

3. Services by Chief Officer

2015/16

November 2016 FINAL

Actual
£'000

	Communities and Business SDC Funded
13	Administrative Expenses - Communities & Business
17	Administrative Expenses - Housing
-5	All Weather Pitch
(4)	Community Development Service Provisions
172	Community Safety
49	Economic Development
223	Economic Development Property
184	Grants to Organisations
34	Health Improvements
5	Housing Initiatives
83	Homeless
433 *	Housing
-	Homelessness Prevention
-	Housing Energy Retraining Options (HERO)
10	Leader Programme
207	Leisure Contract
20	Leisure Development
48	The Community Plan
31	Tourism
-	West Kent Partnership
36	Youth
1,556	Total Communities & Business (SDC Funded)

Y-T-D	Annual	Annual	Forecast
Actual	Budget	Forecast	Annual
£'000	£'000	(including	Variance
		Accruals)	£'000
		£'000	£'000
13	15	15	-
8	18	18	-
(3)	(5)	(5)	-
(5)	(5)	(5)	-
115	181	181	-
34	53	53	-
216	214	214	-
175	184	184	-
30	30	30	-
6	6	6	-
43	82	82	-
170	228	228	-
8	-	-	-
31	-	-	-
5	6	6	-
162	224	224	-
15	20	20	-
33	52	52	-
27	30	30	-
(12)	-	-	-
24	28	28	-
1,096	1,359	1,359	-

2015/16	
Actual	<i>November 2016 FINAL</i>
-	Business Area Improvement Fund
-	Choosing Health WK PCT
-	Community Sports Activation Fund
-	Dunton Green Projects
-	Falls Prevention
-	New Ash Green
-	Partnership - Home Office
-	PCT Health Checks
-	PCT Initiatives
-	Repair & Renew Flood Support Scheme
-	Sportivate Inclusive Archery Project
-	Troubled Families Project
-	West Kent Partnership Business Support
-	Total Communities & Business (Ext Funded)
1,556	Total Communities & Business

Y-T-D	Annual	Annual	Forecast
Actual	Budget	Forecast (including Accruals)	Annual Variance
-	-	-	-
(27)	-	-	-
16	-	-	-
(1)	-	-	-
0	-	-	-
3	-	-	-
(9)	-	-	-
(0)	-	-	-
(3)	-	-	-
-	-	-	-
(0)	-	-	-
(9)	-	-	-
(20)	-	-	-
(50)	-	-	-
1,046	1,359	1,359	-

2015/16	
Actual	<i>November 2016 FINAL</i>
£'000	Corporate Services
263	Asset Maintenance IT
16	Civic Expenses
126	Democratic Services
81	Elections
162	Register of Electors
22	Administrative Expenses - Corporate Services
58	Administrative Expenses - Legal and Democratic
22	Administrative Expenses - Human Resources
399	Support - Contact Centre
-	* Support - General Admin
871	Support - IT
178	Support - Legal Function
59	Support - Local Offices
288	Support - Human Resources
10	Corporate Projects
2,555	Total Corporate Services

Y-T-D	Annual	Annual	Forecast
Actual	Budget	Forecast	Annual
£'000	£'000	(including Accruals) £'000	Variance £'000
107	269	269	-
16	16	16	-
72	129	116	(13)
147	80	80	-
99	184	194	10
14	24	24	-
48	49	49	-
25	10	30	20
285	441	441	-
8	36	26	(10)
682	925	907	(18)
126	250	244	(6)
31	57	57	-
168	247	247	-
31	34	34	-
1,860	2,750	2,733	(17)

2015/16		Y-T-D	Annual	Annual	Forecast
Actual	<i>November 2016 FINAL</i>	Actual	Budget	Forecast (including Accruals)	Annual Variance
£'000		£'000	£'000	£'000	£'000
	Environment and Operational				
60	Asset Maintenance Argyle Road	10	70	70	-
36	Asset Maintenance Car Parks	-	19	19	-
17	Asset Maintenance CCTV	-	17	17	-
5	Asset Maintenance Countryside	2	8	8	-
17	Asset Maintenance Other Corporate Properties	35	31	40	9
24	Asset Maintenance Direct Services	8	37	37	-
27	Asset Maintenance Hever Road	22	36	36	-
135	Asset Maintenance Leisure	170	235	235	-
1	Asset Maintenance Playgrounds	-	8	8	-
81	Asset Maintenance Support & Salaries	57	93	93	-
3	Asset Maintenance Sewage Treatment Plants	0	8	8	-
-	Asset Maintenance Public Toilets	-	7	7	-
(8)	Building Control Discretionary Work	(0)	(9)	(9)	-
-	Building Control Partnership Members	-	-	-	-
-	Building Control Partnership Hub (SDC Costs)	(0)	-	-	-
(84)	Building Control	(30)	(128)	(78)	50
-	Building Control Partnership Implementation & Project Costs	1	-	-	-
17	Bus Station	9	15	15	-
(1,735)	Car Parks	(1,025)	(1,840)	(1,745)	95
(467)	Car Parking - On Street	(380)	(446)	(446)	-
260	CCTV	209	243	263	20
29	Civil Protection	19	38	38	-
8	Dangerous Structures	10	10	10	-
-	Dartford Environmental Hub (SDC Costs)	-	-	-	-
258	EH Commercial	186	279	279	-
21	EH Animal Control	13	1	1	-
338	EH Environmental Protection	248	366	366	-

2015/16		Y-T-D	Annual	Annual	Forecast
Actual	<i>November 2016 FINAL</i>	Actual	Budget	Forecast (including Accruals)	Annual Variance
£'000	Environment and Operational cont.	£'000	£'000	£'000	£'000
61	Emergency	40	66	66	-
25	Energy Efficiency	18	33	33	-
(56)	Estates Management - Buildings	44	(21)	26	47
125	Estates Management - Grounds	87	102	122	20
(33)	Gypsy Sites	(14)	(31)	(31)	-
-	Disabled Facilities Grant Administration	(10)	(20)	(20)	-
3	Housing Premises	(9)	(0)	(0)	-
-	Kent Resource Partnership	(170)	-	-	-
(94)	Land Charges	(61)	(149)	(109)	40
(4)	Licensing Partnership Hub (Trading)	(3)	-	-	-
-	Licensing Partnership Members	-	-	-	-
(1)	Licensing Regime	(25)	7	7	-
(182)	Markets	(152)	(187)	(187)	-
106	Parks and Recreation Grounds	42	100	100	-
162	Parks - Rural	78	109	109	-
204	Private Sector Housing	132	175	175	-
-	Public Transport Support	-	0	0	-
2,483	Refuse Collection	1,732	2,504	2,534	30
6	Administrative Expenses - Building Control	6	9	9	-
-	Administrative Expenses - Direct Services	-	-	-	-
7	Administrative Expenses - Health	4	21	16	(5)
2	Administrative Expenses - Property	4	4	4	-
5	Administrative Expenses - Transport	5	8	8	-
(2)	Street Naming	1	15	7	(8)
1,258	Street Cleansing	889	1,335	1,335	-

