

2016/17
Actual
£'000
1,377
2,660
4,722
4,231
1,374
<b>14,364</b>
(198)
(59)
(171)
<b>13,936</b>
0
(2,343)
(9,672)
(333)
<b>1,588</b>
(425)
(241)
<b>922</b>
(983)
(290)
(350)

*July 2017 Final*

Communities & Business  
 Corporate Services  
 Environmental & Operational Services  
 Financial Services  
 Planning Services

*Adjustments to Reconcile to amount to be met from reserves*

Direct Services Trading Account  
 Capital Charges outside the General Fund  
 Support Services outside the General Fund

**NET SERVICE EXPENDITURE**

Revenue Support Grant and New Homes Bonus  
 Retained Business Rates  
 Council Tax  
 Contribution from Collection Fund  
Summary excluding Investment Income

Investment Property Income  
 Interest Receipts

**OVERALL TOTAL**

Planned Appropriation to/(from) Reserves

Supplementary Estimates

(Surplus)/Deficit

Y-T-D	Annual	Annual	Annual	Annual
Actual	Budget	Forecast	Variance	Variance
£'000	£'000	(including Accruals) £'000	£'000	%
374	1,500	1,500	0	0.0
1,027	2,845	2,893	48	1.7
1,523	4,621	4,498	(123)	(2.7)
1,576	4,520	4,500	(20)	(0.4)
313	1,330	1,330	0	0.0
<b>4,812</b>	<b>14,816</b>	<b>14,721</b>	<b>(95)</b>	<b>(0.6)</b>
(62)	(114)	(154)	(40)	(35)
(20)	(60)	(60)	0	0
(57)	(172)	(172)	0	0
<b>4,673</b>	<b>14,470</b>	<b>14,335</b>	<b>(135)</b>	<b>(0.9)</b>
0	0	0	0	-
(663)	(1,990)	(1,990)	0	0.0
(3,338)	(10,013)	(10,013)	0	0.0
0	0	0	0	0.0
<b>672</b>	<b>2,467</b>	<b>2,332</b>	<b>(135)</b>	<b>(5.5)</b>
(236)	(500)	(514)	(14)	2.8
(48)	(130)	(129)	1	(0.8)
<b>388</b>	<b>1,837</b>	<b>1,689</b>	<b>(148)</b>	<b>(8.1)</b>
(612)	(1,837)	(1,837)	0	
0	0	0	0	
(225)	0	(148)	(148)	

### 3. Services by Chief Officer

2016/17		Y-T-D	Annual	Annual	Forecast
Actual	<i>July 2017 Final</i>	Actual	Budget	Forecast	Annual
£'000		£'000	£'000	(including Accruals)	Variance
				£'000	£'000
	<b>Communities and Business SDC Funded</b>				
19	Administrative Expenses - Communities & Business	10	25	25	-
10	Administrative Expenses - Housing	0	-	-	-
(5)	All Weather Pitch	(2)	(5)	(5)	-
(5)	Community Development Service Provisions	(4)	(5)	(5)	-
182	Community Safety	68	183	183	-
52	Economic Development	25	55	55	-
223	Economic Development Property	110	269	269	-
186	Grants to Organisations	163	183	183	-
42	Health Improvements	13	42	42	-
6	Housing Initiatives	15	52	52	-
86	Homeless	34	152	152	-
(10)	Homelessness Funding	(129)	0	0	-
228	Housing	67	191	191	-
-	Homelessness Prevention	4	-	-	-
0	Housing Energy Retraining Options (HERO)	(28)	35	35	-
7	Leader Programme	2	5	5	-
220	Leisure Contract	65	183	183	-
20	Leisure Development	10	20	20	-
51	The Community Plan	18	53	53	-
36	Tourism	6	31	31	-
0	West Kent Partnership	(50)	0	0	-
29	Youth	18	31	31	-
<b>1,377</b>	<b>Total Communities &amp; Business (SDC Funded)</b>	<b>415</b>	<b>1,500</b>	<b>1,500</b>	<b>-</b>

2016/17	
Actual	<i>July 2017 Final</i>
£'000	Communities and Business Externally Funded
-	Business Area Improvement Fund
-	Choosing Health WK PCT
-	Community Sports Activation Fund
-	Dementia Area Project - Run Walk Push
-	Dunton Green Projects - S106
-	Dunton Green Projects
-	Falls Prevention
-	New Ash Green
-	Partnership - Home Office
-	PCT Health Checks
-	PCT Initiatives
-	Sportivate Cycling Club
-	Sport Satellite Clubs
-	Sportivate Inclusive Archery Project
-	Troubled Families Project
-	West Kent Partnership Business Support
-	<b>Total Communities &amp; Business (Ext Funded)</b>
<b>1,377</b>	<b>Total Communities &amp; Business</b>

Y-T-D	Annual	Annual	Forecast
Actual	Budget	Forecast	Annual
£'000	£'000	(including Accruals)	Variance
		£'000	£'000
-	-	-	-
(24)	0	0	-
2	0	0	-
(4)	-	-	-
26	0	0	-
(1)	-	-	-
-	-	-	-
-	-	-	-
(5)	-	-	-
(0)	-	-	-
5	-	-	-
(0)	-	-	-
(1)	-	-	-
(0)	-	-	-
(22)	-	-	-
(19)	-	-	-
(41)	0	0	-
<b>374</b>	<b>1,500</b>	<b>1,500</b>	<b>-</b>

2016/17		July 2017 Final		Y-T-D	Annual	Annual	Forecast
Actual				Actual	Budget	Forecast	Annual
£'000	Corporate Services			£'000	£'000	(including Accruals)	Variance
						£'000	£'000
270	Asset Maintenance IT			17	275	275	-
15	Civic Expenses			13	16	16	-
111	Democratic Services			41	138	138	-
82	Elections			57	121	121	-
159	Register of Electors			42	253	253	-
19	Administrative Expenses - Corporate Services			7	25	25	-
(82) *	Land Charges			(23)	(147)	(99)	48
6 *	Street Naming			(3)	5	5	-
65	Administrative Expenses - Legal and Democratic			35	50	50	-
41	Administrative Expenses - Human Resources			26	5	5	-
413	Support - Contact Centre			130	439	439	-
26	Support - General Admin			13	37	37	-
966	Support - IT			440	1,002	1,002	-
201	Support - Legal Function			78	210	210	-
55	Support - Local Offices			28	55	55	-
2	Support - Nursery			1	-	-	-
261	Support - Human Resources			95	269	269	-
2	Website			-	-	-	-
48	Corporate Projects			31	93	93	-
<b>2,660</b>	<b>Total Corporate Services</b>			<b>1,027</b>	<b>2,845</b>	<b>2,893</b>	<b>48</b>

\* Services re-allocated following management review (previously within Environmental and Operational Services)

2016/17	
Actual	<i>July 2017 Final</i>
£'000	Environment and Operational
-	Air Quality (Ext Funded)
67	Asset Maintenance Argyle Road
19	Asset Maintenance Car Parks
16	Asset Maintenance CCTV
5	Asset Maintenance Countryside
42	Asset Maintenance Other Corporate Properties
38	Asset Maintenance Direct Services
36	Asset Maintenance Hever Road
226	Asset Maintenance Leisure
8	Asset Maintenance Playgrounds
85	Asset Maintenance Support & Salaries
3	Asset Maintenance Sewage Treatment Plants
6	Asset Maintenance Public Toilets
8	Bus Station
(1,685)	Car Parks
(446)	Car Parking - On Street
271	CCTV
28	Civil Protection
-	Dartford Environmental Hub (SDC Costs)
301	EH Commercial
22	EH Animal Control
401	EH Environmental Protection

