

## 2. Overall Summary

### JUNE 11 - Final

	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
<b>Community and Planning</b>												
Community Development	78	78	- 1	-0.8	336	294	42	12.5	1,159	1,144	15	887
Development Services	109	106	4	3.6	353	346	7	2.1	1,401	1,401	-	1,672
Environmental and Operations	217	269	- 52	-24.1	879	919	- 40	-4.5	2,870	3,074	- 204	3,884
Housing and Communications	61	29	33	53.3	324	285	39	12.1	926	926	-	1,014
<b>Total Community and Planning</b>	<b>465</b>	<b>481</b>	<b>- 16</b>	<b>-3.5</b>	<b>1,892</b>	<b>1,843</b>	<b>49</b>	<b>2.6</b>	<b>6,356</b>	<b>6,545</b>	<b>- 189</b>	<b>7,457</b>
<b>Corporate Resources</b>												
Finance and Human Resources	409	368	42	10.2	1,359	1,339	20	1.5	4,761	4,666	95	5,684
IT and Facilities Management	126	56	70	55.7	504	470	34	6.7	1,655	1,715	- 60	1,704
Legal and Democratic Services	154	153	1	0.8	315	324	- 9	-2.9	1,340	1,440	- 100	1,564
<b>Total Corporate Resources</b>	<b>689</b>	<b>576</b>	<b>113</b>	<b>16.4</b>	<b>2,177</b>	<b>2,133</b>	<b>44</b>	<b>2.0</b>	<b>7,756</b>	<b>7,821</b>	<b>- 65</b>	<b>8,952</b>
<b>NET EXPENDITURE (1)</b>	<b>1,154</b>	<b>1,057</b>	<b>97</b>	<b>8.4</b>	<b>4,069</b>	<b>3,976</b>	<b>93</b>	<b>2.3</b>	<b>14,112</b>	<b>14,366</b>	<b>- 254</b>	<b>16,409</b>
<u>Adjustments to reconcile to Amount to be met from Reserves</u>												
Removal of Asset Maintenance Variance	-	19	- 19	-	-	- 63	63	-	-	-	-	72
Direct Services Trading Accounts	- 50	- 33	- 17	- 34.0	- 54	- 23	- 31	- 57.4	- 74	- 74	-	- 17
Capital charges outside General Fund	- 4	- 12	8	200.0	- 12	- 12	- 0	- 0.0	- 47	- 47	-	- 47
Support Services outside General Fund	- 16	- 46	30	183.0	- 49	- 46	- 3	- 5.7	- 220	- 220	-	- 216
Redundancy Costs - all	-	- 2	2	-	-	15	- 15	-	-	-	-	244
<b>NET EXPENDITURE (2)</b>	<b>1,084</b>	<b>983</b>	<b>101</b>	<b>9.3</b>	<b>3,954</b>	<b>3,846</b>	<b>108</b>	<b>2.7</b>	<b>13,771</b>	<b>14,025</b>	<b>- 254</b>	<b>16,445</b>
Government Grant	- 428	- 428	-	0.0	- 1,285	- 1,285	-	-	- 5,141	- 5,141	-	- 6,348
Council Tax Requirement - SDC	- 767	- 767	-	0.0	- 2,300	- 2,300	-	-	- 9,199	- 9,199	-	- 9,172
<b>NET EXPENDITURE (3)</b>	<b>- 111</b>	<b>- 212</b>	<b>101</b>	<b>-90.8</b>	<b>369</b>	<b>261</b>	<b>108</b>	<b>29.2</b>	<b>- 569</b>	<b>- 315</b>	<b>- 254</b>	<b>925</b>
<u>Summary including investment income</u>												
Net Expenditure	- 111	- 212	101	- 91	369	261	108	29.2	- 569	- 315	- 254	925
Investment Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Interest and Investment Income	- 15	- 25	11	-72.7	- 38	- 69	31	79.9	- 153	- 225	72	- 335
<b>Overall total</b>	<b>- 126</b>	<b>- 237</b>	<b>112</b>	<b>- 163</b>	<b>331</b>	<b>192</b>	<b>139</b>	<b>109</b>	<b>- 722</b>	<b>- 540</b>	<b>- 182</b>	<b>590</b>
Planned appropriation (from)/to Reserves									722	722	-	-
Supplementary appropriation from Reserves									-	-	-	-
<b>Surplus</b>									-	183	- 182	590