2015/16	
Actual	<i>November 2016 FINAL</i>
£'000	Environment and Operational cont.
395	Support - Central Offices
257	Support - Central Offices - Facilities
215 *	Support - General Admin
16	Support - Health and Safety
41	Support - Direct Services
19	Support - Property Function
-	Sevenoaks Switch and Save
(29)	Taxis
57	Public Conveniences
4,089	Total Environmental and Operational Services

Y-T-D	Annual	Annual	Forecast
Actual	Budget	Forecast	Annual
£'000	£'000	(including	Variance
		Accruals)	£'000
		£'000	£'000
423	426	426	-
159	240	240	-
161	284	264	(20)
6	19	19	-
32	56	56	-
30	37	37	-
(1)	-	-	-
(17)	(13)	(13)	-
38	45	45	-
3,035	4,271	4,549	278

2015/16					
Actual		Y-T-D	Annual	Annual	Forecast
£'000	Finance	Actual	Budget	Forecast	Annual
		£'000	£'000	(including Accruals)	Variance
				£'000	£'000
2	Action and Development	0	7	7	-
876	Benefits Admin	(138)	787	787	-
(659)	Benefits Grants	(352)	(659)	(659)	-
3	Consultation and Surveys	-	4	-	(4)
984	Corporate Management	526	950	905	(46)
-	Corporate Savings	-	(61)	(61)	-
-	Dartford Partnership Hub (SDC costs)	1,233	-	11	11
14	Equalities Legislation	14	18	14	(4)
143	External Communications	89	146	146	-
1	Housing Advances	1	1	1	0
98	Local Tax	(376)	46	64	19
400	Members	270	427	424	(3)
2,452	Misc. Finance	1,190	1,802	1,833	31
1	Performance Improvement	(2)	(1)	(1)	-
10	Administrative Expenses - Chief Executive	10	29	16	(13)
37	Administrative Expenses - Finance	27	34	37	3
6	Administrative Expenses - Transformation and Strategy	2	5	5	-
-	Support - Counter Fraud	(42)	92	92	-
162	Support - Audit Function	(17)	177	177	-
132	Support - Exchequer and Procurement	88	137	141	4
139	Support - Finance Function	116	150	160	10
138	Support - General Admin	61	109	109	-
118	Treasury Management	97	114	114	-
5,057	Total Finance	2,798	4,314	4,323	9

2015/16	
Actual	<i>November 2016 FINAL</i>
£'000	Planning Services
42	Administrative Expenses - Planning Services
53	Conservation
1	Fort Halstead
-	LDF Expenditure
197	Planning - Appeals
-	Planning - CIL Administration
-	Planning - Counter
251	Planning - Development Management
256	Planning - Enforcement
407 *	Planning Policy
	Housing
-	Needs and Stock Surveys
1,207	Total Planning Services

Y-T-D	Annual	Annual	Forecast
Actual	Budget	Forecast	Annual
£'000	£'000	(including	Variance
		Accruals)	
		£'000	£'000
38	35	35	-
50	48	73	25
-	-	-	-
25	-	-	-
137	185	189	4
(20)	(50)	(50)	-
(0)	-	-	-
97	279	174	(105)
176	276	276	-
211	458	458	-
97	146		
-	-	-	-
812	1,377	1,155	(76)

* Services divided between Chief Officers following management review

4. Cumulative Salary Monitoring

November 2016 FINAL

Communities and Business

Corporate Services

Environmental & Operational Services:

- Building Control & Facilities

- Environmental Health

- Licensing

- Operational Services

- Parking

Financial Services

Planning Services

Sub Total

Council Wide - Vacant Posts

Staff Recruitment and Retention

TOTAL SDC Funded Salary Costs

Externally Funded & Funded from other sources (gross figures).
Overspendings here are matched by external funding and represent additional resources secured for the Council since the budget was set.

Communities and Business Ext. Funded

Environmental & Operational Services Ext Funded

Housing Ext. Funded

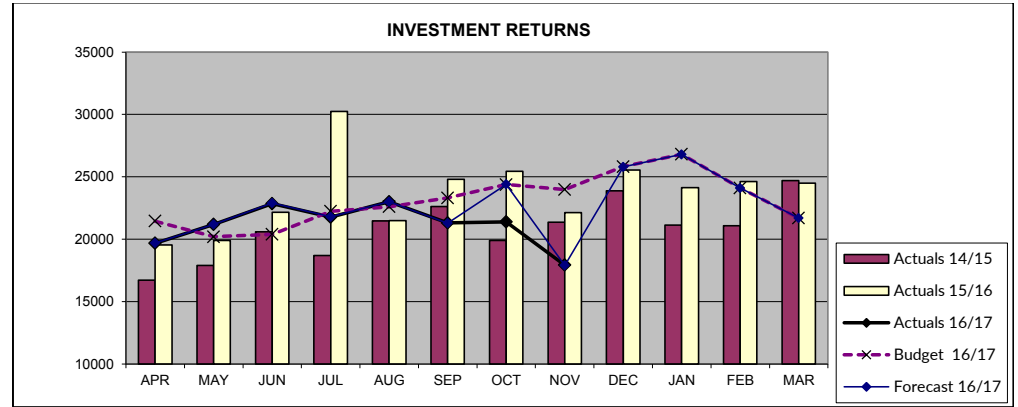
TOTAL All Salary Costs

Y-T-D	Annual	Annual	Annual	Annual
Actual	Budget	Forecast	Variance	Variance
£'000	£'000	£'000	£'000	%
752	1,121	1,121	0	-
1,329	1,944	1,992	48	2
3,838	5,797	5,797	0	-
648	974	974	0	-
426	629	629	0	-
205	300	300	0	-
2,278	3,466	3,466	0	-
282	428	428	0	-
1,722	2,657	2,657	0	-
1,194	1,850	1,760	(90)	(5)
8,834	13,369	13,327	42	0
0	(46)	(46)	0	-
0	70	70	0	-
8,834	13,393	13,351	42	0
106	216	216	0	0
66	101	101	0	0
156	249	249	0	0
329	566	566	0	0
9,163	13,959	13,917	(42)	(0)