Y-T-D	Annual	Annual	Forecast
Actual	Budget	Forecast	Annual
£'000	£'000	(including Accruals)	Variance
£'000	£'000	£'000	£'000
2	-	-	-
1	72	72	-
1	-	-	-
3	17	17	-
6	8	8	-
10	32	32	-
13	38	38	-
20	37	37	-
57	174	174	-
1	8	8	-
28	99	99	-
3	8	8	-
0	7	7	-
6	17	17	-
(535)	(1,869)	(1,987)	(118)
(194)	(470)	(470)	-
118	250	250	-
15	50	50	-
-	-	-	-
104	283	283	-
(1)	1	1	-
131	371	371	-

2016/17		Y-T-D	Annual	Annual	Forecast
Actual	<i>July 2017 Final</i>	Actual	Budget	Forecast	Annual
£'000	Environment and Operational cont.	£'000	£'000	(including Accruals) £'000	Variance £'000
62	Emergency	21	65	65	-
28	Energy Efficiency	7	29	29	-
19	Estates Management - Buildings	40	(21)	9	30
123	Estates Management - Grounds	37	110	110	-
(38)	Gypsy Sites	(2)	(19)	(19)	-
(24)	Disabled Facilities Grant Administration	(3)	(20)	(20)	-
(4)	Housing Premises	(8)	0	0	-
-	Kent Resource Partnership	(261)	0	0	-
0	Licensing Partnership Hub (Trading)	(21)	0	0	-
-	Licensing Partnership Members	-	-	-	-
(3)	Licensing Regime	6	(0)	(0)	-
-	Private Sector Housing Maintenance Operatives	6	-	-	-
(192)	Markets	(65)	(185)	(185)	-
80	Parks and Recreation Grounds	34	114	114	-
143	Parks - Rural	50	114	114	-
165	Private Sector Housing	70	196	196	-
-	Public Transport Support	-	0	0	-
2,550	Refuse Collection	884	2,562	2,562	-
(0)	Administrative Expenses - Direct Services	(0)	-	-	-
6	Administrative Expenses - Health	4	21	21	-
4	Administrative Expenses - Property	2	4	4	-
7	Administrative Expenses - Transport	1	8	8	-
1,330	Street Cleansing	455	1,374	1,374	-

2016/17	
Actual	<i>July 2017 Final</i>
£'000	Environment and Operational cont.
373	Support - Central Offices
255	Support - Central Offices - Facilities
233	Support - General Admin
11	Support - Health and Safety
61	Support - Direct Services
-	Support - Procurement
41	Support - Property Function
-	Sevenoaks Switch and Save
(14)	Taxis
55	Public Conveniences
<b>4,722</b>	<b>Total Environmental and Operational Services</b>

Y-T-D	Annual	Annual	Forecast
Actual	Budget	Forecast	Annual
£'000	£'000	(including Accruals) £'000	Variance £'000
303	433	423	(10)
83	265	265	-
60	278	253	(25)
3	21	21	-
10	57	57	-
1	6	6	-
14	42	42	-
(0)	-	-	-
(18)	(11)	(11)	-
19	45	45	-
<b>1,523</b>	<b>4,621</b>	<b>4,498</b>	<b>(123)</b>

2016/17		Y-T-D	Annual	Annual	Forecast
Actual	<i>July 2017 Final</i>	Actual	Budget	Forecast	Annual
£'000	Finance	£'000	£'000	(including Accruals) £'000	Variance £'000
0	Action and Development	-	7	7	-
708	Benefits Admin	(273)	181	181	-
(659)	Benefits Grants	158	(25)	(25)	-
-	Consultation and Surveys	-	4	4	-
915	Corporate Management	275	970	970	-
-	Corporate - Other	-	136	136	-
(0)	Dartford Partnership Hub (SDC costs)	724	-	-	-
14	Equalities Legislation	-	19	-	(19)
140	External Communications	52	196	196	-
1	Housing Advances	1	1	1	0
147	Local Tax	(237)	93	93	-
404	Members	141	428	428	-
1,809	Misc. Finance	577	1,689	1,689	-
(1)	Performance Improvement	6	(1)	(1)	-
13	Administrative Expenses - Chief Executive	7	30	28	(1)
44	Administrative Expenses - Finance	14	35	35	-
7	Administrative Expenses - Transformation and Strategy	2	5	5	-
30	Support - Counter Fraud	(40)	54	54	-
172	Support - Audit Function	(12)	177	177	-
126	Support - Exchequer and Procurement	34	105	105	-
144	Support - Finance Function	64	193	193	-
87	Support - General Admin	37	110	110	-
132	Treasury Management	46	113	113	-
<b>4,231</b>	<b>Total Finance</b>	<b>1,576</b>	<b>4,520</b>	<b>4,500</b>	<b>(20)</b>



2016/17	
Actual	<i>July 2017 Final</i>
£'000	Planning Services
52	Administrative Expenses - Planning Services
-	Community Housing Fund
80	Conservation
0	LDF Expenditure
264	Planning - Appeals
(50)	Planning - CIL Administration
(0)	Planning - Counter
214	Planning - Development Management
265	Planning - Enforcement
469	Planning Policy
140	Housing
-	Needs and Stock Surveys
(0)	Building Control Discretionary Work
(0)	Building Control Partnership Members
-	Building Control Partnership Hub (SDC Costs)
(79) *	Building Control
7 *	Dangerous Structures
12 *	Administrative Expenses - Building Control
<b>1,374</b>	<b>Total Planning Services</b>

Y-T-D	Annual	Annual	Forecast
Actual	Budget	Forecast	Annual
£'000	£'000	(including Accruals)	Variance
		£'000	£'000
15	43	43	-
4	-	-	-
34	49	49	-
8	-	-	-
56	197	197	-
-	(50)	(50)	-
(0)	-	-	-
21	329	329	-
79	286	286	-
151	571	571	-
-	-	-	-
-	-	-	-
0	(9)	(9)	-
-	-	-	-
-	-	-	-
(58)	(98)	(98)	-
-	3	3	-
3	10	10	-
<b>313</b>	<b>1,330</b>	<b>1,330</b>	<b>-</b>

\* Services re-allocated following management review (previously within Environmental and Operational Services)

## 4. Cumulative Salary Monitoring

*July 2017 Final*

Communities and Business

Corporate Services

Environmental & Operational Services:

- Emergency Planning & Property

- Environmental Health

- Licensing

- Operational Services

- Parking

Financial Services

Planning Services

- Planning

- Building Control

**Sub Total**

Council Wide - Vacant Posts

Staff Recruitment and Retention

**TOTAL SDC Funded Salary Costs**

Externally Funded & Funded from other sources (gross figures).  
Overspendings here are matched by external funding and represent additional resources secured for the Council since the budget was set.