### 3. Net Service Expenditure for each Head of Service - analysed by Budget area

**JUNE 11 - Final**

#### Community Development

##### **SDC Funded**

	Period				Y-T-D				Annual Budget	Annual Forecast (including Accruals)	Annual Variance	2010/11 Actual
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance				
	£'000	£'000	£'000	%	£'000	£'000	£'000	%				
8 to 12 project	2	4	- 2	- 91.2	6	9	- 3	- 56.6	23	23	-	23
Arts Development	0	-	0	-	0	0	0	-	- 0	- 0	-	5
All Weather Pitch	- 0	- 0	- 0	-	- 0	- 1	0	-	- 2	- 2	-	- 2
Community Development Service Provisions	-	-	-	-	-	- 1	1	-	-	- 15	15	- 12
Community Safety	17	16	2	9.0	51	47	4	7.0	205	205	-	167
The Community Plan	5	4	1	13.2	14	12	1	10.4	56	56	-	51
Economic Development	2	10	- 8	- 338.9	16	15	0	2.4	42	42	-	19
Grants to Organisations	1	1	0	28.2	176	176	0	0.2	186	186	-	225
Health Improvements	3	4	- 0	- 14.2	10	11	- 1	- 7.3	39	39	-	50
Leisure Contract	8	8	0	1.6	65	64	1	2.1	330	330	-	446
Leisure Development	-	-	-	-	5	5	0	2.4	22	22	-	20
Administrative Expenses - Community Dev.	1	- 5	6	607.9	3	3	1	20.3	13	13	-	13
Sporting Services	-	-	-	-	-	- 0	0	-	-	-	-	- 364
STAG Community Arts Centre	25	25	- 0	- 0.0	50	50	- 0	- 0.0	100	100	-	100
Sustainability	1	2	- 1	- 60.0	4	5	- 1	- 20.0	17	17	-	22
Tourism	2	11	- 9	- 419.7	14	21	- 7	- 54.1	53	53	-	39
West Kent Partnership	- 0	- 21	21	-	1	- 16	17	3,332.4	0	0	-	-
Youth	6	10	- 4	- 62.4	19	21	- 2	- 9.3	76	76	-	84
<b>Total Community Development (SDC Funded)</b>	<b>74</b>	<b>68</b>	<b>6</b>	<b>8.6</b>	<b>433</b>	<b>421</b>	<b>12</b>	<b>2.7</b>	<b>1,159</b>	<b>1,144</b>	<b>15</b>	<b>886</b>

##### **Externally Funded**

Partnership - Child	-	- 0	0	-	-	- 15	15	-	0	0	-	-
Partnership - Home Off	- 0	- 1	1	-	1	0	1	98.6	- 0	- 0	-	-
Choosing Health WK PCT	4	15	- 11	- 279.7	- 98	- 105	7	6.8	0	0	-	-
Falls Prevention	-	0	- 0	-	-	- 7	7	-	-	-	-	-
PCT Initiatives	-	- 3	3	-	-	- 1	1	-	-	-	-	-
<b>Total Community Development (Ext Funded)</b>	<b>4</b>	<b>11</b>	<b>- 7</b>	<b>- 193.7</b>	<b>- 97</b>	<b>- 128</b>	<b>30</b>	<b>31.2</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>-</b>

#### **Total Community Development**

<b>78</b>	<b>78</b>	<b>- 1</b>	<b>- 0.8</b>	<b>336</b>	<b>294</b>	<b>42</b>	<b>12.5</b>	<b>1,159</b>	<b>1,144</b>	<b>15</b>	<b>886</b>
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## 5. Net Service Expenditure for each Head of Service - analysed by Budget area

JUNE 11 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
Bridleways / Footpath Diversions	0	0	- 0	-	0	0	0	-	2	2	-	2
Conservation	3	3	0	9.5	12	16	- 4	- 34.9	47	47	-	75
Local Development Framework	32	20	12	37.2	98	80	17	17.7	438	438	-	488
LDF Expenditure	-	0	- 0	-	-	1	- 1	-	-	-	-	-
Planning - Appeals	13	12	2	12.8	40	38	1	3.0	158	158	-	187
Planning - Counter	- 0	- 0	- 0	-	- 0	- 0	- 0	-	- 1	- 1	-	-
Planning - Dev. Control	37	43	- 6	- 17.6	132	138	- 7	- 5.1	464	464	-	606
Planning - Enforcement	22	24	- 1	- 6.8	66	67	- 1	- 1.2	264	264	-	281
Administrative Expenses - Development Control	2	- 18	20	979.1	7	6	1	18.2	30	30	-	34
Administrative Expenses - Policy and Env.	-	22	- 22	-	-	- 0	0	-	-	-	-	1
<b>Total Development Services</b>	<b>109</b>	<b>106</b>	<b>4</b>	<b>3.6</b>	<b>353</b>	<b>346</b>	<b>7</b>	<b>2.1</b>	<b>1,401</b>	<b>1,401</b>	<b>-</b>	<b>1,674</b>