Nov-16	Budget	Actual	Actual / Budget	Variance	Budget	Actual	Actual / Budget	Variance	Budget	Forecast	Variance	Net Budget by Service	Net Actual by Service	Variance by Service	Net Budget by Service	Net Actual by Service	Variance by Service
	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Income																	
Refuse	(200)	(202)	(0.9)	(2)	-1,605,544	(1609)	(0.2)	(4)	(2411)	(2411)		(45)	(83)	(37)	(74)	(111)	(37)
CDSU	(5)	(8)	(58.6)	(3)	-38,704	(65)	(67.6)	(26)	(58)	(94)	(36)	15	1	(13)	22	10	(12)
Street & Toilet Cleaning	(106)	(107)	(0.7)	(1)	-849,744	(862)	(1.4)	(12)	(1275)	(1275)	(0)	51	(8)	(59)	77	25	(52)
Trade	(28)	(44)	(56.6)	(16)	-274,431	(306)	(11.6)	(32)	(386)	(400)	(14)	(30)	(45)	(14)	(20)	(20)	(0)
Workshop	(51)	(52)	(0.8)	(0)	-410,128	(401)	2.2	9	(615)	(600)	15	(11)	7	18	(16)	10	26
Green Waste	(46)	(37)	20.0	9	-339,000	(360)	(6.3)	(21)	(449)	(520)	(71)	(64)	(40)	25	(32)	(45)	(13)
					0										0	0	0
Cesspools	(21)	(19)	9.8	2	-170,000	(168)	0.9	2	(255)	(255)	0	(15)	(20)	(5)	(23)	(30)	(7)
Pest Control	(5)	(4)	13.4	1	-69,512	(64)	8.1	6	(85)	(75)	10	(13)	(8)	5	0	10	10
Grounds	(11)	(14)	(25.8)	(3)	-88,520	(100)	(12.9)	(11)	(135)	(157)	(22)	(10)	(22)	(12)	(17)	(15)	2
Fleet	(73)	(71)	3.5	3	-587,536	(587)	0.133609	1	(881)	(881)		0	4	4	0	0	0
Depot	(24)	(28)	(16.4)	(4)	(197)	(240)	(21.8)	(43)	(300)	(270)	30	(8)	(25)	(17)	0	20	20
Emergency	(4)	(4)	0.0	0	(35)	(35)	0.0	0	(52)	(52)	(0)	(6)	(9)	(3)	(9)	(7)	2
Total Income	(575)	(588)	(2.4)	(14)	(4665)	(4798)	(2.8)	(133)	(6902)	(6990)	(88)	(137)	(247)	(110)	(92)	(153)	(61)
Expenditure																	
Refuse	194	198	1.8	4	1,560	1,526	(2.2)	(34)	2,338	2,300	(38)						
CDSU	7	7	(1.9)	(0)	53	66	23.8	13	80	104	24						
Street & Toilet Cleaning	113	109	(3.6)	(4)	901	854	(5.2)	(47)	1,351	1,300	(51)						
Trade	31	30	(1.2)	(0)	244	261	7.2	17	366	380	14						
Workshop	50	52	3.7	2	399	408	2.1	9	599	610	11						
Green Waste	33	42	25.5	8	275	321	16.8	46	417	475	58						
Cesspools	19	20	1.0		155	148	(4.3)	(7)	232	225	(7)						
Pest Control	7	7	(3.5)	(0)	57	56	(1.3)	(1)	85	85	(0)						
Grounds	10	9	(10.0)	(1)	78	78	(0.4)	(0)	118	142	24						
Fleet	73	71	(3.7)	(3)	588	591	0.5	3	881	881	(0)						
Depot	26	20	(25.9)	(7)	190	215	13.6	26	300	290	(10)						
Emergency	4	4	(0.9)	(0)	29	26	(10.6)	(3)	43	45	2						
Total Expenditure	567	566	(0.2)	-1	4528	4551	0.5	22	6810	6837	27						
Net	(8)	(23)	(2.6)	(15)	(137)	(247)	(2.4)	(110)	(92)	(153)	(61)						

6 Investment Returns

	Actuals 14/15	Actuals 15/16	Actuals 16/17	Budget 16/17	Variance	Forecast 16/17
APR	16,720	19,545	19,679	21,456	-1,777	19,700
MAY	17,917	19,918	21,188	20,201	987	21,200
JUN	20,598	22,172	22,859	20,401	2,458	22,900
JUL	18,694	30,253	21,769	22,241	-472	21,800
AUG	21,459	21,508	23,005	22,607	398	23,000
SEP	22,633	24,802	21,312	23,305	-1,993	21,300
OCT	19,904	25,452	21,399	24,383	-2,984	24,400
NOV	21,359	22,143	17,942	23,977	-6,035	17,900
DEC	23,875	25,549		25,818		25,800
JAN	21,136	24,147		26,806		26,800
FEB	21,081	24,616		24,101		24,100
MAR	24,697	24,495		21,704		21,700
	250,073	284,600	169,153	277,000	-9,418	270,600



INVESTMENT RETURNS (CUMULATIVE)

	Actuals 14/15	Actuals 15/16	Actuals 16/17	Budget 16/17	Variance	Forecast 16/17
APR	16,720	19,545	19,679	21,456	-1,777	19,700
MAY	34,637	39,463	40,867	41,657	-790	40,900
JUN	55,235	61,635	63,726	62,058	1,668	63,800
JUL	73,929	91,888	85,495	84,299	1,196	85,600
AUG	95,388	113,396	108,500	106,906	1,594	108,600
SEP	118,021	138,198	129,812	130,211	-399	129,900
OCT	137,925	163,650	151,211	154,594	-3,383	154,300
NOV	159,284	185,793	169,153	178,571	-9,418	172,200
DEC	183,159	211,342		204,389		198,000
JAN	204,295	235,489		231,195		224,800
FEB	225,376	260,105		255,296		248,900
MAR	250,073	284,600		277,000		270,600

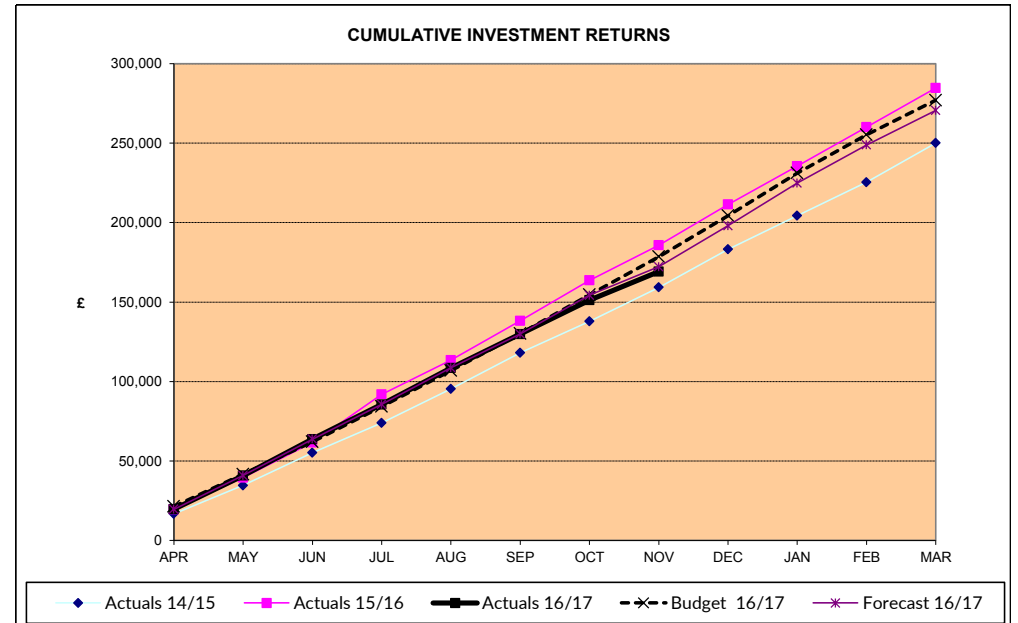
BUDGET FOR 2016/17 277,000
 FORECAST OUTTURN 270,600

CODE:- YHAA 96900

N.B.