Communities and Business Ext. Funded

Environmental & Operational Services Ext Funded

**TOTAL All Salary Costs**

NOTE IT Development staff funded from Reserves are shown here as gross

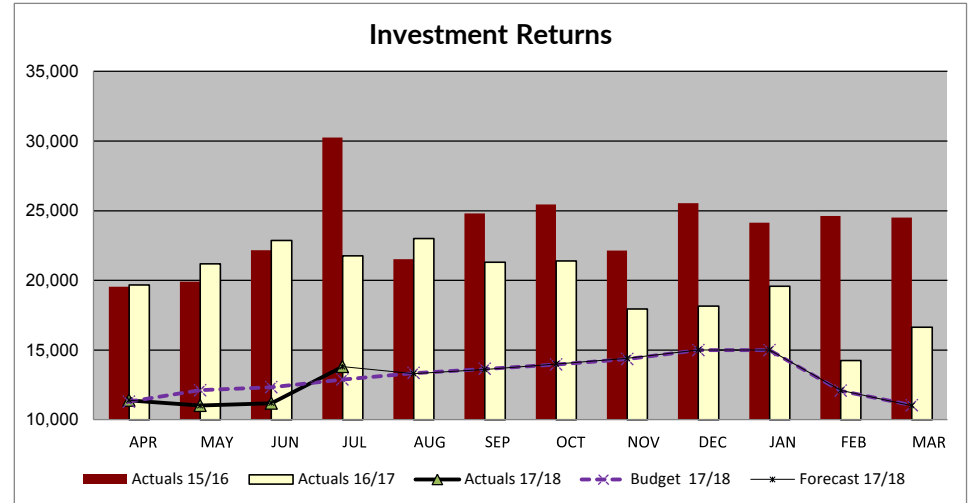
Y-T-D	Annual	Annual	Annual	Annual
Actual	Budget	Forecast	Variance	Variance
£'000	£'000	£'000	£'000	%
319	971	971	0	-
751	2,294	2,294	0	-
1,821	5,763	5,738	(25)	-
211	738	713	(25)	-
199	641	641	0	-
97	357	357	0	-
1,168	3,587	3,587	0	-
147	440	440	0	-
952	2,835	2,835	0	-
765	2,430	2,430	0	-
663	2,115	2,115	0	-
102	316	316	0	-
4,608	14,293	14,268	(25)	(0)
0	(142)	(142)	0	-
0	71	71	0	-
4,608	14,222	14,197	(25)	(0)
123	382	382	0	-
53	164	164	0	-
176	546	546	0	-
4,784	14,768	14,743	(25)	(0)

## 5 Direct Services

2017/18	PERIOD				YEAR-TO-DATE				ANNUAL			Y-T-D NET VARIANCE			ANNUAL NET VARIANCE		
	Budget	Actual	Actual / Budget	Variance	Budget	Actual	Actual / Budget	Variance	Budget	Forecast	Variance	Net Budget by Service	Net Actual by Service	Variance by Service	Net Budget by Service	Net Actual by Service	Variance by Service
	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Income</b>																	
Refuse	(205)	(209)	(1.6)	(3)	(824)	(830)	(0.7)	(6)	(2476)	(2480)	(4)	(12)	(31)	(19)	(38)	(70)	(32)
CDSU	(8)	(8)	0.0	0	(32)	(32)	0.4		(97)	(97)	0	5	2	(2)	13	23	10
Street & Toilet Cleaning	(107)	(107)	0.0		(435)	(437)	(0.6)	(2)	(1310)	(1310)		16	(14)	(30)	40	(20)	(60)
Trade	(25)	(33)	(31.6)	(8)	(173)	(180)	(4.2)	(7)	(397)	(387)	10	(47)	(50)	(2)	(29)	(17)	12
Workshop	(55)	(52)	5.6	3	(218)	(210)	3.7	8	(655)	(645)	10		(9)	(9)	0	(20)	(20)
Green Waste	(43)	(42)	1.4	1	(191)	(202)	(5.7)	(11)	(507)	(517)	(10)	(33)	(31)	1	(27)	(7)	20
															0	0	0
Cesspools	(21)	(18)	13.6	3	(85)	(76)	10.4	9	(255)	(230)	25	(10)	1	11	(29)	(4)	25
Pest Control	(17)	(10)	38.1	6	(32)	(24)	22.9	7	(89)	(75)	14	(2)	1	4	0	0	0
Grounds	(15)	(15)	0.0	0	(58)	(58)	0.0	0	(176)	(176)		(5)	(13)	(8)	(17)	(20)	(3)
Fleet	(80)	(81)	(1.5)	(1)	(318)	(313)	1.7	5	(955)	(955)		0	(11)	(11)	0	0	0
Depot	(22)	(24)	(7.2)	(2)	(96)	(90)	6.1	6	(317)	(310)	7	3	8	5	(13)	(6)	7
Emergency	(4)	(4)	0.0	0	(18)	(18)	0.0	0	(53)	(53)		(5)	(6)	(1)	(14)	(13)	1
<b>Total Income</b>	<b>(602)</b>	<b>(603)</b>	<b>(0.2)</b>	<b>(1)</b>	<b>(2480)</b>	<b>(2471)</b>	<b>0.4</b>	<b>9</b>	<b>(7287)</b>	<b>(7235)</b>	<b>52</b>	<b>(90)</b>	<b>(152)</b>	<b>(62)</b>	<b>(114)</b>	<b>(154)</b>	<b>(40)</b>
<b>Expenditure</b>																	
Refuse	203	197	(3.1)	(6)	813	800	(1.6)	(13)	2,438	2,410	(28)						
CDSU	9	10	9.4	1	37	34	(6.7)	(2)	110	120	10						
Street & Toilet Cleaning	113	107	(5.3)	(6)	450	423	(6.1)	(27)	1,351	1,290	(61)						
Trade	30	34	11.7	4	125	130	4.1	5	368	370	2						
Workshop	55	51	(6.5)	(4)	218	201	(7.8)	(17)	655	625	(30)						
Green Waste	37	42	13.1	5	158	171	7.8	12	480	510	30						
															0	0	0
Cesspools	19	20	8.1	2	75	77	2.7	2	226	226							
Pest Control	7	6	(14.6)	(1)	30	26	(12.5)	(4)	89	75	(14)						
Grounds	13	12	(6.0)	(1)	53	45	(14.6)	(8)	159	156	(3)						
Fleet	80	79	(0.5)	(1)	318	302	(5.1)	(16)	955	955	0						
Depot	26	23	(10.0)	(3)	99	98	(1.2)	(1)	304	304							
Emergency	3	3	(3.2)	(1)	13	12	(10.4)	(1)	39	40	1						
<b>Total Expenditure</b>	<b>595</b>	<b>585</b>	<b>(1.7)</b>	<b>-10</b>	<b>2390</b>	<b>2320</b>	<b>(3.0)</b>	<b>(71)</b>	<b>7173</b>	<b>7081</b>	<b>(92)</b>						
<b>Net</b>	<b>(7)</b>	<b>(18)</b>	<b>(1.8)</b>	<b>(11)</b>	<b>(90)</b>	<b>(152)</b>	<b>(2.6)</b>	<b>(62)</b>	<b>(114)</b>	<b>(154)</b>	<b>(40)</b>						

## 6 Investment Returns

	Actuals 15/16	Actuals 16/17	Actuals 17/18	Budget 17/18	Variance	Forecast 17/18
APR	19,545	19,679	11,389	11,284	105	11,400
MAY	19,918	21,188	11,020	12,112	-1,092	11,000
JUN	22,172	22,859	11,182	12,338	-1,156	11,200
JUL	30,253	21,769	13,806	12,881	925	13,800
AUG	21,508	23,005		13,345		13,300
SEP	24,802	21,312		13,641		13,600
OCT	25,452	21,399		13,956		14,000
NOV	22,143	17,942		14,353		14,400
DEC	25,549	18,150		14,990		15,000
JAN	24,147	19,573		14,988		15,000
FEB	24,616	14,244		12,081		12,100
MAR	24,495	16,626		11,031		11,000
<b>TOTAL</b>	<b>284,600</b>	<b>237,746</b>	<b>47,397</b>	<b>157,000</b>	<b>-1,218</b>	<b>155,800</b>



### INVESTMENT RETURNS (CUMULATIVE)

	Actuals 15/16	Actuals 16/17	Actuals 17/18	Budget 17/18	Variance	Forecast 17/18
APR	19,545	19,679	11,389	11,284	105	11,400
MAY	39,463	40,867	22,409	23,396	-987	22,400
JUN	61,635	63,726	33,591	35,734	-2,143	33,600
JUL	91,888	85,495	47,397	48,615	-1,218	47,400
AUG	113,396	108,500		61,960		60,700
SEP	138,198	129,812		75,601		74,300
OCT	163,650	151,211		89,557		88,300
NOV	185,793	169,153		103,910		102,700
DEC	211,342	187,303		118,900		117,700
JAN	235,489	206,876		133,888		132,700
FEB	260,105	221,120		145,969		144,800
MAR	284,600	237,746		157,000		155,800