5. Net Service Expenditure for each Head of Service - analysed by Budget area

JUNE 11 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
<b>Environmental and Operational Services</b>												
Asset Maintenance Car Parks	1	-	1	100.0	2	11	-9	-417.1	8	8	-	-
Asset Maintenance CCTV	1	-	1	100.0	3	0	3	97.5	11	11	-	15
Asset Maintenance Countryside	0	1	-0	-	1	3	-2	-109.8	6	6	-	3
Asset Maintenance Direct Services	2	1	1	63.5	5	1	5	82.4	22	22	-	31
Asset Maintenance Playgrounds	1	0	1	86.9	3	0	3	95.6	13	13	-	-
Asset Maintenance Public Toilets	1	0	1	84.3	4	0	3	94.8	14	14	-	6
Building Control	-14	-10	-4	-27.9	-48	-4	-44	-91.2	-123	-108	-15	-38
Car Parks	-161	-163	2	1.5	-330	-334	4	1.3	-1,554	-1,554	-	-1,475
CCTV	12	17	-5	-44.9	102	99	3	2.8	230	230	-	264
Civil Protection	3	3	0	10.4	5	4	1	18.2	11	11	-	41
Clean Air	7	32	-25	-369.3	20	38	-18	-92.6	116	116	-	100
Contaminated Land	4	4	1	14.3	13	12	1	8.8	51	51	-	49
Dangerous Structures	2	2	-0	-6.1	5	6	-0	-8.8	22	22	-	20
On-Street Parking	-29	-28	-1	-2.8	-80	-56	-24	-29.9	-347	-297	-50	-222
Emergency	5	5	0	1.9	15	14	0	2.7	59	59	-	56
EstMan - Grounds	8	6	2	22.1	23	18	5	19.9	91	91	-	78
Licensing Health	4	4	0	2.2	12	12	0	0.4	35	35	-	31
Licensing Partnership Members	-	-3	3	-	-	-	-	-	-	-	-	-
Licensing Partnership Hub (Trading)	0	1	-1	-	-1	-8	7	1,394.2	-	-	-	-
Licensing Regime	3	23	-20	-584.8	18	26	-9	-51.2	3	33	-30	49
Minibus	1	-	1	100.0	2	1	2	73.9	9	9	-	333
Noise Control	7	7	0	5.8	21	20	1	3.3	88	88	-	90
Parks and Rec.Grds	8	16	-8	-95.9	17	26	-9	-55.3	88	108	-20	131
Parks - Rural	9	8	1	14.0	25	17	8	30.1	81	81	-	107
Pest Control	-	-	-	-	-0	-	-0	-	-0	-0	-	4
Public Health	32	24	8	25.9	98	110	-12	-11.9	390	490	-100	541
Public Transport Support	0	0	0	-	0	0	0	-	1	1	-	1
Refuse Collection	195	180	16	7.9	590	573	17	2.9	2,155	2,144	11	2,134
Administrative Expenses - Building Control	1	1	0	5.9	2	-3	5	256.8	8	8	-	9
Administrative Expenses - Community Director	1	-0	1	132.9	3	1	2	67.6	14	14	-	13
Administrative Expenses - Direct Services	-	6	-6	-	-	-0	0	-	-	-	-	-
Administrative Expenses - Health	2	4	-2	-88.7	5	5	0	6.6	23	23	-	16
Administrative Expenses - Transport	1	4	-3	-542.9	2	1	1	59.7	9	9	-	4
Street Naming	1	1	0	43.6	3	1	2	73.1	13	13	-	6
Street Cleansing	103	100	3	2.9	308	310	-2	-0.6	1,224	1,224	-	1,399
Support - Direct Services	4	1	3	67.5	12	3	9	76.8	49	49	-	40
Support - Health and Safety	1	1	0	18.0	4	3	1	31.6	16	16	-	54
Taxis	-2	18	-21	-833.0	-6	-10	3	52.6	-14	-14	-	-19

Air Quality (Ext Funded)	-	0	- 0	-	-	0	- 0	-	-	-	-	-
Public Conveniences	2	5	- 3	- 182.0	23	20	3	12.0	49	49	-	107
<b>Total Environmental and Operational Services</b>	<b>217</b>	<b>269</b>	<b>- 52</b>	<b>- 24.1</b>	<b>879</b>	<b>919</b>	<b>- 40</b>	<b>- 4.5</b>	<b>2,870</b>	<b>3,074</b>	<b>- 204</b>	<b>3,978</b>