These are the gross interest receipts rather than the interest remaining in the General Fund

Fund Average 0.5892%
 7 Day LIBID 0.3254%
 3 Month LIBID 0.4237%



7 Staffing Statistics

November stats to follow

8 Reserves

	01/04/16	Movement in current month	Cumulative to date	Balance as at end November 2016	31/3/17 Budget	31/3/17 Forecast
	£000	£000	£000	£000	£000	£000
Provisions						
Accumulated Absences	(152)	-	-	(152)	(152)	(152)
Municipal Mutual Insurance (MMI)	(289)	-	32	(256)	(289)	(256)
NNDR Appeals	(2,536)	-	-	(2,536)	(2,536)	(2,536)
Others (Personal search fees)	(93)	-	15	(78)	(93)	(78)
	<u>(3,070)</u>	<u>-</u>	<u>47</u>	<u>(3,023)</u>	<u>(3,070)</u>	<u>(3,022)</u>
Capital Receipts(Gross)	<u>(381)</u>	<u>(259)</u>	<u>(1,386)</u>	<u>(1,767)</u>	<u>(0)</u>	<u>(1)</u>
Note: this balance will reduce at year end as the receipts are used to finance capital expenditure						
Earmarked Reserves						
Budget Stabilisation	(8,001)	-	-	(8,001)	(6,918)	(6,628)
Financial Plan	(3,659)	-	-	(3,659)	(4,491)	(4,491)
NNDR Safety Net Deficit Reserve	(2,222)	-	-	(2,222)	(2,222)	(2,222)
Pension Fund Valuation Adj.	(1,316)	-	-	(1,316)	(1,316)	(1,316)
Capital Expenditure Reserve	(1,000)	-	-	(1,000)	(1,148)	(1,148)
Local Plan/LDF	(712)	-	155	(556)	(712)	(556)
DWP Hsg Benefit Subsidy	(638)	-	-	(638)	(638)	(638)
Vehicle Renewal (DAA)	(605)	-	-	(605)	(605)	(605)
Carry Forward Items (DAC)	(408)	-	45	(362)	(408)	(362)
Action and Development	(396)	-	-	(396)	(396)	(396)
Community Development Reserve	(382)	-	-	(382)	(382)	(382)
New Homes Bonus Reserve	(379)	-	-	(379)	(499)	(499)
First Time Sewerage	(366)	-	-	(366)	(366)	(366)
IT Asset Maintenance	(347)	-	-	(347)	(347)	(347)
Re-organisation	(337)	-	3	(334)	(337)	(334)
Vehicle Insurance	(312)	-	-	(312)	(312)	(312)
Capital Financing Reserve	(265)	-	-	(265)	(265)	(265)
Corporate Project Support Reserve	(233)	10	69	(164)	(566)	(516)
Flood Support Scheme	(144)	-	-	(144)	(144)	(144)
Housing Surveys	(105)	-	22	(83)	(105)	(105)
On Street Parking Reserve	(104)	-	64	(40)	(104)	(104)
Other Earmarked Reserves	(666)	(2)	4	(662)	(666)	(686)
	<u>(22,595)</u>	<u>9</u>	<u>362</u>	<u>(22,233)</u>	<u>(22,945)</u>	<u>(22,420)</u>
General Fund						
Required Minimum	(1,500)	-	-	(1,500)	(1,500)	(1,500)
	<u>(1,500)</u>	<u>-</u>	<u>-</u>	<u>(1,500)</u>	<u>(1,500)</u>	<u>(1,500)</u>
TOTAL	<u>(27,547)</u>	<u>(250)</u>	<u>(976)</u>	<u>(28,523)</u>	<u>(27,516)</u>	<u>(26,944)</u>

9. Capital

November 2016 FINAL

Communities & Business

YLI Swanley Wayfinding	-	-	-	-
YLI Big Community Fund - Capital	11	-	-	-
YLI Local Strategic Partnership - Capital Delivery	5	-	-	-
YLI Property Investment Strategy	5	-	-	-
YLI 16 & 18 High Street, Swanley WMC/CAB	129	-	-	-
YLI Property Investment Strategy - Capital	-	10,000	10,000	-
YLI 3rd Floor, Suffolk House - Extension & Refurbishment	191	-	-	-
YLVT				

Environmental & Operational Services

YLI Vehicle Purchases	419	514	514	-
YLI Dunbrik Vehicle Workshop	4	20	20	-
YLI RHPCG - Energy Conservation	-	-	-	-
YLI RHPCG 10-11 SDC	5	-	-	-
YLI SDC - HMO Grants	4	-	-	-
YLI WKHA Adaps for Disab Financing Costs Advances	142	-	-	-
YLI Improvement Grants	132	534	534	-
YLI Improvement Grants HIA (DFG) - Capital	40	-	-	-
YLI Bradbourne Car Park	2,180	5,300	5,365	65
YLI Buckhurst 2 Multi-Storey Car Park	2	4,000	3,000	(1,000)
YLI Sennocke Car Park	28	1,500	1,500	-

Planning Services

YLI Affordable Housing	257	-	-	-
YLI S106 Capital	4	-	-	-
YLI CIL Parish Councils	132	-	-	-
Total Capital	3,689	21,868	20,933	(935)

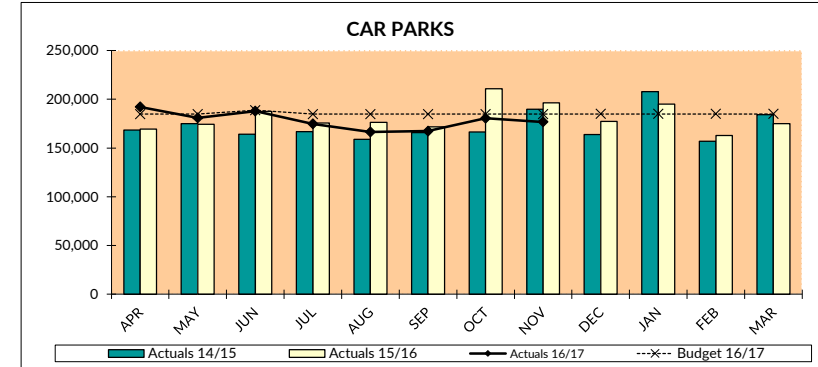
This table shows the position for 2016/17 only; some projects may involve expenditure over more than one year.