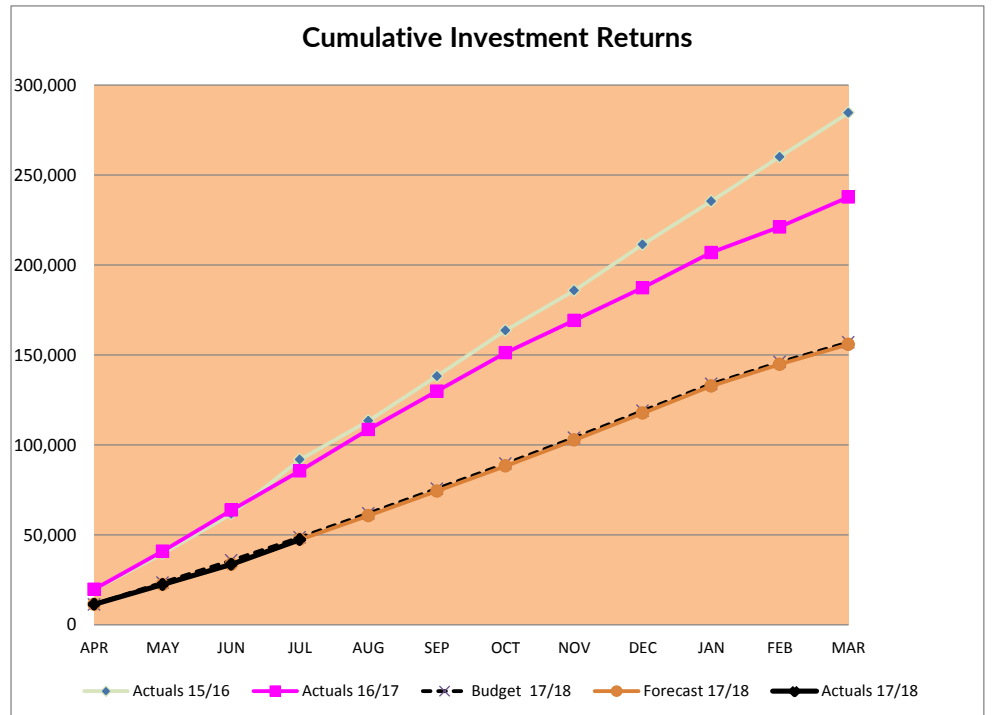
BUDGET FOR 2017/18                    157,000  
 FORECAST OUTTURN                    155,800

CODE:-                    **YHAA    96900**

#### N.B.

These are the gross interest receipts rather than the interest remaining in the General Fund

Fund Average                    0.3861%  
 7 Day LIBID                    0.1853%  
 3 Month LIBID                    0.2981%



**STAFFING STATISTICS JULY 2017**

	BUDGET FTE	STAFF FTE	AGENCY STAFF	CASUAL FTE	TOTAL	COMMENTS	JUNE TOTALS
<b>1. Communities and Business</b>	20.35	22.50	1.00	2.09	25.59	This includes Housing Advice	21.75
<b>2. Corporate Services</b> <i>Contact Centre, HR, Secretarial, Legal, Democratic Service, Elections</i>	61.92	54.91	1.00	1.91	57.82		58.81
<b>3. Environmental &amp; Operational Services</b>	162.63	153.95	19.00	0.82	173.77		171.49
<i>3a. Environmental Health</i>	12.18	11.14	2.00	0.00	13.14		10.14
<i>3b. Licensing</i>	10.81	6.61	0.00	0.00	6.61		7.61
<i>3c &amp; 3d Operational Services + CCTV</i>	108.16	102.96	17.00	0.82	120.78		120.50
<i>3e. Parking &amp; Amenity Services</i>	12.00	12.00	0.00	0.00	12.00		12.00
<i>3f. Property Services</i>	19.48	21.24	0.00	0.00	21.24		21.24
<b>4. Finance</b> <i>Finance, Revenues &amp; Benefits, Transformation &amp; Strategy, &amp; Chief Executive</i>	68.61	68.01	0.75	0.67	69.43		68.42
<b>5. Planning</b>	55.59	53.19	0.75	0.00	53.94		46.99
<i>5a. Planning</i>	48.59	48.19	0.00	0.00	48.19		
<i>5b. Building Control</i>	7.00	5.00	0.75	0.00	5.75		5.76
<b>SUB TOTAL</b>	<b>369.10</b>	<b>352.56</b>	<b>22.50</b>	<b>5.49</b>	<b>380.55</b>		<b>373.22</b>
<b>EXTERNALLY FUNDED POSTS</b>							
<b>7. Communities and Business</b>	10.5	4.97	0.00	0	4.97		4.97
<b>8. Operational Services</b>	2	2	0.00	0	2.00		2
<b>9. Property Services</b>	1.50	0.00	0.00	0.00	0.00		0.00
<b>SUB TOTAL</b>	<b>14.00</b>	<b>6.97</b>	<b>0.00</b>	<b>0.00</b>	<b>6.97</b>		<b>6.97</b>
<b>TOTAL</b>	<b>383.10</b>	<b>359.53</b>	<b>22.50</b>	<b>5.49</b>	<b>387.52</b>		<b>380.19</b>
Number of staff paid in July 2017: 407 permanent, 14 casuals							

## Reserves

	01/04/17	Movement in current month	Cumulative to date	Balance as at end July 2017	31/3/18 Budget	31/3/18 Forecast
	£000	£000	£000	£000	£000	£000
<b>Provisions</b>						
Accumulated Absences	(152)	-	-	(152)	(152)	(152)
Municipal Mutual Insurance (MMI)	(256)	-	-	(256)	(256)	(255)
NNDR Appeals	(2,469)	-	-	(2,469)	(2,469)	(2,469)
Others (Personal search fees)	-	-	-	-	-	1
	<u>(2,877)</u>	<u>-</u>	<u>-</u>	<u>(2,877)</u>	<u>(2,877)</u>	<u>(2,875)</u>
<b>Capital Receipts(Gross)</b>	<u>(143)</u>	<u>0</u>	<u>0</u>	<u>(143)</u>	<u>(143)</u>	<u>(143)</u>
<b>Earmarked Reserves</b>						
Budget Stabilisation	(7,238)	-	-	(7,238)	(4,754)	(4,754)
Financial Plan	(5,182)	-	-	(5,182)	(4,681)	(4,681)
Pension Fund Valuation Adj.	(1,216)	-	-	(1,216)	(500)	(500)
NNDR Safety Net Deficit Reserve	(1,129)	-	-	(1,129)	(1,129)	(1,129)
Capital Expenditure Reserve	(1,000)	-	-	(1,000)	(1,000)	(1,000)
DWP Hsg Benefit Subsidy	(723)	-	-	(723)	(723)	(723)
Local Plan/LDF	(607)	-	-	(607)	(607)	(606)
Corporate Project Support Reserve	(501)	7	32	(469)	(571)	(571)
New Homes Bonus Reserve	(499)	-	-	(499)	(499)	(499)
IT Asset Maintenance	(488)	-	-	(488)	(488)	(488)
Vehicle Renewal	(432)	-	-	(432)	(432)	(432)
Re-organisation	(423)	-	-	(423)	(423)	(423)
Capital Financing Reserve	(413)	-	-	(413)	(561)	(561)
Action and Development	(396)	-	-	(396)	(396)	(396)
Community Development Reserve	(350)	-	-	(350)	(350)	(350)
First Time Sewerage	(316)	-	-	(316)	(266)	(266)
Vehicle Insurance	(310)	-	-	(310)	(310)	(310)
Carry Forward Items	(309)	-	-	(309)	(309)	(308)
Flood Support Scheme	(144)	-	-	(144)	(144)	(144)
Other Earmarked Reserves	(738)	(4)	(33)	(700)	(2,324)	(2,324)
	<u>(22,414)</u>	<u>3</u>	<u>(1)</u>	<u>(22,345)</u>	<u>(20,468)</u>	<u>(20,466)</u>
<b>General Fund</b>						
Required Minimum	(1,500)	-	-	(1,500)	(1,500)	(1,500)
	<u>(1,500)</u>	<u>-</u>	<u>-</u>	<u>(1,500)</u>	<u>(1,500)</u>	<u>(1,500)</u>
<b>TOTAL</b>	<u><b>(26,935)</b></u>	<u><b>3</b></u>	<u><b>(1)</b></u>	<u><b>(26,865)</b></u>	<u><b>(24,989)</b></u>	<u><b>(24,985)</b></u>

