-4000.00 DLO Budget this month
11000.00 DLO actual
0.00 DLO Forecast **Variance**
-73500.00 DLO Budget - **DO NOT CHANGE**
-21,983.00 Invest this month
-43,705.00 Invest to date
-71,700.00 Invest Forecast Variance
-20,009.00 Invest Cumulative variance
9392.00 Invest This Months Variance
-12591.00 Budget This Month
-23696.00 Budget To Date

* setnum allows use of arithmetic expressions on parameters

*setnum year <period> \ 100

*setnum pyear <year> - 1

*setnum period0 <year> * 100

* setperiod allows use of arithmetic expressions on period parameters

* e.g. set previous 12 periods for a rolling 12 month crosstab by period

*setperiod period1 <period> - 11

*setperiod period2 <period> - 10

*setperiod period3 <period> - 9

*setperiod period4 <period> - 8

*setperiod period5 <period> - 7

*setperiod period6 <period> - 6

*setperiod period7 <period> - 5

*setperiod period8 <period> - 4

*setperiod period9 <period> - 3

*setperiod period10 <period> - 2

*setperiod period11 <period> - 1

*set period12 <period>

* Worksheet Directory

* Sheet Name Template Name Local Parameters

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Insert Strings