		Comparison of 15/16 and 16/17, where brackets show increased income	MANAGER'S PROFILED BUDGET	Variance, where brackets are favourable	ANNUAL BUDGET 2016/17	Annual Forecast
	ACTUAL					
CAR PARKS	1,426,704	35,215	1,482,168	55,464	2,222,144	2,156,144
ON-STREET PARKING	762,401	(37,851)	615,392	(147,009)	923,456	923,456
LAND CHARGES	117,385	7,177	161,912	44,527	242,966	202,966
BUILDING CONTROL	308,105	(41,911)	308,744	639	463,304	463,304
DEVELOPMENT MANAGEMENT	571,160	(46,794)	497,976	(73,184)	767,266	797,266
	3,185,754	(84,164)	3,066,192	(119,562)	4,619,136	4,543,136

CAR PARKS (HWCARPK)

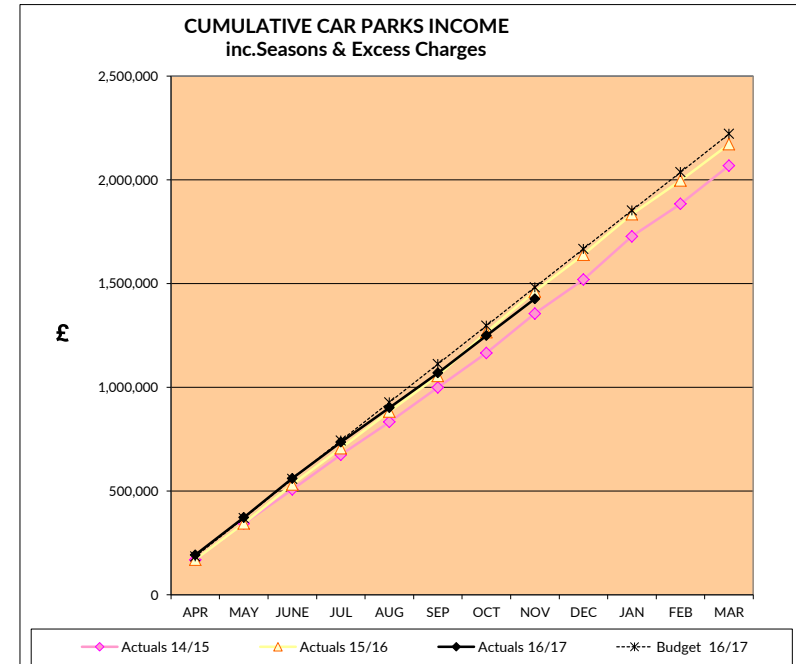
	Actuals 14/15	Actuals 15/16	Actuals 16/17	Increase / decrease from 15/16 to 16/17	Budget 16/17	Variance (Budget-Actuals)	Manager's Forecast
1 APR	168,511	169,550	192,138	(22,588)	184,771	(7,367)	
2 MAY	175,067	174,417	180,922	(6,505)	184,771	3,849	
3 JUN	164,077	187,391	187,891	(500)	188,771	880	
4 JUL	166,900	175,503	174,736	767	184,771	10,035	
5 AUG	158,792	176,282	166,394	9,888	184,771	18,377	
6 SEP	165,949	171,848	167,317	4,531	184,771	17,454	
7 OCT	166,318	210,714	180,519	30,195	184,771	4,252	
8 NOV	189,931	196,214	176,787	19,428	184,771	7,984	
9 DEC	163,685	177,413			184,994		
10 JAN	207,783	194,998			184,994		
11 FEB	157,031	162,697			184,994		
12 MAR	184,154	174,908			184,994		
TOTAL	2,068,198	2,171,935	1,426,704	35,215	2,222,144	55,464	2,156,144

NOTE: Budget Profiles to be reviewed



CAR PARKS (CUMULATIVE)

	Actuals 14/15	Actuals 15/16	Actuals 16/17	Cumulative increase / decrease from 15/16 to 16/17	Budget 16/17	Variance (Column g-e)	Manager's Forecast
APR	168,511	169,550	192,138	(22,588)	184,771	(7,367)	
MAY	343,578	343,967	373,060	(29,093)	369,542	(3,518)	
JUNE	507,655	531,358	560,951	(29,594)	558,313	(2,638)	
JUL	674,555	706,861	735,687	(28,826)	743,084	7,397	
AUG	833,347	883,143	902,081	(18,938)	927,855	25,774	
SEP	999,296	1,054,991	1,069,398	(14,407)	1,112,626	43,228	
OCT	1,165,614	1,265,705	1,249,917	15,788	1,297,397	47,480	
NOV	1,355,545	1,461,919	1,426,704	35,215	1,482,168	55,464	
DEC	1,519,229	1,639,332			1,667,162		
JAN	1,727,012	1,834,330			1,852,156		
FEB	1,884,044	1,997,027			2,037,150		
MAR	2,068,198	2,171,935			2,222,144		2,156,144



NOVEMBER 2016

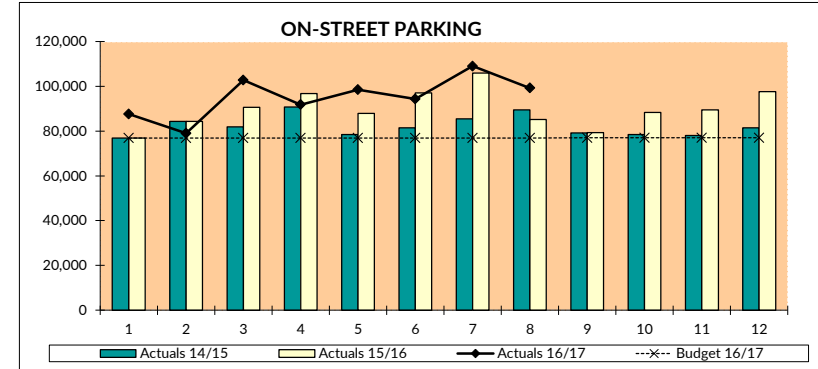
HWCARPK

	Actual	Cumulative Actual (Cumulative)	Budget	(Monthly)
DAY TICKETS	3300	1,223,453	1,242,922	150,580
EXCESS / PENALTY CHARGES	***1/**3	(60)	-	(35)
SEASON TICKETS	***2	189,764	231,147	26,212
OTHER (inc.Res.Pkg)	***9	9,253	4,098	29
WAIVERS	3404	290	-	-
RENT	94500	4,005	4,000	-
TOTAL		1,426,704	1,482,168	176,786

ON-STREET PARKING (HWDCRIM / HWENFORC)