## 5. Net Service Expenditure for each Head of Service - analysed by Budget area

JUNE 11 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
Asset Maintenance Argyle Road	4	-	4	100.0	13	-	13	100.0	51	51	-	38
Asset Maintenance Other Corporate Properties	3	-	3	100.0	8	3	5	60.9	30	30	-	48
Asset Maintenance Leisure	13	65	- 52	- 408.8	38	74	- 35	- 91.9	153	153	-	209
Asset Maintenance Sewage Treatment Plants	1	-	1	100.0	3	0	2	91.1	10	10	-	3
Asset Maintenance Support & Salaries	9	13	- 4	- 41.3	28	24	4	14.7	114	114	-	120
Benefits Admin	76	35	42	54.7	228	228	0	0.0	914	914	-	827
Benefits Grants	- 56	- 57	1	1.8	- 167	- 167	- 0	- 0.0	- 659	- 659	-	- 659
Bus Station	1	0	1	75.6	5	6	- 1	- 20.2	12	12	-	21
Civic Expenses	13	5	8	58.9	12	6	7	54.5	14	14	-	39
Concessionary Fares	22	-	22	100.0	-	0	- 0	-	-	-	-	433
Dartford Partnership Hub	- 4	- 13	8	190.7	- 4	- 0	- 4	- 100.0	- 13	- 13	-	-
EstMan - Buildings	- 12	- 15	3	26.1	- 10	10	- 20	- 204.8	- 92	- 92	-	- 26
Housing Advances	0	0	0	-	1	3	- 2	- 235.9	4	4	-	5
Housing Premises	0	- 2	2	-	- 11	- 9	- 2	- 18.9	- 10	- 10	-	34
Local Tax	33	30	3	9.1	114	118	- 4	- 3.7	233	233	-	224
Markets	- 18	- 35	17	95.1	- 44	- 69	25	58.5	- 194	- 279	85	- 191
Members	31	43	- 12	- 40.2	79	78	1	0.9	342	342	-	321
Misc. Finance	166	324	- 158	- 95.5	451	454	- 2	- 0.5	2,031	2,031	-	1,927
Revenues and Benefits Partnership	- 21	- 113	92	443.0	- 63	- 62	- 0	- 0.1	- 250	- 250	-	119
Administrative Expenses - Corporate Director	0	- 13	13	-	1	1	- 0	- 30.0	5	5	-	6
Administrative Expenses - Chief Executive	1	- 5	7	466.4	4	2	3	62.9	19	19	-	8
Administrative Expenses - Finance	3	- 10	14	407.7	9	6	3	32.8	38	38	-	36
Administrative Expenses - Personnel	1	1	0	40.6	3	7	- 4	- 139.3	13	13	-	10
Administrative Expenses - Property	0	0	0	-	1	0	1	92.2	4	4	-	3
Support - Audit Function	13	12	2	12.8	41	41	-	-	161	161	-	17
Support - Central Offices	17	9	9	48.9	262	237	24	9.4	411	411	-	- 3
Support - Contact Centre	40	27	13	31.8	119	106	13	10.7	477	477	-	7
Support - Exchequer and Procurement	11	10	1	12.5	33	31	1	4.1	139	139	-	122
Support - Finance Function	16	- 4	20	121.9	48	38	10	20.9	231	221	10	180
Support - General Admin	12	25	- 13	- 116.3	36	49	- 14	- 38.8	144	144	-	215
Support - Local Offices	0	0	0	-	23	26	- 3	- 13.8	48	48	-	49
Support - Nursery	-	1	- 1	-	-	1	- 1	-	-	-	-	3
Support - Personnel	17	24	- 7	- 42.2	50	57	- 7	- 13.9	185	185	-	214
Support - Property Function	9	2	7	78.9	27	19	8	29.3	107	107	-	76
Treasury Management	8	10	- 2	- 28.8	21	20	1	3.6	88	88	-	98
<b>Total Finance and Human Resources</b>	<b>409</b>	<b>368</b>	<b>42</b>	<b>10.2</b>	<b>1,359</b>	<b>1,339</b>	<b>20</b>	<b>1.5</b>	<b>4,761</b>	<b>4,666</b>	<b>95</b>	<b>4,533</b>

## 5. Net Service Expenditure for each Head of Service - analysed by Budget area

JUNE 11 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
<u>Housing and Communications</u>												
Consultation and Surveys	2	-	2	100.0	4	-	4	100.0	17	17	-	22
Energy Efficiency	4	-7	11	280.3	11	-	11	100.0	4	4	-	26
External Comms	11	-0	12	102.8	27	23	4	13.3	127	127	-	127
Gypsy Sites	-2	-2	0	2.2	-5	-6	1	31.8	-14	-14	-	-2
Home Improvement Agency (prev. Care and Repair)	-3	-3	0	0.1	39	39	0	1.2	39	39	-	57
Homeless	9	8	1	7.3	26	25	1	2.5	119	119	-	123
Housing	27	31	-4	-14.2	154	143	12	7.5	388	388	-	408
Housing Initiatives	2	1	0	14.4	5	5	-0	-6.0	20	20	-	8
Housing Option - Trailblazer	-0	1	-1	-	0	-0	0	-	0	0	-	-
Needs and Stock Surveys	-	-	-	-	-	-	-	-	15	15	-	15
Private Sector Housing	12	11	1	5.8	48	47	1	2.7	192	192	-	214
Administrative Expenses - Housing	1	1	-0	-35.7	3	2	1	36.6	13	13	-	22
Support - General Admin	-	-6	6	-	-	-4	4	-	-	-	-	-11
Homelessness Funding	-1	-7	6	450.6	10	10	-	0.0	0	0	-	-
Leader Programme	0	0	-0	-	1	1	-0	-2.4	5	5	-	5
<b>Total Housing and Communications</b>	<b>61</b>	<b>29</b>	<b>33</b>	<b>53.3</b>	<b>324</b>	<b>285</b>	<b>39</b>	<b>12.1</b>	<b>926</b>	<b>926</b>	<b>-</b>	<b>1,014</b>

5. Net Service Expenditure for each Head of Service - analysed by Budget area

JUNE 11 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
<u>IT &amp; Facilities Management</u>												
Asset Maintenance IT	25	0	25	99.4	75	4	71	95.2	300	300	-	192
Administrative Expenses - IT	2	- 2	4	206.4	6	6	- 0	- 4.8	24	24	-	21
Support - Central Offices - Facilities	22	19	3	14.9	63	53	10	15.1	256	256	-	248
Support - General Admin	20	15	6	27.0	83	76	7	8.9	291	291	-	330
Support - IT	56	24	32	57.7	277	332	- 55	- 19.7	785	845	- 60	913
<b>Total IT &amp; Facilities Management</b>	<b>126</b>	<b>56</b>	<b>70</b>	<b>55.7</b>	<b>504</b>	<b>470</b>	<b>34</b>	<b>6.7</b>	<b>1,655</b>	<b>1,715</b>	<b>- 60</b>	<b>1,704</b>