## 9. Capital

*July 2017 Final*

### Communities & Business

Property Investment Strategy - Capital	-	-	-
Property Investment Strategy	104	-	104
PIS - 3rd Floor, Suffolk House - Extension & Refurbishment	-	-	-
PIS Ground Floor (part), Suffolk House - Refurbishment	(12)	-	(12)
PIS 16 & 18 High Street, Swanley WMC/CAB	-	-	-
Big Community Fund - Capital	-	-	-
Local Strategic Partnership - Capital Delivery	-	-	-
Swanley Wayfinding	-	-	-

### Environmental & Operational Services

Vehicle Purchases	118	183	(65)
Dunbrik Vehicle Workshop	-	10	(10)
RHPCG - Energy Conservation	9	-	9
RHPCG 10-11 SDC	-	-	-
SDC - HMO Grants	-	-	-
WKHA Adaps for Disab Financing Costs Advances	37	-	37
Improvement Grants	54	296	(243)
Improvement Grants HIA (DFG) - Capital	28	-	28
Bradbourne Car Park	36	267	(231)
Buckhurst 2 Multi-Storey Car Park	505	1,000	(495)
Sennocke Hotel	102	500	(398)

### Planning Services

Affordable Housing	16	-	16
S106 Capital	38	-	38
CIL Parish Councils	187	-	187

### Total Capital

Y-T-D	Y-T-D	Y-T-D	Annual (17/18)	Annual (17/18)	Annual (17/18)
Actual	Budget	Variance as at y-t-d	Budget	Forecast (including Accruals)	Forecast Variance (current year only)
£'000	£'000	£'000	£'000	£'000	£'000
-	-	-	-	-	-
104	-	104	45	45	-
-	-	-	-	-	-
(12)	-	(12)	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
118	183	(65)	548	548	-
-	10	(10)	30	30	-
9	-	9	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
37	-	37	-	-	-
54	296	(243)	889	889	-
28	-	28	-	-	-
36	267	(231)	800	800	-
505	1,000	(495)	3,000	3,000	-
102	500	(398)	1,500	1,500	-
16	-	16	-	-	-
38	-	38	-	-	-
187	-	187	-	-	-
<b>1,221</b>	<b>2,256</b>	<b>(1,035)</b>	<b>6,812</b>	<b>6,812</b>	<b>-</b>

This table shows the position for 2017/18 only; some projects may involve expenditure over more than one year.

## 10 Income Graphs Summary

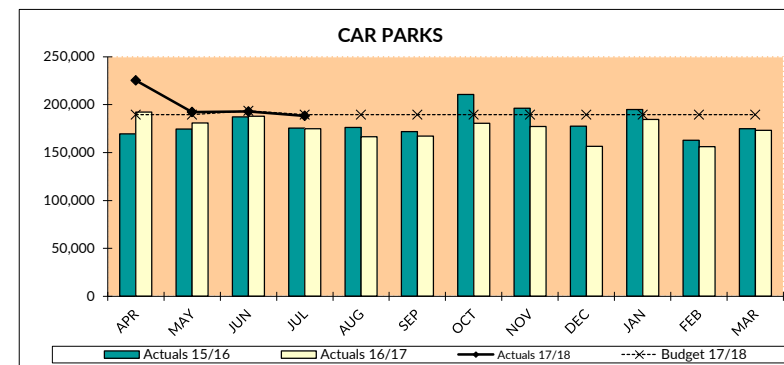
		Comparison of 16/17 and 17/18, where brackets show increased income	MANAGER'S PROFILED BUDGET	Variance, where brackets are favourable	ANNUAL BUDGET 2016/17	Annual Forecast
	ACTUAL					
CAR PARKS	798,648	(62,961)	761,868	(36,781)	2,277,603	2,395,603
ON-STREET PARKING	374,669	(13,399)	313,027	(61,641)	939,082	939,082
LAND CHARGES	57,393	5,960	82,930	25,537	248,790	200,568
BUILDING CONTROL	172,574	(14,446)	145,296	(27,278)	435,887	435,887
DEVELOPMENT MANAGEMENT	337,439	(37,718)	261,301	(76,138)	803,903	803,903
	<b>1,740,722</b>	<b>(122,563)</b>	<b>1,564,422</b>	<b>(176,300)</b>	<b>4,705,265</b>	<b>4,775,043</b>



**CAR PARKS (HWCARPK)**

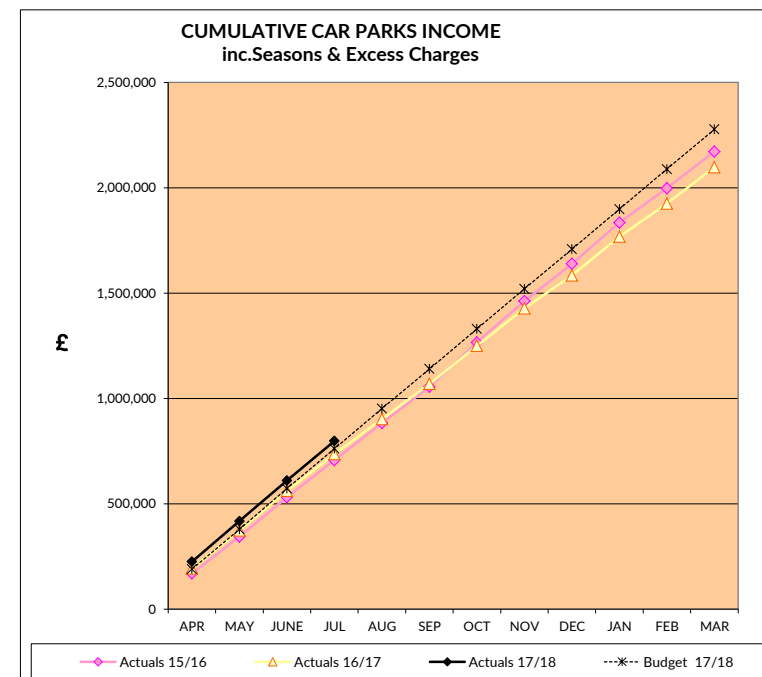
	Actuals 15/16	Actuals 16/17	Actuals 17/18	Increase / decrease from 16/17 to 17/18	Budget 17/18	Variance (Budget-Actuals)	Manager's Forecast
1 APR	169,550	192,138	225,193	(33,055)	189,467	(35,726)	
2 MAY	174,417	180,922	192,331	(11,409)	189,467	(2,864)	
3 JUN	187,391	187,891	192,806	(4,915)	193,467	661	
4 JUL	175,503	174,736	188,319	(13,583)	189,467	1,148	
5 AUG	176,282	166,394			189,467		
6 SEP	171,848	167,317			189,467		
7 OCT	210,714	180,519			189,467		
8 NOV	196,214	177,353			189,467		
9 DEC	177,413	156,462			189,467		
10 JAN	194,998	184,609			189,467		
11 FEB	162,697	156,173			189,467		
12 MAR	174,908	173,095			189,467		
<b>TOTAL</b>	<b>2,171,935</b>	<b>2,097,610</b>	<b>798,648</b>	<b>(62,961)</b>	<b>2,277,603</b>	<b>(36,781)</b>	<b>2,395,603</b>