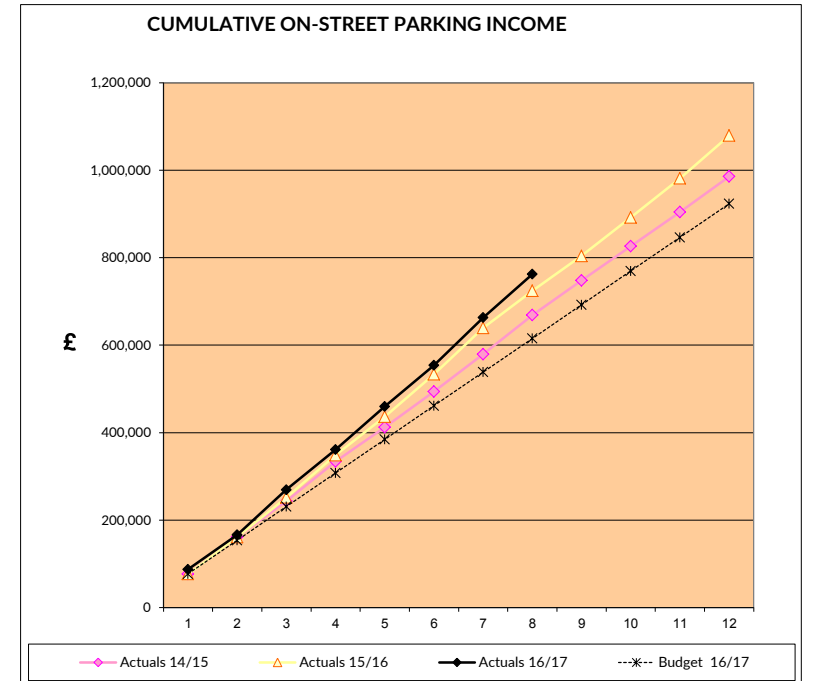
	Actuals 14/15	Actuals 15/16	Actuals 16/17	Increase / decrease from 15/16 to 16/17	Budget 16/17	Variance (Budget-Actuals)	Manager's Forecast
1 APR	76,959	76,819	87,604	(10,785)	76,924	(10,680)	
2 MAY	84,385	84,358	79,069	5,289	76,924	(2,145)	
3 JUN	81,925	90,549	102,773	(12,224)	76,924	(25,849)	
4 JUL	90,710	96,782	91,824	4,958	76,924	(14,900)	
5 AUG	78,464	87,931	98,529	(10,598)	76,924	(21,605)	
6 SEP	81,440	97,031	94,326	2,705	76,924	(17,402)	
7 OCT	85,478	105,965	109,009	(3,044)	76,924	(32,085)	
8 NOV	89,411	85,114	99,267	(14,152)	76,924	(22,343)	
9 DEC	79,197	79,285			77,016		
10 JAN	78,399	88,285			77,016		
11 FEB	78,050	89,473			77,016		
12 MAR	81,534	97,637			77,016		
TOTAL	985,953	1,079,231	762,401	(37,851)	923,456	(147,009)	923,456

Note: Budget profiles still subject to review



ON-STREET PARKING (CUMULATIVE)

	Actuals 14/15	Actuals 15/16	Actuals 16/17	Cumulative increase / decrease from 15/16 to 16/17	Budget 16/17	Variance (Column G-E)	Manager's Forecast
APR	76,959	76,819	87,604	(10,785)	76,924	(10,680)	
MAY	161,344	161,178	166,673	(5,495)	153,848	(12,825)	
JUNE	243,269	251,727	269,446	(17,719)	230,772	(38,674)	
JUL	333,979	348,509	361,270	(12,761)	307,696	(53,574)	
AUG	412,444	436,440	459,799	(23,359)	384,620	(75,179)	
SEP	493,883	533,471	554,125	(20,654)	461,544	(92,581)	
OCT	579,361	639,436	663,134	(23,698)	538,468	(124,666)	
NOV	668,772	724,550	762,401	(37,851)	615,392	(147,009)	
DEC	747,969	803,836			692,408		
JAN	826,369	892,121			769,424		
FEB	904,419	981,594			846,440		
MAR	985,953	1,079,231			923,456		923,456



NOVEMBER 2016

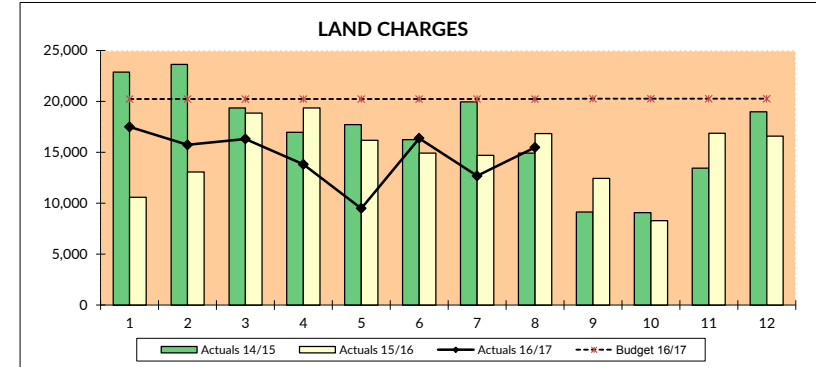
HWDCRIM / HWENFORC

	Actual (Cumulative)	Budget	(Monthly)
PENALTY NOTICES & EXCESS CHA 3403/**1	217,464	198,952	30,387
WAIVERS	3404	5,928	6,830
RESIDENTS PERMITS	3406	56,762	32,787
ON STREET PARKING	3300	412,655	320,129
BUSINESS PERMITS	3408	38,586	56,694
OTHER	9999	31,006	-
TOTAL	762,401	615,392	99,267

* all payments made via third party system are coded here

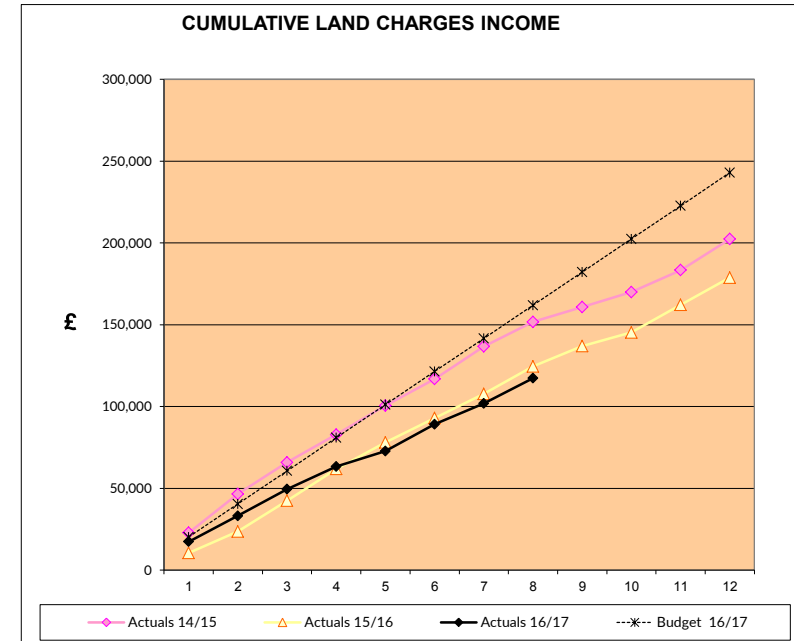
LAND CHARGES (LPLNDCH)