## 5. Net Service Expenditure for each Head of Service - analysed by Budget area

JUNE 11 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
<u>Legal and Democratic Services</u>												
Action and Development	1	- 9	10	1,546.9	1	2	- 1	- 96.9	6	6	-	12
Committee Admin	7	2	5	67.7	24	20	4	17.1	89	89	-	100
Corp Mgmt	75	64	11	15.3	223	189	34	15.3	947	947	-	1,012
Corporate Savings	6	7	- 1	- 22.4	- 3	-	- 3	- 100.0	- 94	6	- 100	-
Elections	41	62	- 21	- 50.3	9	41	- 33	- 381.9	66	66	-	56
Equalities Legislation	1	-	1	100.0	4	-	4	100.0	16	16	-	14
Land Charges	- 11	- 12	1	13.1	- 36	- 29	- 7	- 20.3	- 113	- 113	-	- 96
Performance Improvement	0	5	- 5	-	- 0	5	- 5	-	1	1	-	8
Register of Electors	9	3	7	71.1	27	17	10	37.9	138	138	-	119
Administrative Expenses - Legal and Democratic	6	4	2	38.1	17	14	3	19.6	71	71	-	60
Support - Legal Function	18	27	- 10	- 55.9	50	65	- 15	- 30.7	214	214	-	278
<b>Total Legal and Democratic Services</b>	<b>154</b>	<b>153</b>	<b>1</b>	<b>0.8</b>	<b>315</b>	<b>324</b>	<b>- 9</b>	<b>- 2.9</b>	<b>1,340</b>	<b>1,440</b>	<b>- 100</b>	<b>1,563</b>

#### 4. Cumulative Salary Monitoring

### JUNE 11 - Final

Chief Executive, P.A. & Secretariat

**Total Chief Executives Dept**

Director, P.A. & Secretariat

Finance & Human Resources

Legal and Democratic Services

IT & Facilities Management

**Total Corporate Resources**

Director, PA and Secretariat

Community Development

Operational Services

Environmental Health

Licensing

Development Services

Building Control

Housing & Communications

Parking and Amenity Services

**Total Community and Planning Services**

Sub total

Council Wide - Vacant Posts

Performance Award Contingency

**TOTAL SDC Funded Salary Costs**

Externally Funded and Funded from other sources (gross figures). Overspendings here are matched by external funding and represent additional resources secured for the Council since the budget was set.

Community Development Ext.

Housing Ext.

*TOTAL All Salary Costs*

*Less Allocs to Trading a/cs inc Ext Funded TASK*

*Less Allocations to Capital and Asset maint. etc*

*Council Wide Vacant Posts*

**Check total to Pay Costs (Budget book page9)**

	Period Budget £'000	Period Actual £'000	Period Variance £'000	Period Variance %	Y-T-D Budget £'000	Y-T-D Actual £'000	Y-T-D Variance £'000	Y-T-D Variance %	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Annual Variance £'000
Chief Executive, P.A. & Secretariat	18	19	- 1	- 2.9	54	60	- 6	- 11.5	216	216	-
<b>Total Chief Executives Dept</b>	18	19	- 1	- 2.9	54	60	- 6	- 11.5	216	216	-
Director, P.A. & Secretariat	23	23	- 0	- 0.8	68	70	- 2	- 2.7	271	271	-
Finance & Human Resources	238	226	12	5.0	723	721	2	0.3	2,881	2,881	-
Legal and Democratic Services	64	51	13	19.8	187	169	18	9.5	761	721	40
IT & Facilities Management	67	68	- 2	- 2.3	201	208	- 7	- 3.5	804	804	-
<b>Total Corporate Resources</b>	391	368	23	5.9	1,178	1,167	11	0.9	4,717	4,677	40
Director, PA and Secretariat	14	14	- 0	- 2.2	42	44	- 2	- 3.6	168	168	-
Community Development	36	34	2	5.7	109	108	1	0.5	436	436	-
Operational Services	286	288	- 2	- 0.8	857	856	1	0.2	3,429	3,429	-
Environmental Health	60	58	2	3.9	181	175	6	3.2	722	722	-
Licensing	26	27	- 0	- 0.5	79	80	- 1	- 1.1	318	318	-
Development Services	146	136	10	7.1	439	428	11	2.6	1,758	1,758	-
Building Control	30	35	- 5	- 18.6	89	90	- 1	- 1.2	354	354	-
Housing & Communications	45	43	2	3.7	134	138	- 4	- 2.9	536	536	-
Parking and Amenity Services	43	40	3	7.9	129	122	7	5.5	516	516	-
<b>Total Community and Planning Services</b>	686	675	12	1.7	2,059	2,040	19	0.9	8,238	8,238	-
Sub total	1,096	1,062	34	3.1	3,291	3,268	23	0.7	13,170	13,130	40
Council Wide - Vacant Posts	- 5	-	- 5	- 100.0	- 14	-	- 14	- 100.0	- 68	- 35	- 33
Performance Award Contingency	4	-	4	100.0	12	-	12	100.0	48	48	-
<b>TOTAL SDC Funded Salary Costs</b>	<b>1,095</b>	<b>1,062</b>	<b>33</b>	<b>3.0</b>	<b>3,290</b>	<b>3,268</b>	<b>22</b>	<b>0.7</b>	<b>13,150</b>	<b>13,143</b>	<b>7</b>
Community Development Ext.	6	7	- 1	- 11.7	18	25	- 6	- 35.4	73	73	-
Housing Ext.	13	12	0	3.6	38	32	6	16.9	153	153	-
	19	19	- 0	- 1.3	56	56	0	0.1	226	226	-
<i>TOTAL All Salary Costs</i>	1,114	1,081	33	3.0	3,346	3,324	22	0.6	13,376	13,369	7
<i>Less Allocs to Trading a/cs inc Ext Funded TASK</i>	- 244	- 239	- 5	- 1.9	- 731	- 727	- 5	- 0.6	- 2,925	- 2,925	-
<i>Less Allocations to Capital and Asset maint. etc</i>	- 3	- 2	- 0	- 14.6	- 9	- 8	- 0	- 4.9	- 35	- 35	-
<i>Council Wide Vacant Posts</i>	5	-	5	100.0	14	-	14	100.0	68	68	-
<b>Check total to Pay Costs (Budget book page9)</b>	<b>872</b>	<b>839</b>	<b>33</b>	<b>3.8</b>	<b>2,620</b>	<b>2,589</b>	<b>31</b>	<b>1.2</b>	<b>10,484</b>	<b>10,477</b>	<b>7</b>