NOTE: Budget Profiles to be reviewed



**CAR PARKS (CUMULATIVE)**

	Actuals 15/16	Actuals 16/17	Actuals 17/18	Cumulative increase / decrease from 16/17 to 17/18	Budget 17/18	Variance (Column g-e)	Manager's Forecast
APR	169,550	192,138	225,193	(33,055)	189,467	(35,726)	
MAY	343,967	373,060	417,523	(44,463)	378,934	(38,590)	
JUNE	531,358	560,951	610,329	(49,378)	572,401	(37,928)	
JUL	706,861	735,687	798,648	(62,961)	761,868	(36,781)	
AUG	883,143	902,081			951,335		
SEP	1,054,991	1,069,398			1,140,802		
OCT	1,265,705	1,249,917			1,330,268		
NOV	1,461,919	1,427,271			1,519,735		
DEC	1,639,332	1,583,733			1,709,202		
JAN	1,834,330	1,768,342			1,898,669		
FEB	1,997,027	1,924,515			2,088,136		
MAR	2,171,935	2,097,610			2,277,603		2,395,603



May 2017

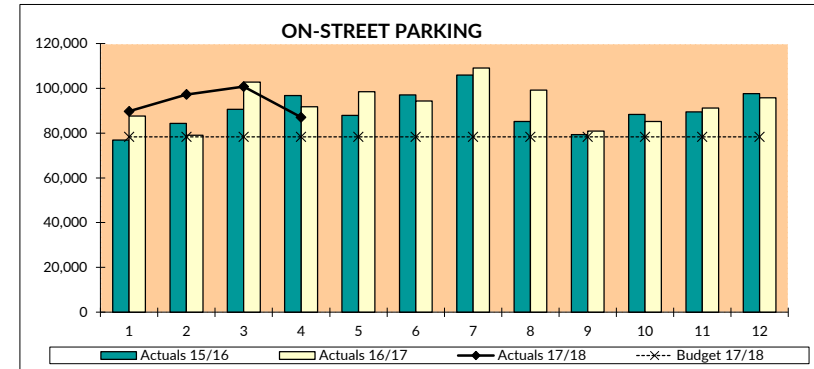
**HWCARPK**

	Actual	Budget	(Monthly)	
DAY TICKETS	3300	626,760	637,255	165,395
EXCESS / PENALTY CHARGES	****1/****3	(21)	-	2
SEASON TICKETS	***2	162,993	118,511	23,917
OTHER (inc.Res.Pkg)	***9	8,911	2,101	(1,000)
WAIVERS	3404	10	-	-
RENT	94500	15	4,000	5
Business Permits	3408	(21)	-	-
<b>TOTAL</b>	<b>798,648</b>	<b>761,868</b>	<b>188,319</b>	

**ON-STREET PARKING (HWDCRIM / HWENFORC)**

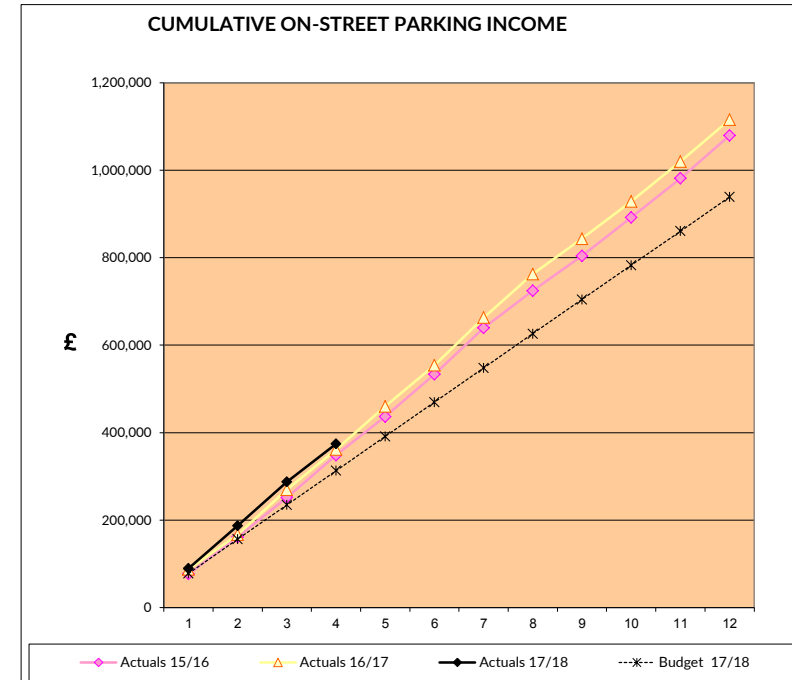
	Actuals 15/16	Actuals 16/17	Actuals 17/18	Increase / decrease from 16/17 to 17/18	Budget 17/18	Variance (Budget-Actuals)	Manager's Forecast
1 APR	76,819	87,604	89,694	(2,090)	78,257	(11,437)	
2 MAY	84,358	79,069	97,250	(18,181)	78,257	(18,993)	
3 JUN	90,549	102,773	100,738	2,035	78,257	(22,481)	
4 JUL	96,782	91,824	86,987	4,837	78,257	(8,730)	
5 AUG	87,931	98,529			78,257		
6 SEP	97,031	94,326			78,257		
7 OCT	105,965	109,009			78,257		
8 NOV	85,114	99,267			78,257		
9 DEC	79,285	80,925			78,257		
10 JAN	88,285	85,252			78,257		
11 FEB	89,473	91,161			78,257		
12 MAR	97,637	95,761			78,257		
<b>TOTAL</b>	<b>1,079,231</b>	<b>1,115,500</b>	<b>374,669</b>	<b>(13,399)</b>	<b>939,082</b>	<b>(61,641)</b>	<b>939,082</b>

Note: Budget profiles still subject to review



**ON-STREET PARKING (CUMULATIVE)**

	Actuals 15/16	Actuals 16/17	Actuals 17/18	Cumulative increase / decrease from 16/17 to 17/18	Budget 17/18	Variance (Column G-E)	Manager's Forecast
APR	76,819	87,604	89,694	(2,090)	78,257	(11,437)	
MAY	161,178	166,673	186,944	(20,271)	156,514	(30,430)	
JUNE	251,727	269,446	287,681	(18,235)	234,770	(52,911)	
JUL	348,509	361,270	374,669	(13,399)	313,027	(61,641)	
AUG	436,440	459,799			391,284		
SEP	533,471	554,125			469,541		
OCT	639,436	663,134			547,798		
NOV	724,550	762,401			626,055		
DEC	803,836	843,326			704,311		
JAN	892,121	928,579			782,568		
FEB	981,594	1,019,739			860,825		
MAR	1,079,231	1,115,500			939,082		939,082