	Actuals 14/15	Actuals 15/16	Actuals 16/17	Increase / decrease from 14/15 to 15/16	Budget 16/17	Variance (Budget-Actuals)	Manager's Forecast
1 APR	22,879	10,600	17,492	-6,892	20,239	2,747	
2 MAY	23,640	13,067	15,735	-2,668	20,239	4,504	
3 JUN	19,373	18,870	16,316	2,554	20,239	3,923	
4 JUL	16,975	19,368	13,810	5,558	20,239	6,429	
5 AUG	17,740	16,176	9,491	6,685	20,239	10,748	
6 SEP	16,259	14,933	16,375	-1,442	20,239	3,864	
7 OCT	19,959	14,715	12,685	2,031	20,239	7,554	
8 NOV	14,915	16,833	15,481	1,352	20,239	4,758	
9 DEC	9,149	12,449			20,263		
10 JAN	9,067	8,293			20,263		
11 FEB	13,439	16,885			20,263		
12 MAR	18,985	16,596			20,265		
TOTAL	202,382	178,784	117,385	7,177	242,966	44,527	202,966



LAND CHARGES (CUMULATIVE)

	Actuals 14/15	Actuals 15/16	Actuals 16/17	Cumulative increase / decrease from 15/16 to 16/17	Budget 16/17	Variance (Column G-E)	Manager's Forecast
APR	22,879	10,600	17,492	(6,892)	20,239	2,747	
MAY	46,519	23,667	33,227	(9,560)	40,478	7,251	
JUNE	65,892	42,537	49,543	(7,006)	60,717	11,174	
JUL	82,867	61,905	63,353	(1,448)	80,956	17,603	
AUG	100,607	78,080	72,844	5,236	101,195	28,351	
SEP	116,867	93,013	89,219	3,794	121,434	32,215	
OCT	136,826	107,728	101,904	5,825	141,673	39,769	
NOV	151,741	124,561	117,385	7,177	161,912	44,528	
DEC	160,890	137,010			182,175		
JAN	169,957	145,303			202,438		
FEB	183,397	162,188			222,701		
MAR	202,382	178,784			242,966		202,966



NOVEMBER 2016

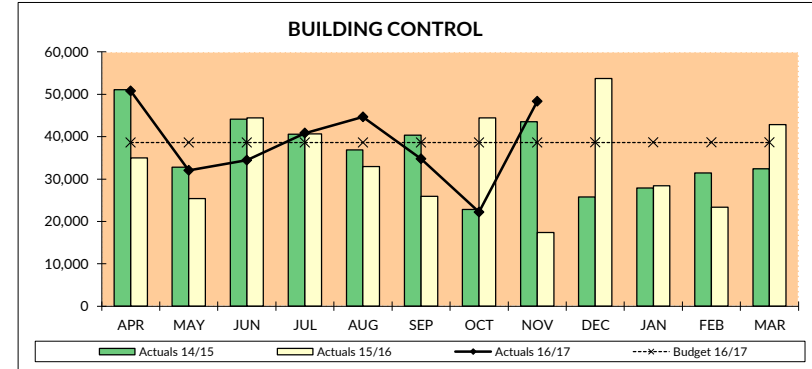
LPLNDCH

Searches Received - Paper
 Searches Received - Electronic
 Searches Received - Personal

	Received (Month)	Percentage (Month)	Percentage (Month 16/17)	(Cumulative)
£105	77	27%	25%	486
£86	79	28%	32%	637
£0	130	45%	43%	858
TOTAL	286	100.0%	100.0%	1,981

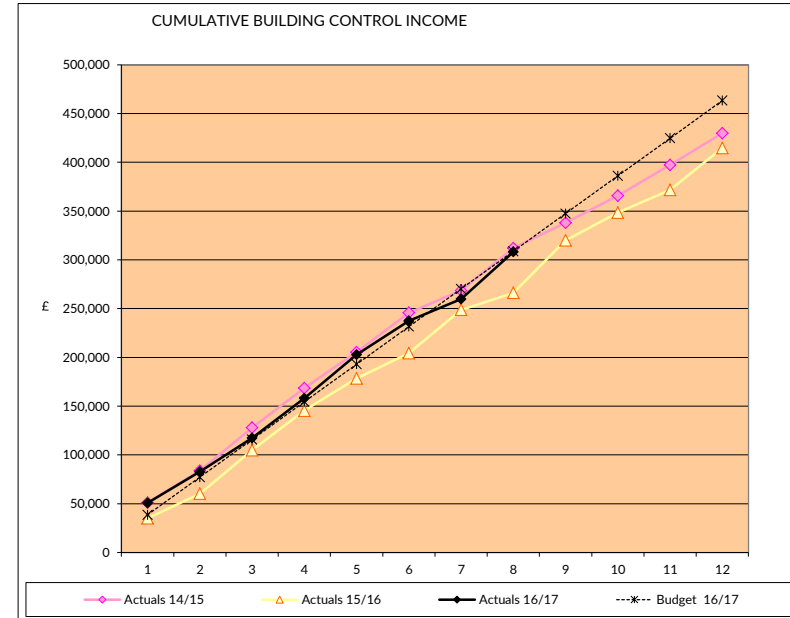
BUILDING CONTROL (DVBCFEE)

	Actuals 14/15	Actuals 15/16	Actuals 16/17	Increase / decrease from 15/16 to 16/17	Budget 16/17	Variance (Budget-Actuals)	Manager's Forecast
1 APR	51,034	35,001	50,783	(15,782)	38,593	(12,190)	
2 MAY	32,817	25,363	32,063	(6,700)	38,593	6,530	
3 JUN	44,143	44,417	34,453	9,964	38,593	4,140	
4 JUL	40,573	40,654	40,829	(175)	38,593	(2,236)	
5 AUG	36,853	32,974	44,666	(11,692)	38,593	(6,073)	
6 SEP	40,314	25,916	34,775	(8,859)	38,593	3,818	
7 OCT	22,812	44,459	22,194	22,265	38,593	16,399	
8 NOV	43,520	17,409	48,342	(30,933)	38,593	(9,749)	
9 DEC	25,767	53,729			38,640		
10 JAN	27,922	28,448			38,640		
11 FEB	31,466	23,347			38,640		
12 MAR	32,457	42,844			38,640		
TOTAL	429,679	414,562	308,105	(41,911)	463,304	639	463,304