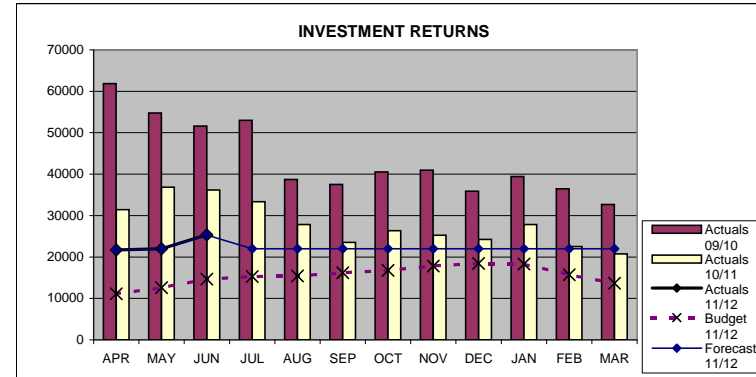
**DIRECT SERVICES SUMMARY**

Jun-11	PERIOD				Y-T-D				ANNUAL			Y-T-D NET VARIANCE			ANNUAL NET VARIANCE		
	Budget	Actual	Actual / Budget	Variance	Budget	Actual	Actual / Budget	Variance	Budget	Forecast	Variance	Net Budget by Service	Net Actual by Service	Variance by Service	Net Budget by Service	Net Actual by Service	Variance by Service
	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Income</b>																	
Refuse	-172	-173	1%	1	-513	-515	0%	2	-2,051	-2,051		25	5	20	101	101	
Street Cleaning	-96	-96	0%		-288	-290	1%	2	-1,151	-1,151		18	22	-4	73	73	
Trade	-68	-73	7%	5	-126	-121	-4%	-5	-390	-390		-40	-28	-12	-46	-46	
Workshop	-51	-48	-4%	-2	-152	-136	-10%	-16	-609	-609		-7	5	-13	-29	-29	
Green Waste	-38	-39	4%	2	-113	-125	10%	11	-376	-376		-48	-35	-13	-84	-84	
Premises Cleaning	-21	-17	-19%	-4	-64	-49	-25%	-16	-258	-258		-4	9	-13	-15	-15	
Cesspools	-23	-20	-12%	-3	-70	-59	-16%	-11	-280	-280		-16	-3	-12	-63	-63	
Pest Control	-10	-13	32%	3	-14	-18	30%	4	-80	-80		6	2	4			
Grounds	-11	-11	0%		-34	-34	0%		-135	-135		3	3	1	9	9	
Fleet	-68	-62	-8%	-6	-204	-188	-8%	-16	-816	-816			-3	3			
Depot	-25	-18	-28%	-7	-76	-64	-16%	-12	-290	-290		7	4	4	-20	-20	
Emergency	-4	-4	0%		-11	-11	0%		-45	-45			-3	3	2	2	
<b>Total Income</b>	<b>-587</b>	<b>-576</b>	<b>-2%</b>	<b>-11</b>	<b>-1,666</b>	<b>-1,610</b>	<b>-3%</b>	<b>-55</b>	<b>-6,481</b>	<b>-6,481</b>		<b>-54</b>	<b>-23</b>	<b>-32</b>	<b>-74</b>	<b>-74</b>	
<b>Expenditure</b>																	
Refuse	179	178	1%	1	538	520	3%	18	2,151	2,151							
Street Cleaning	102	105	-3%	-3	306	312	-2%	-6	1,223	1,223							
Trade	29	33	-16%	-5	86	94	-9%	-8	344	344							
Workshop	48	47	2%	1	145	142	2%	3	579	579							
Green Waste	22	40	-86%	-19	65	89	-37%	-24	293	293							
Premises Cleaning	20	20	3%	1	61	58	5%	3	243	243							
Cesspools	18	19	-5%	-1	54	56	-2%	-1	217	217							
Pest Control	7	7	-1%		20	20	1%		80	80							
Grounds	13	13	4%		37	36	2%	1	144	144							
Fleet	68	62	8%	6	204	185	9%	19	816	816							
Depot	27	16	41%	11	84	68	19%	16	270	270							
Emergency	4	3	35%	1	12	8	29%	3	47	47							
<b>Total Expenditure</b>	<b>537</b>	<b>543</b>	<b>-1%</b>	<b>-6</b>	<b>1,612</b>	<b>1,588</b>	<b>1%</b>	<b>24</b>	<b>6,407</b>	<b>6,407</b>							
<b>Net</b>	<b>-50</b>	<b>-33</b>	<b>-34%</b>	<b>-17</b>	<b>-54</b>	<b>-23</b>	<b>-59%</b>	<b>-32</b>	<b>-74</b>	<b>-74</b>							