Jul-17

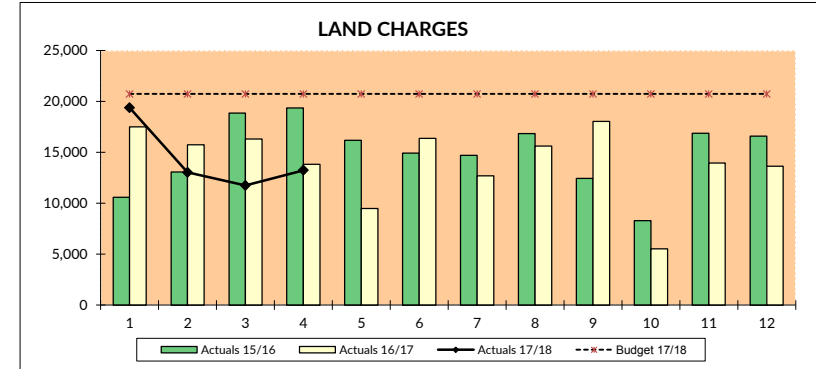
**CUMULATIVE BREAKDOWN**

	Actual (Cumulative)	Budget	(Monthly)
<b>HWDCRIM / HWENFORC</b>	<b>106,523</b>	<b>99,516</b>	<b>29,443</b>
PENALTY NOTICES & EXCESS CH/ 3403/**1	3404	12,221	3,502
WAIVERS	3406	28,190	16,810
RESIDENTS PERMITS	3300	193,172	164,132
ON STREET PARKING	3408	16,009	29,067
BUSINESS PERMITS	9999	18,553	-
OTHER			
<b>TOTAL</b>	<b>374,669</b>	<b>313,027</b>	<b>86,987</b>

\* all payments made via third party system are coded here

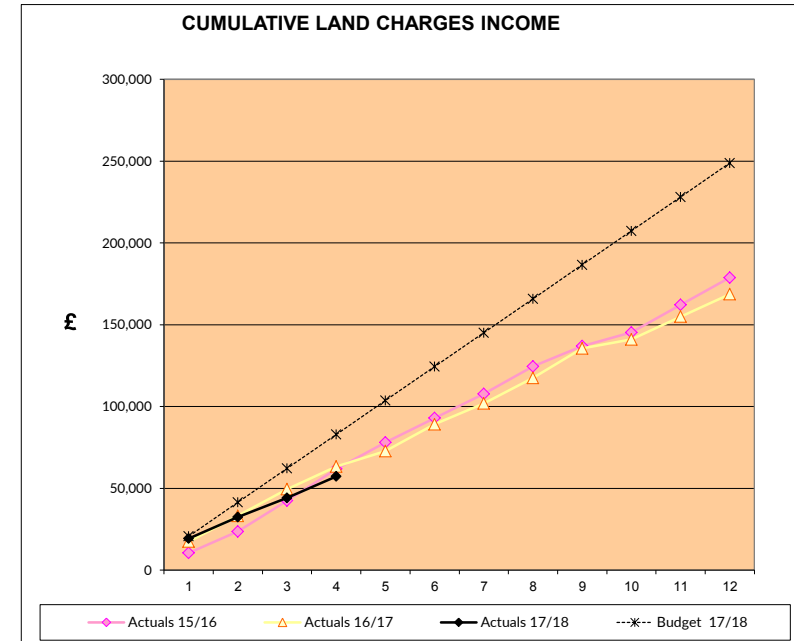
**LAND CHARGES (LPLNDCH)**

	Actuals 15/16	Actuals 16/17	Actuals 17/18	Increase / decrease from 16/17 to 17/18	Budget 17/18	Variance (Budget-Actuals)	Manager's Forecast
1 APR	10,600	17,492	19,382	(1,890)	20,733	1,350	16,714
2 MAY	13,067	15,735	13,025	2,710	20,733	7,707	16,714
3 JUN	18,870	16,316	11,742	4,574	20,733	8,991	16,714
4 JUL	19,368	13,810	13,243	567	20,733	7,489	16,714
5 AUG	16,176	9,491			20,733		16,714
6 SEP	14,933	16,375			20,733		16,714
7 OCT	14,715	12,685			20,733		16,714
8 NOV	16,833	15,606			20,733		16,714
9 DEC	12,449	18,035			20,733		16,714
10 JAN	8,293	5,530			20,733		16,714
11 FEB	16,885	13,966			20,733		16,714
12 MAR	16,596	13,637			20,733		16,714
<b>TOTAL</b>	<b>178,784</b>	<b>168,677</b>	<b>57,393</b>	<b>5,960</b>	<b>248,790</b>	<b>25,537</b>	<b>200,568</b>



**LAND CHARGES (CUMULATIVE)**

	Actuals 15/16	Actuals 16/17	Actuals 17/18	Cumulative increase / decrease from 16/17 to 17/18	Budget 17/18	Variance (Column G-E)	Manager's Forecast
APR	10,600	17,492	19,382	(1,890)	20,733	1,350	16,714
MAY	23,667	33,227	32,408	819	41,465	9,057	33,428
JUNE	42,537	49,543	44,149	5,394	62,198	18,048	50,142
JUL	61,905	63,353	57,393	5,960	82,930	25,537	66,856
AUG	78,080	72,844			103,663		83,570
SEP	93,013	89,219			124,395		100,284
OCT	107,728	101,904			145,128		116,998
NOV	124,561	117,510			165,860		133,712
DEC	137,010	135,545			186,593		150,426
JAN	145,303	141,074			207,325		167,140
FEB	162,188	155,040			228,058		183,854
MAR	178,784	168,677			248,790		200,568



July 2017

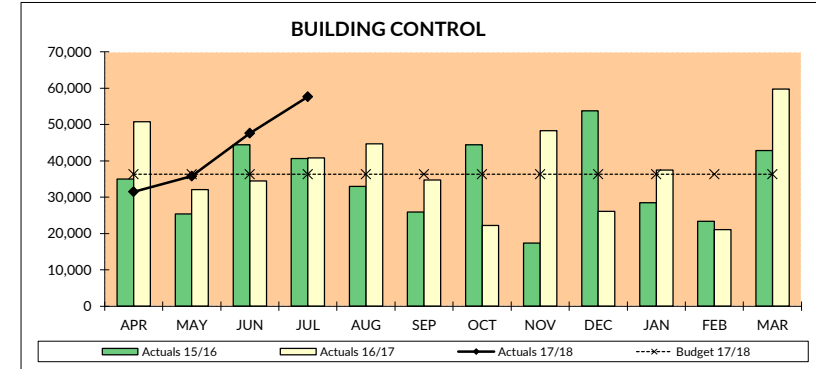
**LPLNDCH**

Searches Received - Paper  
 Searches Received - Electronic  
 Searches Received - Personal

	Received (Month)	Percentage (Month)	Percentage (Month 17/18)	(Cumulative)
£105	203	20%	20%	101
£86	347	37%	40%	206
£0	443	43%	40%	204
<b>TOTAL</b>	<b>993</b>	<b>100%</b>	<b>100%</b>	<b>511</b>