BUILDING CONTROL (CUMULATIVE)

	Actuals 14/15	Actuals 15/16	Actuals 16/17	Cumulative increase / decrease from 15/16 to 16/17	Budget 16/17	Variance (Column g-e)	Manager's Forecast
APR	51,034	35,001	50,783	(15,782)	38,593	(12,190)	
MAY	83,852	60,365	82,846	(22,481)	77,186	(5,660)	
JUNE	127,995	104,782	117,299	(12,517)	115,779	(1,520)	
JUL	168,568	145,436	158,128	(12,692)	154,372	(3,756)	
AUG	205,421	178,410	202,794	(24,384)	192,965	(9,829)	
SEP	245,735	204,325	237,569	(33,244)	231,558	(6,011)	
OCT	268,547	248,785	259,763	(10,978)	270,151	10,388	
NOV	312,067	266,193	308,105	(41,911)	308,744	639	
DEC	337,834	319,923		319,923	347,384		
JAN	365,756	348,371		348,371	386,024		
FEB	397,222	371,718		371,718	424,664		
MAR	429,679	414,562		414,562	463,304		463,304



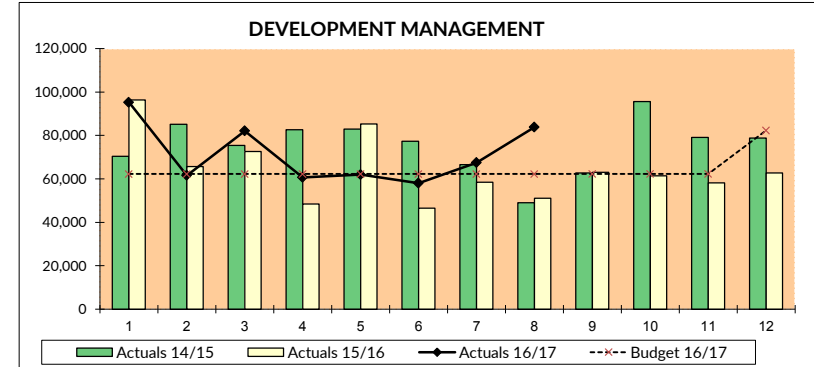
NOVEMBER 2016

DVBCFEE

	Actual (Cumulative)	Budget	(Monthly)	
Plan Fee	3066	188,950	188,520	29,373
Inspection Fee	3067	119,156	120,225	18,969
TOTAL	308,105	308,744	48,342	

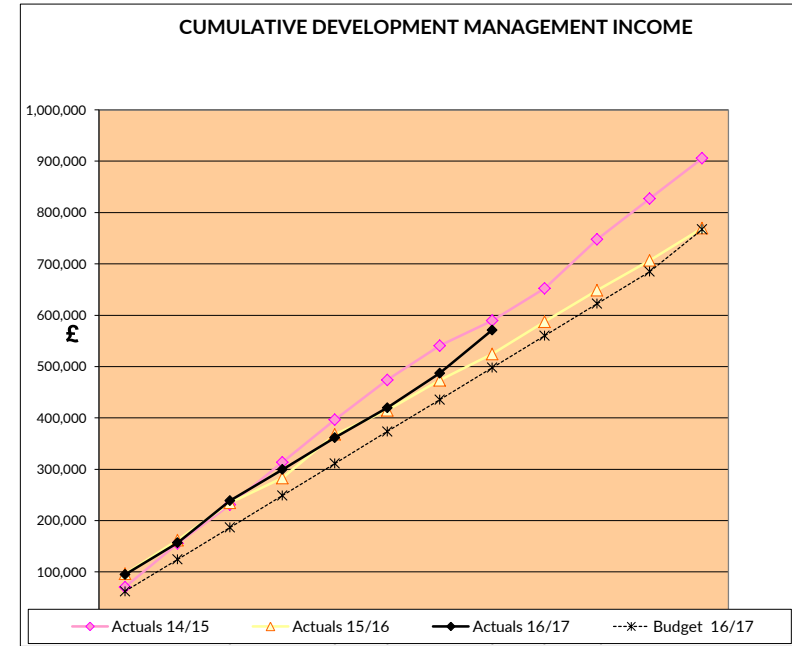
DEVELOPMENT MANAGEMENT (DVDEVCT)

	Actuals 14/15	Actuals 15/16	Actuals 16/17	Increase / decrease from 15/16 to 16/17	Budget 16/17	Variance (Budget-Actuals)	Manager's Forecast
1 APR	70,352	96,359	95,276	1,083	62,247	(33,029)	
2 MAY	85,205	65,683	61,633	4,050	62,247	614	
3 JUN	75,418	72,594	82,100	(9,506)	62,247	(19,853)	
4 JUL	82,661	48,394	60,712	(12,318)	62,247	1,535	
5 AUG	82,965	85,273	61,967	23,306	62,247	280	
6 SEP	77,386	46,499	58,088	(11,589)	62,247	4,159	
7 OCT	66,604	58,485	67,514	(9,029)	62,247	(5,267)	
8 NOV	49,012	51,078	83,870	(32,791)	62,247	(21,623)	
9 DEC	62,729	63,076			62,322		
10 JAN	95,591	61,396			62,322		
11 FEB	79,133	58,134			62,322		
12 MAR	78,850	62,770			82,324		
TOTAL	905,905	769,742	571,160	(46,794)	767,266	(73,184)	797,266



DEVELOPMENT MANAGEMENT (CUMULATIVE)

	Actuals 14/15	Actuals 15/16	Actuals 16/17	Cumulative increase / decrease from 15/16 to 16/17	Budget 16/17	Variance (Column G-E)	Manager's Forecast
APR	70,352	96,359	95,276	1,083	62,247	(33,029)	
MAY	155,557	162,042	156,909	5,133	124,494	(32,415)	
JUNE	230,975	234,637	239,009	(4,373)	186,741	(52,268)	
JUL	313,636	283,030	299,721	(16,691)	248,988	(50,733)	
AUG	396,601	368,303	361,688	6,615	311,235	(50,453)	
SEP	473,987	414,802	419,776	(4,974)	373,482	(46,294)	
OCT	540,590	473,288	487,290	(14,002)	435,729	(51,561)	
NOV	589,602	524,366	571,160	(46,794)	497,976	(73,184)	
DEC	652,331	587,442			560,298		
JAN	747,922	648,838			622,620		
FEB	827,055	706,972			684,942		
MAR	905,905	769,742			767,266		797,266



NOVEMBER 2016

DVDEVCT

	Actual (Cumulative)	Budget	(Monthly)	
Planning Application Fees	3009	516,813	441,000	78,797
Other	9999	2,316	6,664	-
Pre-application Fees	94301	47,831	43,263	5,073
Monitoring Fees	94302	4,200	7,050	-
TOTAL	571,160	497,976	83,870	