## INVESTMENT RETURNS

### INVESTMENT RETURNS

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Budget 11/12	Variance	Forecast 11/12
APR	61,847	31,431	21,722	11,105	10,617	21,700
MAY	54,783	36,831	21,983	12,591	9,392	22,000
JUN	51,598	36,164	25,342	14,677	10,665	25,300
JUL	53,006	33,361		15,269		22,000
AUG	38,709	27,858		15,442		22,000
SEP	37,534	23,532		16,215		22,000
OCT	40,524	26,352		16,748		22,000
NOV	40,982	25,254		17,846		22,000
DEC	35,869	24,240		18,460		22,000
JAN	39,423	27,832		18,302		22,000
FEB	36,455	22,501		15,698		22,000
MAR	32,694	20,723		13,647		22,000
<b>TOTAL</b>	<b>523,424</b>	<b>336,079</b>	<b>69,047</b>	<b>186,000</b>	<b>30,674</b>	<b>267,000</b>



### INVESTMENT RETURNS (CUMULATIVE)

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Budget 11/12	Variance	Forecast 11/12
APR	61,847	31,431	21,722	11,105	10,617	21,700
MAY	116,630	68,262	43,705	23,696	20,009	43,700
JUN	168,228	104,426	69,047	38,373	30,674	69,000
JUL	221,234	137,787		53,642		91,000
AUG	259,943	165,645		69,084		113,000
SEP	297,477	189,177		85,299		135,000
OCT	338,001	215,529		102,047		157,000
NOV	378,983	240,783		119,893		179,000
DEC	414,852	265,023		138,353		201,000
JAN	454,275	292,855		156,655		223,000
FEB	490,730	315,356		172,353		245,000
MAR	523,424	336,079		186,000		267,000

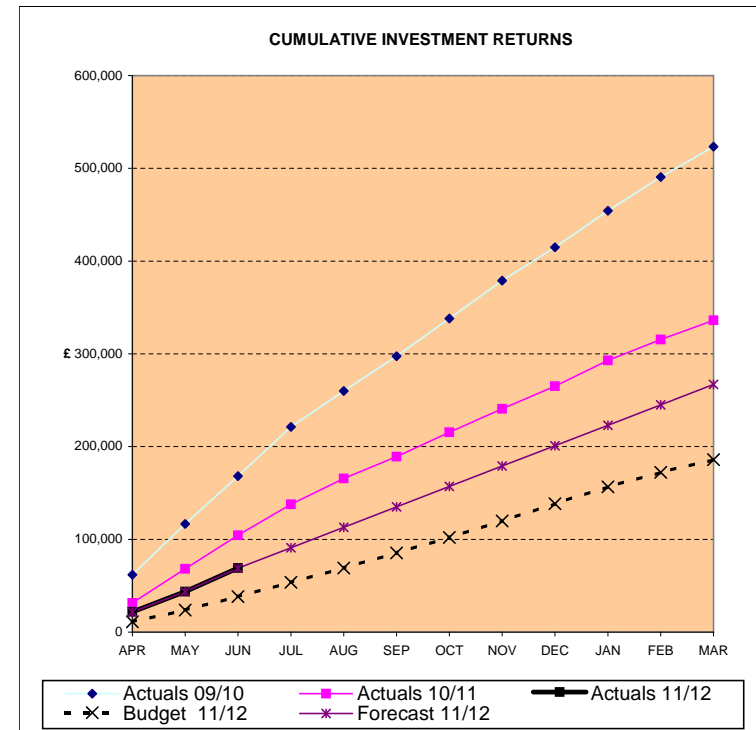
BUDGET FOR 2011/12            186,000  
 FORECAST OUTTURN            267,000