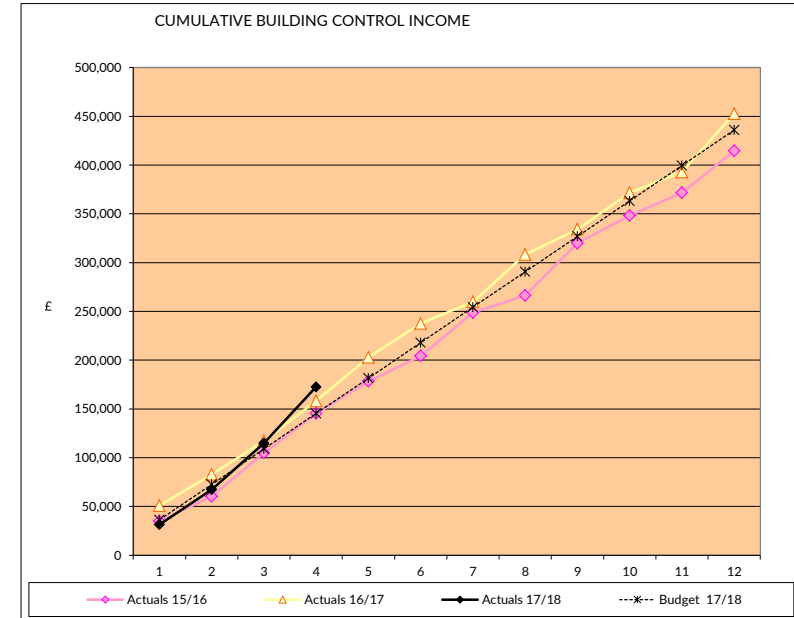
**BUILDING CONTROL (DVBCFEE)**

	Actuals 15/16	Actuals 16/17	Actuals 17/18	Increase / decrease from 16/17 to 17/18	Budget 17/18	Variance (Budget-Actuals)	Manager's Forecast
1 APR	35,001	50,783	31,511	19,272	36,324	4,813	
2 MAY	25,363	32,063	35,809	(3,746)	36,324	515	
3 JUN	44,417	34,453	47,602	(13,149)	36,324	(11,278)	
4 JUL	40,654	40,829	57,651	(16,822)	36,324	(21,327)	
5 AUG	32,974	44,666			36,324		
6 SEP	25,916	34,775			36,324		
7 OCT	44,459	22,194			36,324		
8 NOV	17,409	48,342			36,324		
9 DEC	53,729	26,113			36,324		
10 JAN	28,448	37,436			36,324		
11 FEB	23,347	21,118			36,324		
12 MAR	42,844	59,778			36,324		
<b>TOTAL</b>	<b>414,562</b>	<b>452,549</b>	<b>172,574</b>	<b>(14,446)</b>	<b>435,887</b>	<b>(27,278)</b>	<b>435,887</b>



**BUILDING CONTROL (CUMULATIVE)**

	Actuals 15/16	Actuals 16/17	Actuals 17/18	Cumulative increase / decrease from 16/17 to 17/18	Budget 17/18	Variance (Column g-e)	Manager's Forecast
APR	35,001	50,783	31,511	19,272	36,324	4,813	
MAY	60,365	82,846	67,320	15,526	72,648	5,328	
JUNE	104,782	117,299	114,923	2,377	108,972	(5,951)	
JUL	145,436	158,128	172,574	(14,446)	145,296	(27,278)	
AUG	178,410	202,794			181,620		
SEP	204,325	237,569			217,944		
OCT	248,785	259,763			254,267		
NOV	266,193	308,105			290,591		
DEC	319,923	334,218			326,915		
JAN	348,371	371,654			363,239		
FEB	371,718	392,772			399,563		
MAR	414,562	452,549			435,887		435,887



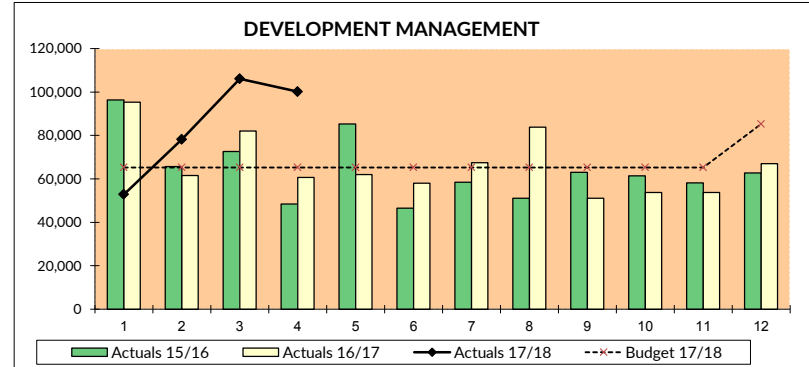
**JULY 2017**

**DVBCFEE**

	Actual (Cumulative)	Budget	(Monthly)	
Plan Fee	3066	108,168	88,723	35,028
Inspection Fee	3067	64,405	56,573	22,623
<b>TOTAL</b>	<b>172,574</b>	<b>145,296</b>	<b>57,651</b>	

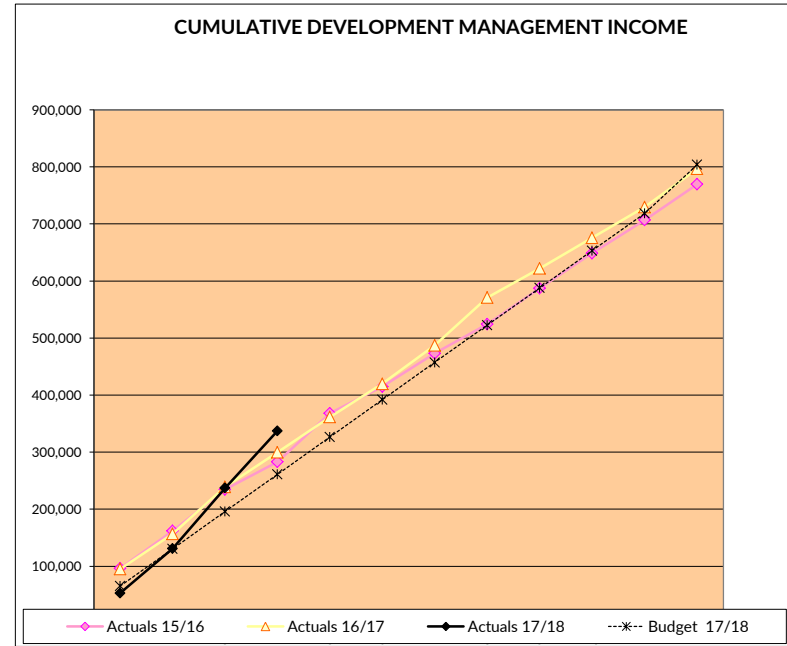
DEVELOPMENT MANAGEMENT (DVDEVCT)

	Actuals 15/16	Actuals 16/17	Actuals 17/18	Increase / decrease from 16/17 to 17/18	Budget 17/18	Variance (Budget-Actuals)	Manager's Forecast
1 APR	96,359	95,276	52,884	42,393	65,325	12,442	
2 MAY	65,683	61,633	78,250	-16,617	65,325	(12,925)	
3 JUN	72,594	82,100	106,124	-24,024	65,325	(40,798)	
4 JUL	48,394	60,712	100,181	-39,469	65,325	(34,856)	
5 AUG	85,273	61,967			65,325		
6 SEP	46,499	58,088			65,325		
7 OCT	58,485	67,514			65,325		
8 NOV	51,078	83,870			65,325		
9 DEC	63,076	51,041			65,325		
10 JAN	61,396	53,719			65,325		
11 FEB	58,134	53,755			65,325		
12 MAR	62,770	67,084			85,325		
<b>TOTAL</b>	<b>769,742</b>	<b>796,759</b>	<b>337,439</b>	<b>(37,718)</b>	<b>803,903</b>	<b>(76,138)</b>	<b>803,903</b>



DEVELOPMENT MANAGEMENT (CUMULATIVE)

	Actuals 15/16	Actuals 16/17	Actuals 17/18	Cumulative increase / decrease from 16/17 to 17/18	Budget 17/18	Variance (Column G-E)	Manager's Forecast
APR	96,359	95,276	52,884	42,393	65,325	12,442	
MAY	162,042	156,909	131,134	25,775	130,651	(483)	
JUNE	234,637	239,009	237,257	1,752	195,976	(41,282)	
JUL	283,030	299,721	337,439	(37,718)	261,301	(76,138)	
AUG	368,303	361,688			326,626		
SEP	414,802	419,776			391,952		
OCT	473,288	487,290			457,277		
NOV	524,366	571,160			522,602		
DEC	587,442	622,201			587,927		
JAN	648,838	675,919			653,253		
FEB	706,972	729,675			718,578		
MAR	769,742	796,759			803,903		803,903



JULY 2017

DVDEVCT

	Actual (Cumulative)	Budget	(Monthly)	
Planning Application Fees	3009	311,626	225,672	92,832
Other	9999	(1,813)	4,010	179
Pre-application Fees	94301	27,026	28,004	6,871
Monitoring Fees	94302	600	3,614	300
<b>TOTAL</b>	<b>337,439</b>	<b>261,301</b>	<b>100,181</b>	