CODE:-            YHAA            96900

**N.B.**

- These are the gross interest receipts rather than the interest remaining in the General Fund
- Interest due on the Landsbanki investment has been removed from the calculations as from 25/6/2008

Fund Average            1.1226%  
 7 Day LIBID            0.4503%  
 3 Month LIBID            0.6674%



**STAFFING STATISTICS  
JUNE 2011**

	<b>BDGT BOOK</b>	<b>STAFF</b>	<b>AGENCY</b>	<b>CASUAL</b>	<b>TOTAL</b>	<b>COMMENTS / VARIATIONS</b>	<b>MAY</b>
	<b>FTE</b>	<b>FTE</b>	<b>STAFF</b>	<b>FTE</b>			<b>TOTALS</b>
<b>CHIEF EXECUTIVES</b>							
Chief Executive's Office	3.61	3.00	0.00	0.00	3.00	1 FTE post to be deleted wef 10/6/11.	3.00
<b>SUB TOTAL</b>	<b>3.61</b>	<b>3.00</b>	<b>0.00</b>	<b>0.00</b>	<b>3.00</b>		<b>3.00</b>
<b>CORPORATE RESOURCES</b>							
Director, Secretaries	5.50	5.95	0.00	0.00	5.95	Budget includes Secretariat (although report to Finance and HR) 1 P/T post increased hours 2 FT posts deleted wef 31/3/11.	5.95
Finance & Human Resources	82.42	77.26	2.00	1.10	80.36	Includes Property Team & 2 Benefits & Local Tax Apprentices plus 0.18 post coded to Dev S but based in Bens. 2 FT posts in Property and 1 PT post in Finance deleted wef 31/3/11.	82.58
Legal, Electoral, Democratic Services & Policy & Performance -	17.12	13.73	0.00	0.00	13.73		13.73
<i>Legal, Electoral &amp; Democratic Services</i>	15.51	11.92	0.00	0.00	11.92	1 PT post deleted, 2 FT posts vacant: 1 Legal and 1 Dem S (Dem S post currently covered by DBC).	11.92
<i>Policy &amp; Performance</i>	1.61	1.81	0.00	0.00	1.81	Now 1.61 budgeted to Legal, Electoral and Democratic Services. 1 FTE still budgeted for HoS post.	1.81
IT & Facilities Management	24.46	25.43	0.00	1.10	26.53	1 Temp post so 1 over Bdgt FTE (2 posts coded to Dev S but based in Facilities).	25.43
<b>SUB TOTAL</b>	<b>129.50</b>	<b>122.37</b>	<b>2.00</b>	<b>2.20</b>	<b>126.57</b>		<b>127.69</b>
<b>COMMUNITY AND PLANNING SERVICES</b>							
Director, PA & Secretarial	2.00	2.00	0.00	0.00	2.00		2.00
Community Development	10.74	10.24	0.00	1.48	11.72	1 post is part externally funded. 1.5 posts deleted wef 31/3/11.	10.65
Environmental & Operational Services -	161.98	154.42	12.78	0.37	167.57		165.47
<i>SDS and CCTV</i>	120.10	114.31	12.78	0.37	127.46	Includes Grounds Maintenance. 13.2 posts deleted (7.2 minibus, 5 Street Cleansing, 1 Purchasing). Also reduction of 0.19 in Pest Control.	125.75
<i>Env Health &amp; Licensing</i>	25.02	25.25	0.00	0.00	25.25	Includes 1 Temp post in Licensing until end June.	24.86
<i>Parking &amp; Amenity</i>	16.86	14.86	0.00	0.00	14.86	1 FT post deleted.	14.86
Development Services	51.34	46.55	0.00	0.00	46.55	2.18 posts actually based other teams (2 FTE based in Facilities, 0.18 in Benefits).	47.55
Building Control	7.81	6.81	1.00	0.00	7.81	Plus 1 Seconded Officer.	7.81
Housing & Communications	15.17	13.89	0.00	0.00	13.89	1 post is part externally funded. Now includes BUD 2 FTE for Communications. 2.5 FTE posts deleted wef 31/3/11.	12.89
<b>SUB TOTAL</b>	<b>249.04</b>	<b>233.91</b>	<b>13.78</b>	<b>1.85</b>	<b>249.54</b>		<b>246.37</b>
<b>EXTERNALLY FUNDED POSTS</b>							
Community Development	2.04	2.54	0.00	0.00	2.54		2.54
Housing & Communications	3.41	4.30	0.00	0.00	4.30	1 post is part funded by SDC (see Housing permanent posts).	4.30
<b>SUB TOTAL</b>	<b>5.45</b>	<b>6.84</b>	<b>0.00</b>	<b>0.00</b>	<b>6.84</b>		<b>6.84</b>
<b>TOTALS</b>	<b>387.60</b>	<b>366.12</b>	<b>15.78</b>	<b>4.05</b>	<b>385.95</b>		<b>383.90</b>
<b>Number of staff paid in June</b>							
394 permanent, 19 casuals							